

Lambeth Children and Young People's Plan 3 2008–10

Every Lambeth Child and Young Person Matters



The Children and Young People's Strategic Partnership

Members of Children and Young People's Strategic Partnership Children's Trust Board

Children and Young People's Strategic Partnership Board

Councillor Paul McGlone (Chair)
Cabinet Member for Children and Young People

Jeremy Baker
Chair: Lambeth Governors' Forum

Councillor Florence Nosegbe
Deputy Cabinet Member for Children and Young People

Anita Wright
Headteachers Council and Woodmansterne Primary School

David Boyle
Headteachers Council and Dunraven Secondary School

Mike Richardson
Lambeth Governors' Forum

Caroline Hewitt (Vice-Chair)
Chair: Lambeth Primary Care Trust

Roger Giess
Councillor

Jackie Nunns
Chair: Voluntary and Community Sector Forum

Councillor Suzanne Poole
Chair: Children and Young People's Scrutiny Sub-Committee

Ian Jackson
Local Strategic Partnership Manager

Executive Delivery Group

Phyllis Dunipace
Executive Director: Children and Young People's Service London Borough of Lambeth

Kevin Barton
Chief Executive: Lambeth Primary Care Trust

Sharon Rowe
Borough Commander: Metropolitan Police Service

Judith Bowden
Head of Child and Adolescent Mental Health Services

Stephen Bagley
Director: Learning and Skills Council

Ruth Wallis
Director of Public Health: Lambeth Primary Care Trust

Contents

Message from the Children and Young People's Strategic Partnership Board	4–5
Foreword	6–7
Section 1	8–23
Introduction	8–11
The Vision for Children and Young People	12
Achieving the Vision	13
Principles	18
Lambeth People and Places	19
The Lambeth Context	20
Section 2	23
Lambeth Priorities 2008–10	
Be Healthy	26–34
Stay Safe	35–39
Enjoy and Achieve	40–47
Make a Positive Contribution	48–52
Achieve Economic Wellbeing	53–55
Revised Children and Young People's Strategic Partnership Management Arrangements	56
Appendices	
Appendix A	57
Relationship to other plans	
Appendix B	58–60
Legal context	
Appendix C	61
Consultation	
Appendix D	62–64
Priorities for Lambeth: Business Case for Selection of Priorities	
Appendix E	65–77
Performance Schedule	
Appendix F	78
Children and Young People's Strategic Partnership Governance Arrangements	

Message from the Children and Young People's Strategic Partnership Board

Lambeth children and young people should have a voice in the way that services are delivered.

Dear Reader

This document is Lambeth's Children and Young People's Strategic Partnership's third Children and Young People's Plan, which updates progress from last year's plan. It is an important strategic document which, for the next two years, will initiate changes across the Borough that will support the improvement of the lives of children and young people in Lambeth. The priorities and the targets included in the plan are intended to be aspirational and are designed to be challenging. They will only be achieved through partnership working and joint planning to effectively improve outcomes for children and young people. The plan has been developed using contributions from children, young people, families and carers as well as many stakeholders and professionals who are involved with and support children, young people and their families.

Our vision statement for children, young people and their families states:

“We will enable children and young people to be happy, healthy and safe to achieve their full potential. We will achieve this by:

- Developing integrated services that are seamless, efficient and improve outcomes for children and young people
- Ensuring effective and efficient partnership working to safeguard and promote the welfare of children and young people
- Increasing early identification of need and intervention thus preventing a need in the future
- Seeking to engage children, young people and their families, particularly those from hard to reach communities”

We, the Children and Young People's Strategic Partnership, are fully committed to providing the best services and opportunities we can for all our children and young people. For this reason, we have agreed a number of strategic priorities to support the achievement of our vision. This is a two year plan from 2008–10, which allows us to ensure that our plan is consistent with the planning timetables of our partners. It is closely linked to the outcomes, indicators and the delivery of Lambeth's Local Area Agreement 2008–11. This plan exists for the needs and the aspirations we have for children and young people in Lambeth.

The development of Children's Trust Arrangements is the key mechanism for improving outcomes for children and young people, including the raising of schools' standards. Over the coming two years there will be an ongoing focus on integrating service delivery, systems and processes, supported by the Common Assessment Framework and the role of the Lead Professional. Developing our information sharing systems in order to safeguard children continues to be a priority. The implementation of the Targeted Youth Strategy will ensure that providers integrate services to ensure they are accessible to young people so that **'they have more to do and more places to go.'**

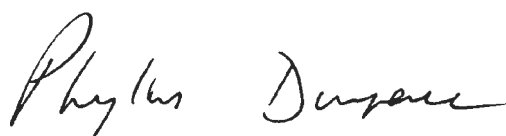
This plan celebrates the many achievements of children and young people over the past year but also clearly sets out its expectations that they will achieve even more over the coming two years. The Children and Young People's Strategic

Partnership is committed to ensuring that the services required to enable young people to benefit from improved outcomes are excellent, and focused on their needs.

To make sure the Board is able to lead and manage the partnership we have reorganised the groups that support the Board so that they focus on the activities that will allow children and young people to achieve all five of the national Every Child Matters outcomes.

I hope you enjoy reading this plan and that the priorities support the work you do with children and young people; and if you are a young person yourself or a parent/carer, that you agree with the things we have identified as being important in helping children and young people in Lambeth to be **happy, healthy and safe to achieve their full potential.**

Yours sincerely



Phyllis Dunipace
Executive Director
Children and Young People's Service



Councillor Paul McGlone (Chair)
Children and Young People's Strategic Partnership

Foreword

The Children and Young People's Plan 3

This plan sets out the vision and aspirations of the partnership for the children and young people in Lambeth. It is focused on a number of shared strategic priorities that will drive the continued improvement in outcomes for children and young people. The plan demonstrates the commitment of the partnership to integrating service delivery, sustaining partnership working, raising standards, safeguarding children and young people, and developing the workforce. It also sets out how the partnership will ensure that all children and young people in Lambeth are healthy, feel safe, are able to enjoy and achieve to their full potential, make a positive contribution to their community and move on to achieve economic wellbeing. The plan is intended to be a useful tool in ensuring that service planning across the partnership is informed by shared priorities and is focused on improving outcomes for children, young people and their families, and forms the basis of the Children's Trust Arrangements of the partnership.

This two year plan is a refresh of last year's plan which was published in 2007. It is designed to update the reader on feedback from children and young people, new national priorities and requirements, key local needs information and strategies, progress against improving outcomes against the Every Child Matters agenda, and the focus for action for the Children and Young People's Strategic Partnership over the next two years.

The key purpose of the plan is to improve outcomes for all children and young people in Lambeth and ensure that we:

- Focus on children, young people and their families who are not provided with services
- Support partnership and multi-agency working to provide seamless services to children and young people
- Promote early intervention and preventative working
- Reflect the experiences and needs of children and young people in Lambeth
- Demonstrate the responsibility of the Children and Young People's Strategic Partnership
- Build on the evidence we have which shows that performance is rising and that outcomes for children and young people are improving
- Identify areas of need and the actions and targets required to further improve outcomes for children and young people
- Provide a link between the plan and Lambeth's Local Area Agreement
- Engage schools and make the link between improving outcomes for children and raising standards
- Be accessible



Who will deliver the Children and Young People's Plan 3?

The Children and Young People's Plan 3 is owned by the Children and Young People's Strategic Partnership, the Board of which also acts as the Children's Trust Board. It is made up of key representatives from the local authority, health, social care, Children and Young People's Service, schools, police, housing and the voluntary sector. The Board is responsible for the effective delivery of services to meet the strategic priorities of this plan.

The Children and Young People's Strategic Partnership represents the children and young people's theme group of the Local Strategic Partnership, and has a number of links to other partnerships that are also supporting children, young people and their families within the borough.

Section 1

Introduction

Background

There are a number of responsibilities and requirements placed on children's services as a result of Government legislation, guidance and policy.

The Government's Every Child Matters 'Change for Children' agenda and the Children Act 2004 placed a number of requirements on children's services. To date the Children and Young People's Strategic Partnership has overseen the achievement of four of these:

- 1) *The appointment of a Director of Children's Services by 2006 (2008 at the latest).*

Achievement: Lambeth's Director of Children and Young People's Service was appointed in July 2005.

- 2) *Elect a lead member for Children's Services.*

Achievement: A lead member was elected as the Cabinet Member for Children and Young People in May 2005.

- 3) *Establish a Local Safeguarding Children's Board by October 2005.*

Achievement: Lambeth's Local Safeguarding Children's Board met for the first time in July 2005.

- 4) *Produce a high level strategic plan for Children and Young People.*

Achievement: The Children and Young People's Strategic Partnership published its first Children and Young People's Plan in April 2006. This is the third Children and Young People's Plan.

The final requirement is for the partnership to establish Children's Trust Arrangements to support improved outcomes for Lambeth's children and young people. This requires:

- Integration of service delivery
- Joint funding arrangements through the pooling of budgets
- Joint commissioning arrangements

The partnership also agreed to act as the Children's Trust Board in February 2007, and to oversee the development of Trust Arrangements in Lambeth.

National Children's Plan

Another key imperative for the partnership is to deliver the strategic objectives of the national Children's Plan:

- Secure the health and well-being of children and young people
- Safeguard the young and vulnerable
- Achieve world-class standards
- Close the gap in educational achievement for children from disadvantaged backgrounds
- Ensure young people are participating and achieving their potential to 18 and beyond
- Keep children and young people on the path to success

The partnership fully supports the plan's vision for all families to be confident in their ability to achieve the best for their child and to support families with whatever level of information and support they need, when they need it. In reviewing our Children and Young People's Plan and producing the refresh we have taken full account of the national Children's Plan priorities.

Building Brighter Futures: next steps for the children's workforce

The children's workforce strategy was published in April 2005 in recognition of the importance of the skills, confidence and competence that is required to improve outcomes for children and young people as set out in Every Child Matters. It has been subject to a number of updates, and the latest of these, issued by the Department for Children, Schools and Families is entitled 'Building Brighter Futures: next steps for the children's workforce,' in which it is stated that services to children and young people must be, "delivered by skilled and motivated staff, who achieve excellence in their specialism and work to a shared ambition for the success of every child."

The Children's Workforce Strategy identifies four key strategic challenges:

- 1)** Recruiting more people into the children's workforce, ensuring the work is attractive and promoting more flexible entry routes.
- 2)** Developing and retaining more people within the children's workforce, improving their skills building on the Common Core Skills and Knowledge, and creating a single qualifications framework.
- 3)** Strengthening inter-agency and multi-disciplinary working, and workforce re-modelling.
- 4)** Promote stronger leadership, management and supervision.

The partnership has established a strategic workforce development sub-group to take this agenda forward and is in the process of consulting on a draft Children's Workforce Strategy.

Joint Strategic Needs Assessment

The Joint Strategic Needs Assessment (JSNA) describes a new process of developing a shared understanding of the current and future health and well-being needs of the local population of Lambeth. It will inform the priorities and targets of both the Sustainable Community Strategy and the Local Area Agreement and will lead to agreed commissioning priorities that will improve health and well-being outcomes and reduce health inequalities.

The preparation of a JSNA for Lambeth is a new statutory requirement, which came into force in April 2008 under Clause 116 of the Local Government and Public Involvement in Health Bill. It is the joint responsibility of the Executive Director for Adults and Community Services, the Executive Director for Children and Young People's Services and the Joint Director of Public Health for Lambeth Primary Care Trust (PCT).

The local authority and Lambeth PCT have been working closely with both statutory and community and voluntary partners to develop a framework and approach for the JSNA in Lambeth. The assessment process makes use of existing information, identifies gaps, and actively engages stakeholders including service users, and the public for their views. The findings will be translated into actions for the commissioning and delivery of health and social care services, health improvement, and well-being programmes and interventions. A preliminary assessment was produced in June 2008, and the final assessment will inform the Sustainable Community Strategy refresh for 2011. The JSNA will also form the basis of need assessment for the Children and Young People's Plan in future years.

Delivering Lambeth's Local Area Agreement

Local Area Agreements are intended to simplify the number of funding streams from central Government to local government. By focusing on a core set of outcomes, Local Area Agreements give local areas much greater freedom to spend on local priorities. In 2008, Lambeth re-negotiated its Local Area Agreement based on a revised Sustainable Community Strategy focusing on tackling worklessness within the borough. The Sustainable Community Strategy addresses three elements of sustainability:

- Economic well-being
- Social well-being
- Environmental well-being

The priority outcome for children and young people in the borough is to ensure that they are on the path to success through the provision of good quality education, training and jobs, which reduces the risk of exclusion and offending. Lambeth feels that in order to see the most improvement the focus of activity for the next three years (2008–2011) needs to be based around the barriers in three key areas:

- Improving the health of children and young people
- Improving educational attainment
- Ensuring vulnerable children have a stable family life

The Local Area Agreement identifies 22 performance indicators which will be used to measure our success in the medium term including 15 on educational attainment from key stages 1–4, and seven local indicators covering:

- Improving the emotional health of children
- Reducing obesity in primary schools
- Improving the stability of placements for Looked After Children
- Reducing the under 18 conception rate
- Reducing the gap in achievement

between pupils eligible for free school meals and their peers at key stages 2 and 4

- Reducing the rate of permanent exclusions in schools
- Increasing the number of parents accessing parenting programmes

Lambeth First, the borough's Local Strategic Partnership will have overall responsibility for delivering the outcomes of the Sustainable Community Strategy. In addition there are six indicators relating to children and young people, which will be led by other partnerships. The partnership will support the delivery of the 22 Local Area Agreement performance indicators by:

- Ensuring the medium term outcomes and targets within the Children and Young People's Plan 3 are delivered
- Performance managing national indicators for children and young people set out by central Government
- Delivering specific programmes and projects which will ensure our targets are met

Recent statutory guidance on Children's Trusts identifies commissioning as a key tool for driving cultural change and for ensuring that the duty to co-operate is made a reality. Therefore, the Government puts commissioning at the heart of the Every Child Matters agenda. This is because it sees joint commissioning between partners as the central mechanism for developing more integrated services for children and young people. The term commissioning can be defined as a systematic process of specifying, securing and monitoring services to meet identified and prioritised need. Joint commissioning adds the possibility of creating joint or integrated services by bringing together resources from two or more agencies.

Within Lambeth the governance arrangements for joint commissioning have been developed to reflect the division between levels of need introduced as part of the Common Assessment Framework

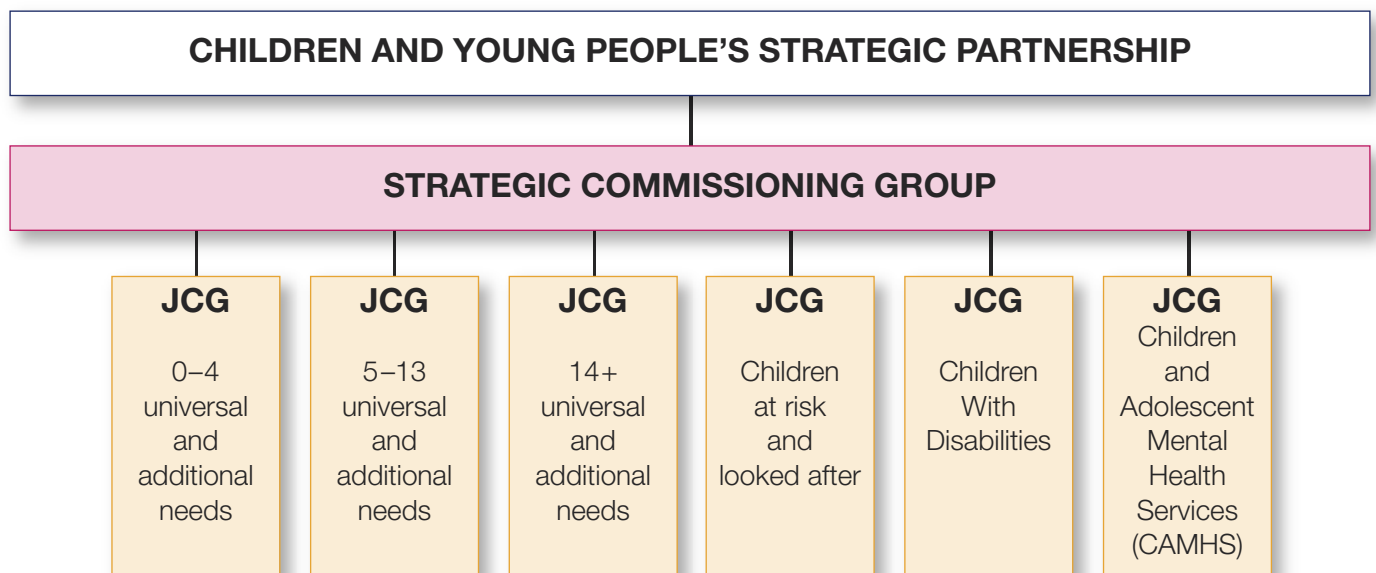
guidance. It also reflects the existence of three broad age-related joint strategic areas which focus on prevention (early years, middle years, and young people), as well as a commissioning focus for children with complex needs. (see table below)

The Strategic Commissioning Group is a key element of the newly revised partnership governance structures, and will act as the commissioning group for the children and young people’s Local Area Agreement. The role of the Strategic Commissioning Group includes:

- Providing overall leadership and coordination across the range of joint commissioning activity
- Overseeing a systematic and comprehensive approach to need assessment
- Balancing area focused and borough-wide commissioning
- Developing and applying a set of quality standards

The roles of the Joint Commissioning Groups include:

- Providing leadership in the development of joint commissioning of services for a given age-range as part of the implementation of a joint strategy
- Developing and adhering to a work programme of commissioning and re-commissioning
- Working to a set of quality standards
- Maintaining an up to date assessment of the needs of specific communities and groups
- Developing and implementing a systematic approach to the performance monitoring and reporting of contracts and other service agreements
- Overseeing the joint commissioning and re-commissioning of services, and approving reports on this for submission to the relevant partnership boards



The Vision for Children and Young People

The Vision

The Lambeth vision for children and young people has been reviewed to ensure it complies with statutory guidance and has been drawn up in consultation with:

- Children and young people including Looked After Children, Lambeth Youth Council, and children with disabilities
- Parents and carers including those involved in the Early Years and Sure Start Forums, and the Parents' Forum
- Professionals who work with children, young people and their families across the borough
- Voluntary and community sector groups
- Schools, Schools' Forums and Admission Forums
- Lambeth's Corporate Parenting Board
- The wider community

Following this review period the partnership has agreed the following vision in relation to all children and young people in Lambeth:

“We will enable children and young people to be happy, healthy and safe to achieve their full potential. We will achieve this by:

1. Developing integrated services that are seamless, efficient and improve outcomes for children and young people.
2. Ensuring effective and efficient partnership working to safeguard and promote the welfare of children and young people.
3. Increasing early identification of need and intervention thus preventing a need in the future.
4. Seeking to engage children, young people and their families, particularly those from hard to reach communities”.

Achieving the Vision

Developing integrated services that are seamless, efficient and improve outcomes for children and young people. What have we achieved?

Children's Centres

Children's Centres are the key mechanism for the delivery of integrated services for under fives. All 26 Children's Centres have been designated and are now operational. Children's Centres provide an excellent basis for integrated services to children under five and their families which includes family support, childcare, health services and employment training and advice. In Lambeth we are keen to make sure that the Children Centre programme and the Extended Services programme complement each other. In our Children's Centres many of our partner agencies are working together to deliver integrated services to families.

Team Around the Child

As well as the integration of services for children with disabilities and Special Educational Needs, the partnership has agreed to use the Team Around the Child as another mechanism for establishing Children's Trust Arrangements. The Team Around the Child is currently focusing on under 11s and has seen the integration of service delivery between agencies across the partnership.

The integration of service delivery continues to take place in Children's Centres and Extended Schools, and is supporting children with additional needs in all primary and secondary schools.

Integrating service delivery for children with disabilities and special educational needs, and those with additional needs

Lambeth is making progress regarding joint commissioning and integrating service delivery to meet the needs of children with disabilities and special educational needs. Services for children with disabilities and special educational needs are being integrated to better meet the needs and improve outcomes for this vulnerable group of children and young people. We continue to work with Lambeth PCT, schools and other partners to integrate all services for under fives who have a disability or special educational need. Joint assessment and casework management processes continue to be established and have been piloted for the under fives.

We have also refreshed our multi-agency transitions group to reflect good practice in planning for this vulnerable group.

Integrated Youth Strategy

Lambeth has published a Youth Strategy that was developed with young people including Lambeth's Youth Council. The strategy relates to 11–19 year olds in Lambeth and its aim is to ensure that every young person living in Lambeth is able to make the transition from childhood to adulthood in a safe, secure, supportive and positive environment, and is able to access a range of opportunities to develop their physical and emotional health.

The development of Lambeth's Youth Strategy ensures that the youth service and its partners are well placed to respond to the Government initiative Targeted Youth

Strategy, which will be the focus of the implementation of the Team Around the Child approach for 11–19 year olds.

Lambeth's Play Strategy

Lambeth's Play Strategy sets out the vision for children's play across the borough for the next ten years, covering children and young people aged 0–18. It clearly sets out why play is important to children. The play strategy ensures that play is integral to new housing and other regeneration opportunities. Quality play opportunities are promoted and developed across departments with play providers, and strategic partners. The development of the strategy has involved consultation with children, young people and play providers.

Ensuring effective and efficient partnership working to safeguard and promote the welfare of children and young people. What have we achieved?

Establishment of Local Safeguarding Children's Board

Lambeth's Local Safeguarding Children's Board was established in July 2005. This was formalised in March 2006, with a large multi-agency conference. It is now the key statutory mechanism for agreeing how the relevant organisations in Lambeth will co-operate to safeguard and promote the welfare of children and young people in the area, and for ensuring the effectiveness of local practice. During 2007 the Local Safeguarding Children's Board was reviewed and the governance framework strengthened. The executive group continues to have representation from chief officers of partner agencies. This group considers strategic issues for embedding safeguarding practice across the partnership to improve outcomes for children and young people.

Implementation of Lambeth's Domestic Violence Strategy

Lambeth's Domestic Violence Strategy 2006–2008 was produced by statutory and voluntary sector organisations working together to reduce the incidence of domestic violence in Lambeth, and increase the safety of those experiencing domestic violence. Lambeth has the highest incidence of domestic violence in London. It is a priority of the partnership to reduce domestic violence because of the long term effects on children and young people. Achievements include:

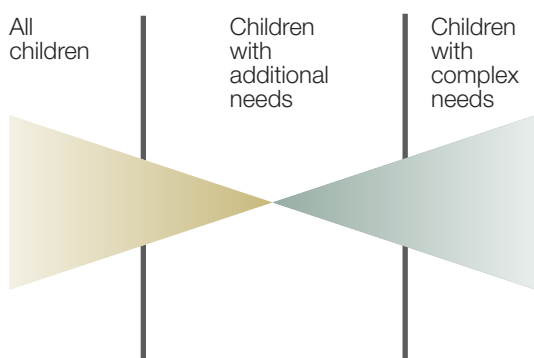
- Five full time Independent Domestic Violence Advisors working in the borough to support women
- Domestic violence work taking place in schools
- Routine enquiry taking place in maternity services
- Lambeth is performing well against the Local Area Agreement stretch target indicators for reducing repeat victimisation
- A Multi-Agency Risk Assessment Conference has been established in the borough
- A media campaign has been developed to highlight domestic violence and encourage people to seek help
- The Gaia domestic violence centre won the 'success in partnership category' in the regional NHS Health and Social Care Innovations awards.

Increasing early identification of need and intervention thus preventing a need in the future. What have we achieved?

Preventative working supported by early identification of need and intervention at a local level is a key element of our vision for ensuring all Lambeth children and young people achieve the vision, and are able to do so by remaining in their local community.



The diagram below shows the way resources are currently funded. The only way to achieve the vision is for resources to shift into the centre as we become more preventative.



We have reached an agreement with the Schools' Forum to utilise the Dedicated Schools Grant (DSG) to pool £2m to support children with additional needs.

The Common Assessment Framework and Lead Professional

The Common Assessment Framework is being used as the main tool to identify and assess children and young people with additional needs as part of the implementation of Team Around the Child. Over 800 staff attended awareness sessions on the Common Assessment Framework during 2007, and 1,052 Common Assessment Frameworks were completed by April 2008. 808 professionals also received formal two-day training on the Common Assessment Framework and the role of the Lead Professional.

Children's Fund

Lambeth Children's Fund has continued to commission voluntary and community based organisations to develop a range of preventative services and interventions for children aged 5–13 and their families.

Youth Inclusion Support Panel

Promoting prevention by improving children and young people's resilience to risk factors is a key aim of the youth inclusion support panel. The youth inclusion support panel identifies children and young people at risk as early as possible, and delivers a support package to meet their identified needs. This varies from intensive support packages to low-level interventions.

Healthy Start Teams

Lambeth PCT re-modelled its service to provide a Healthy Start Service that includes Health Visitors and a team of practitioners who support families, babies and mothers-to-be to ensure that children have the best start in life. The Healthy Start Teams provide a service for children up to the age of five and their families. The service consists of:

- A universal and personalised service for all children and their families
- Targeted interventions for specific children and families, dependent on assessed need, including vulnerable children
- Referral when appropriate to specialised or secondary services

The teams are an integral part of the Primary Health Care Team working with GPs, Practice Nurses and Midwives particularly in the antenatal and immediate post natal period.

Healthy Schools Standards

The health inequality study carried out by Lambeth PCT indicates that certain population groups are prone to long term conditions such as obesity, diabetes and kidney disease. The Healthy Schools programme is promoting healthy eating and healthy lifestyles as part of a preventative strategy to reduce the population group who are at risk of chronic conditions. 97% of Lambeth schools are participating in the National Healthy Schools Programme, and 58% of these schools have been accredited with Healthy School Status.

Increasing the number of young people in education, employment and training is a priority for the partnership. Local statistics show that young people are at risk if they are not in education, employment or training. The partnership is working collaboratively to ensure increased numbers of children and young people remain in education. This year 7.7% young people leaving care went on to further education.

Seek to engage children, young people and their families, particularly those from new and emerging communities. What have we achieved?

Lambeth is successful at listening to the voices of children and young people. It has a range of mechanisms for seeking the views of children and young people between the ages of 2–25. In 2007 over 2,000 children and young people participated in consultation events.

Lambeth Youth Council

Lambeth Youth Council is now headed by a

Youth Mayor supported by 40 members who are young people. Lambeth Youth Council have carried out a number of activities with children and young people, focusing on those from hard to reach communities.

Peer Education

Young people provide training sessions across the partnership to their peers and youth service providers on issues such as sexual health, relationships, drug and alcohol misuse, domestic violence, mental health and personal safety.

Peer Inspection

Young people assess services to establish how accessible and appropriate they are for children and young people and make recommendations for change.

Voice of Young Lambeth

The Voice of Young Lambeth consultation group was a one year Neighbourhood Renewal Funded project, set up in April 2007 to ensure effective consultation with young people on the Every Child Matters outcomes. Voice of Young Lambeth included representatives from the Youth Council, Youth Opportunities Fund, School Councils, Youth Offending Service and the Looked After Children Consultation Group. Over 236 young people were involved in consultations on the Every Child Matters outcomes. Voice of Young Lambeth members have benefitted from developing new skills such as servicing meetings, making presentations, and event planning.

Lambeth's Integrated Youth Strategy

This strategy demonstrates how the integration of youth services around young people's needs will improve outcomes for children and young people. It aims to engage more young people in positive activities and empower them to shape the services they receive. Lambeth's Youth Opportunities Fund has enabled young people to work with the Local Authority to apply for small grants to develop, manage and deliver their own ideas for youth activities.

Early Years and Sure Start Service: 'Voice of the Child' consultation

In 2007 a local arts organisation was commissioned to develop a toolkit of creative activities for practitioners and parents / carers to use with their children. The aim of this toolkit was to enhance existing good practice in listening to children and eliciting information about their emotions.

- The toolkit was distributed across the borough to over 600 childcare practitioners.
- The project was supported by training sessions for staff on how best to use the toolkit. 42 practitioners received training.
- Creative arts workshops which supported the project were delivered to young children in childcare settings. Their visual artwork was collected and displayed at a celebration event at Nettlefold Hall.

Lambeth Residents' Survey

The results from the 2007 residents' survey which included specific questions for children and young people have been fed into the review of last year's plan. Following on from the residents' survey three focus groups were carried out with children and young people. One for 7–11 year olds, one for 12–16 year olds and one for 16–21 year olds. The feedback from these groups were also incorporated into the review.

Children's Fund

Lambeth Children's Fund commissioned the Children's Society to carry out research with children and young people about their views on information sharing. The findings contained within the report were examined by officers within Children and Young People's Service who are responsible for the implementation of information sharing protocols and contact point. Some of the key findings have been incorporated into the commissioning process for vulnerable young people.

Engaging Parents and Carers

Engaging parents, carers and families is a key focus across the partnership. We currently have a number of network groups for parents and carers including the Parents' Forum, which is facilitated by Lambeth's Parent Advocate to bring together Chairs of various parent support groups across Lambeth.

Lambeth's Corporate Parenting team facilitate consultation groups with Looked After Children aged 5 to 24 to help inform and improve service delivery for all children in care. The Get To Know (G2K) website provides information about being looked after, and the opportunity for Looked After Children to communicate in discussion forums, and share works of arts. The website this year won a national award from 'Children and Young People Now.' A G2K Magazine is produced twice a year by Looked After Children for young people in care. Young people looked after have been involved in tendering panels to choose semi-independent provision for care leavers, staff interviews and the production of a DVD guide on independent living. The Corporate Parenting Team are also undertaking a targeted consultation with Looked After Children with disabilities to develop consistent and meaningful consultation processes for them.



Principles

The Vision confirms a commitment to collaborative partnership working and demonstrates that all Lambeth children and young people matter. It is underpinned by principles agreed by the partnership which are outlined below:

- We will listen to children and young people and ensure their views influence our policy development and service planning
- We will involve families, carers and the wider community in developing and planning services
- We will ensure services are accessible by delivering services where possible, in universal settings and within the local community
- We will collaborate and work in partnership to coordinate and integrate service delivery where it will add value to existing service provision
- We will ensure service provision is designed to improve outcomes for children and young people
- We will ensure service provision acknowledges the diversity of the borough and is delivered accordingly
- We will ensure information is clear and accessible to children and young people and their families
- We will eliminate duplication and promote efficiency
- We will ensure that services are designed and commissioned based on an analysis of local need

Lambeth People and Places

The London Borough of Lambeth is a diverse and vibrant place where children and young people live, play, go to school, work and travel through. Our knowledge of the borough allows us to understand the challenges of ensuring equal access to effective services. Lambeth has world famous landmarks such as the South Bank, the London Eye, the Oval Cricket Ground and areas of extreme wealth, as well as many areas that are amongst the poorest in Britain. Over a quarter of a million people live in the borough. 38% are from Black and Minority Ethnic communities, and over 150 different languages are spoken.





The Lambeth Context

Some facts and figures about Lambeth:

- 272,000 people live in Lambeth
- Lambeth has the seventh highest resident population in Greater London and is the fourth most densely populated borough in the country
- There is approximately 20% population churn a year
- 39% of adults describe themselves as being in good health
- The borough ranks as the 19th most deprived nationally
- Our unemployment rate is 8%, compared with 5% nationally
- In 2004 there were approximately 118,000 households in Lambeth. By 2026 the total number of households is expected to increase by up to 19%
- 27% of people live in social housing
- There are 26 Children Centres in the borough
- There are 84 schools in Lambeth: five nursery schools; 60 primary and 12 secondary schools (including an Academy with a further one secondary school to be opened by September 2007), five special schools and three pupil referral units
- There are 390 childminders and 94 private, voluntary and independent childcare providers in Lambeth
- 40 of our schools will be delivering the extended services standard and we expect all of our schools to meet the standard by 2010
- We enjoy 64 parks and open spaces
- There are an estimated 1,037 households which are either homeless or living in temporary accommodation, giving a total estimate of 13,439



households in 'housing need' within the borough

- 10% of Lambeth households are single parent households with dependant children, which is the eighth highest in England and Wales

What about children and young people in Lambeth?

- Lambeth has a resident population of over 67,000 0–19 year olds
- 74% of our school children and young people are from Black and Minority Ethnic communities
- 1 in 4 Lambeth pupils have some form of special educational need
- 37% of pupils receive free school meals
- 9.8% of 16–18 year olds are not in education, employment or training
- Over 25% of pupils move in a year
- We have high but reducing levels of teenage pregnancies, HIV and sexually transmitted infections
- 13% of children at reception level are obese
- At least 17,000 children are living in poverty and 1 in 4 live in lone parent households

- Just over a third (33.8%) of children in Lambeth live in families on key benefits compared to 24% in London
- Over half of our secondary school aged children attend school outside of the borough
- There continues to be a disproportionate number of young Black boys entering the criminal justice system in Lambeth for the first time
- 257 of our children are on the child protection register
- There were 31 children aged 5–15 who were looked after and were unaccompanied asylum seekers. Of these, 12 were placed within Lambeth
- 568 children are looked after by the local authority

There are many challenges in Lambeth which are being addressed to help young people achieve the vision we have for them. We know we are making progress towards realising our vision for children and young people and improving outcomes for them through monitoring progress against our priorities.

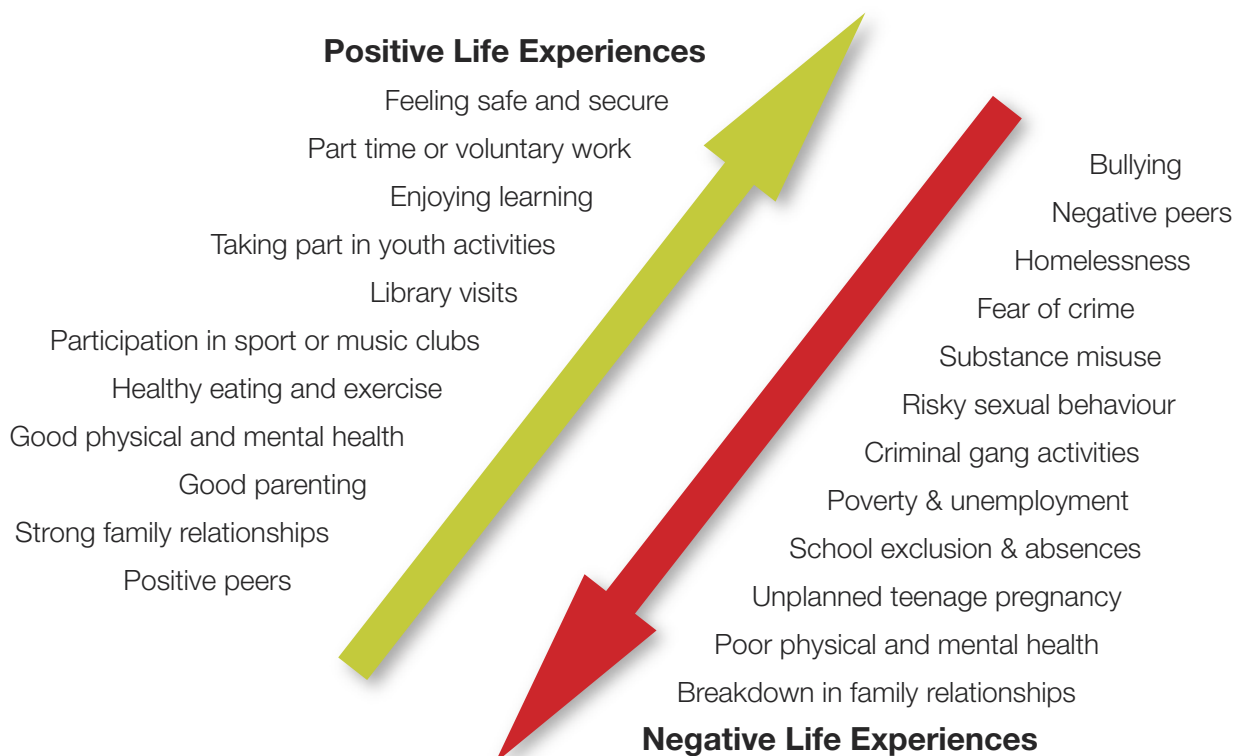
The evaluation of last year's plan shows that Lambeth children are safer: 100% are

allocated social workers, and they are healthier; 58% of our schools have achieved healthy schools standards; 85.5% of our schools have travel plans in place and there has been an increase in the take-up of school meals. We know Lambeth children are enjoying and achieving as our results have improved and we have recorded our highest rate of achievements for five years. There are increasing numbers of young people participating in the arts, and we know our children and young people are making a positive contribution. We know many will go on to experience economic well being which is evidenced by

a marked increase of children and young people who are in full time education, employment or training. Life in Lambeth is challenging, but outcomes are improving for our children and young people.

We aim to ensure that if a child becomes vulnerable or in acute need services are in place to move them towards universal services. This approach will ensure inclusion and protection for all Lambeth's children and young people, enabling them to maximise their life chances with appropriate support to meet their needs and aspirations.

Our road map to improving the life chances of young people



Section 2

Lambeth priorities 2008–10



1. Significantly improve young people's mental, physical and sexual health.
2. Reduce the prevalence of substance misuse amongst children and young people.
3. Improve support to families who have identified additional needs and where there is a responsibility to safeguard children and young people.
4. Improve transition arrangements for vulnerable young people, in particular Looked After Children and children with disabilities.
5. Increase access to quality local school places and good quality childcare places.
6. Raise attainment levels for all pupils and achieve floor targets (these set our performance targets at a local level) to enable pupils to achieve their full potential.
7. Narrow the achievement gaps for specific groups.
8. Increase opportunities for all young people to participate in out-of-school activities.
9. Increase opportunities for children, young people and their families' voices and views to be heard, enabling them to make a positive contribution to their community.

10. Prevent young people from drifting into crime, in particular young Black and Minority Ethnic boys.
11. Increase the number of young people in education, employment and training, developing skills for adulthood.

Our current performance schedule is contained in Appendix E.

Choosing the Priorities

All organisations providing services for children and young people have priorities which guide their actions and use of resources.

The priorities in the Children and Young People's Plan 3 have been identified as areas that need to be addressed to help children and young people in Lambeth achieve the vision we have for them.

They build on the priorities of our previous plan and reflect the priorities of partner agencies. They have been developed using feedback and comments from children, young people, and professionals working with them.

The priorities are linked to the borough's

new Corporate Plan 2008–11, 'Delivering Quality, Tackling Inequality', which contains a number of activities specifically related to children and young people.

- a. The implementation of the Building Schools for the Future programme (linked to priorities 6, 7 and 9)
- b. The implementation of the Team Around the Child (linked to priorities 2, 3, 4)
- c. The rebuilding of the Livity School for children with disabilities (linked to priorities 3, 5)
- d. Primary school place planning (linked to priorities 6,7,8)
- e. Integration of services for children and young people with disabilities or special educational needs (linked to priorities 3, 5, 6, 7, 8)

Our own needs analysis has identified areas where the outcomes for children, young people and their families need to improve. We have carried out continued consultation with these groups to ensure that these priorities are still relevant and we have amended them as appropriate. We have also used our evaluation of our first Children and Young People's Plan to inform our priorities for the next three years.

The priorities in this plan reflect:

- A clear evidence of a need
- Areas where action will bring about an improvement in outcomes for children and young people
- A commitment to early intervention and preventative working
- The added value of multi-agency working
- A link to the outcomes and indicators from the Children and Young People's Block of the Local Area Agreement
- An ongoing commitment to raising standards and safeguarding children and young people

Expectations in relation to the Priorities

The partnership's support for the priorities will ensure that:

- Targeted resources across agencies and services support each priority
- Service and delivery plans reflect these joint priorities
- Activities that address priorities are monitored across the partnership
- Partnership performance management systems reflect the priorities

Service Improvement Priorities

In order to realise our vision, it is important that those working with children, young people and their families have the relevant tools and expertise to support the changes to service delivery required to address these prioritised needs.

To make sure that this is the case, the partnership has agreed the following priorities in relation to service improvement:

The development of strategic joint commissioning arrangements across the partnership to enable value for money:

By 2010 there will be embedded arrangements in place for the use of pooled, and in some cases integrated budgets to jointly commission services based on an integrated process for analysing local need. This approach will also ensure services are delivered with attention to quality and value for money.

The integration of service delivery and processes to improve outcomes for children and young people:

By 2010 our Children's Trust Arrangements will be fully established and the Team Around the Child approach will have embedded the use of the Common Assessment Framework to support partner commitment to the early identification of need supported by national and local information sharing systems across agencies.

The implementation of our workforce strategy:

By 2010 the partnership will have a skilled

children's workforce that meets national standards. It is expected that members of the workforce will have a national vocational qualification at level three, which will be achieved either through training, accreditation of prior learning, work based learning or academic study. It is a priority of the partnership to ensure that the workforce is skilled in being able to work in new ways to meet the needs of our children and young people

The use of a monitoring and performance framework that enables the partnership to monitor the impact of its arrangements on the outcomes for children and young people:

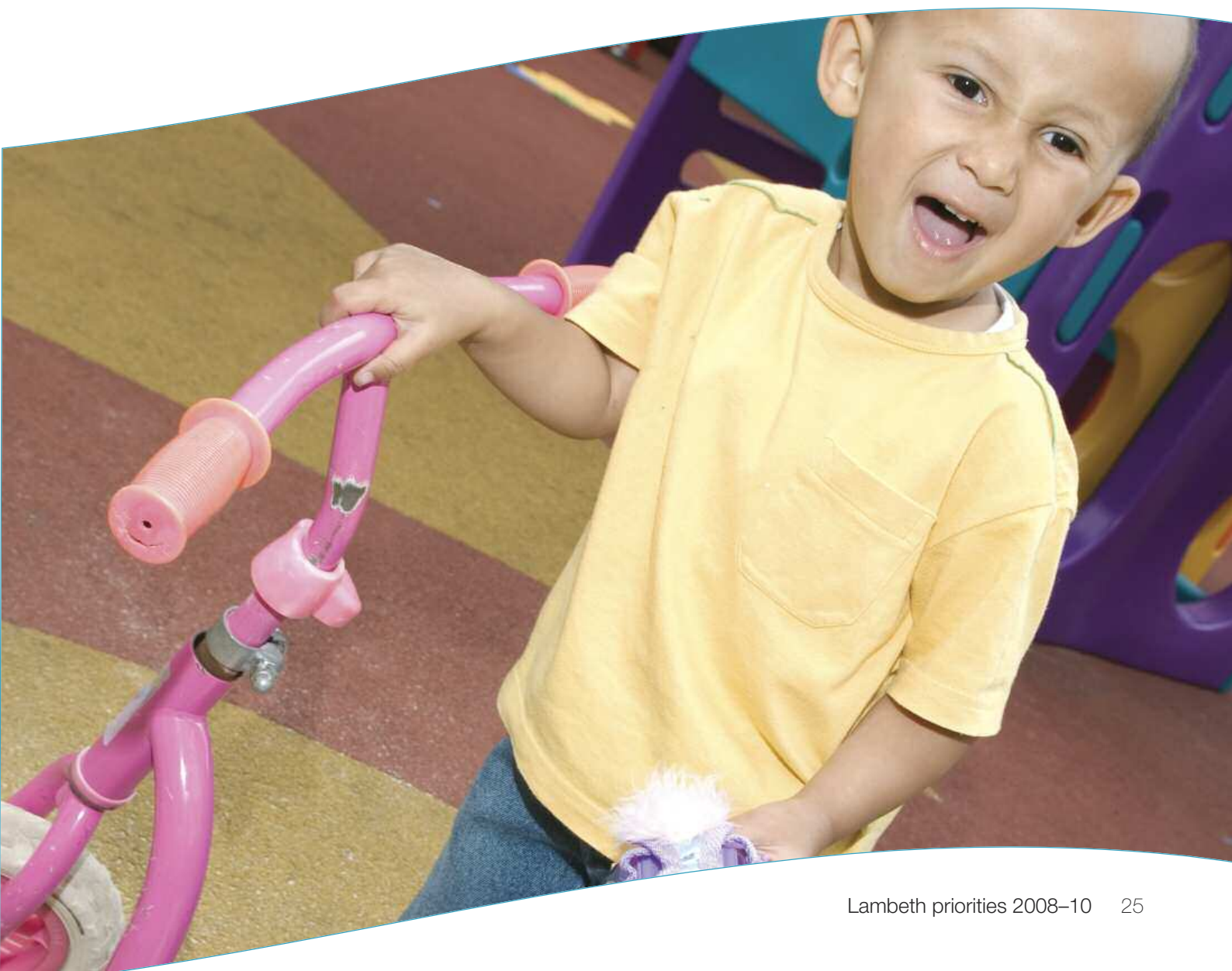
By 2010 there will be a single performance framework across the partnership that reflects the indicators and targets of both this plan and the Local Area Agreement

where it impacts on children and young people. A robust performance management framework will enable the partnership to monitor progress towards achieving the vision.

The ongoing improvement of safeguarding arrangements to improve outcomes for children and young people:

This priority aims to build on the current good work of the Local Safeguarding Children's Board to ensure that children and young people in the borough are safe and can enjoy a life free from harm.

The work of the supporting operational groups will continue to reinforce that the safeguarding of children and young people is the responsibility of everyone.





Be Healthy

- H1 To significantly improve children and young people's mental, physical and sexual health
- H2 To reduce the prevalence of substance misuse amongst children and young people

Why are these are our priorities?

The Local Government and Public Involvement in Health Act 2007 placed a duty on upper-tier Local Authorities and PCTs to undertake a JSNA. This will inform the priorities and targets set by the Local Area Agreement, and lead to agreed commissioning priorities that will improve outcomes and reduce health inequalities.

The PCT, local authority, and partner agencies are working in a steering group to develop a framework for Lambeth's JSNA.

The review of last year's plan and our needs analysis shows areas for improvement for children and young people's mental health.

H1 Mental Health and Emotional Well Being

Health needs assessments for CAMHS carried out by Lambeth PCT clearly identifies emotional health and well-being as a concern for children and young people across Lambeth. The needs assessment also outlined that Looked After Children are five times more likely to suffer from a mental health problem.

There is also a high prevalence of mental health difficulties amongst the adult population in Lambeth, which means that many of our children and young people are being brought up in a home where an adult member of the family has a mental health

difficulty. An estimation of between 50% and 66% of parents with a severe and enduring mental health problem live with one or more children under 18, which amounts to 17,000 children and young people in the UK.

Research has shown that the risk factors surrounding mental health are prevalent in Lambeth such as low income, parents with no educational qualifications, reconstituted families containing stepchildren and lone parents, especially those who were previously married. For all of the reasons above the partnership has identified the mental health of children and young people as a key priority area.

H1 Physical Health

The infant mortality rate in Lambeth is 5.7 per 1000 compared with a London rate of 4.9 per 1000. This is a cause of concern, as infant mortality rates are often used as an indicator of community health. Take up of immunisations for children¹ aged two in 2006/07 was 86.95% for Diphtheria (D3), and 71.7% for the single dose of Measles, Mumps and Rubella (MMR1)². For children aged 12 months or under the take up of the Diphtheria (D3) immunisation during 2006/07 was 75%³. For children aged five, take up of the Diphtheria (D4) immunisation is 47%, and 44% for the two-dose Measles, Mumps and Rubella (MMR2)⁴.

Obesity is seen as a priority by children and young people who were consulted, and as a result of the analysis of public health data. Of those consulted, over 38% of 8–11 year olds and 41% of over 11s identified obesity and reducing consumption of junk food as a priority for action. Public health data shows that there has been an increase in obesity levels of 3.8% since 2004. The Health Survey for England (2005) indicates that obesity is highest amongst children living in London at just under 19%. Obesity in children is linked to socio-economic disadvantage. In addition, children and young people are further at risk if they live in a household where there are obese adults.

H1 Sexual Health

Lambeth continues to have high rates of teenage conceptions, HIV and sexually transmitted infections compared to the national average.

The conception rate for women aged 15–17 has fallen 8.4% below the 1998 baseline for the third year running after successive periods of increases. When consulted, 55% of over-11s identified teenage pregnancy and sexual health as a 'big problem' in Lambeth. Our own needs analysis and performance data have identified that though reducing, teenage conceptions, HIV and sexually transmitted infections remain a priority.

H2 Substance Misuse

Substance misuse is a major concern for children, young people and their families. Lambeth is committed to the development of universal, targeted and specialist services to prevent harm caused by drugs and to ensure that all children and young people are able to reach their potential.

Recreational drug use amongst adolescents is wide spread, with almost half of young people aged 16–24 reporting that they have used drugs. For most young people this represents a relatively harmless period of experimentation, but a significant minority of young people can go on to develop problematic use. Some groups of young people are especially vulnerable to developing drug problems particularly the young homeless, care leavers, truants, children excluded from school, young offenders and Looked After Children. Local data supports this with over 95% of young people engaged with the Youth Offending Service reporting having used illicit drugs. Young people themselves have identified substance misuse as a priority, and included binge drinking as a misused substance. 58% identified smoking and drugs as their top priority. Performance on the screening and treatment of young offenders for

1 All children registered to GP practices in the PCT plus all children whose GP is not known but who are in the area on the "as at" date

2 National target for same period is 93% for Diphtheria (D3) and 85% for single dose MMR (MMR1)

3 Rate is 82% in London and 91% nationally

4 In London, Diphtheria (D4) immunisation is 56% and 52% for the two-dose MMR (MMR2), and 79% and 73% respectively at a national level.

substance misuse is well above both national and London averages with a score of 2 for Effective Practice Quality Assurance. In 2007/08, 95% of all young offenders supervised by Youth Offending Service were screened for substance misuse. 78% of those requiring an assessment received it within five working days, and 91% requiring tier 2/3/4 services were able to access services within 10 working days.

Healthy Schools

Lambeth is working in partnership with Lambeth PCT to manage a local Healthy Schools programme. Each programme has a Local Co-coordinator and a team from education and health supporting its management and delivery. A Healthy School is one that has met the criteria in the four core themes below:

- Personal, social and health education including sex and relationships, and drug education
- Healthy eating
- Physical activity
- Emotional health and well-being (including bullying)

These criteria relate not only to the taught curriculum but also to the emotional, physical and learning environment that the school provides. 58% of Lambeth schools have achieved Healthy Schools Status. By 2010 Lambeth aims to have 100% of its schools achieving Healthy School status.

The Healthy School programme is an important preventative measure for Lambeth. The borough's adult population has high levels of diabetes, hypertension, kidney disease and adult obesity. Many of the chronic conditions can be prevented by improving diet, exercise and living style. The Healthy Schools programme is a way in which the partnership can use preventative education, improved school meals and access to physical activity to foster a healthy lifestyle in children and young people.

Mental health

A Joint Strategy for Children and Young People's Mental Health (2008–2011) has recently been developed. This strategy has identified key priority areas in order to improve the emotional health and well-being of Lambeth's children and young people. The priorities include increased delivery of services across all settings from universal settings to tier 4; the development of early intervention and preventative services, and services to children of parents with a mental health problem and school-aged children.

Universal

CAMHS has begun to implement its strategy to base practitioners in universal services, such as schools and Children's Centres. This is to support fast, direct access to CAMHS at an early stage, which is aimed at helping to prevent more serious mental health problems.

Three CAMHS early intervention workers have been appointed to work within Lambeth schools and Children's Centres as part of Team Around the Child. These workers will raise awareness of children and young people's emotional health and well-being with parents and teachers through drop-in sessions. Many services and resources for children and young people with mental or emotional health issues are provided by the voluntary and community sector. The Joint Strategy for Children and Young People's Mental Health identifies a number of actions to ensure the work of the voluntary sector is recognised and supported, particularly in relation to the provision of services within universal settings.

Targeted

Lambeth has a high number of Looked After Children; and Looked After Children are five times more likely to have a mental health disorder than their peers. Children Looked After Mental Health Services (CLAMHS) is co-located within Children and Young People's Service to provide

support and improve outcomes for Looked After Children with mental health problems and their carers who live both inside and outside the borough. Children with a physical condition, especially those with Central Nervous System Disorders have a greater risk of suffering from a mental health problem.

CAMHS specialist provision to Lambeth's Youth Offending Service continues to improve and is assessed as performing above the national average. Child and Adolescent Mental Health Nurses supported by a consultant Child and Adolescent Psychiatrist work within the Youth Offending Service to ensure that young offenders thought to have acute mental health difficulties, are formally assessed within five working days.

Specialist

Lambeth has well developed specialist services for children and young people with serious mental health problems. Specialist teams treat the majority of children and young people in the community, but some may be admitted to hospital.

Tier 4 CAMHS refers to the highly specialised provision that may be required by children and young people with a severe mental health disorder such as eating disorders, psychoses or major depression.

South London and Maudsley is our main provider of tier 4 services. If there is no bed capacity within South London and Maudsley then a placement will be sought from a nominated provider within the wider NHS or Private Sector. In response to the partnership vision for the services to be delivered in a preventative manner, CAMHS has placed four practitioners in the Behaviour Improvement Programme in three schools as a pilot. This has meant that 185 children and their families have received a swift response to their needs.

H1 Physical health

Universal

There are a number of initiatives aimed at reducing infant mortality rates on breastfeeding, diet and smoking cessation. Lambeth PCT introduced Healthy Start Teams that include Health Visitors and a team of practitioners who support families, babies and mothers-to-be to ensure that children have the best start in life. The Healthy Start Teams provide a service for children up to the age of five and their families. The teams are an integral part of the Primary Health Care Team working with GPs, Practice Nurses and Midwives particularly in the antenatal and immediate postnatal period. Additional funding has been made to increase capacity in the Healthy Start Teams for 2008/09.

There is a comprehensive immunisation programme in place against the common diseases of childhood. Following Department of Health guidance, Lambeth PCT has introduced a universal BCG vaccine programme for all children aged under one to reduce incidences of Tuberculosis. Selected at-risk groups up to the age of 18 are also offered immunisations as part of this programme.

Take up of immunisations has increased as a result of the Birthday Card Scheme. This was introduced in 2007 through GP practices. Invitations are sent to children on their first birthday to encourage uptake of the Measles, Mumps and Rubella vaccinations. Early indications show that this has been highly successful.

Services continue to be developed to combat obesity which is a contributory factor to long-term chronic illnesses such as diabetes and chronic heart disease. School nurses weigh and measure all children in Reception and Year 6 as part of the National Childhood Measurement Programme. Data was captured and checked by Lambeth PCT. It was then collated nationally and validated again by the NHS Information Centre before



publication. Individual measurements of children were sent to parents who requested them.

Both King's College Hospital and Guy's and St Thomas' Hospital have done very well in the inspection ratings for Maternity Services. Both hospital trusts are part of an early adopter pilot for Maternity Matters. This pilot is undertaking a health equity audit on early access to maternity services. This is one of the key indicators for good health outcomes used to ensure equitable access to maternity services.

Targeted

In 2007/8 Lambeth achieved 89.93% and continues to work towards achieving a target of 90% for 2008 and 100% for 2010. This success is attributable to effective partnership working between Children and Young People's Services and the PCT. Looked After Children also benefit from subsidised leisure services, and healthy eating and nutrition are promoted through training for foster carers on cooking and balanced diets.

Specialist

Mind Exercise Nutrition Do it! (MEND) is an evidence-based, family-centred community programme for overweight and obese children aged between 7 and 13 years old, which is delivered over a 10-week period. It is currently being rolled out across the UK in over 300 sites. The programme is supported by the Department of Health and is delivered by Local Authorities and Primary Care Trusts.

The Lambeth MEND programme started in May 2007. Seven programmes are being run in four sites over the next two and a half years. Lambeth PCT is working in partnership with the sport and recreation, and environment and culture departments in the local authority to deliver the programme. The response from participants has been positive, with one of the Lambeth sites highlighted to the Department of Health and the Department for Children, Schools and Families as an example of good practice.

The Autism and Complex Needs Intervention Team is a new multi-agency service that has been developed to help support families who have children with autism and complex needs.



H1 Sexual Health

Universal

We continue to meet our statutory obligation to deliver sex and relationships education in all schools. Young people are supported to understand sexual health facts with attitudes and values challenged in a cultural and age appropriate way, allowing young people to make their own informed decisions. Best practice programmes for Sex and Relationships Education are being developed and delivered in all primary and secondary schools (including faith schools), special schools and pupil referral units.

The Teenage Pregnancy and Parenthood Partnership (TPPP) oversees the work of the Teenage Pregnancy Programme and is responsible for meeting our local target to reduce the under-18 conception rate by 60% by 2010 (the national target is a 50% reduction over the same period). Multi-agency partnership working has made good progress in reducing teenage pregnancy rates. The conception rate for women aged 15–17 has fallen 8.4% below the 1998 baseline for the third year running after successive periods of increases. The difference between Lambeth's conception rate and the national average has narrowed from nearly two and a half times in 2003, to

nearly two in 2005. Although teenage pregnancy in Lambeth is still the highest in the country, the reduction is inspiring. It has led to Lambeth being removed from the list of accelerated authorities by the Department for Children, Schools and Families. The partnership has identified improvements in sexual health as a key protective factor towards reducing teenage pregnancy as well as reducing sexually transmitted infections in the borough.

Targeted

The TPPP also delivers targeted work with at-risk groups of young people. The Playas Klub works with young Black men, and the Family Planning Association delivers sexual health sessions to ethnic minority women. New resources have been targeted to increase provision in this area. A specialist nurse for children in special circumstances (such as Looked After Children) has also been recruited. The appointment of a Chlamydia Co-ordinator, and the provision of screening services has been made available in community pharmacies.

A pilot evening health service targeting young people and gay men was recently opened in Vauxhall. A second health centre with longer opening hours is planned to open in Streatham Hill in 2008.

Specialist

The experience of being a young parent in Lambeth is improving. Services are working more closely together and the level of support available for young people has increased. Lambeth has a solid and accessible system of support for young parents through the mainstreaming of Sure Start Plus.

Lambeth also provides a support facility called Room @ the Top which aims to reintegrate school aged mothers back into education.

H2 Substance misuse

Universal

Education on drugs and alcohol is addressed through partnership work with schools and specialist community and voluntary sector agencies. Lambeth's Drug Education Team works collaboratively to co-ordinate strategic and operational work to support and quality assure the delivery of substance misuse education both in and out of school settings.

Alongside Lambeth's Healthy Schools programme the Drug Education Team delivers excellent work with schools. As a result, 95% of all secondary schools have an approved drug and alcohol policy, and a joint working agreement with the On-It service to refer young people into specialist drug and alcohol support services on schools premises. In addition, the Drug Education Team lead on the development of a holistic education and prevention programme focusing on risk-taking behaviour for school aged children and young people. The Drug Education Team has published guidance for young people on drug use entitled 'Risky Business.'

Targeted

A range of targeted substance misuse services exist in Lambeth to support vulnerable young people and where appropriate, refer them to specialist treatment services. Specialist substance

misuse officers within the Youth Offending Service and Children and Families Social Care Team provide a link between mainstream and specialist services improving understanding and joint working around issues of drug and alcohol use. Targeted services also exist within the community and voluntary sector. These include services to meet the needs of Black and Minority Ethnic communities, young Portuguese, and lesbian, gay and bi-sexual young people. All services have treatment closely linked to or have a specialist treatment service component embedded within them.

Specialist

A range of specialist treatment services exist in Lambeth that have been set up to meet the diverse range of need presented by young people living in the borough. These services work together as a virtual integrated team, with practitioners meeting on a monthly basis to discuss practice and case management (within confidentiality boundaries). This has improved understanding between services and provides young people with a great range of support. Young people's engagement with treatment services has continued to improve with 149 young people engaged with treatment services during 2007–08. The percentage of young people aged under 18 in treatment has improved from 6.8% to 7.3% of the total adult treatment population for 2007/08.

Next Steps: further improvement in outcomes

Mental Health

We are integrating services targeted at children and young people who have specific difficulties. CAMHS professionals are now part of the Team Around the Child, and are members of the multi-agency team providing support and services for children with additional needs.

We are increasing delivery of mental health

services through universal settings such as schools. This can greatly help reduce the stigma and may therefore encourage more families to access the services. Schools are encouraged to establish services for their pupils' emotional health and well-being through the extended schools programme.

The Children Centre and Extended Services programmes are being used to increase local access to mental health support and raise awareness of the factors that contribute to a sense of well-being and resilience in young people. Improving the information sharing between adult services and children's services will contribute to the improved identification and support for at risk children and young people.

Physical Health

The Lambeth Obesity Strategy 'Healthy Weight, Healthy Lives' has been developed through the multi-agency Lambeth Obesity Taskforce. The aim of the Healthy Weight Strategy is to prevent and manage obesity through promoting healthy lifestyles. The strategy is also mindful of the fact that there are also people who are underweight and it is important that this is addressed in the context of healthy lifestyles, especially for children and young people.

The main elements of the 'Healthy Weight, Healthy Lives' action plan for children and young people are:

- Providing advice and support on maternal nutrition and physical activity
- Encouraging breastfeeding and healthy weaning
- Promoting the 5-a-day message
- Supporting schools in moving towards providing healthier school dinners and vending machines
- Encouraging pupils to drink water in schools
- Supporting schools in increasing physical education and sports within and outside the curriculum
- Developing cooking skills

- Promoting active travel
- Providing consistent evidence-based information for health care professionals and childcare workers on the prevention of obesity in children and young people
- Supporting children and young people with a weight problem through the development of clear local referral pathways
- Conducting the annual National Child Measurement Programme

Sexual Health

In order to reach our target of reducing teenage pregnancy by 60% by 2010, the TPPP has implemented the following:

- Established robust performance management procedures
- Contributed to the development of a borough wide Parenting Strategy
- Continued with the mainstreaming of Sure Start Plus Programme
- Supported the Youth Service to develop Sex and Relationships Education and condom distribution policies
- Extended provision of targeted programmes to address young people at high risk or those engaging in risk-taking behaviour. This has been delivered by the Brook Centre
- Ensured information for parents and training is widely disseminated and publicised
- Worked with partners to continue to address and evidence initiatives linked to the Teenage Pregnancy agenda e.g. alcohol, drugs, educational achievement, crime and gangs, and launched a media campaign with Lambeth's Drug Action Team.
- Developed a new three-year media and communications plan. This plan will be implemented in July 2008

Substance Misuse

Substance misuse has been incorporated into the Common Assessment Framework.

Ongoing work is still needed to ensure this is a success and linked with the Drug Use Screening Tool. This will help to identify any substance misuse needs early on and to provide targeted intervention.

We have identified the following key actions to tackle the effects of substance misuse amongst children and young people:

- Raise drug and alcohol awareness with professionals that work with children and young people
- Continue to support the development of services set up to meet young people's needs in relation to problematic substance misuse
- An under 18 prescribing protocol is currently being drafted. We are waiting for national guidance to consolidate the protocol and this is due imminently.
- Further development of family-based prevention and treatment interventions.

2007 Local Area Agreement Target

Enhancing our work for healthy schools with the healthier communities and older people block:

During 2007/8 of the 58% of schools accredited with the Healthy Schools Status, 50% participated in meeting the Local Area Agreement stretch target.

Our Priority Areas for Improvement in 2008/09

CYPP priority H1: Significantly improve young people's mental, physical and sexual health

- Continue to improve mental health and emotional well-being of children and young people
- Reduce obesity through a range of activities, including physical exercise, healthy eating and healthy lifestyles
- Further reduce infant mortality through early intervention and preventative measures
- Further improve uptake of childhood immunisations
- Further improve young people's sexual health and reduce teenage conceptions
- Further improve access to health and dental services for Looked After Children

CYPP priority H2: Reduce the prevalence of substance misuse amongst children and young people

- Further improve identification, support and treatment for young people affected by substance misuse, including alcohol, tobacco, volatile substance and illegal drugs



Stay Safe

- S1 Improve support to families who have identified additional needs and where there is a responsibility to safeguard children and young people
- S2 Improve transition arrangements for vulnerable young people, in particular Looked After Children and children with disabilities

Why are these our priorities?

Staying safe is a fundamental outcome for children and young people. Many of our children and young people have reported anxieties and concerns in relation to gangs, guns, and crime in general. The Safer Lambeth Partnership has developed a robust working relationship with community groups. The partnership has sought the views of young people and these priorities are their shared concerns.

S1 Improve support to families

Our needs analysis and performance data identified that Lambeth has significantly more children that are Looked After and/or subject to child protection procedures than our comparable neighbours. Young people have told us we "...should do more to support parents earlier so that families can be kept together." Support is needed for parents/carers and families of other vulnerable groups of young people in Lambeth, including children with disabilities and special educational needs, and young carers. We have prioritised this area of work because we want to support children and families to stay together in a safe environment.

This is what children and young people told us about their experience of being looked after:

‘ We don’t get to do the normal stuff, e.g. sleeping over at friends’ houses and going over to friends’ houses. ’

‘ Hardly see your parents. ’

‘ Not having the photos and memories of your family. ’

‘ It’s hard to cope if you have to move foster placements – you feel uncomfortable. ’

This is what children and young people told us about what Lambeth has done well:

‘ Tried to help with getting in contact with your family. ’

‘ Trying to keep children and young people out of trouble, e.g. consultation groups. ’

This is what children and young people told us that local authorities should do to help all Looked After Children:

‘ That they would try harder to find our parents. ’

‘ Give us more time in care (stay in care longer and let us decide when we want to leave or when we are ready to leave). ’

‘ Give us contact with our family. Help us see our parents. Live with our parents where possible. ’

S2 Improve transition arrangements

Our transition arrangements for vulnerable groups are improving for those leaving care and those with disabilities. However, we need to continue to improve outcomes for these young people and their families by ensuring that the transition from children's services to adult services is seamless through information sharing and integrated service delivery.

Better safer outcomes for children and young people

S1 Improve support to families

Universal

Through Lambeth's Childcare Strategy, Brightstart, and in conjunction with the Education Advisory Service, we will provide training and support to ensure that transitions at all stages of early years education are a positive experience for children and parents, and do not have a negative impact on children's attainment. Children's Centres and Extended Services also work closely with schools and the voluntary and community sector to provide a high level of family and parental support as a key part of their 'core offer.'

Through the Families Information Service, Lambeth is offering information for parents on childcare and related issues e.g. support with funding. The Young Lambeth Website is an on-line children's services directory for 0–19 year olds. In March 2008, the website received 48,232 hits.

Lambeth Children and Young People's Service is also developing a parenting strategy.

Targeted

The Safer Schools Partnership has been extended. This partnership exists to reduce the prevalence of crime and victimisation amongst young people, and to reduce the number of incidents and crimes in schools

and their wider communities. Every secondary school in Lambeth has a dedicated police officer. The implementation of the Team Around the Child has helped us to identify through the Common Assessment Framework, children and families with additional needs and to provide multi-agency support, personalised around the needs of the child and their family.

Specialist

A multi-disciplinary service including social care and CAMHS has been developed to provide community based support for families with adolescents to prevent family breakdown. This includes parenting groups and individual support and advice using goal oriented approaches, psycho-educational group work and other strategies to promote good parenting for parents of children with diagnosed emotional and mental health problems. Social Care Eligibility Criteria has been in place since April 2007. A multi-agency review of those criteria is now taking place. In addition, specific support is being developed for young carers who are another vulnerable group of children and young people. The Young Carers Project provides support, respite and diversionary activities for these young people and works closely with social care to ensure the needs of the young person's family are being met.

There are currently 95 families of children with disabilities that receive a domiciliary care service to help them in their home, and an additional 28 families have opted to receive their service in the form of a Direct Payment. This enables families to employ their own support staff, which can provide the flexibility that is often needed when caring for children with disabilities.

S2 Improve transition arrangements for vulnerable children and young people

Universal

A review of pathway planning for care leavers has been undertaken to ensure all

transitional issues are addressed. The local authority is rebuilding its primary school for children with disabilities to enable more children to attend a local school. The design of the school will enable and support multi-agency working and parental and family support. Further permanent special educational needs units are being considered for mainstream primary schools.

Targeted

Children's Trust Arrangements are being piloted for children with disabilities and special educational needs. This ensures that services are integrated and these groups of children and young people have one care pathway specifically designed around their needs.

Specialist

Lambeth participated in the Department of Health 'In control' project on transitions for young people with disabilities. The Corporate Parenting Team facilitates consultation groups with Looked After Children to help inform and improve service delivery and transition arrangements.

Lambeth has a successful disabilities register. Registration on the 'I Count' register is voluntary, and parents and carers are encouraged by professionals working with them to register their children. There are currently over 621 children on the register, and a further 324 who are thought to be eligible for the register. There is a multi-agency Children and Adults Partnership Board that focuses on the issues around young people with disabilities who move from children's to adults services.

Next Steps: improve support to families

- In Lambeth we have a variety of targeted and specialist family support services to support families with additional needs. This family support is provided through a variety of different settings by both statutory and voluntary agencies. We aim to work in closer partnership to ensure that this family support is co-ordinated and addresses the needs of families in Lambeth.
- Family and parenting support is a core offer of both our Children's Centres and Extended Services Programmes. By 2010 all Lambeth schools will be supported to provide the Extended Services full offer.

The Team Around the Child arrangements incorporate a family support service for families of children with additional needs, and brings together the family support aspects of the Children's Centres and Extended Services Programme.

Improve transition arrangements for vulnerable children and young people

The Children with Disabilities and Special Educational Needs Strategy Group, under the strategic direction of the partnership will focus on a number of key areas:

- Developing multi-agency transition arrangements to ensure children and young people receive appropriate support throughout childhood and into adulthood
- Establishing an agreement to jointly plan and commission services for children with disabilities and special educational needs so they are co-ordinated, more cost effective and matched to identified need
- Developing an integrated approach to the assessment and care of children and young people

Our Priority Areas for improvement in 2008–09

CYPP Priority S1: Improve support to families who have identified additional needs and where there is a responsibility to safeguard children and young people

- Continue to provide early intervention through effective parenting, TAC and Children's Centres to support vulnerable children in the community and prevent children coming into care or subject to child protection plans.
- Further strengthen support and service provision for vulnerable children including children with disabilities.
- Further strengthen inter-agency safeguarding arrangements for children and young people who are missing from home or education.
- Further improve safeguarding of children who are affected by domestic violence, parental mental illness and substance misuse.
- Continue to improve placement stability of children in care and adoption targets.

CYPP priority S2: Improve transition arrangements for vulnerable young people, in particular looked after children and children with disabilities

- Further improve outcomes for disabled children, children with special educational needs and complex needs through development of integrated services
- Ensure transition plans for all young people, including Looked After Children, moving from children to adult services are effective
- Continue to ensure good support arrangements for young people leaving care
- Continue to ensure support for vulnerable children during key transitions in their education.



Enjoy and Achieve

- E1 Increase access to quality local school places and good quality childcare places
- E2 Raise attainment levels for all pupils and achieve floor targets (these set our performance targets at a local level) to enable pupils to achieve their full potential
- E3 Narrow the achievement gaps for specific groups
- E4 Increase opportunities for all young people to participate in out of school activities

Why are these our priorities?

Raising school standards is a key priority for the Children and Young People's Strategic Partnership in Lambeth. We recognise the effect school standards have across all of the Every Child Matters outcomes. We aim to ensure that improving school standards is central to our planning and delivery of services to children and young people.

E1 Increase access to good quality local school and childcare places

Lambeth Building Schools for the Future is part of a wider Government investment programme, which aims to rebuild or substantially refurbish every secondary school in England, to ensure that all secondary pupils learn in 21st Century facilities. It is a major transformation programme, which will contribute towards increasing access to quality schools in Lambeth. This is a key priority for Lambeth, as over 50% of our secondary school children currently attend schools outside of

the Borough. In accordance with The Education and Inspections Act 2006, Lambeth is dedicated to promoting a diversity of school provision and increase parental choice in the planning and provision of school places.

Lambeth's Brightstart strategy is a coherent response to the Childcare Act 2006. We are committed to improving outcomes for children by ensuring that they have access to high quality childcare places that meet the needs of parents and carers.

We published the results of Lambeth's first Childcare Sufficiency Assessment ahead of any other local authority in London. Data on the supply of childcare in Lambeth suggests that the number of children per place for under 5s is better than the national average. There are 2.0 children per place across private, voluntary and independent group settings, childminders and maintained provision in Lambeth, compared to between 4.2 and 4.52 nationally. An action plan has been developed to fill identified gaps in provision including places for children with disabilities or special educational needs, as well as flexible and affordable provision which meets parents' needs and working patterns.

E2 Raise attainment levels for all pupils

Lambeth has demonstrated a steady and impressive rise in educational achievement over recent years. The 2006/07 academic year proved to be another exciting and successful year for Lambeth with improved results at key stages 1, 2, and 4. We are working hard to ensure that all Lambeth schools achieve above national average 'floor targets' by 2008. It is important that every Lambeth school gives all of our children and young people the very best chance of success. Lambeth's Education Achievement Plan has been developed and focuses on the priorities for quality education and achievement for children and young people. Even though educational

outcomes for children and young people in Lambeth continue to improve, there is still much work to be done.

E3 Narrow the gaps for specific groups

The resident population of 0–19 year olds in Lambeth is 67,000. 74% of our school children and young people are from Black and Minority Ethnic groups, the largest of which are Black Caribbean and Black African. The Portuguese population also continues to grow as does the Somali population. Our performance data shows there is a need to narrow the achievement gap for specific groups, such as Portuguese, and Black Caribbean pupils. Gypsy and Roma Traveller pupils have also received targeted school support. Families have been visited to encourage take-up of preschool places, and the Traveller Education Service is working with the Family Learning Service to include Gypsy and Roma Traveller families. Looked After Children also achieve less well than other pupils both nationally and in the borough.

E4 Increase participation in out of school activities

We have increased the percentage of young people aged 13–19 reached by publicly funded youth services from 13.5% last year, to 24.6% this year. We have also increased our full-time equivalent youth worker establishment to a total of 47. This increases the ratio of one full-time equivalent youth worker for every young person in the 13–19 age group from 553 last year, to 1,935 this year.

Consultation with children and young people has identified out of school and leisure time activities as a key priority. There is a demand in Lambeth for the enhancement and increase of play opportunities. Youth provision is a political priority and is seen as an essential service in relation to the partnership commitment to preventative working.

Increase access to good quality local school and childcare places

Universal

Lambeth Children and Young People's Service has overseen the implementation of a new locally co-ordinated admissions scheme for primary and secondary school places. From September 2006 parents were provided with the facility to apply to schools on-line with our eAdmissions programme. This has helped to improve customer service by providing consistent and easy-to-use information on the London Borough of Lambeth website for parents and carers about our schools.

All of Lambeth's Children's Centres have now been completed and provide access to high quality childcare places. Early years settings including childminders are provided with support to improve the quality of the childcare they offer. The Childcare Sufficiency Assessment is enabling us to ensure that the need for places is met across the borough.

Targeted

The transformation of secondary schools is being led by the Building Schools for the Future programme. By 2013, the programme will have increased the number of Year 7 places in Lambeth secondary schools from the current 2,033 to 2,370, including a new 6th form entry school. This reflects the aspiration of the local authority

to offer a place in a Lambeth secondary school to 80% of Lambeth primary school leavers who are resident in the borough. The programme will also increase provision for children with special educational needs, including a new 30-place Hearing Impairment Centre, and a 15-place speech and Language Centre.

Raise attainment levels for all pupils

Universal

Lambeth continues to work with schools to promote good attendance. Secondary school attendance remains above the national average. Primary attendance is improving but remains slightly beneath the national average. Work continues to support schools in reducing exclusions through the combined impact of the Behaviour Improvement Programme, the role of the Integration Officer, and inclusion behaviour support and advice for parents. Schools set challenging targets and work closely with pupils, parents and carers to ensure this issue has a high profile. Attendance, particularly within primary schools, has been prioritised as a key area of development with schools. The Lambeth Attendance Initiative in 2006 helped to publicise the importance of this across the Borough. Lambeth Early Years and Sure Start Services has worked with the Department for Children, Schools and Families to set robust and challenging targets for the end of the Foundation Stage.

Targeted

During 2006–2007, nine schools did not achieve the floor targets for English, and fifteen schools did not achieve the floor target for mathematics. The majority of these schools are situated in wards where children face multiple disadvantages, the majority forming part of the 30% most deprived areas in the country. 'The Best for all our Children' is a programme designed to work with these schools to improve outcomes for children and young people,

Achievement trends from 2002–2007 show an improvement at Key Stage 2 level 4:		
English	Mathematics	
9%	4%	
Key Stage 3 level 5 improvements show an increase since 2001 of:		
English	Mathematics	Science
11%	17%	9%
Improvement at GCSE is up:		
5 A*–C	5 A*–G	
16%	2%	

and to provide targeted support to schools to help them achieve floor targets.

Specialist

The Intensifying Support Programme which is targeted at schools facing the most challenging circumstances has continued to be successful and delivered positive results. The Junior Undiscovered Maths Prodigies (JUMP) mathematics pilot programme has shown extremely good results. It has shown that for schools participating in the JUMP programme overall improvement was +5% compared to +1% in non-JUMP schools, and +2% in Lambeth overall.

Lambeth's Pupil Placement Panel has developed a robust system of tracking and placing excluded pupils and children in alternative education provision. A target of 100% for placement of excluded pupils has been set and is monitored quarterly. Early intervention and preventative work to support children who are at risk of exclusion has led to a reduction in permanent exclusions across both primary and secondary schools. In 2006/07 there was a significant reduction of 68% in the number of permanent exclusions from primary schools compared to the previous year. There was also a reduction of 4% in the number of permanent exclusions from secondary schools.

E3 Narrow the achievement gap for specific groups

Universal

Tackling the underperformance of specific groups of pupils and closing the achievement gap has remained a key issue for Lambeth. The Research and Statistics Unit has continued to carry out nationally acclaimed research into the achievement of African heritage pupils. This research shows that African heritage pupils' achievement in Lambeth schools is bucking national trends. It also confirms that Black African children in Lambeth schools are doing better than Indian and White British children at a national level. While

Portuguese achievement continues to be lower than that of other ethnic groups, much work has been carried out and successfully embedded over the past few years. This has resulted in Portuguese pupils having made the greatest gains – 11% at key stage 2, 36% at key stage 3, and 25% at GCSE since 2001.

Targeted

The Ethnic Minority Achievement Team has continued to support schools to raise achievement of ethnic minority pupils, and to meet the needs of pupils for whom English is an additional language, including refugees and travellers.

The Looked After Children Educational Achievement Team (LACEAT) has successfully supported Looked After Children by ensuring that all Looked After Children have a school place, an up to date Personal Education Plan, and by holding regular training with designated teachers and headteachers to understand the needs of Looked After Children.

An annual awards ceremony is organised by Children and Young People's Service for Looked After Children to recognise and celebrate their achievements. In 2008 over 300 children and young people received recognition for their excellence in education and achievements. Two recipients were honoured with outstanding achievement awards.

A Restorative Approaches Co-coordinator has been successfully working with schools to implement restorative approaches to tackle behaviour and attendance issues.

Specialist

The attendance of Looked After Children has continued to be monitored. Tracking and follow up work has been undertaken with pupils who have less than 90% attendance, and improvement plans have been put in place to support pupils.

The reintegration and intervention programme for young people known to the

youth justice system has led to an improvement in meeting key targets, for all children and young people known to the Youth Offending Service having education provision.

The Corporate Parenting Team are working collaboratively with Lambeth Arts, Lambeth Music, and CAMHS to apply for Arts Council funding to improve placement stability for Looked After Children. This project evidences the effectiveness of partnerships and creative arts in improving outcomes for Looked After Children.

Increase participation in out of school activities

Universal

Lambeth's Integrated Youth Strategy has been developed to enable every young person to make the transition from childhood to adulthood in a safe and positive environment, and to ensure they can access a range of opportunities for physical and emotional development. We will continue to develop the Youth Opportunities Fund as part of the delivery of the Integrated Youth Strategy.

The Young Lambeth website went live in April 2006. It provides information on services for children and young people in the borough including out of school activities, play opportunities, and youth groups.

Access to a broad range of activities, including the arts, has a direct impact on the attendance and self-esteem of children and young people. These aims are directly supported by the Local Area Agreement stretch target to increase participation in arts and cultural activities, and by the Arts Education Forum who broker an arts entitlement curriculum in schools.

Children and young people's access to libraries in Lambeth is generally high, with libraries offering a variety of services. The Children and Young People's Service is

working closely with Lambeth Libraries service to increase take up of library services by commissioning Literacy Development Workers to work across the borough in Children's Centres. Their work will also involve promoting the National Year of Reading.

Targeted

Lambeth has exceeded the 2007 Extended Services targets for schools achieving the core offer. The trajectory is that Lambeth will meet the national policy pledge of at least 50% of primary schools, and 30% of secondary schools providing access to the full core offer by September 2008. Currently 43% of primary and 31% of secondary schools are meeting the full core offer. In addition to those schools providing access to the full core offer, a substantial number of schools are already providing access to many elements. By 2010 all schools in Lambeth will offer a full range of extended services.

Specialist

Lambeth's Play Strategy sets out a vision for children's play across the borough over the next ten years, for children and young people aged 0–18. Following the launch of the strategy, the local authority was successful in securing £834,000 from the Big Lottery over the next three years to deliver ten exciting play projects. Lambeth will receive a further £1million Playbuilder funding over the next three years to refurbish 25 play areas in the borough. This new investment provides a unique opportunity to improve the play facilities and opportunities for children and young people in Lambeth.

A new Play and Sport Unit has been established within Children and Young People's Service. The unit is responsible for strategically leading sport across the department, working in partnership with Environment and Culture to ensure a coordinated approach to the delivery of sport and physical activity for young people.

This is what children and young people told us about their views on play:



A sport and physical activity framework for children and young people has been developed, which provides a strategic approach to the delivery of the five hour sport offer. A cross departmental partnership group has been established to oversee the implementation of the framework, which will build on the current success of the delivery of the two hour physical education and school sport target in the borough, which is currently above the national target.

The local authority and its partners are committed to maximising the opportunities offered by the London 2012 Olympic and Paralympic Games. The Games offer a unique opportunity to motivate increasing numbers of children and young people to take up and maintain their participation in PE and wider sporting opportunities, which is recognised as a cross cutting theme in the framework.

Next Steps: further improvements in outcomes

Increase access to good quality local school and childcare places

Lambeth's Children's Information Service has changed its name to Lambeth Families Information Service to reflect its extended remit to meet the requirements of the Childcare Act, (Information Duty). As well as providing information on services for children and young people aged 0–19, the Families Information Service has developed an outreach service which operates in Children's Centres, health centres and other venues.

Lambeth commissioned a Childcare Sufficiency Assessment to assess childcare needs ahead of the timescale set nationally. The findings from this assessment demonstrated that Lambeth has better access to childcare places than the national average. This now provides a clear view of the priorities for developing childcare which meets parents' needs, and the requirements of the Childcare Act.

A long-term strategy to increase the number of primary school places in Lambeth is being developed in conjunction with the Estate Master Plan, the principles of which promote diverse and successful provision to meet the needs of pupils, parents and the community.

E2 Raise attainment levels for all pupils

Raising attainment at the end of the Foundation Stage is a key priority of the Education Achievement Plan 2008/09. Increasing attainment at the Foundation Stage will help to improve outcomes for young children in Lambeth and raise schools' standards in Lambeth.

Lambeth aims to continue to improve the quality of education for primary aged pupils by improving reading at key stage 1; improving mathematics at key stage 2; continuing to support schools below, or in danger of falling below the national floor targets; ensuring the provision of good quality school food in primary schools; developing the role of School Improvement Partners, and improving attendance and reducing exclusions.

Lambeth aims to continue to improve the quality of education for secondary aged pupils by maximising the number of pupils achieving 5 GCSE grades A*–C including English and mathematics; ensuring that all schools and departments perform above the key stage 3 national floor targets; supporting schools below 30% A*–C including English and maths; supporting schools in achieving new science courses, and developing 14–19 provision including Diplomas and post-16 achievement.

E3 Narrow the gaps for specific groups

Continue to improve outcomes for Looked After Children and young people through embedding the work of the LACEAT; improving information sharing and school tracking systems; developing training programmes for key professionals, and establishing good communication between key agencies.

E4 Increase participation in out of school activities

Continue to implement Lambeth's Holiday Activities Programme. The Holiday Activities Partnership's strategic aim is to contribute to all five Every Child Matters Outcomes through the provision of quality holiday activities for children and young people in Lambeth.

The delivery of Lambeth's Integrated Youth Strategy will oversee the development of a number of services to increase opportunities for children and young people to participate in out of school activities.

Lambeth's Extended Services Programme will continue to work with schools and the local community to offer activities for children and their families between 8am and 6pm.

Our Priority Areas for Improvement in 2008/09

CYPP Priority EA 1: Increase access to quality local school places and good quality childcare places

- Ensure successful delivery and effective implementation of the aims of Lambeth Building Schools for the Future programme and Primary Capital Programme.
- Address identified gaps in childcare places, including places for children with special educational needs or a disability as well as flexible and affordable provisions which meet parents' needs and work patterns.
- Ensure effective planning to meet future needs for primary school places arising from projected population growth.

CYPP Priority EA 2: Raise attainment levels for all pupils and achieve floor targets to enable pupils to achieve their full potential

- Continue to promote good attendance.
- Continue to reduce permanent school exclusions.
- Enable children and young people to achieve high educational standards and make very good progress at primary and secondary school.
- Enable parents, carers and families to support learning, including early learning.

CYPP Priority EA 3: Narrow the achievement gaps for specific groups

- Continue to raise attainment of under-performing groups, including pupils with English as an Additional Language, targeted Black and Minority Ethnic groups, pupils who have Free School Meals and white working class boys.
- Continue to increase Looked After Children's achievement, and attainment of children with learning difficulties, disabilities or special educational needs.
- Continue to support further the assessment of pupils at the Foundation Stage and improve attainment.

CYPP Priority EA 4: Increase opportunities for all young people to participate in out of school activities

- Continue to improve the quality and range of out-of-school leisure and recreational facilities, and improve access for Looked After Children and children and young people with disabilities.
- Further increase access to extended services, linked to Children's Centres and schools, including activities which children and young people enjoy and which meets local need.
- Implement youth and play strategies.
- Support children to access music, art, drama activities and library services.



Make a Positive Contribution

PC 1 Increase opportunities for children, young people and their families' voices and views to be heard, enabling them to make a positive contribution to their community

PC 2 Prevent young people from drifting into crime, in particular young Black and Minority Ethnic boys

Why are these our priorities?

The Government's agenda for change concerning children and young people promotes the necessity to involve them, and their parents in the decision making processes affecting their services. More importantly, local consultation tells us that this is what Lambeth children and young people want. Young people consulted through the residents' survey, Lambeth Youth Council, and our primary and secondary schools said that they do not know enough about their rights and how to make their voices heard. Parents and carers consulted through the Early Years and Sure Start Forums, and the Partnership's Parents' Forum frequently

mention the need for more choice and flexibility in services. Lambeth is a very diverse borough and we would be unlikely to meet the needs and provide appropriate services for children, young people and their families without the active involvement of children, young people, their families and carers.

2007 Local Area Agreement

Increasing the participation of children and young people in the arts

This priority is intended to increase the number of children and young people participating in the arts in Lambeth. Currently we have approximately 15,294

children and young people participating in the arts across the borough for a minimum of 3 hours. Working in partnership with Lambeth Arts, the Inclusion and Standards Division, Lambeth City Learning Centre, Lambeth Music Service and the South Bank Cultural Quarter Group, we hope to increase the number of young people participating in the arts. This is because research shows that children who are engaged in positive activities and the arts are less likely to engage in risk-taking behaviour.

Better outcomes for children and young people

Universal

Children, young people and their families have been involved in the development of a number of Lambeth's strategies to shape service delivery for children and young people including the Integrated Youth Strategy, Brightstart Strategy, and the Play Strategy.

Targeted

Lambeth Youth Council has carried out a variety of activities with children and young people, focusing on those from hard to reach communities. Young people provide training sessions across the partnership to their peers and youth service providers on drug and alcohol misuse, sexual health and domestic violence. Young people assess services to establish how accessible and appropriate they are and make recommendations for change.

The Youth Council's Voice of Young Lambeth consultation group involved over 236 young people in consultations on the Every Child Matters outcome areas.

This is what young people have told us about their experience of peer education:

“ I am glad that I was invited to the Youth Council. I enjoy meeting with other young people and talking about issues that affect us. I have benefitted from working with other young people like myself and I think this experience will help me get a good job and continue to do constructive things with my life. ”

“ I've been working in Lambeth for the past three years, in that time I've had a baby and continue to work for Lambeth Youth Council. I have been involved in event planning and teaching children of all ages as well as juggling my role as a mum. I work three days a week and enjoy meeting new people. ”

“ During my involvement on this project I have enjoyed meeting new people and making new friends. I continue to expand my knowledge around the Every Child Matters outcomes and have also learned valuable life skills. ”

Early Years and Sure Start Parent Forums based around Children's Centres involving parents and providers of early years services have been established to gain feedback from parents and young children on the services they are receiving. The partnership's Parents' Forum has also been established to bring together Chairs of various parent support groups across Lambeth.

Specialist

Lambeth's Corporate Parenting Team run successful consultation groups with children and young people in care from the ages of 5–24 years. This is an exciting opportunity for Looked After Children and young people to participate and be directly involved in the improvement of services for Looked After Children. Successful consultation activities for Looked After Children have included:

- The redesign of review consultation papers for Looked After Children
- Young people's response to the Care Matters green paper
- A newsletter for children in care by children in care
- The development of the Get to Know (G2K) website
- Regular meetings with the Chief Executive
- Involvement in the training of social workers and foster carers
- Consultation on key policies for children in care, including the substance misuse policy and the children missing from care policy.

Children, young people and families have consistently told us that they are fed up with the number of professionals involved with their family. The roll out of the Common Assessment Framework and the Lead Professional will ensure that children and young people are involved in decisions about themselves and there is one Lead Professional in contact with the family.

The Children's Fund commissioned research on how children and young

people view information sharing between professionals. The information sharing report has been used in developing the Common Assessment Framework training for the Partnership especially around the development of developing trusting relationships with young people.

The Youth Opportunities Fund enabled young people to work with the local authority to apply for small grants to develop, manage and deliver their own ideas for youth activities.

PC2 Prevent young people from drifting into crime, in particular young Black and Minority Ethnic boys

Lambeth has an improving Youth Offending Service and supports over 600 young people, which is a typical number for an inner-city team. 75% of all young people in the youth justice system in Lambeth are from a Black, or Minority Ethnic group. This represents a major inequality, as the proportion of 10–17 year olds from a Black, or Minority Ethnic group in the youth justice system is considerably higher than the overall 10–17 year old Black, Minority Ethnic population. In Lambeth, Black young people are three times more likely than White young people, to enter the criminal justice system. An added challenge is that many of our vulnerable children and young people who statistically are at risk of youth offending live outside the Borough. Addressing this inequality is a priority.

The vast majority of young people are not involved in crime, anti-social behaviour or drug related offending. The numbers of young people entering the criminal justice system have reduced by 20% this year, and the percentage of young people sentenced to custody has reduced by 3% over the past three years. However, three significant trends highlight areas of action:

- The increasing involvement of young people in violent offences
- Serious violent crime has not reduced as

fast as other types of crime in the borough

- The increasing involvement of young people in organised gangs

In line with other London boroughs, Lambeth has experienced a number of tragedies that have involved the use of guns or knives. This has heightened the fear of crime amongst young people and other residents. In Lambeth's most recent residents' survey, 61% of our citizens cited crime as their number one concern. When consulted, 59% of young people also cited crime as their number one concern. 32% were concerned about bad behaviour; 31% were concerned about bullying, and 30% were concerned about drug users and pushers. The Local Area Agreement is designed to tackle this issue and ensure that inequalities and social exclusion are addressed as part of our strategy.

Universal

A thorough review of the entire Youth Offending Service has been completed to ensure resources are effectively deployed across the Borough and focused on prevention. Lambeth Youth Offending Service has moved from a level 1 Youth Offending Service to a level 3 Youth Offending Service, making this team the fastest improving Service in the country. It has now achieved level 4 and is within the top third of services in London.

Targeted

The Youth Inclusion Support Panel identifies families, children and young people that are at risk of offending and provides targeted support packages, including parenting programmes, positive activities for young people and various voluntary and community sector projects. The panel has also developed various partnership approaches to prevent young people from drifting into crime.

Specialist

The local authority and its partners established a Youth and Violent Crime summit to bring together all stakeholders across the statutory and community sector to discuss this issue. Following the summit an action plan has been developed. There are a range of partnership initiatives already in place to reduce violent crime in the borough. These include:

- Lambeth's X-it Programme which uses peer mentors to tackle gang membership. It was awarded the prestigious children's services award in the Guardian newspaper's Public Service Awards for 2007.
- 'Your Story' works with children and young people aged 6–25. It undertakes one-to-one mentoring and also runs a programme entitled 'Prison Me? No Fam!' designed to confront young offenders with the realities of the justice system and to challenge their thinking on crime and justice.
- The 'Your Choice' programme, delivered in schools in gang-affected neighbourhoods, targets Year 9 students who are subject to pressure from gangs.
- The Rainer Lambeth Youth Inclusion programme runs a 5 week course entitled Guns, Gangs and Knives for young people aged between 8 and 18 who are gang-involved or at risk of involvement in crime or anti-social behaviour. The programme has resulted in a 70% reduction in arrests amongst service users.
- 'Flipside' works in schools, Pupil Referral Units, and youth clubs with groups of children and young people, many of whom live in gang affected neighbourhoods on issues of personal safety and the choices they have available to them.

Next Steps: improving support to families

Preventing young people from drifting into crime

The stretch target within Lambeth's 2007 Local Area Agreement is committed to redressing disproportionate outcomes for young people entering the criminal justice system. Lambeth's approach to achieving this stretch target has been to consider key risk factors that lead to children and young people becoming involved in offending behaviour, and to respond with 'protective' initiatives:

- Family support and parenting provision
- Youth crime prevention and diversionary activities
- Reparation schemes
- Education programmes working with schools
- Health programmes

Through this approach it is hoped that the partnership will address a number of key risk factors that lead to offending and social exclusion. Joint planning and commissioning of drugs services will be further developed for children and young people, including jointly agreed priorities, targets and actions.

2007 Local Area Agreement Targets

Reducing the numbers of young Black and Minority Ethnic entrants to the criminal justice system with the safer, stronger communities block:

In 2008 the target of a 4% reduction has been achieved which has seen a reduction of 20%.

To increase young people's (11–19 year olds) participation rates in community/physical activity Borough wide:

In 2008 the target has been exceeded with 15,294 children and young people participating in sports and arts compared to 13,861 in 2007.

Our Priority Areas for Improvement in 2008/09

CYPP Priority PC1: Increase opportunities for children, young people and their families' voices and views to be heard, enabling them to make a positive contribution to their community

- Build on our effective practice to consult and involve children and young people, particularly vulnerable groups, and to engage them in decision-making and participate in the development of services
- Further develop opportunities such as volunteering and intergenerational activities, which encourage children and young people to contribute to the life of the community

CYPP Priority PC2: Prevent young people from drifting into crime, in particular young Black and Minority Ethnic boys

- Continue to intervene effectively with children and young people who have started a pattern of high-risk behaviour, using restorative justice activities and appropriate enforcement options sensitively
- Strengthen further effective intervention through the Safer Schools Partnership to enable children and young people to feel safe both in and outside school
- Implement the Young and Safe Action Plan to reduce serious violent crime including, knife, gun and gang related crimes
- Provide help and support to parents to develop skills to address problematic behaviour



Achieve Economic Wellbeing

AE1 Increase the number of young people in employment, education and training

Why is this a priority?

We know that worklessness is one of the key causes of crime, poverty and social exclusion. This is of particular concern for Lambeth because so many of our young people experience high levels of unemployment. We are also aware that young people not in education, employment and training often go on to become long-term unemployed.

Currently across the Partnership we know that:

- 9.8% of our young people aged 16–18 are not in employment, education or training which is a reduction from 12.1% in 2006.
- We have significantly increased the numbers of young offenders in full-time education, employment or training by 6% during the last two years to above 76%, which is higher than average for London,

and the national average.

- 61% of care leavers are in employment, full-time education, or training
- 58.4% of looked after young people aged 16 are engaged in employment, education or training
- Only 60% of Lambeth students achieve a level two qualification by the age of 19 compared to 71% of London and England students
- 22% of teenage mothers are in education, employment or training

Whilst great strides have been made in this area, it still remains a key priority for the partnership. In order to address the issue of worklessness, Lambeth has decided to make this the focus of its Sustainable Community Strategy. The Sustainable Community Strategy sets out a vision for Lambeth that by 2020 it will be, “a diverse, dynamic and enterprising borough at the heart of London.” One of the long term outcomes underpinning this vision is that

more of our children and young people will be, “on the path to success through the provision of good quality education, training and jobs which reduces the risk of exclusion and offending.”

The Sustainable Community Strategy is underpinned by a newly agreed Local Area Agreement which continues to have as one of its key performance indicators, the reduction of young people not in employment, education or training (NEET). The focus on reducing NEET is also a priority for the 14–19 Strategic Partnership which has prioritised the following actions:

- Develop vocational/applied learning programmes
- Develop and maintain effective communications between partners through the EET (education, employment and training) forum
- Increase the number and range of learning places in schools and partners through partnership working
- Work with vulnerable young people to reduce NEET through preventative activity and opportunities programme.

Better outcomes for Children and Young people

Universal

The number of young people aged 16–18 not in education employment or training has fallen to 9.8% in 2007, compared to 12.1% in 2006 and 14.2% in 2005. Although this is a significant improvement there is still a lot of work to be done. Lambeth has consistently met its targets achieving an average reduction of 2.2% per year.

Connexions provides a universal and targeted service with Personal Advisers placed in the following settings: all secondary mainstream schools, special schools, pupil referral units, three college sites, and in a One Stop Shop in central Brixton.

The Connexions Service operates with a network of Personal Advisers that are placed in agencies working with the key target groups of young people with learning difficulties and disabilities, Looked After Children, Teenage Pregnancy, Youth Offending and substance misuse. Connexions nevertheless retain responsibility for professional supervision to ensure consistency and effective performance monitoring.

Our Connexions service is judged to be excellent by Ofsted inspectors and is on track to meet its key NEET targets. Responsibility for the Connexions Service passed from the Central London Connexions Partnership to Lambeth Council. It is sited in the Community Learning Division, and is an integral part of the Integrated Youth Services and contributes to targeted youth support and Team Around the Child initiatives, while fulfilling its statutory responsibilities, delivering the Local Area Agreement NEET target and supporting the 14-19 Strategy.

Lambeth’s 14-19 Strategic Forum has included active representation from all key partners including schools, colleges, and the Learning and Skills Council. It has set up a strong partnership for the planning and delivery of diplomas and other curriculum changes. This partnership operates as the Lambeth Consortium (LCm). The LCm will deliver the engineering diploma in partnership with Southwark from September 2008, and gateway applications have been approved to provide diplomas in Information Technology, Society, Health and Development, and Creative and Media from 2009.

Targeted

Two Connexions Personal Advisors are members of the Youth Offending Team, and a Personal Advisor within the community and voluntary sector works exclusively with young parents. Employment and training events have been held in partnership with Job Centre Plus in Children’s Centres

across Lambeth. As a result, 70 lone parents who were long-term unemployed have gained employment. A pilot scheme 'Teenagers to Work' was launched during the summer holidays in 2007. Five young people who are looked after by Lambeth Council undertook a 2-week work experience placement across various Council departments including Housing, the Press Office, Communications, Social Care, and the Lambeth Service Centre. Another five young people shadowed the Chief Executive, and four young people shadowed the Divisional Director of Social Care. The Teenagers to Work scheme will be offered on an annual basis and the number of work experience placements will be extended to provide a greater number of work related opportunities for young people in the following year.

Specialist

Job Centre Plus organises job fairs with local family-friendly employers and training providers. These events are planned to appeal to families with young children, and are supported by a crèche. As well as an allocated social worker, all Lambeth care leavers at age 16 have a named Personal Advisor. The Looked After Children consultation group have undertaken two consultation events in 2007 on the Every Child Matters outcome of achieving economic wellbeing. Group members identified a need to better prepare young people for semi-independent living. As a result of this, the consultation group have now applied for Youth Opportunity Funding to run their own project running peer led workshops to teach care leavers life skills.

In Lambeth's secondary schools for children with complex needs, children leaving school all receive Person Centred Reviews and Plans. This is done in partnership with Adult Services, and where eligible, families are offered the 'In Control' method of receiving services which is based around individual budgets for families.

2007 Local Area Agreement Target

Reducing the numbers of young people not in employment, education or training with the economic development and enterprise block

In 2008, the target of 11.1% has been significantly exceeded by achieving 9.8%.

Our Priority Areas for Improvement in 2008/2009

Children and Young People's Plan Priority EW1: Increase the number of young people in employment, education and training, developing skills for adulthood

- Enable all young people to achieve well at 14–19 whether in school, college or through work based learning
- Support parents/carers to maximise the economic well-being of their families
- Further reduce the numbers of young people not in education, employment or training with specific focus to areas with greatest over-representation, for example, young offenders.

Revised Children and Young People's Strategic Partnership Management Arrangements



To enable the partnership to achieve its vision for children and young people and to implement Children's Trust Arrangements, the Children and Young People's Strategic Partnership Children's Trust Board has reviewed its governance arrangements. In addition to the statutory requirement to have Children's Trust Arrangements in place by March 2008, the partnership has acquired additional responsibilities as a result of the legislation being amended by central Government:

- All agencies have a duty to co-operate to achieve the Every Child Matters agenda and the statutory duties set out in the Children Act 2004
- As the theme group of the Local Strategic Partnership, the Children and Young People's Partnership is responsible for the Children and Young People's block of the Local Area Agreement and effective use of the Neighbourhood Renewal Fund allocated to it
- The Children and Young People's Partnership has the responsibility to ensure that it has a well qualified workforce with minimum skills and competencies in place by 2010

To enable the Children and Young People's Partnership to achieve these statutory requirements and to enable the partnership to manage the additional responsibilities it has acquired since 2005 (which is the date

of the last review of the governance structure), it was necessary to review and streamline the governance arrangements to ensure that they are fit for purpose. The main changes are outlined below:

- An executive group comprising of the chief officers of the statutory agencies has been established. This includes Lambeth Children and Young People's Service, Lambeth PCT and the Borough Commander of the Metropolitan Police
- Three sub-groups have been established that reflect the requirements to establish Children's Trust Arrangements by 2008. This includes Integrating Service Delivery, Strategic Commissioning, and Workforce Development
- Two additional consultative groups have been established. This includes Voice of Young Lambeth and a Parents' Forum bringing together a range of mechanisms and processes for engaging with young people, and parents and carers
- The relationship between the Local Safeguarding Children's Board and the Children and Young People's Partnership Board has been made clearer by including the Local Safeguarding Children's Board as one of the sub-groups of the partnership arrangements

The new governance arrangements for the partnership can be found in Appendix F.

Appendix A

Relationship to other plans

Below is a list of plans that link to the Children and Young People's Plan 3

Best Value Performance Plan
Brightstart: Lambeth's Childcare Strategy
Child and Adolescent Mental Health Services Plan
Children and Young People's Theme Plan
Corporate Plan
Community Strategy
Community Safety Strategy
Connexions Partnership Plan
Education Achievement Plan
Healthy Schools Programme Plan
Integrated Youth Strategy
Local Area Agreement
Lambeth Domestic Violence Strategy
Local Policing Plan
Primary Care Trust Local Delivery Plan
Probation Area Annual Plan
Young People's Substance Misuse Plan
Play Strategy
Sports Strategy
Teenage Pregnancy and Partnership Strategy and Action Plan
Youth Justice Plan
Public Health Annual Report

Appendix B

Legal Context

Background

Section 10 of the Children Act 2004 places a duty on the local authority to make arrangements to promote co-operation among relevant partners to improve the well being of children relating to the Every Child Matters outcomes.

Relevant partners are defined as:

- The Police Authority and the Chief Police Officer
- A local Probation Board
- A Youth Offending Team
- A Strategic Health Authority and Primary Care Trust
- Connexions
- The Learning and Skills Council for England

Since February 2004 the Children and Young People's Strategic Partnership has been the driving force for promoting and continuing this co-operation.

Local Safeguarding Children's Board

Section 13 of the Children Act 2004 requires that each authority's children's services must establish a Local Safeguarding Children's Board with specific representation. This has been achieved in Lambeth, building on the work and membership of the previous Area Child Protection Committee.

Director of Children's Services

Section 18 of the Children Act 2004 requires that authorities' children's services appoint a Director of Children's Services. The London Borough of Lambeth did this on 1st July 2005 at the same time as integrating those departments responsible for the education and social care of children and young people. The Director has a wide ranging responsibility for services relating to children and young people between the ages of 0 and 19.

Lead Member for Children's Services

The authority's children's services must designate one of its members as their "lead member for children's services" to carry out functions conferred on or exercisable by the authority under 'the Act'. This duty was met by the London Borough of Lambeth on 5th May 2006.

Implementation of Children's Trust Arrangements

Section 10 of the Children Act 2004 requires authorities' children's services to establish Children's Trust Arrangements to support improved outcomes for Lambeth's children and young people by 2008.

This requires the:

- Integration of service delivery
- Joint funding arrangements through the pooling of budgets
- Joint commissioning arrangements

Children and Young People's Plan

Section 17 of the Children's Act 2004 required the authority's children's services to prepare and publish a plan setting out the authority's strategy for discharging its functions in relation to children and young people.

This was enacted via The Children and Young People's Plan (England) Regulations 2005 which require that the authority:

- Prepare and publish a plan.
- Set out the improvements the authority intends to make in relation to the five Every Child Matters outcomes.
- Include a statement of the authority's vision.
- Include a needs assessment.
- Include an outline of planned key actions.
- Include how the authority's budget will contribute to the planned improvements.
- State the plan's relationship to the authority's performance management and review of services.
- Set out the arrangements for partners to work together.
- Ensure the content of the plan is consistent with partners' plans.
- Publish its first plan on or before 1st April 2006.
- Consult widely, including children, young people, their families, carers, schools, voluntary and community services and relevant partners.

On the 19th February 2007 The Children and Young People's Plan (England) (Amendment) Regulations 2007 came into force. These regulations require children's services authorities to carry out the following in addition to the 2005 regulations:

- Review the vision to include specific statements of intent relating to
 - i. the integration of services to improve outcomes for children and young people

- ii. arrangements to safeguard and promote the welfare of children and young people; and
- iii. arrangements for early intervention and preventative action.
- Extend consultation on developing the Children and Young People's Plan to include:
 - i. the proprietor of each school
 - ii. the schools forum; and
 - iii. the schools admissions forum.

These regulations apply to Children and Young People's Plans published on or after 1st October 2007. This plan is the London Borough of Lambeth's response to the above requirements.

Guidance

Central Government has produced non-statutory guidance regarding the Children and Young People's Plan. The key issues include the following:

- The plan is to make links to a range of plans owned by the authority and other partners.
- The plan subsumes 19 current plans, i.e. requirements to produce them have been removed.
- There will only be a single, strategic, over-arching plan for all services affecting children and young people. The intention is that the local authority is the co-ordinating body for this plan.
- The plan should be flexible to reflect local needs.
- The plan must be outcome focused.
- There must be wide consultation and discussion in its development.
- The plan will summarise the actions to be taken to meet the vision and improve outcomes.
- It is a strategic plan, not a detailed operational plan.
- There must be comprehensive publication of the plan.

The Children and Young People's Plan is to include:

- Improvements in outcomes which the authority intends to make.
- A local vision for children and young people.
- An assessment of needs in relation to the outcomes.
- Priorities and key actions to achieve the outcomes.
- A statement of how resources will be deployed to achieve the outcomes.
- An explanation of how the plan relates to arrangements for performance management and review of services.
- The arrangements for co-operation under the duty to cooperate with other partners.
- An explanation of how the Children and Young People's Plan is consistent with the strategic plans of local partners.

The Supplementary Children and Young People's Plan Guidance 2007 outlines the following new duties and requirements:

- All authorities, unless they are publishing a new plan in 2007, will need to conduct a formal review of their Children and Young People's Plan during 2007 and in each subsequent year until a new plan is published.
 - Reviewing the Children and Young People's Plan will require the active involvement of a wide range of partners.
 - The local authority should consult appropriately those covered by the duty to cooperate under the Children Act 2004.
- Local authorities are expected to share the review of their Children and Young People's Plan with Government Offices.
 - The Children and Young People's Plan and the annual review should be, in accordance with the law and with local race and disability (and gender from April 2007) equality schemes, subject to Race and Disability Equality Assessments.
 - The Children and Young People's Plan review will be used as the authority's Annual Performance Assessment self-assessment.
 - The Children and Young People's Plan should have clear links with the Local Area Agreement.
 - New Children and Young People's Plans should reflect new duties in the Education and Inspections Act 2006, and new duties in the Childcare Act 2006.
 - The vision statement must now include more specific statements of intent.
 - Local authorities are now required to consult with schools, school forums and school admission forums in the preparation of the plan.

Appendix C

Consultation

All partners involved in the Lambeth Children and Young People's Strategic Partnership have a proven and effective history of consultation in the design and delivery of their services. This has been used in the development of our Children and Young People's Plan. Particular emphasis has been given to consulting with children and young people so that we know what they want and need from us, and how it should be delivered.

Consultation focused on the full range of outcomes addressed by Every Child Matters. Children, young people, their parents and carers, and those that work with them, were asked for their views on services provided in Lambeth and on our vision, and what they think our local priorities should be.

We consulted with the following groups on this Children and Young People's Plan:

Youth Opportunities Fund
Voluntary and Community Sector Forum
Lambeth PCT Management Board
The Police
Diocese Boards
Admissions Forum
Learning and Skills Council
Governors' Forum
Lambeth Safeguarding Board
Schools' Forum

The results from the following consultations with children and young people have also been incorporated into this Plan:

- Tellus2 Survey
- Say and Play consultations
- Children's Fund consultation on information sharing
- Annual residents' survey
- London Pledge consultation events with Looked After Children
- Focus groups with children and young people to explore the results of the 2007 annual residents' survey
- Play Strategy consultation

Appendix D

Priorities for Lambeth

Business Case for Selection of Priorities

Every Child Matters Outcomes	Local Priority	Business Case for selection	Strategic Links
Be Healthy			
Enjoy good mental health and living a healthy lifestyle	Significantly improve young people's mental, physical and sexual health	<ul style="list-style-type: none"> • Annual Performance Assessment • Primary Care Trust priorities • Area of need identified in needs assessment • Access issues • Children's Services Audit • Local Area Agreement Stretch target on Enhanced Healthy Schools standards • Priority for children and young people 	<ul style="list-style-type: none"> • Child Health Strategy • Health Promotion Strategy • Teenage Pregnancy and Parenthood Strategy • National Standards Framework standards 4 and 9 • Lambeth Local Area Agreement – Be Healthy • Child and Adolescent Mental Health Strategy • Healthy Schools Programme
	Reduce the prevalence of substance misuse amongst children and young people	<ul style="list-style-type: none"> • Area of need identified in needs assessment • Annual Performance Assessment • Priority for children and young people 	<ul style="list-style-type: none"> • Lambeth Local area Agreement – Be Healthy • Young Persons' Substance Misuse Plan • Child Health Strategy • Child and Adolescent Mental Health Strategy • Healthy Schools Programme
Stay Safe			
Being protected from harm and neglect and growing up able to look after themselves	Provide targeted and specialist family support that contributes to the safeguarding of children and young people	<ul style="list-style-type: none"> • Statutory duty to safeguard children and young people • Primary Care Trust priority • Annual Performance Assessment • Inspection recommendation about the Child Protection Register 	<ul style="list-style-type: none"> • Brightstart: Lambeth's Childcare Strategy • National Service Framework, standards 2, 5 and 8 • Lambeth Local Area Agreement – Stay Safe

Every Child Matters Outcomes	Local Priority	Business Case for selection	Strategic Links
	<p>Improve the transition arrangements for vulnerable children and young people, in particular, Looked After Children and children with disabilities</p>	<ul style="list-style-type: none"> • Needs assessment • Primary Care Trust priority 	<ul style="list-style-type: none"> • National Standard Framework, standards 1, 4, 6 and 8 • Lambeth Local Area Agreement – Stay Safe
Enjoy & Achieve			
<p>Getting the most out of life and developing broad skills for adulthood</p>	<p>Increase access to quality local school places and good quality childcare places</p>	<ul style="list-style-type: none"> • Office for Standards in Education recommendation • Children and Young People's Service priority • Childcare Act 2006 • Education and Inspections Act 2006 	<ul style="list-style-type: none"> • Better Schools for the Future strategic business case • Lambeth Local Area Agreement – Enjoy and Achieve • Lambeth Education Achievement Plan • Brightstart: Lambeth's Childcare Strategy
	<p>Raise attainment levels for all pupils and achieve floor targets (these set our performance targets at a local level) to enable pupils to achieve their full potential</p>	<ul style="list-style-type: none"> • Office for Standards in Education recommendation • Children and Young People's Service Priority • Inspection report • Childcare Act 2006 • Education and Inspections Act 2006 	<ul style="list-style-type: none"> • Lambeth Local Area Agreement – Enjoy and Achieve • Lambeth Education Achievement Plan • Brightstart: Lambeth's Childcare Strategy
	<p>Narrow the achievement gaps for specific groups</p>	<ul style="list-style-type: none"> • Office for Standards in Education recommendation • Children and Young People's Service Priority • Inspection report • Childcare Act 2006 • Education and Inspections Act 2006 	<ul style="list-style-type: none"> • Lambeth Local Area Agreement – Enjoy and Achieve • Lambeth Education Achievement Plan • Brightstart: Lambeth's Childcare Strategy
	<p>Increase opportunities for all young people to participate in out of school activities</p>	<ul style="list-style-type: none"> • Primary Care Trust priority 	<ul style="list-style-type: none"> • Community strategy • National Service Framework standard 4 • Integrated Youth Strategy • Play Strategy

Every Child Matters Outcomes	Local Priority	Business Case for selection	Strategic Links
Make a positive contribution			
To the community and to society and not engaging in anti-social or offending behaviour	Increase opportunities for children, young people and their families' voices and views to be heard, enabling them to make a positive contribution to their community	<ul style="list-style-type: none"> • Children's Services audit • Annual Performance Assessment • Priority for children and young people • Local Area Agreement Stretch Target on young people's participation in art and cultural activities 	<ul style="list-style-type: none"> • Community Strategy • National Service Framework, standard 4 • Play Strategy • Lambeth Local Area Agreement – Make a Positive Contribution • Brightstart, Childcare Strategy • Integrated Youth Strategy
	Prevent young people from drifting into crime, in particular young Black and Minority Ethnic boys	<ul style="list-style-type: none"> • Youth Offending Team Improvement Plan • Annual Performance Assessment • Commission for Social Care Inspection • Families Information Service audit • Local Area Agreement Stretch Target on new Black and Minority Ethnic entrants into youth justice system • Priority for children and young people 	<ul style="list-style-type: none"> • Community Safety Strategy • Youth Justice Plan • Integrated Youth Strategy • Lambeth Local Area Agreement – Stay Safe
Achieve Economic Wellbeing			
	Increase the number of young people in education employment and training, developing skills for adulthood	<ul style="list-style-type: none"> • Needs assessment • Connexions audit • Priority for children and young people • Local Area Agreement Stretch Target on increasing the number of young people in education, employment and training 	<ul style="list-style-type: none"> • Community Strategy • Integrated Youth Strategy • Lambeth Local Area Agreement – Achieve Economic Wellbeing • Integrated Youth Strategy

Appendix E

Performance Schedule

How we will measure whether we have achieved our outcomes

Indicators	Performance 2006-2007	Current Performance 2007-08	Target Performance 2008-09 / 2009-10	Target Performance 2010	Lead
Significantly improve young people's mental, physical and sexual health					
Percentage change in number of conceptions amongst 15-17 year olds (BVPI 197)	2005 (provisional) 79.7 per 1000 -6.6%	2006 (provisional) 78.1 per 1000 -8.4%	2007-08: -15% 2008-09: -15%	To reduce the under 18 conception rate by 60% by 2010 (national target is 50%).	Assistant Director, Youth Teenage Pregnancy Co-Ordinator
Under 18 conception rate. (NI 112, LAA)	2005 (provisional) 79.7 per 1000	2006 (provisional) 78.1 per 1000	2008-09 54.2 2009-10 44.2	2010-11 34.1 To achieve 100%	Assistant Director, Youth Teenage Pregnancy Co-Ordinator
Percentage of young people who are assessed as manifesting acute mental health difficulties referred by YOS to the CAMHS for a formal assessment commencing within five working days of the receipt of the referral	100%	50%	2007-8: 95% 2008-9: 95% 2009-10: 100%		Assistant Director, Youth Justice
Health checks for children looked after (PAF CF/C19)	90%	89.93%	2007/08: 90%	To achieve 100%	Assistant Director, Social Care
Proportion of children in poverty. (NI 116, LAA).	New Indicator for 2008/09	33.8%	2008-09 32% 2009-10 30.2%	2010-11 28.5%	

Indicators	Performance 2006–2007	Current Performance 2007–08	Target Performance 2008–09 / 2009–10	Target Performance 2010	Lead
Significantly improve young people's mental, physical and sexual health					
All schools to be working towards the National Healthy Schools Standard by 2009.	Met target of 50% of schools (40) achieving HSS by Dec 2006.	58%	75% accredited by December 2007. 87% accredited by December 2008. 92% accredited by December 2009.	100% of schools to be accredited by 2010	Healthy Schools Co-ordinator
Development and implementation of an enhanced healthy school model (stretch): number of schools with healthy school accreditation in Lambeth, which are also accredited for 'Healthy Schools Extended Objectives' for at least three lifestyle strands including SRE	0 schools	50% of schools engaged. 40 schools.	2007–08: 23 schools 2008–09: 27 schools	50 schools	Healthy Schools Co-ordinator
The percentage annual increase in number of schools with an approved school travel plan (STP)	March 2006/07 = 45 schools (55%)	69 schools, 85.5%	2007–8: 45 schools (55%) 2008–9: 100%	2010: 100%	Lambeth Transport, Strategy & Planning
Emotional health of children NI 50, LAA	New Indicator for 2008/09.	56%	2008–09 62% 2009–10 70%	2010–2011 75%	
Obesity among primary school age children in Reception Year. NI 55, LAA	13.1%	* data pending	2008–09 13.6% 2009–10 13.4%	2010–2011 12.8%	PCT

Indicators	Performance 2006–2007	Current Performance 2007–08	Target Performance 2008–09 / 2009–10	Target Performance 2010	Lead
Reduce the prevalence of substance misuse amongst children and young people					
Increase the participation of young problem drug users (under 18) in treatment (measured as a % of the adult treatment population as recorded by the National Drug Treatment Monitoring System (NDTMS))	2006-07: 6.8% of the adult treatment population	7.32%	2007/08–7.1% of the adult treatment population 2008-09–7.1% of the adult treatment population	tbc	Young Persons Substance Misuse Co-ordinator
	Increase the percentage of secondary schools with a drug and alcohol policy	80%	* data pending	90%	Young Persons Substance Misuse Co-ordinator
Reviews of child protection cases. The % of child protection cases which should have been reviewed during the year that were reviewed (PAF 20).	100%	100%	100%	100%	Divisional Director, Commissioning & Performance
Increase the number of Common Assessment Frameworks completed for children and young people	0	1052	2007-08: 600	1500	Programme Director, Change Management
Provision of contacts in co-ordinated family support services for children aged 5-13 with early identified additional needs.	9245	11252	2008-09: 9514 2009-10: 9783	9783	Divisional Director, Social Care
Children and young people on the Child Protection Register per 10000 population aged under 18	43.6	46.93	43	43	Divisional Director, Commissioning & Performance

Indicators	Performance 2006-2007	Current Performance 2007-08	Target Performance 2008-09 / 2009-10	Target Performance 2010	Lead
Prevent young people drifting into crime, in particular young BME boys					
Number of new entrants to the youth justice system	Note: Forms newly negotiated baseline 475 New Entrants 364 BME 111 Other	All 341 BME 264	New Entrant reduction per annum: 14.25 2007-8: All: 460.75 BME: 353.08 2008-9: All: 446.50 BME: 342.16 2009-10: 9% reduction Additional New BME Entrant Reduction per annum: 3.64 2007-8: All: 457.11 BME: 349.44 2008-9: 439.22 All: 439.22 BME: 334.88	Additional BME performance to 2009-10: +3% reduction BME	Assistant Director, Youth Justice
Recidivism rates for young people	-6.32%	* data pending	2007 - 8: 5% reduction	2010: 15 % reduction	Assistant Director, Youth Justice
Percentage of young people with final warnings supported by intervention and community based penalties who receive a parenting intervention	2.5%	* data pending	10%	10%	Assistant Director, Youth Justice
Final warnings, reprimands and convictions of looked after children (PAF CF/C18)	2.7%	* data pending	1.5%	1.2%	Assistant Director, Youth Justice

Indicators	Performance 2006-2007	Current Performance 2007-08	Target Performance 2008-09 / 2009-10	Target Performance 2010	Lead
Prevent young people drifting into crime, in particular young BME boys					
Reduction in the number or percentage of BME entrants into the youth justice system (LAA stretch)	367.84	264	2007 – 8: Without stretch: 356.80 With stretch: 353.13 2008 – 9: Without stretch: 345.76 With stretch: 338.42	2009 – 10: Without stretch: 334.72 With stretch: 323.71	Assistant Director, Youth Justice
Improve the transition arrangements for vulnerable children and young people, including those looked after and those with disabilities					
Percentage of looked after children with a named social worker who is qualified as a social worker.	100%	100%.	100%.	100%.	Divisional Director, Social Care
Percentage of core assessments that were completed within 35 working days of their commencement (PAF CF/64).	76%	82%	80%	85%	Divisional Director, Social Care
The number of children looked after with three or more placements during the year (PAF CF/A1 / BVPI 49, NI 63, LAA)	15.4	13.6	2007: 13% 2008-09: 14%	2010: 10%	Divisional Director, Social Care
The number of looked-after children adopted during the year as a percentage of the number of children looked after who had been looked after for 6 months or more (PAF CF/C23 / BVPI 163)	4.1%	6.1%	2007: 5.6%	2010: 5%	Divisional Director, Social Care

Indicators	Performance 2006–2007	Current Performance 2007–08	Target Performance 2008–09 / 2009–10	Target Performance 2010	Lead
Improve the transition arrangements for vulnerable children and young people, including those looked after and those with disabilities					
Percentage of children de-registered from the Child Protection Register during the year who had been on the register for two years or more (PAF CF/C21)	12.3%	7.4%	11.5%	2010: 11%	Divisional Director, Commissioning & Performance
Percentage of children on the Child Protection Register who have previously been registered (PAF A3)	12.5%	10.7%	12.5%	2010: 12.5%	Divisional Director, Commissioning & Performance
Increase access to quality local school places and good quality childcare places					
Providing adequate provision for school roll projections for Lambeth Primary School	2006 primary school roll = 17,870	January 2008 primary school roll = 18,038	2007-08 projected primary roll = 18,069 2008-09 projected primary roll = 18,528	2009-10 projected primary roll = 18,963	Head of Policy & Planning
Percentage achieving 5+ A*–C for all pupils (BVPI 38, NI 74, LAA)	2006 (reporting year 06/07): 55%	2007 (reporting year 07/08): 56%	07/08 – 57%	2010: 59%	Divisional Director, Inclusion & Standards
Take up of formal childcare by low-income working families NI 118, LAA)	New Indicator for 2008/09	27% latest data available from HMRC	2008-09 30% 2009-10 32%	2010-11 34%	

Indicators	Performance 2006–2007	Current Performance 2007–08	Target Performance 2008–09 / 2009–10	Target Performance 2010	Lead
Raise attainment levels for all pupils and achieve floor targets (these set our performance targets at a local level) to enable pupils to achieve their full potential					
Test results on Maths and English: achievement at KS2, Level 4+ and average point scores for all pupils (BVPI 40 & BVPI 41, NI72, LAA)	70% Maths 78% English	71% Maths 77% English	2007 – 8: Maths: 76% English: 79%		Divisional Director, Inclusion & Standards
Test results on English, Maths and Science: achievement at KS3, Level 5+ and average point scores for all pupils (BVPI 181a, 181b, 181c, NI 73, NI 75 LAA)	72% English 71% Maths 63% Science	69% English 72% Maths 64% Science	2007 – 8: English: 74% Maths: 70% Science: 69%		Divisional Director, Inclusion & Standards
Increase percentage of children achieving 78 points or more across the Foundation Stage Profile (with at least 6 points for Personal Social and Emotional Development and Communication Language and Literacy). (LAA)	2006: 34.3%	29.9%	2007 – 8: 54% 2008 – 9: 56% 2009 – 2010: 58%	2010: tbc	Assistant Director, Community Children's Service
Improve performance of pupils at KS1 for reading, writing & maths	63% Reading 54% Writing 65% Maths	65% Reading 54% Writing 66% Maths	2007 – 8: Reading – 67% Writing – 55% Maths – 66% 2008 – 9: Reading – 68% Writing – 56% Maths – 67%	2009 – 10: Reading – 69% Writing – 57% Maths – 68%	Divisional Director, Inclusion & Standards
Reduce the gap between boys and girls achievement at KS1 for reading and writing	13% Reading 17% Writing	11% Reading 15% Writing	2007 – 8: Reading – 12% Writing – 15% 2008 – 9: Reading – 11% Writing – 14%	2009 – 10: Reading – 9% Writing – 12%	Divisional Director, Inclusion & Standards

Indicators	Performance 2006-2007	Current Performance 2007-08	Target Performance 2008-09 / 2009-10	Target Performance 2010	Lead
Raise attainment levels for all pupils and achieve floor targets (these set our performance targets at a local level) to enable pupils to achieve their full potential					
Percentage of 16 year old LAC achieving 1 or more GCSE grade A*-G	42.2%	61.8	2007 – 8: 78% 2008 – 9: 83%	2009 – 10: 90%	Divisional Director, Inclusion & Standards
To improve performance at GCSE level of pupils entitled to free school meals who underachieve in relation to the overall population	40%	43%	2007 – 8: 43% 2008 – 9: 45%	2009 – 10: 47%	Divisional Director, Inclusion & Standards
Achievement gap between pupils eligible for free school meals and their peers achieving the expected level at Key Stages 2 and 4 (NI 102, LAA).	New Indicator for 2008/09.	KS2 – 14% KS4 – 12%	2008-09 KS2 – 13% KS4 – 11% 2009-10 KS2 12% KS 4 10%	2010-11 KS2 – 11% KS4 – 9%	Divisional Director, Inclusion & Standards
Progression by 2 levels in English at Key Stage 1 and 2 (NI 93, LAA)	Data not available – new target	Data not available – new target	2009-10 86% 2010-2011 88%	2010-2011 88%	Divisional Director, Inclusion & Standards
Progression by 2 levels in Maths at Key Stage 1 and 2 (NI 94, LAA)	Data not available – new target	Data not available – new target	2009-10 83%	2010-2011 87%	Divisional Director, Inclusion & Standards
Progression by 2 levels in English at Key Stage 2 and 3 (NI 95, LAA)	Data not available – new target	Data not available – new target	2009-10 40%	2010-2011 43%	Divisional Director, Inclusion & Standards
Progression by 2 levels in Maths at Key Stage 2 and 3 (NI 96, LAA).	Data not available – new target	Data not available – new target	2009-10 58%	2010-2011 61%	Divisional Director, Inclusion & Standards
Progression by 2 levels in English at Key Stage 3 and 4 (NI 97, LAA)	Data not available – new target	Data not available – new target	2009-10 64%	2010-2011 66%	Divisional Director, Inclusion & Standards
Progression by 2 levels in Maths at Key Stage 3 and 4 (NI 98, LAA)	Data not available – new target	Data not available – new target	2009-10 51%	2010-11 53%	Divisional Director, Inclusion & Standards
Children in care reaching level 4 in English at KS2 (NI 99, LAA)	Data not available – new target	Data not available – new target	50%	2010-11 41%	Divisional Director, Inclusion & Standards

Indicators	Performance 2006–2007	Current Performance 2007–08	Target Performance 2008–09 / 2009–10	Target Performance 2010	Lead
Raise attainment levels for all pupils and achieve floor targets (these set our performance targets at a local level) to enable pupils to achieve their full potential					
Children in care reaching level 4 in Maths at KS2 (NI 100, LAA)	Data not available	45%	2008–09 48% 2009–10 48%	2010–11 41%	Divisional Director, Inclusion & Standards
Children in care achieving 5 A*-C GCSEs at KS4 (Including English and Maths), (NI 101, LAA)	Data not available – new target	22.2%	2008–09 30% 2009–10 32%	2010–11 31.2%	Divisional Director, Inclusion & Standards
Rate of permanent exclusions from school (NI 114, LAA)	Data not available – new target	0.12% 37 exclusions from 30009 pupils	2008–09 0.15% 2009–10 0.12%	2010–11 0.12%	Divisional Director, Inclusion & Standards
Narrow the achievement gaps for specific groups					
Narrowing the gap between the lowest achieving 20% in the early years foundation stage profile and the rest (NI 87, LAA)		41.9%	2008–09 33% 2009–10 31.8%	2010–11 30%	
Percentage of young people leaving care aged 16 or over with 1 or more GCSE's at grade A*–C	42.0%	61.8%	2008–09 50% 2009–2010 55%		Divisional Director, Social Care
Secondary school persistent absence rate NI 83, LAA).	6.1%	6.5%	2009–10 5.2%	2010–11 4.9%	Divisional Director, Inclusion & Standards
Percentage of half days missed due to total absence in secondary schools maintained by the local education authority (BV 45)	7.4%	7.5%	2007–8: 5.8%	2010: tba	Divisional Director, Inclusion & Standards
Percentage of half days missed due to total absence in primary schools maintained by the local education authority (BV 46)	6.4%	5.8%	2007–8: 4.6%	2010: tba	Divisional Director, Inclusion & Standards

Indicators	Performance 2006-2007	Current Performance 2007-08	Target Performance 2008-09 / 2009-10	Target Performance 2010	Lead
Narrow the achievement gaps for specific groups					
Percentage of children looked after continuously for a least 12 months of compulsory school age who missed at least 25 days of schooling for any reason during the previous school year (PAF CF/C24)	12.3%	18.3%	2008-09 7.5%	2010: tba	Divisional Director, Social Care
All schools offering access to extended services by 2010	September 2006: 15%	42%	2007 – 8: Primary schools: 50% Secondary schools: 30% By September 2009: 75% of all schools	By 2010: 100%	Programme Director, Change Management
Increase opportunities for children, young people and their families voices and views to be heard, enabling them to make a positive contribution to their community					
The number of children and young people who communicated their views specifically for their latest statutory review as a percentage of the number of children and young people who were looked after for more than four weeks (PAF CF/C63 redefined)	85%	91.6%	2008-09 95%	95%	Divisional Director, Commissioning and Performance
Young people's participation in positive activities. (NI 110, LAA).	New Indicator for 2008/09	Not required until annual refresh	Not required	Not required	
Number of Children's Centres opened in the borough. A minimum core offer of services to be established at each centre	13	26	2007: 14 2008: 24	2009: tba	Assistant Director, Community Children's Service

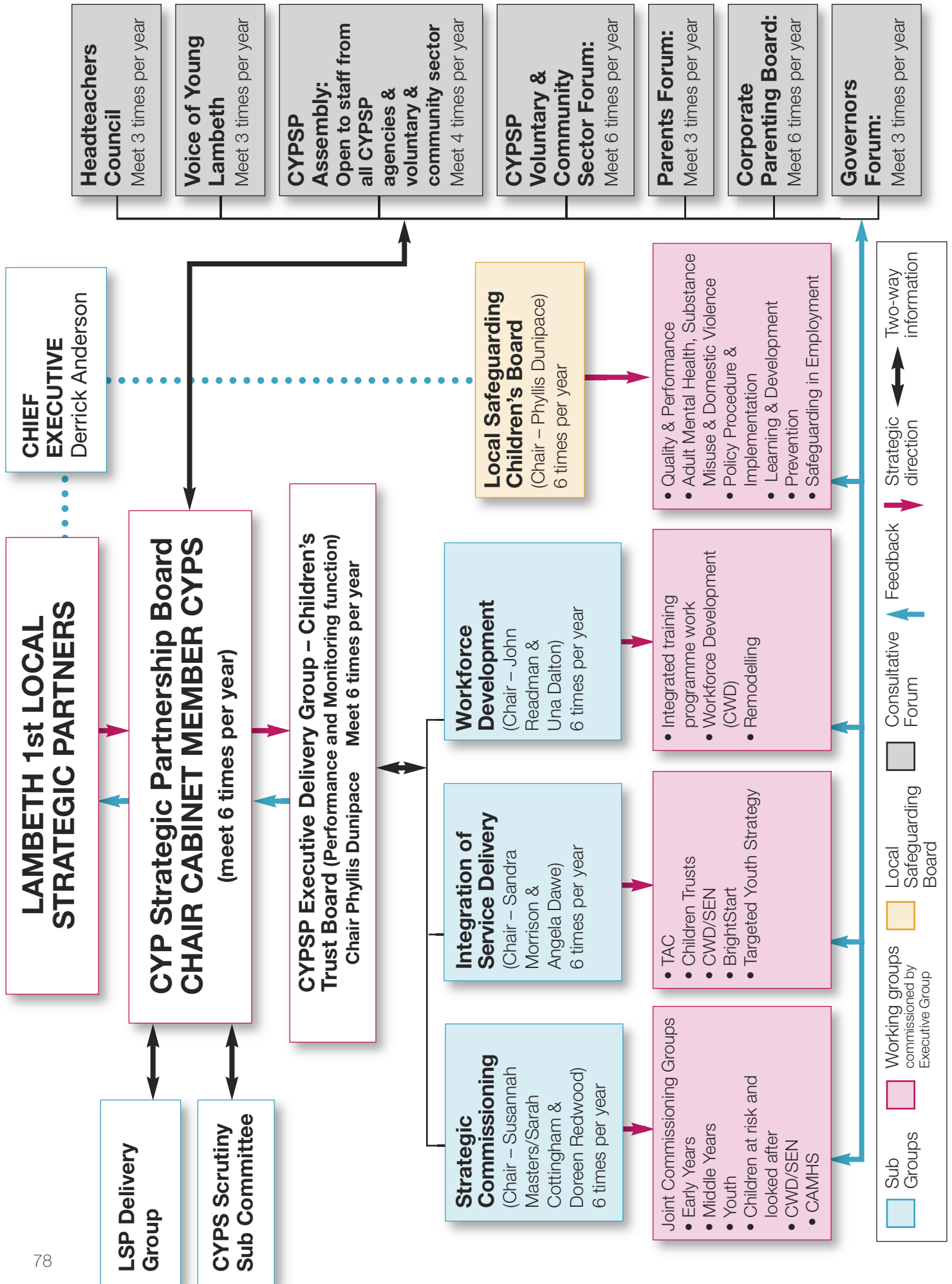
Indicators	Performance 2006-2007	Current Performance 2007-08	Target Performance 2008-09 / 2009-10	Target Performance 2010	Lead
Increase opportunities for children, young people and their families voices and views to be heard, enabling them to make a positive contribution to their community					
Mainstreaming of SureStart services to be completed with specific services identified as part of the core offer	Plans are in place to pool budgets from the Sure Start Local Programmes to extend and adapt contracts for Family Support Services to be delivered through Children's Centres and beyond Sure Start Local Programme boundaries (for financial year 06/07).		A full joint commissioning process for early years family support services developed from April 2008.	2010: Mainstreaming complete	Assistant Director, Community Children's Service
Increase attendance at Parents Forum	6 Parents 15 All	Parents 12, 100% All 23.5, 55%	2007/08: Increase attendance by 10%	2010: Increase attendance by 20%	Programme Director, Change Management

Indicators	Performance 2006-2007	Current Performance 2007-08	Target Performance 2008-09 / 2009-10	Target Performance 2010	Lead
Increase opportunities for children, young people and their families voices and views to be heard, enabling them to make a positive contribution to their community					
Percentage increase in numbers of young people participating in the arts across the borough (South Bank Centre baseline data); percentage increase in the opportunities for young people to experience arts activity. Only young people participating for a minimum of 3 hours and an overall average of 8.9 hours are counted (LAA stretch)	13, 861 children and young people	15,294 children and young people	2007/08 With Stretch: 14,554 (6% increase) Without Stretch: 13,971 2008/09 With Stretch: 15,603 (13% increase) Without Stretch: 14,101	2010: With Stretch: 17,742 (28% increase) Without Stretch: 14,554	Divisional Director, Environment & Culture
Increase the number of young people in education employment and training, developing skills for adulthood					
Number and percentage of young people who are not in employment, education and training (LAA Stretch target, NI117)	12.1%	9.8%	Without stretch: 2007/08 = 11.1% 2008/09 = 10.1% With stretch: 2007/08 = 10.1% 2008/09 = 9.1%	Without stretch: 2009/10= 9.1% With stretch: 2009/10= 8.1%	Assistant Director, Youth
Percentage of young offenders who are supervised by the YOS either in full-time education, training or employment	69%	* data pending	2008/09: 72% 2009/10 76%	2010/11 80%	Assistant Director, Youth Justice

Indicators	Performance 2006–2007	Current Performance 2007–08	Target Performance 2008–09 / 2009–10	Target Performance 2010	Lead
Increase the number of young people in education employment and training, developing skills for adulthood					
The ratio of the percentage of those young people who were looked after on 1 April in their 17th year (aged 16), who were engaged in education, training or employment at the age of 19 to the percentage of young people in the population who were engaged in Education, employment or training at the age of 19 (PAFCF/A4 redefined)	0.9	0.9	0.9	0.9	Divisional Director, Social Care
Achievement of a Level 2 qualification by the age of 19 (NI 79, LAA)	67%	* data pending	2008–09 68.7% 2009–10 71.1%	2010–2011 73.3%	

Appendix F

Children and Young People's Strategic Partnership Governance Arrangements



Notes

Spanish

Si desea esta información en otro idioma, rogamos nos llame al **020 7926 5555**

Portuguese

Se desejar esta informação noutra idioma é favor telefonar para **020 7926 5555**

French

Si vous souhaitez ces informations dans une autre langue veuillez nous contacter au **020 7926 5555**

Bengali

এই তথ্য অন্য কোনো ভাষায় আপনার প্রয়োজন হলে অনুগ্রহ করে ফোন করুন **020 7926 5555**

Twi

Se wope saa nkaeboy yi wo kasa fofofo mu a fre **020 7926 5555**

Yoruba

Tí ẹ ba ẹ Imoràn yíí, ní èdè Òmíràn, ẹjọ, ẹ kàn wà l'ágogo **020 7926 5555**

If you would like this information in large print, Braille, audio tape or another language, please contact us on **020 7926 5555**