

CYPSP

Lambeth Children and Young People's Plan

Annual Review 2009-10

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1 CYPSP
Children and Young People's
Strategic Partnership

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Foreword

We are pleased to introduce the annual review of Lambeth's Children and Young People's Plan 2008–10 where we set out the progress we have made in the last year. Partnership working has developed a greater level of understanding of each other's work over the years and discovered many of the benefits of combining a wide range of services with a single focus.

We published our first Children and Young People's Plan (CYPP) in 2006, followed by a 3-year Plan in 2007 setting out the Children and Young People's Strategic Partnership's (CYPSP) priorities for children, young people and families living in Lambeth. Three years on, we know that the ambitions we set as part of that agenda are being successful as shown by successive inspections, including the Joint Area Review (JAR) that took place in September 2008 and the Annual Performance Assessment (APA) and Comprehensive Area Assessment (CAA) of 2009. In all these inspections our services have been judged to be 'good' overall and awarded Lambeth Children's Services a rating of 3 (good) out of 4 (outstanding). Each of the five Every Child Matters outcomes was also judged to be good or outstanding.

This review of the CYPP 2009-10 confirms much of what we already know through these and other statutory inspections of Lambeth children's services that have taken place during the course of the year. It also confirms what children and young people themselves have said about our services in the Lambeth Young Residents' survey and the TellUs4 survey, giving us further confidence in our partnership approach to planning and delivering services locally.

2009 has again shown good successes including further improvement at the Foundation Stage and Lambeth schools attaining the best ever GCSE results which have exceeded targets. This enabled a narrowing of the gap in achievement at GCSE level between those on free schools meals and those not. Lambeth now has the second lowest gap in the country, a significant achievement. Key Stage 2 achievement in English and mathematics continues to show Lambeth pupils attaining good outcomes by the end of their primary education. The positive outcome of an unannounced Ofsted inspection of our safeguarding children practice illustrated key changes in improving the capacity of social care teams to meet the needs of vulnerable children. There has also been outstanding work through our Building for Schools (BSF) Programme which won three awards, including Local Authority of the Year, at the annual Excellence in BSF Awards.

We have continued to make good progress in reducing youth crime and have implemented the nationally recognised innovative Young and Safe Programme, as well as further developing our Children Centre programme. Further embedding of our multi-agency early intervention approach through the Team Around the Child (TAC) is ensuring that vulnerable children and young people are receiving help and support at the first sign of need.

Though there is much to celebrate about our services we know that we can improve still further. We had already made tackling worklessness a key partnership priority in the previous year. The credit crunch and economic recession will mean further hardships for many children, young people and families in Lambeth. The Partnership is formulating a reducing child poverty strategy to help address this challenge and Lambeth is a signatory to the London Child Poverty Pledge. At the same, however,

there will be opportunities presented by the 2012 Olympics and local regeneration programmes, which the Partnership is determined to take full advantage of.

We know that outcomes for children, young people and their families are improving fast in Lambeth. However, our needs analysis tells us that we can expect the pressure of demand for services to continue to grow over the next three to four years as a result of predicted growth in our child population. In particular, there will be increased demand for nursery as well as primary and secondary school places, in addition to pressures on social care and other services, which we shall address through effective planning. The recent change of Government will also impact available funding and resources made available to deliver key priorities.

We would like to thank all those staff who have ensured the continuing delivery of high quality services as well as the many children, young people, parents and carers who have contributed to the excellent services in Lambeth through consultations and feedback. Our key imperative must be to continue to listen to them and engage with them in planning and delivering services, for all families to be confident in their ability to achieve the best for their own children.

Councillor Peter Robbins

Cabinet Member for Children and Young People

Chair of Children and Young People's Strategic Partnership (CYPSP) Board

Phyllis Dunipace

Executive Director, Children and Young People's Service

Chair of CYPSP Executive Delivery Group

1. Introduction

In April 2006, the Children's Trust published our first Children and Young People's Plan (CYPP) followed by a 3-year Plan in 2007 setting out the Children and Young People's Strategic Partnership's (CYPSP) agenda for children, young people and families living in Lambeth. Three years on, we know that the ambitions we set for children and young people as part of that agenda are being successful as shown by successive inspections as well as from what children and young people themselves have told us. This has given us the confidence in our approach to planning and delivering services jointly in Lambeth.

In this review of the CYPP, we evaluate our achievements during 2009-10 and identify those areas where further improvements are needed taking into account both what our own service users have told us and the results of inspections. A progress update has been provided for each CYPP priority, with key focus areas identified for each.

The governance of the Children and Young People's Strategic Partnership (CYPSP) is detailed in Appendix B.

2. The Lambeth Overview and Context

In developing the CYPP the Partnership has taken cognisance of needs in the borough derived from demographic and other needs-related information. From successive statutory inspections of our services we know that outcomes for children, young people and their families are improving fast in Lambeth. However, our needs analysis also tells us that we can expect the pressure of demand for services to continue to grow over the next three to four years as a result of predicted growth in our child population, as well as changing economic circumstances nationally. Poverty and deprivation are also significant issues in Lambeth. In Lambeth, the Partnership knows that approximately 20% of Lambeth's households earn below 60% of the UK median income (of £14,226), around 16% of under 15s receive free school meals, 18.7% of people of working age receive benefits and the 2007 Index of Multiple Deprivation (IMD) places Lambeth as the 5th most deprived borough in London and 19th most deprived in England.

Lambeth's latest official population is 283,287, approximately 49,000 children and young people aged 0-15 are residing in the borough. Their numbers are set to increase by 37% over the next 20 years according to GLA predictions. Sizeable growths are predicted especially in the 0-4 and 5-9 age groups. There will also be 16% and 17% growth among 10-14 year olds and 15-19 year olds. Lambeth has the 10th highest rate of population change in the country, between 2008-09, around 70,162 moved in or out of Lambeth – a total population change of around 25%. The average pupil mobility is 10% in primary schools and 6% in secondary schools. In some schools it is more than 20%.

Our child population is also very diverse with 58% of children and young people belonging to Black and Minority Ethnic (BME) communities compared with 38% of the general population of the borough. There are even higher numbers attending our local schools with 80% of BME pupils. A significant number comprise children and young people from refugee and asylum seeking families. This has a severe impact on the level of mobility which makes it difficult to target services effectively to those who may need them most.

A number of children and young people also live in special circumstances. For example:

- 1 in 10 households in Lambeth are a single parent household with dependent children
- 38% Lambeth pupils eligible for free school meals
- An estimated 800 young carers under 17 provide care for parents, siblings or other family members on a regular basis
- 573 (at March 2010) are children who are looked after by Lambeth Council for a variety of reasons
- 297 (at March 2010) children are subject to a Child Protection plan because they may be at serious risk of harm
- 27% of school children are recorded at some time in their school career as having Special Education Needs (SEN)
- 621 children and young people are on the ICOUNT Disability Register, with a further 324 who may also be eligible
- Teenage pregnancy rate is 74.4 per 1000 young women aged 15-17
- The numbers of children who have needed to be Looked After by Lambeth Council has risen over the past year. This is partly due to the general increase in child protection activity which has affected all Local Authorities, and partly it is due to the

'Southwark Judgement', a legal ruling which has had the effect of extending Local Authority responsibilities towards homeless 16-17 year olds.

3. Our shared vision and priorities

The CYPSP Vision for Lambeth children and young people is:

‘We will enable children and young people to be happy, healthy and safe to achieve their full potential.’

We will achieve this by:

- Developing integrated services that are seamless, efficient and improve outcomes for children and young people
- Ensuring effective and efficient partnership working to safeguard and promote the welfare of children and young people
- Increasing early identification of need and intervention thus preventing a need in the future
- Seeking to engage children, young people and their families, particularly those from most vulnerable and seldom heard groups

The CYPP 2008–10 identifies 11 strategic priorities with a number of actions linked to the five national Every Child Matters (ECM) outcomes and service management priorities. These are detailed on the next page.

<p style="text-align: center;">Be Healthy</p> <ul style="list-style-type: none"> ▪ CYPP priority H1: Significantly improve young people’s mental, physical and sexual health ▪ CYPP priority H2: Reduce the prevalence of substance misuse amongst children and young people 	<p style="text-align: center;">Stay Safe</p> <ul style="list-style-type: none"> ▪ CYPP Priority S1: Improve support to families who have identified additional needs and where there is a responsibility to safeguard children and young people ▪ CYPP priority S2: Improve transition arrangements for vulnerable young people, in particular looked after children and children with disabilities
<p style="text-align: center;">Enjoy and Achieve</p> <ul style="list-style-type: none"> ▪ CYPP Priority EA 1: Increase access to quality local school places and good quality childcare places ▪ CYPP Priority EA 2: Raise attainment levels for all pupils and achieve floor targets to enable pupils to achieve their full potential ▪ CYPP Priority EA3: Narrow the achievement gaps for specific groups ▪ CYPP Priority EA 4: Increase opportunities for all young people to participate in out of school activities 	<p style="text-align: center;">Make a Positive Contribution</p> <ul style="list-style-type: none"> ▪ CYPP Priority PC1: Increase opportunities for children, young people and their families’ voices and views to be heard, enabling them to make a positive contribution to their community ▪ CYPP Priority PC2: Prevent young people from drifting into crime, in particular young Black and Minority Ethnic boys
<p style="text-align: center;">Achieve Economic Well-being</p> <ul style="list-style-type: none"> ▪ CYPP Priority EW1: Increase the number of young people in employment, education and training, developing skills for adulthood 	<p style="text-align: center;">Management of Childrens’ Services</p> <ul style="list-style-type: none"> ▪ CYPP Priority M1: Develop strategic commissioning ▪ CYPP Priority M2: Integrate service delivery and processes ▪ CYPP Priority M3: Implement a workforce strategy ▪ CYPP Priority M4: Develop a monitoring and performance framework ▪ CYPP Priority M5: Continue to improve safeguarding arrangement

3.1 Our key achievements 2009-10

Be Healthy

- In partnership with Child and Adolescent Mental Health Service (CAMHS) we have established a (CAMHS) Early Intervention Service as part of the Team around the Child in Lambeth resulting in an improvement of engagement in services to children and young people.
- Substance misuse services have exceeded targets by ensuring 100% of young people receive specialist substance misuse treatment where required.
- The latest annual data for under 18 conceptions in 2008 shows an overall decline of 16.2% since 1998 (the baseline). This is the fifth successive year that the rate has reduced, recording a 2.9% reduction since the final 2007 rate.
- The Family Nurse Partnership helps to improve support for young, first-time mothers and fathers in Lambeth from pregnancy up until their child is two years old, by delivering a home-visiting service.
- Lambeth has exceeded the national Chlamydia screening target by screening and testing 25% of sexually active young persons between 15 and 24 years of age.
- During 2009-2010 the Condom Distribution Scheme (CDS) training was carried out by 135 staff from the Youth Support Service, Connexions, the Youth Offending Service and the voluntary sector.
- NHS Lambeth has developed a three year strategy 'Healthy Weight – Healthy Lives' 2008–2011 with local partners and are working in partnership to reduce childhood obesity through a range of national and regional programmes. A free weight management programme has been offered to children aged 7 to 13. A multi-agency task group has also been set up in the borough to target the problem.
- During 2008-09, Lambeth achieved a 71% childhood immunisation rate, above that of the inner London average (70%). Initial feedback on performance for the current year indicates further improvements in the uptake of immunisations by Lambeth children.
- A new dedicated service for children and young people with substance misusing parents has been commissioned to provide one-to-one support and group work. The Partnership has established a Children Looked After Substance Misuse worker post to focus on preventative work, address issues and offer support where young people have developed such problems. There has been a significant increase in the use of a Strengths and Difficulties questionnaire for Children Looked After.

Stay Safe

- In August 2009 the Partnership underwent the annual unannounced safeguarding inspection. The outcome was very positive and provides further evidence of the improvement in services and the fact that this is being recognised by inspectors.
- The quality of our services to our Children Looked After has continued to improve. Fostering and Adoption services were judged “good” at the most recent inspections.
- The Lambeth Community College – a virtual college for Lambeth’s Children Looked After was established in September 2009 . The college is already making a difference in driving up educational standards among this vulnerable group.
- Numbers of children with Child Protection Plans have risen over the year. However the indicators show that for the vast majority of children the problems are effectively addressed through timely intervention. The number of children who are subject to a plan for more than 2 years remains small.
- The Team around the Child (TAC) multi-agency early intervention approach has been successful in mobilising multi-agency staff from CYPS, Lambeth Community Health, Police, Housing, Adult and Community Services and CAMHS to work in partnership. TAC continues to identify earlier children and young people with additional needs. Over 4,300 Common Assessment Frameworks (CAF) have been completed resulting in multi-agency solutions to address additional needs.
- A new and innovative preventative service has been created. Six Early Intervention Social Worker posts are working as part of TAC as an Early Intervention Social Work Service. They aim to support high levels of additional need and advise schools, GPs and other services of thresholds.
- A joint approach between Lambeth Community Health and the Local Authority has resulted in resourcing a multi-agency health of Children Looked After service.
- Support to children, young people parents and families has improved. Lambeth Family & Parenting Support Strategy was published in May 2009 which sets out the strategy for ensuring all children and young people in Lambeth benefit from good family support and a level of parental capacity that enables them to thrive and fulfil their potential.
- Lambeth Safeguarding Children Board (LSCB) multi-agency training programme for Child Protection is continuing to be successfully delivered to all schools, other education settings, social care, health and youth justice professionals.

Enjoy and Achieve

- Lambeth schools achieved the highest ever GCSE results with 72.5% of young people achieving 5 A*–C grades. Lambeth is the 13th most improved authority nationally for GCSE results and the 12th most improved authority for KS2 results.
- Foundation Stage results have continued to improve. 45% achieved at least 78 points across the Early Years Foundation Stage during 2009-10 which is an improvement of 5% since 2008-09.
- The Early Years Outcomes Duty Action Plan has been developed with a focus on narrowing the gap between the lowest achieving 20% and the rest at the Foundation Stage and improving overall performance.
- Two new schools have opened increasing the number of year 7 places available in Lambeth secondary schools. This reflects Lambeth's aspiration to offer a place in a secondary school to 80% of primary school leavers who are resident in the borough, the figure having been 50% until recently.
- Lambeth Building Schools for the Future (BSF) Programme was awarded three national awards, including Local Authority of the Year, at the annual Excellence in BSF Awards.
- A comprehensive 14–19 strategy has been put in place, based on effective collaboration and thorough procedures for assessing learning needs. This has ensured a relevant 14–19 curriculum for all groups, including the disaffected and vulnerable. This is reflected in the significant increase in young people achieving Levels 2 and 3 by age 19 and increase in apprenticeship and work placements for 16-19 year olds in the borough.
- 99% of Lambeth schools are providing the full core offer for Extended Services to their communities.
- Quality Sure Start and early years services are being provided at 30 children's centres across the borough. This includes a range of parenting, day care and family support services, including partnership working with Job Centre Plus promoting access to benefits and employment.
- The Children and Young Peoples' Sports Framework is now in place with a two-year action plan. Targeted work has commenced with schools, supporting the delivery of the '5 hour' offer across Lambeth.

Make a Positive Contribution

- The refreshed Lambeth Youth Strategy 2009-13 was launched following extensive consultation. It has a different and broader approach to Lambeth's youth offer themed around 'places to go, things to do, keeping on track'.
- A second Youth Conference took place in July 2009, attended by 100 young people. This helped shape the Lambeth Youth Strategy 2009-13.
- The innovative Young Lambeth Web-based service directory for children, young people, parents, carers and practitioners was launched. This includes pages dedicated to Lambeth Youth Council, Summer University, the Check The Label campaign and the Holiday Activities Programme.
- A termly and summer edition of the What's on Offer publication was launched. This is a major tool to ensure communication with parents, partners and young people about youth activities and is distributed in the 'Lambeth Life magazine'.
- TellUs survey data was analysed by postcode and fed back to individual schools.
- The young people's resident survey is now taking place every quarter.
- The Corporate Parenting Team led an Annual Consultation during 2009 to explore the views, feelings and experiences about what it's like to be looked after by Lambeth Council. This has informed service improvements for the year ahead.
- Work is being undertaken to support schools to develop parent forums by locality. Plans are in place for the Local Authority to lead on 3 borough-wide thematic parent forums per year
- The Family Support Service has been developed and embedded into Lambeth Team around the Child.
- There has been continued reduction in the level of youth crime. Implementation of innovative youth crime prevention programmes such as Young and Safe and X-it provide effective intervention and increased support for children and young people involved in and affected by violent crime and gangs.
- Recent data shows during April 2008-September 2009 the number of young people entering the criminal justice system has decreased by a third. This decrease in young people entering the system is amongst the highest in London.
- The number of Black and Minority Ethnic boys entering the criminal justice system for the first time has reduced. During 2009-10 a total of 229 young people were first time entrants (FTEs) compared to 350 in 2008-09, a 10% reduction.
- The Play Pathfinder grant has increased to £3.5 million, including £400K of revenue funding. Both the BIG Lottery programme and the Play Pathfinder are on-track to be successfully delivered. 13 new or refurbished play areas will be developed across the Borough and several outreach, inclusion and volunteering projects have been commissioned. Youth Capital Fund Plus improvement works to two youth centre sites have been completed.

Achieve Economic Well-being

- The Partnership reduced the number of 16 to 18 year olds who are not in education, employment or training (NEET) to 7.6% against target of 8.1%, and are being awarded over £1m in reward grant for achieving the Local Area Agreement (LAA) Target by 0.5%.
- A NEET employment programme offered 50 employment opportunities to young people in Lambeth this year.
- The proportion of young people who were NEET at the end of Year 1 of the Raising Participation Age Trial was 2.7%. This was the lowest in Central London. The proportion of NEET young people from vulnerable groups such as, Children Looked After, Teenage Mothers, Young Offenders and those with disabilities has decreased.
- 78% of young offenders are in employment, education and training (EET). This is a huge success and is above the statistical neighbour average, London average and national average.
- Lambeth continues to have one of the highest take up of childcare working tax credits in the country.
- The Partnership has established a reducing child poverty programme and implemented 4 Children's Centre based Child Poverty Pilots, including work focused services and child developments grants, in partnership with Job Centre Plus. These tackle child poverty through a variety of measures including, employment, training, childcare and benefits/entitlement advice for families receiving out of work benefits.
- At least 400 families have benefitted from the Child Development Grant Child Poverty Pilot working across all of Lambeth Children's Centres and over 50 parents have found employment as part of the work focused services Child Poverty Pilot.
- Lambeth has received funding for the School Gates Employment Support Initiative, which is being implemented in selected schools in the borough in partnership with Job Centre Plus and Regional Development Agency. This provides advice and support to non-working partners in two parent families where one partner is in work.

Management of Childrens' Services

- The Lambeth Safeguarding Children Board continues to grow in strength with a clear and focused work programme and wide representation from stakeholders including community and faith groups. Safeguarding training for schools and Governors has been rolled out successfully.
- We continue to have great success in recruiting high calibre social work staff to the borough, and staff turnover levels continue to fall. Controlled caseloads and support for newly qualified social workers are embedded in the system.
- The most recent Annual Performance Assessment of children services in November 2009 rated the service to children and young people in Lambeth as a 3 (Good) out of a possible 4 (Excellent).
- Lambeth successfully moved the Annual Education Grants Programme of £1.5m to a commissioning approach and re-commissioned and re-negotiated a number of contracts leading to greater efficiencies and savings.
- Local Authority (LA) and NHS Lambeth CAMHS grants totalling £1.5m in 2009/10 have been aligned. NHS Lambeth and LA funding streams for Young People's Substance Misuse Service have been combined since 2008/09.

4. PROGRESS IN DELIVERING CYPP PRIORITIES

4.1 Be Healthy

4.1.1 Be Healthy H1: Significantly improve young people's mental, physical and sexual health

Mental health and emotional well being

- The Partnership Borough-wide Mental Wellbeing overarching Programme, 'Wellbeing and Happiness in Lambeth', is being implemented.
- NHS Lambeth and CYPS are working together on the National Targeted Mental Health in School (TMHS) Project – a government pathfinder programme aimed at supporting the development of innovative models of therapeutic and holistic mental health support in schools for children and young people at risk of or experiencing mental health problems. The project commenced in March 2010 when CAMHS early intervention services were expanded to allow more direct work in schools, identifying students with problems at the earliest opportunity and helping them to get the support they need. Early intervention programmes are now running in 11 schools across the borough delivering individual training and small group work in schools.
- There has been a strengthening of the Fostering Changes programme which is a nationally accredited training programme for foster carers to help them work with children and impact positive behavioural changes.
- By March 2010, 53 schools were accredited with Advanced Healthy Schools status which includes work on sex and relationships education (SRE), emotional health and well being and drugs education.
- Close partnership working with schools is improving the emotional health and wellbeing of children and young people. Initiatives include a project funded by the Guys & St Thomas' charity, providing family learning, transitional training and well being training for teachers. 'Place to Be' are delivering training to schools to support emotional health and well being with the development of a hub for training and support being progressed. CAMHS Tier 1 training is now offered to all school staff.
- Progress continues to be made with CAMHS Tier 2 and 3 interventions working across schools, Youth Offending Service (YOS), substance misuse and forensic Mental Health Services.
- Arrangements are in place to ensure that the mental health needs of Children Looked After placed out of borough are met through 'spot purchasing' of local CAMHS.

Physical health

- NHS Lambeth and partners are working together to reduce childhood obesity through a range of national and regional programmes, and offering a free weight management programme to children aged 7 to 13. The most recent data for academic year 2008/09 shows that 99.5% Reception class and 91.4% Year 6 pupils

were measured. The latest statistics for childhood obesity, compiled from the 2007/8 National Childhood Measurement Programme (NCMP), show Lambeth is above the national and London averages for Child Obesity, with Lambeth's levels the tenth highest in London.

- We have implemented of childhood Body Mass Index (BMI) measurement at academic key stages. The Lambeth Community Health School Nurse Team has completed the weighing and measurement of children in Reception Year and Year 6 as part of the 2009/10 National Childhood Measurement Programme (NCMP). Data showed that obesity prevalence for Reception children in 2008/09 was 13.8% which is higher than the national figure, and for Year 6 children was 26% which is also higher than the London and national average. A multi-agency Healthy Weight Care Pathway task group has been set up in the borough to target the problem with the piloting of a draft care pathway.
- NHS Lambeth has identified childhood obesity as one of its 5 priorities. In 2008 they developed a three year strategy "Healthy Weight – Healthy Lives" 2008–2011 with local partners. Age specific actions have been introduced to address obesity, in particular for children under 4, and those aged between 5 and 11. A key objective is to reduce childhood obesity at Year 6 by 2015 to 22.33% as measured by Year 6 NCMP results. This strategy will complement the current LAA target. Actions include:
 - promotion of sustained breastfeeding up until at least 6 months through UNICEF Baby Friendly Initiative accreditation of all children centres;
 - training for all staff including nurseries and child-minders to provide specialised support to families around healthy weight;
 - whole primary schools Healthy Weight promotion: practical support will be given to schools to help them promote healthy eating through school environment, extended services provision and relevant available funding e.g. School Trust million meals and staff training;
 - targeted intervention for families who have children identified as being underweight, overweight or obese;
 - weight management programmes for children where services are commissioned for children identified through NCMP.
- A children and young people's physical activity framework has been developed in partnership with the LA and other key partners. The Healthy Schools Programme is promoting the Change4Life campaign in schools. The CYPSP Board has been involved in the development of the children's healthy weight care pathway.
- 87% of schools have achieved Healthy schools status with healthy eating continuing to be promoted successfully through the school meals service by carrying out pupil workshops, competitions and promotions. Since June 2009, 7 schools gained National Healthy School Status bringing the current total to 87%. The remaining 11 schools (13%) are all engaged with the process in gaining accreditation.
- Cookery clubs for parent and pupils have been offered at all Lambeth schools and are well attended. Special days to promote and raise awareness of healthy eating have also been offered to all schools in the central contract. For example, 'deli days' were held which promote healthy choices and pupil interaction.

- Vision clinics which provide a secondary vision screening service for children referred by health visitors, school nurses and GPs has been rolled out in Lambeth. 28 schools have been visited to date with further screening sessions at 30 schools scheduled.

Sexual health and teenage conception

- The Lambeth Teenage Pregnancy and Parenthood Partnership continues to make good progress in tackling teenage pregnancy and sexual health in the borough. The Teenage Pregnancy Action Plan 2009-2011 has been refreshed which identifies seven strategic outcomes.
- The latest annual data for under 18 conceptions in 2008 shows an overall decline of 16.2% since 1998 (the baseline). This is the fifth successive year that the rate has reduced, recording a 2.9% reduction since the final 2007 rate. The reduction has been achieved by partnership work across a wide range of organisations and includes offering services that young people have asked for and helped to shape. These are easily accessible, confidential sexual health services including drop-in clinics in schools, sex and relationship education in primary, secondary and special schools and in youth and community settings.
- Workforce training in Sex and Relationship Education (SRE) has been a key strategy in meeting the needs of young people. Training aims to enable all those working with young people to discuss sex and relationships and signpost them to services.
- A sexual health outreach team which supports eight secondary schools, including a Pupil Referral Unit, two further education sites and other community settings to develop SRE work and provide drop-in advice sessions, have been developed.
- During 2009-2010 the Condom Distribution Scheme (CDS) trained 135 staff from the Youth Support Service, Connexions, the Youth Offending Service and the voluntary sector. The aim of the scheme is to increase opportunities for staff to discuss sexual health and well being and promote the use of condoms with young people. By March 2010 over 400 young people were registered with the scheme and over 4000 condoms were distributed.
- A pilot project went live in November 2009 in Lambeth and Southwark and involves two local pharmacists providing oral contraception. Initial data indicates a high number of consultations with under 25's.
- We have been successful in bidding for funding for a pilot project to extend sexual health services in Lambeth College.
- Of the 60 community pharmacies in Lambeth, 23 provide Level 1 Sexual Health Services (emergency hormonal contraception, chlamydia screening) and a further 6 provide Level 2 (Level 1 services plus chlamydia treatment and condom distribution scheme). Plans are in place for 11 more pharmacies to provide Level 1 services this year.
- One to one and group work were provided by St Michaels Fellowship, Family Nurse Partnership and Connexions to support pregnant teenagers make decisions about their pregnancy, develop parenting skills and access education training and employment.

Infant mortality

- Reducing infant mortality is a challenging task as there are many risk factors associated with it such as smoking in pregnancy, access to care, and housing conditions. A thorough understanding of risks and areas for service improvement is essential. An analysis of these modifiable risk factors is ongoing and the findings form the basis for recommendations to the many services which influence infant mortality. For example local hospitals have targets to ensure early booking for maternity care; childhood immunisation coverage is being improved; reductions in teenage pregnancy (a high risk group for infant mortality).
- Lambeth's infant mortality rate has continued to decline with the latest figures (2006-8) showing the rate is now 5.5 deaths per 1000 live births. This is slightly higher than the England rate (4.8). On average 27 babies die per year in Lambeth before their first birthday, 4 more than would be expected from the English average infant mortality rate.

Childhood immunisations

- The uptake of childhood immunisations in Lambeth has improved significantly in recent years and continues to improve further in 2009-10, with the highest ever reported annual figure. We consistently achieve higher immunisation rates than the London average, and are close to national averages. Lambeth has achieved approximately an 80% uptake for the 1-5 year olds immunisations; the target for immunisation uptake is 95% for most vaccines.
- Work continues to ensure close links between the Health Visitors and GP practices to make sure that immunisations take place within the scheduled timeframes and that the information is entered onto the system in a timely way. Data cleansing and reconciliation exercises ensure GPs have all immunisations recorded on their systems and that this data is reconciled with information held on the Rio system. Data cleansing also involves ensuring that demographic details are constantly updated.
- During 2010/11 NHS Lambeth will continue to work with GP practices who have not consistently met their targets for immunisations. Guidance has been updated to enable GP practices to take account of the latest advice and guidance from the Department of Health. Initial feedback on performance for the current year indicates a further improvement in the uptake of immunisations by Lambeth children. Clinical work includes good practice guidelines and training, direct work with poorly performing practices, Helpline, and direct response for parent and carer queries by Immunisation Coordinators and Pharmacist. Vulnerable children can be tracked and invited early for immunisations.

School age immunisations

- There has been a decrease in the uptake of human papillomavirus (HPV) immunisations which coincides with recent adverse media coverage. The uptake for the 3rd dose is currently 55%. The School leavers' booster (DPT) uptake increased in 2009/10 from 41% to 67%. The School Immunisation Team is working with School Nurse Teams to improve uptake further in 2010/11.

Health of Children Looked After

- The establishment of a post for a Substance Misuse worker in the Children Looked After service gives opportunities for working with children and young people to give them better information about substance misuse. This will aid prevention of problems as well as addressing issues and giving support where young people have developed such problems.
- A specialist substance misuse worker has been recruited this year. Their focus is on children looked after (CLA) and care leavers. They work with both the CLA and Leaving Care Team to raise awareness amongst staff on all drug/alcohol related issues.
- There has been a significant increase in the use of the Strengths and Difficulties questionnaires for children and young people.
- The Activity Fund for CLA supported young people to engage in positive leisure activities such as sports and encouraged healthy living.

Be Healthy case study: Substance Misuse training

At the beginning of 2009/10 a senior family therapist was recruited in partnership with CAMHS to provide fortnightly training and supervision to the young people's substance misuse practitioners.

The aim of this project was to increase the skills and knowledge of practitioners to enable them to always consider the young person's familial and systemic circumstances while assessing and supporting them.

Following a two month training programme, practitioners have received monthly supervision and had the opportunity to refer their young people and families to the project so that they can deliver specific systemic interventions while receiving live supervision from the senior therapist.

This project has enabled practitioners to think in a more holistic way when providing interventions to their young people and assisted the young person to consider their situation in terms of the impact that others have on their lives. All practitioners involved report having benefitted from being part of the project and the outcomes measured for young people and their families who have attended the sessions have been positive to date.

The project has been so successful that the senior family therapist has been contracted for another year during which the activity will be mainstreamed to ensure the practitioners will continue to embed their skills once the project has finished.

4.1.2 Priority H2: Reduce the prevalence of substance misuse amongst children and young people

Identification, support and treatment for young people affected by substance misuse

- The latest performance data for Lambeth's achievement against NI 115: Substance misuse by young people is 5.8%. This represents an increase from 3.7% in 2008, but work continues in ensuring Lambeth reaches London and England averages.
- Young people's substance misuse (YPSM) needs continue to be met through a newly commissioned programme of universal, targeted and specialist services that address different levels of need. Much of the work during 2009/10 has been focused on embedding the new specialist treatment service configuration and building further initiatives around the system to ensure all young people and their families have access to appropriate support if and when they need it.
- Compass were successful in winning the contract to provide targeted support and specialist treatment in the community and they are now building strong links with key youth services including Target Youth Support, the Youth Inclusion Support Panel and core Youth Centres. In addition to Compass, there are now clear referral pathways from other services for young people vulnerable to substance misuse including schools, Children Looked After teams, Youth Offending Service and CAMHS. Compass will work jointly with the LA on targeted work to include lesbian, gay, bisexual and transgender (LGBT) users.
- Drug education provision is well established throughout the majority of schools in Lambeth. The Lambeth Drug Education Team are developing drug related policies and initiatives for key schools as well as supporting teachers to deliver sessions themselves. This team works in partnership with the Health Education Link Service who deliver health education and support to key primary and secondary schools.
- Lambeth CYPS and NHS Lambeth jointly commission a health survey to be carried out across all secondary and primary schools every two years. In 2008 findings included:
 - 7% of Year 4 and 6 and 34% of Year 10 and 12 of school children had at least one alcoholic drink in the last week;
 - 24% of Year 4 and 6 and 34% of Year 10 and 12 were 'fairly sure/certain' they know someone using drugs.
- The LAA Advanced Healthy Schools stretch target of 50 schools has been met for the three strands required (drugs, sex and relationships and emotional health and wellbeing).
- In line with the government's ten year drug strategy, a new dedicated service for children and young people with substance misusing parents has been commissioned and will be providing one-to-one support and group work to this group. Furthermore, a senior family therapist has been training and supervising the YPSM practitioner to enable them to effectively support the families and parents of their young clients as well as develop specialist skills to assess young people using a systemic approach.

- The re-commissioning of the community based specialist treatment service has been highly beneficial enabling commissioners to re-profile the provision, according to the needs of the young people and their families and in line with developments occurring elsewhere in the Youth Services. This has changed the culture of YPSM services in Lambeth, making them more accessible and open, whilst enabling a skilled and confident staff team to develop training, consultation and specific projects which can meet emerging needs.
- The Families and Substance Misuse (FSM) Group responds to the complex needs of these families by building links between substance misuse services and social care. The group includes staff from early years, social care, ante-natal, young people's and substance misuse services. The Group coordinates support for children of substance misusing parents and family services based in adult substance misuse services including a crèche, parenting classes and family therapy.

Be Healthy Case Study: Condom Distribution Scheme

Research indicates that young people use condoms when they first become sexually active. Such findings has lead to Brook London, the only national voluntary sector provider of free and confidential sexual health advice and services specifically for young people under 25, to receive funding from the Teenage Pregnancy budget to develop the Lambeth Condom Distribution Scheme.

The aim of the scheme is to increase young people's access to condoms by making them available from places they are already familiar with. This gives opportunities for discussions about relationships and sexual health to take place between staff and young people.

The project has engaged and trained up 135 staff from over 30 organisations in the borough. Staff are trained to raise and discuss sexual health issues with young people and to increase their knowledge of the local sexual health services. The scheme has been developed in both statutory and voluntary organisations including those that work with particularly vulnerable young people who may be less confident in accessing sexual health information or services e.g. the Unaccompanied Minors Team.

The scheme is very successful at attracting boys and young men and they make up over 56% of the young people accessing the service. The scheme offers agencies on going support and review through a quality assurance system and stakeholder meetings that ensure all organisations are giving consistent messages that young people have access to information and referral as well as condoms.

4.1.3 Be Healthy priority areas for 2010-11

- Continue to improve emotional health and wellbeing of young people
- Reduce obesity through a range of activities including physical exercise, healthy eating and lifestyles
- Further reduce infant mortality through early intervention and preventative measures
- Further improve uptake of childhood immunisations
- Further improve sexual health and reduce teenage conception
- Further improve access to health and dental services for Children Looked After
- Further improve identification, support and treatment for young people affected by substance misuse

4.2 Stay Safe

4.2.1 CYPP priority S1: Improve support to families who have identified additional needs and where there is a responsibility to safeguard children and young people

Early intervention to support vulnerable children in the community and prevent children coming into care or subject to child protection plans

- The Partnership has been very successful in embedding the use of Common Assessment Framework (CAF) and Lead Professional. The CAF is used to support access to a wide variety of services including social care, SEN, ERAA, Lambeth Community Health and housing support through the coordination of an allocated Lead Professional. The Lead Professional is responsible for acting as a single point of contact, to coordinate the delivery of the actions agreed by practitioners involved and to reduce overlap and inconsistency in the services received.
- Partners have completed over 4300 CAFs since 2007. Lambeth has the highest number of CAFs produced in London and one of the highest CAF completion rates in England and Wales.
- The Partnership has implemented a comprehensive programme of CAF training delivered to a wide variety of partners. Lambeth has trained over 2000 practitioners from a variety of organisations in CAF and the Lead Professional role since 2008.
- The Family Support Service has further developed to identify and provide comprehensive family support for children with additional needs. Family Support Workers work within Lambeth Schools to identify and provide comprehensive family support for children with additional needs.
- Child and Adolescent Mental Health Service (CAMHS) and the Local Authority in partnership have developed an early intervention worker service to support children and young people who require a tier 1/tier 2 service supported by the joint working agreement between the London Borough of Lambeth Children & Young People' Service and South London & Maudsley NHS Trust (SLAM).
- 30 fully operational children's centres have been opened as part of phase 2 and 3 of our children's centres programmes providing a range of parenting, day care and family support services, including partnership working with Job Centre Plus promoting access to benefits and employment.
- We have commissioned £3.2m of health and family support services to deliver the core offer of services across the borough based on needs analysis in our children's centres.
- We have continued to provide Parentline Plus online information service for parents and young people wanting to access services.
- A number of Early Intervention and School Attainment Social Workers to improve early intervention support have been recruited.

- A Parenting Early Intervention Programme (PEIP) and Family Intervention Project (FIP) was established.

Support vulnerable children including children with disabilities

- The on-going development of the Aiming High programme has been key for improvements in this area. Following on from an 18 month research / implementation project funded by health, Aiming High has recruited a full-time Early Support Manager to develop and roll out the programme to parents of disabled children under 5. Six key children's centres are being targeted to develop services to this client group.
- There has been continued development of parental engagement in the development and delivery of services for disabled children. Parents/carers are now an integral part of the Aiming High Steering Group and Parental Advisory Group, with the latter now being chaired by a parent / carer. In addition a parent vice chair has been appointed.
- Two pilot play schemes were developed in partnership with the primary/secondary schools for children with complex needs and the voluntary sector to deliver a two week short break programme for those children with the most complex needs, who had not previously had a service. To ensure that this was an inclusive experience for the children / young people, siblings were also invited to take part in the programme.
- Aiming High is currently commissioning services in three key areas:
 - Parental Engagement (voluntary sector project to facilitate parental consultations);
 - Pool of support workers to befriend disabled young people and facilitate access to leisure and other facilities;
 - Direct service provider to work in partnership to develop extended schools agenda, and other play and youth provision (Max Roach Park).

Children and young people missing from home or education

- The Lambeth Virtual School was launched in September 2009 and was established as a means to raise the achievement and attainment of Children Looked After. Its role is to champion the needs of Lambeth Children Looked After and young people missing education.
- An Attendance policy has been developed and implemented which outlines the responsibilities of all personnel concerned with ensuring that looked after children attend school.
- A Strategy for Improving the Educational Achievement of Children Looked After and Young People in Lambeth which has been developed includes improved strategies for monitoring school attendance and responding to non-attendance.
- 49 child protection training sessions were delivered to schools, exceeding the CYPS Education Achievement Plan target.

Domestic violence, parental mental illness and substance misuse

- A new Mental Health Protocol was launched in 2009. The protocol was signed off by both Children's and Adult Services in the Council and will improve communication and reduce the risk to children from parental mental illness. An Adult Mental Health Liaison Manager is now working within CYPS.
- MARAC (Multi Agency Risk Assessment Conference) is a multi agency risk meeting where professionals share information on high and very high risk cases of domestic violence and put in place a risk management plan to address and increase the safety of the adult victim and the associated children and to review and co-ordinate service provision for high risk domestic violence cases. The Lambeth MARAC is performing well, and the repeat victimisation rates for Lambeth are below that of the national average. In 2009/2010, 307 high risk victims of domestic violence were referred to the MARAC and there were 328 children associated to these adult victims.
- In 2010/2011 the MARAC will be going through the Coordinated Action Against Domestic Abuse (CAADA) quality assurance process. The quality assurance process is designed to promote 'gold standard practice' in and around MARACs while also respecting local differences, therefore enabling a consistent response for victims nationally. The quality assurance will allow us to build on the MARACs current good practise and support us to develop the MARAC moving forward.
- Lambeth and partners have carried out a pilot research project focusing on the wider violence against women and girls agenda. This is in response to the Government's publication 'Together we can end violence against women and girls' in November 2009 and the Mayor of London's strategy 'The way forward: A call for action to end violence against women and girls'. This research has allowed Lambeth to build a more accurate evidence base in relation to the scale of VAWG in the borough, to identify gaps in service provision and highlight good practice. The research culminated in a Lambeth Violence Against Women and Girls Summit attended by over eighty delegates from across the partnership. The findings from the research project will enable Lambeth to consider future commissioning priorities in relation to plugging the gaps in existing provision in relation to VAWG, and building on the strong partnership working identified.

Stability of children in care

- There were 4783 referrals to Children's Social Care a rise of 12% on the previous year. 84% of referrals led to an Initial Assessment. This figure is about the same as last year and is far higher than Statistical Neighbours (67%).
- The numbers of children with Child Protection Plans have risen over the year. However, the indicators show that for the vast majority of children the problems are effectively addressed through timely intervention. The numbers of children who are subject to a plan for more than 2 years remains small.
- We have responded to the sharp increase in Child Protection activity by strengthening our front line Social Care services and ensuring that our systems for dealing with referrals are robust.

- New arrangements are in place for Special Guardianship, including their assessment through the Adoption and Permanence Team, and clarification of the financial support arrangements.
- The establishment of the Court Team has led to more effective planning for children through Proceedings.
- Permanence Panels are in place to address the planning for older children who have been in placement for many years.
- In August 2009 the Partnership underwent the annual unannounced safeguarding inspection. The outcome was very positive and provides further evidence of the improvement in services and the fact that this is being recognised by inspectors.
- The quality of our services to our Children Looked After has continued to rise. Fostering and Adoption services were judged 'good' at the most recent inspections
- We have improved support to children, young people parents and families. Lambeth Family & Parenting Support Strategy was published in May 2009 which sets out the strategy for ensuring all children and young people in Lambeth benefit from good family support and a level of parental capacity that enables them to thrive and fulfil their potential. More than 40 multi agency staff across Lambeth have been trained to deliver parenting programmes in schools, children's centres and health clinics across Lambeth.
- We have continued to develop relationships with independent fostering providers. This allows discussion of key issues relating to the support of placements. Foster carers from the independent sector have been invited to training where this will aid the stability of individual placements.

Stay Safe case study: Co-location of partners to safeguard children and young people

Further integrating service delivery and sustaining partnership working is a key aim of the Partnership. Lambeth has a strong co-location model which was recently commended by Sir Roger Singleton the Government's former Chief Advisor on the safety of children and included as a feature in Sir Roger's Annual Report to Parliament. Existing co-located services include:

- Two health visitor posts in the referral and assessment team
- A child looked after mental health service based in a social care building
- Three Children nurses co-located with the children looked after social work teams
- Two mental health workers based in social work teams who offer advice and support to adults with substance misuse and mental health problems.
- A Connexions Service co-located with the Unaccompanied Minors and Leaving Care Teams.

Discussions are currently taking place to explore co-locating the Lambeth Police Child Abuse Investigation Teams (CAIT) with the Referral and Intake Social Work Team.

4.2.2 CYPP priority S2: Improve transition arrangements for vulnerable young people, in particular looked after children and children with disabilities

Support vulnerable children including children with disabilities and integrate services for disabled children, children with SEN and complex needs

- Continued development of working protocols with health including joint assessments, funding, review for CWD and Continuing Care packages. This has led to a reduction in repeat assessments for families, and the implementation of planned, proportionate packages of support for families.
- Ongoing development of the Early Support Programme, including health, early years service, children's centres and SEN. This has led to improved co-ordination of services through the development of the Family Support Plan / improved access to early years resources / and improved transition into primary school.
- All special schools now have a liaison social worker from the children with disabilities team, to improve communication, attend parents events and network with other professionals involved in the school.
- Through the Strategy for Improving the Educational Achievement of CLA and young people in Lambeth, and in particular the Lambeth Virtual School, there has been improvement in the links between schools and placements to enable both monitoring school attendance and the development of action plans for those children not attending school or at risk of an education placement breakdown.

Transitions for all young people, including CLA, moving from children to adult services

- Visions of Success is a group of young people in care and leaving care aged 16–24 who meet on a monthly basis to discuss issues about being in care. Visions of Success have representation on the council's Corporate Parenting Board. The young people have been involved in different projects including the development and design of the award winning Get2Know website (www.g2k.org.uk), being on interview panels recruiting new social workers and attending Associate Parliamentary Group meetings at the Houses of Parliament.
- The Steps 2 Success programme provides young people leaving care (aged 16-21) the opportunity to take on paid work placements for a 3 - 6 month period. The programme aims to improve access to employment and training related opportunities for young people. The Steps to Success scheme is now entering its second year and has seen 27 young people take up paid work placements within Lambeth Council.

4.2.3 Stay Safe priority areas for 2010-11

- Continue to provide early intervention through effective parenting, TAC and children's centres to support vulnerable children in the community and prevent children coming into care or subject to child protection plans.

- Further strengthen support and service provision for vulnerable children including children with disabilities.
- Further strengthen interagency safeguarding arrangements for children.
- Further improve safeguarding of children who are affected by domestic violence, parental mental illness and substance misuse.
- Continue to improve placement stability of children in care and adoption targets.
- Further improve outcomes for disabled children, children with SEN and complex needs through development of integrated services.
- Ensure transitions for all young people, including CLA, moving from children to adult services are effective.
- Continue to ensure good support arrangements for young people leaving care.
- Continue to ensure support for vulnerable children during key transitions in their education.

4.3 Enjoy and Achieve

4.3.1 CYPP Priority EA 1: Increase access to quality local school places and good quality childcare places

BSF Programme and Primary Capital Programme

- Two new schools have been opened increasing the number of year 7 places in Lambeth secondary schools. This reflects our aspiration to offer a place in a Lambeth secondary school to 80% of Lambeth primary school leavers who are resident in the borough, the figure having been 50% until recently.
- Lambeth Building Schools for the Future (BSF) won three national awards, including Local Authority of the Year, at the annual Excellence in BSF Awards. Elm Court Special School in Tulse Hill, won Best Design for a re-modelled School. Lambeth won the Innovation in Physical Education and Sport category for the development of facilities for football, basketball and mini tennis at Park Campus in Gipsy Hill. The judges also highly commended Lambeth for their vision to strengthen provision for young people with special educational needs in the Education for All category.

Access to good quality childcare places

- 30 Children's Centres are providing quality sure start and early years services across the borough providing a range of parenting, day care and family support services, including partnership working with Job Centre Plus promoting access to benefits and employment.
- All five of Lambeth nursery schools were judged to be outstanding by Ofsted.
- No primary or nursery schools in Lambeth were judged inadequate in overall effectiveness of the Early Years Foundation Stage by Ofsted.
- An Early Years Quality Improvement policy was developed this year for all Lambeth childcare settings.

4.3.2 CYPP Priority EA 2: Raise attainment levels for all pupils and achieve floor targets to enable pupils to achieve their full potential

Raising attainment

- Lambeth schools achieved the highest ever GCSE results with 72.5% of young people achieving 5 A*–C grades. Lambeth is 13th most improved authority nationally for GCSE results. This is the 12th consecutive year of improvement in GCSE results in Lambeth.
- Lambeth primary schools continue to show an improvement at KS2. The proportion of pupils across the LA achieving level 4 and above in English has improved from 72% in 2003 to 79% in 2009, an increase of seven percentage points, with outcomes in mathematics improving by 11 percentage points over the same period. At KS2, KS3 and GCSE performance has improved at a faster rate

than nationally, and the gap between Lambeth and national performance has narrowed or been eradicated.

- Foundation Stage results have continued to improve. 45% achieved at least 78 points across the Early Years Foundation Stage during 2009-10 which is an improvement of 5% since 2008-09.
- Lambeth schools are still judged positively by Ofsted with over 70% judged good or outstanding during Autumn 2009. During 2008-09, 44 school inspections took place, of which 34% (15 schools) were judged to be outstanding, 39% (17 schools) good, 23% (10 schools) satisfactory and 5% (2 schools) inadequate and given a Notice to Improve. As a result of strong federation partnerships, one of these two schools has since been removed from this category and is now judged to be 'good with some outstanding features' and the other school has been judged in a recent monitoring visit by Ofsted to be making 'good progress'.
- September 2009 saw the introduction of the revised Ofsted Framework and since then we have had 23 school inspections, of which 4% (1 school) were judged to be outstanding, 61% (14 schools) good, 26% (6 schools) satisfactory and 9% (2 schools) requiring Special Measures. As a result of strong federation partnerships, both of these schools have since been removed from Special Measures in under a year, one within 9 months and the other within 10 months, and have been judged 'satisfactory with good features' and 'good with outstanding capacity for improvement' respectively.

Continue to promote good attendance

- Secondary school attendance has improved by 0.8% with an increase from 2008-09 from 93% in 2008-09 to 93.8% in 2009-10. Primary school attendance has also improved from 94.1 in 2008-09 to 94.7% in 2009-10.
- Lambeth has reduced persistent absence in secondary schools by 2% from 6.1% in 2008-09 to 4.1% in 2009-10. Persistent absence in primary schools has reduced from 3.1% in 2008-09 to 2.2% in 2009-10.
- These improvements have been assisted by the introduction of the new Attendance Strategy and the Attendance Intervention Model (AIM) in September 2009, rolled out and embedded in our schools. The model promotes the increased use of Penalty Notices for unauthorised term time leave and ongoing poor attendance; early identification and intervention through the CAF referrals and using the AIM to progress cases. Regular Court Attendance Panels including the PACE Caution has resulted in an increase in levels of attendance and avoiding prosecution. Regular truancy sweep carried out with Community Safety Team and Police in borough and in partnership with neighbouring authorities has also contributed to this.

Reduce school exclusions

- Lambeth recorded the same number of permanent exclusions in 2008/09 as 2007/08 - 56 in total. The highest proportion of permanent exclusions was in secondary schools with 80% of the total. Nationally 86% of permanent exclusions are also from the secondary sector. Lambeth had 0.18% of exclusions as a percentage of the whole school population compared to a national figure of 0.11%.

- The main reasons for permanent exclusions were: persistent disruptive behaviour at 30.4% and physical assault against a pupil at 25%. Persistent disruptive behaviour was also the main reason, nationally.
- There has been further service development of the Behaviour Partnership Support Service (BPSS). The service is initially focussing on targeted individual student intervention, group support in school and at the Park Campus school, and advisory work supporting the management of pupil behaviour.
- The Black Boys Mentoring Project in two schools has been successfully completed with the results published and shared with schools. The project is being extended to 3 more paired school partnerships.
- Barnardos have been working with Lambeth schools on sexual bullying and sexual exploitative behaviours to reduce exclusions for sexual misconduct. Lambeth is bidding to be included in the AIM project which will train people to advise on sexualised and sexually harmful behaviours in education settings.
- The Managed Move Protocol has been revised and combined with the In-Year Fair Access Protocol to provide alternatives to exclusion. Support packages are being developed for schools in relation to managed moves to avoid exclusion provided to primary and secondary schools.
- Park Campus has provided specialist parenting workshops to reduce incidents of challenging behaviour.
- Enabling children and young people to achieve high educational standards
- The Partnership has implemented programmes for gifted and talented pupils. Gifted and Talented network meeting continue to be well attended and receive positive feedback. Funding has been given to two school clusters for joint activities and a further bid has been approved from the South Norwood achievement partnership (SNAP). A variety of day courses were organised by the schools, e.g. music, mathematics, higher order thinking skills and in two clusters these included Y6 and Y7 transition activities.

Enabling parents, carers and families to support learning

- Family Learning helps parents understand their crucial role in supporting their child's attainment. Cross-departmental programmes such as Think Family, which was jointly funded by DCSF, the Home Office, Ministry of Justice and the Department of Health, supported by the Department of Communities and Local Government have been developed. The programme offers support for schools such as:
 - Workshops for governors
 - Lead parenting practitioner per locality
 - Team around the Child
 - Think Fathers: seminars and workshops on engaging dad
 - Parental involvement: getting parents in workshops and seminars
 - Referral centre for parenting
 - Training for school staff, engaging parents

- CYPs delivered several successful family learning programmes in Lambeth such as laptop libraries and literacy/numeracy sessions. New workshops have been commissioned which focus on engaging parents with their children's schools and learning and developing a child's emotional health and wellbeing.

4.3.3 CYPP Priority EA 3: Narrow the achievement gaps for specific groups

Attainment of under-performing groups, including EAL learners, targeted BME groups, FSM and White Working Class boys

- Lambeth is narrowing the attainment gap between groups of pupils. For example, the gap between the highest (White British) and lowest (Portuguese) achievers has narrowed to 14 points for Key Stage 1 in 2009. In 2009 the gap between pupils receiving Free School meals (FSM) and those not receiving FSM achieving Level 5+ at KS3 reduced to 11 percentage points; at GCSE level the gap reduced again to 10 points in 2009.
- African pupils are one of the highest achieving groups for GCSE attainment with a consistent upward trend over the last seven years. However at KS1 and KS2 the overall performance of African pupils has been more disappointing. In 2009 only 64% had achieved Level 2B and above compared to 75% of White British pupils. Caribbean pupils are the lowest performing of all the major ethnic groups, and have been so for the last three years.
- Fully fluent bilingual pupils have been consistently the highest attainers, although their improvement rate was lower than the corresponding borough improvement in KS1, KS2 and KS3. At GCSE their improvement rate was the same as for Lambeth overall.
- Specialist support is being targeted, in partnership with schools, at those groups currently performing less well including intensive support for Caribbean, Portuguese, Somali, Refugees and Asylum Seekers, Gypsy and Roma Traveller pupils.
- Attainment results for children looked after (CLA) continue to improve with 58% of CLA students at KS2 achieving a level 4 in maths and 53% a level 4 in English; 79% of CLA students at KS2 reached a level 4 in Science' an improvement from 55% in 2008; 57.2% of CLA aged 16 years achieved 1 or more GCSE; 43% of CLA achieved 5+ GCSE A* - G an improvement from 36% in 2008.
- 200 children travelling out of the Borough have been provided with appropriate transport to meet their specific needs which in general is bespoke to each child.
- Research has been carried out into the achievement of white working class boys and the results and recommendations are currently being implemented

Assessment of pupils at the Foundation Stage and improve attainment

- Results in 2009 continued to improve with 45.4% of Lambeth children achieving a good level of development (at least 78 points across the profile with 6+ in each of the PSE and CLL scales). This compares with a national percentage of 52%. In 2008, the result for Lambeth was 41.9% with the national result at 49%.

- The Early Years Foundation Stage (EYFS) is being successfully implemented across the whole sector. All five nursery schools in the borough have been judged as outstanding by Ofsted. Out of 40 primary schools inspected 6 were judged as outstanding, 26 as good and 8 as satisfactory.

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4.3.4. CYPP Priority EA4: Increase opportunities for all young people to participate in out of school activities

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Increasing opportunities for out of school activities

- Lambeth was one of only a handful of boroughs to have secured over £2.5million in government funding and £800k of BIG Lottery funding last year. Lambeth was successful in its bid to become one of ten Wave 2 Play Pathfinder authorities, in the DCSF Play Pathfinder programme. Children and young people in Lambeth will benefit from an additional £1 million capital and £500K revenue (on top of the £1 million Playbuilder programme).
- The funding is being used to develop Max Roach Play Park providing a new type of play provision in the borough, integrating Max Roach adventure playground into the wider park. A new play area on the Albert Carr Estate joins six Play Pathfinder sites which have been developed in the last few months, including Gordon Grove, Ruskin Park, Tulse Hill, Knight’s Hill, Slade Gardens and Charlie Chaplin Adventure Playgrounds. 13 more sites across the borough will be developed following a comprehensive consultation programme.
- 99% of Lambeth schools are providing the full core offer for Extended Services to their communities. A number of Extended Services clusters have been established joining schools together to develop extended services across a locality or number of schools.

Enjoy and Achieve case study: Clapham and Larkhall Extended Services Collaborative

Clapham Manor primary school and Larkhall primary school have successfully worked in partnership to deliver an Extended Services Collaborative. Extensive consultation took place to reach an agreed shared vision and partnership agreement. Consultation methods included: a Headteacher residential conference; an extraordinary meeting for school governors; a series of ‘world café’ consultative coffee mornings for parents and two successful pupil consultation days took place lead by school council members. Feedback arising from consultation lead to the successful recruitment of an Extended Services Manager.

Joint working with Lambeth Community Health lead to a Health Impact Assessment being carried out. This helped shape the extended services programme which addresses local needs.

Funding was won to enable a programme of activities to be offered including:

- Breakfast and after school clubs based at Clapham Manor primary school and Macaulay Church of England. Lambeth Childcare Sufficiency Assessment identified this as a local need

- Drama therapy sessions to support children with additional needs, such as autism and emotional and behavioural difficulties. Two drama therapists are working with 50 children.
- Termly Maths and Science days for Gifted and Talented pupils from each school. Children from across the Collaborative belong to a Gifted and Talented Jazz band, run by Lambeth Music Service. They have already performed their first two concerts.

There are plans to bid for more funding to deliver more Extended Services and further develop the existing activity programme. Lambeth Academy has recently joined the collaborative.

Extended Services collaboratives or clusters are being established throughout the borough to enable groups of schools to work together to provide extended services to the local communities. A further 8 Extended services school clusters have been established:

- South Lambeth
- North Lambeth
- Windmill
- Streatham and the Vale
- Brixton and Herne Hill
- Tulse Hill
- Gipsy Hill
- Roman Catholic Schools

4.3.5 Enjoy and Achieve priority areas for 2010-11

- To address identified gaps in childcare places, including places for children with SEN/disability as well as flexible and affordable provisions which meet parents' needs and work patterns
- Continue to promote good attendance
- Continue to reduce permanent school exclusions
- Enable children and young people to achieve high educational standards and make very good progress at primary and secondary school
- Enable parents, carers and families to support learning, including early learning
- Continue to raise attainment of under-performing groups, including EAL learners, targeted BME groups, FSM and white working class boys
- Continue to increase CLA achievement and attainment of children with learning difficulties and disabilities/SEN
- Continue to improve the quality and range of out-of-school leisure and recreational facilities, and improve access for CLA and children and young people with disabilities

4.4 Make a Positive Contribution

4.4.1 CYPP Priority PC1: Increase opportunities for children, young people and their families' voices and views to be heard, enabling them to make a positive contribution to their community

Consult and involve children and young people, particularly vulnerable groups, and to engage them in decision-making and participate in the development of services

- The Local Democracy Week took place during October 2009. Young people involved in Lambeth Youth Council (LYC) spent the week touring the borough's schools, to deliver workshops on what 'Democracy' means, and how young people in Lambeth can get involved.
- LYC amended their Constitution so young people within the age range 11- 19 years can join. Recent developments for LYC include a newly elected Youth Mayor in April 2010. Lambeth is one of only four London authorities, and ten nationally, to have a directly elected Youth Mayor. The Lambeth Youth Mayor and their advisory panel will have an annual budget of £25,000 to help make the changes that young people want to see. This is the third year of elections for the youth mayor and a significant increase in the number of young people voting is evident. The Youth Opportunities Fund is administered by a panel of young people aged 13-19 who work in partnership with the council.
- Lambeth Youth Council has significantly contributed to Lambeth's CYPS Youth Engagement Strategy, CYPS Incentives Strategy, CYPS Volunteering Strategy and has active involvement with the Corporate Parenting Team and Youth Strategy Implementation Board. This includes a best practice 'Charter Mark' for all non specific children and young people departments across the Council, allowing benchmarking for customer service quality provision for children and young people across the board.
- Good progress has been made around the Youth Council Peer Education Scheme. The purpose of the scheme is for young people to provide education, support and advice to other young people. During 2009-2010, 20 young people were recruited as peer educators and there are currently 15 peer educators. During 2009 the scheme delivered 120 sessions in schools and colleges in the borough focusing on sexual health and relationships. The peer inspection team from the youth council recently completed an audit of youth provision.
- The Lambeth Youth Strategy was refreshed during 2009 and is effective until 2013. Extensive consultation and involvement of young people and parents/carers took place. The strategy includes clear strategic priorities for a number of key service areas and includes seven work streams, one focusing on Young People's Engagement & Involvement programme.
- A second Youth Conference took place in July 2009. As in previous years the event was planned and delivered by young people with the support of the partnership. Approximately 100 young people were at the event that included a question time session with the Chief Executive and the Children and Young People's Executive

Director for Lambeth. Outcomes of this event helped shape the Youth Strategy 2009-2013.

- The Young Lambeth website: <http://www.younglambeth.org> was launched in 2009. This contains information on activities, childcare, schools, learning, health, family support, services provided by voluntary organisations and much more. Young Lambeth is home to the Holiday Activities Programme, Summer University, the Lambeth Youth Council and Youth Mayor, What's on Offer Publications and Play Pathfinder project and played a major part to the high profile 'Check the Label' campaign, which looked at dispelling the myths of young people in Lambeth. Since its launch, the website has had over 35,000 new visitors and over 1 million hits on the website.
- The Corporate Parenting Team led an Annual Consultation during 2009, 'This is what it's like to be looked after by Lambeth' with children and young people looked after and leaving care aged between 5 and 24 years. 213 children and young people took part to share their views, feelings and experiences about what it's like to be looked after by Lambeth Council to inform service improvements for the year ahead.
- The young people's resident survey is now taking place every quarter with 130 young people aged 11-19 yrs. This is a significant increase on the participation levels in the previous survey which was once every two years. This quarterly survey will provide the partnership with a range of data that should inform service planning and delivery. Analysis of tables and data from the Residents' survey will take place during March, June, September and December.
- The latest TellUs survey data (4) was received on 1 March 2010. On the whole the TellUs4 data demonstrates that Lambeth children and young people are having positive experiences in relation to their local area, their free time, their feelings, school and learning, their future plans and advice they have received and being healthy. In addition, the data indicates that the overall experiences of local authority children and young people compare well with the national cohort and statistical neighbours (Southwark, Wandsworth and Croydon).
- Lambeth's Summer Holiday Programme (HAP) provides local young people the opportunity to participate in a wide variety of programmes ranging from play, sport, art and music. The scheme also provided specific activities requested by young people such as industry workshops, training, life skills and relationship education. This programme helps to educate young people and get them active, whilst providing a safe environment along with opportunities to become involved through volunteering and mentoring. The 2009 HAP saw a 22% increase in attendance from last year.

Consult and involve parents to engage them in decision-making and participate in the development of services

- The LA is undergoing work to develop a new parent forum model. There are plans to develop a thematic borough-wide parent forum which links to school based parent forums. This will bring parents together to discuss issues and concerns relevant to them.
- The Parent Partnership Service is designed to ensure that all parents have access to impartial advice and guidance through all stages of the graduated special educational needs process.

- More than 40 multi agency staff across Lambeth have been trained to deliver Triple P and Strengthening Families Strengthening Communities, 2 of the evidence based parenting programmes recommended by DCFS. The programmes will be delivered to parents in schools, children's centres and health clinics across Lambeth from September 2009 and will complement the work already being done by existing parenting practitioners in Lambeth.

Volunteering and intergenerational activities

- During 2009-10 there have been 68 children and young people volunteering to support different schemes approximately 2-3 hrs a week.
- A CYPS volunteering strategy and action plan is in the process of being developed. This will implement:
 - Consistent approaches to recording CYPS volunteering opportunities and activities
 - Standardisation of paperwork relating to volunteering to be made available on Young Lambeth Website
 - Training opportunities for staff and volunteers
- The Youth Strategy Youth Implementation Board is developing a pilot volunteering programme to begin this summer 2010.
- The Total Respect Training programme was implemented in which young people were trained to deliver training to social care staff and each have delivered at least one training session, had shadowing opportunities with council officers, undertook unpaid work placements.
- The Parents 2 Be programme supported accredited peer mentors to deliver sexual health advice training and distribute condoms.

Make a Positive Contribution case study - 'You Decide' Roadshow

The partnership delivered the 'You Decide' Road-show over a five week period commencing in June 2009 to deliver a comprehensive programme of engagement to inform the refresh of the Youth Strategy.

The Road show consisted of questionnaires and focus groups, targeting 124 young people across the borough aged 11 – 19 years and their parents. There were a number of special events at the Road-show. These included a Parent and Young People Event by the Safer Lambeth Partnership; the Streatham Expo and the Youth Opportunity Fund (YOF) Showcase.

Key issues:

- Young people felt they would like more opportunities to make their views heard and would prefer to this via their school;
- Young people are keen to volunteer (72.6%) to help other young people and 48% felt there weren't enough opportunities;
- Most felt services for young people were easy to access yet only 37% knew what is available to them in Lambeth. 50% of Parents stated they knew only 'a little' about services available to young people;
- A majority of young people wanted their parents kept informed, but not directly involved;
- Most would like more sporting, dance and drama activities made available;

- Most wanted support with finding a job and exams.

These findings were explored in more detail in the Youth Conference which helped shape the Youth Strategy.

4.4.2 CYPP Priority PC2: Prevent young people from drifting into crime, in particular young Black and Minority Ethnic boys

Continue to intervene effectively with children and young people who have started a pattern of high-risk behaviour, using restorative justice activities and appropriate enforcement options sensitively

- The number of young people entering the criminal justice system has decreased by a third over 2009-10. This decrease in young people entering the system is amongst the highest in London. The decrease coincides with the launch of the Triage project in June 2009. Under Triage young people are diverted from the criminal justice and take part in a brief interventions provided by the YOS prevention team. Other services that have contributed to the reduction in young people entering the criminal justice system are: Youth Inclusion and Support Panel (YISP), Team Around the Child (TAC), Targeted Youth Support (TYS), and Positive Activities for Young People (PAYP) and Young and Safe programme.
- The Young and Safe programme has worked with approximately 130 young people entering the criminal justice system since September 2009 and this is likely to have a further impact on reducing young offending.
- During 2009 an Internal Management Review (IMR) analysis, a study of the most serious youth violence over the past three years, was carried out by Lambeth. This provided a rich and meaningful picture of serious youth violence in Lambeth, in particular the theme of young people previously being victims of stabbings and shootings. Four boroughs (Croydon, Newham, Hackney and Havering) along with an MCS researcher are now considering Lambeth's findings to see if they are relevant beyond Lambeth.
- The Intensive Supervision and Surveillance Programmes (ISSP) has had success in both reducing the numbers of black boys entering the criminal justice system and the rate of which BME youths on ISSP have been reconvicted for further offences. 364 BME youths entered the criminal justice system in Lambeth in 2008-09 compared to 440 in 2006-07. The rate of re-offending by BME youths on ISSP has reduced from an average of 8.8 offences over a two year period to 3.7 offences.

PC2 - Making a Positive Contribution case study – the Triage Programme

The Triage programme was launched in Lambeth in July 2009 as a new priority scheme developed in partnership with the Youth Justice Board (YJB) and the London Criminal Justice Partnership. The programme was previously successfully piloted in Lewisham and Greenwich.

Triage, aims to prevent young people from reoffending and slipping deeper into the criminal justice system by assessing them much earlier than before. The programme aims to bring a youth offending team worker's expertise into police stations to make early and rapid assessments of young people, and offers an opportunity for parents and carers to get support earlier.

The youth offending team worker will establish whether the young person is known to the youth offending team or to children's services. They will then advise the police and Crown Prosecution Service in order to help inform their decision about the way

forward. In low-risk cases, where the young person admits the offence, the family agrees and the victim is willing, this could involve restorative intervention, rather than court action. YJB research suggests that most victims who have taken part in restorative justice are glad that they have been so closely involved, had a say and can move on in life.

141 rapid assessments were carried out in total during between July 2009 and March 2010, only 5 (7%) out of 141 young people working with TRIAGE reoffended.

4.4.3 Make a Positive Contribution priority areas for 2010-11

- Further develop opportunities such as volunteering and intergenerational activities, which encourage children and young people to contribute to life of the community.
- Continue to intervene effectively with children and young people who have started a pattern of high-risk behaviour, using restorative justice activities and appropriate enforcement options sensitively.
- Strengthen further effective intervention through the Safer Schools Partnership to enable children and young people to feel safe both in and outside school.
- Implement the Young and Safe Action Plan to reduce serious violent crime including, knife, gun and gang related crimes.
- Provide help and support to parents to develop skills to address problematic behaviour.

4.5 Achieve Economic Well-being

4.5.1 Priority EW1: Increase the number of young people in employment, education and training, developing skills for adulthood

Enable all young people to achieve well at 14–19 whether in school, college or through work based learning

- The partnership has in place a robust strategy to improve opportunities for 14-19 year olds. The Lambeth 14-19 Strategic Forum, operating as The Lambeth Consortium (LCm), is working with its partners to ensure that the right curriculum, and opportunity balance, is in place to meet the needs of 14-19 year olds seeking learning in Lambeth, enabling them to access the four progression pathways.
- The borough's 16-19 Commissioning Plan has been submitted to the newly established Regional Planning Group and the funding for provision is now confirmed. The commissioning plan has been drawn up using the strong support of the secondary and special schools in Lambeth, along with other providers including Lambeth College, London South Bank University and work based learning providers.
- *LCm* has achieved Government approval to run 7 Diplomas: Engineering; Creative and Media; Information Technology; Business Administration and Finance; Society Health and Development; Construction and the Built Environment; Sports and Active Leisure.
- The numbers of learners accessing apprenticeships are high in Lambeth as there has been an innovative approach to offering Diplomas at Level 1 in Year 9. It is anticipated that over 500 learners will be accessing diplomas from 2010.
- An Apprenticeship Project was launched to employ 30 NEET Young People in the private sector with wage subsidies.
- The Lambeth Young People Employment Project was set up in November 2009 to offer 50 young people who were not in education, employment or training the opportunity to work for a period of 6 months within the local authority. Outcomes in April 2010 include 52 NEET young people aged 16-18 offered an opportunity of employment, individual support provided by a named Connexions Personal Adviser and opportunities offered by 26 individual managers within the council, Veolia Environmental Services and 2 Children's Centres. Over 40% of participants, having previously not seen the value of learning, are now looking to an apprenticeship or college course.

Reduce NEET levels further with specific focus to areas with greatest over-representation, for example, young offenders

- The Partnership reduced the number of 16 to 18 year olds who are not in education, employment or training (NEET) to 7.6% against target of 8.1%, and being awarded over £1m in reward grant for achieving the LAA Target.

- The proportion of young people NEET at the end of Year 1 of the Raising Participation Age Trial, at 2.7%, was the lowest in Central London.
- The proportion of NEET young people from vulnerable groups such as, Children Looked After, Teenage Mothers, Young Offenders and those with disabilities has declined.
- Lambeth Connexions Service continues to make steady and sustained improvements in reducing the number of young people aged 16-19 who are not in education, employment or training (NEET). Lambeth works with six other Central London Boroughs, in the Central London Connexions Partnership, sharing good practice and developing approaches to emerging strategy.
- Ofsted found that Lambeth Connexions Service has:
 - good involvement of different sorts of providers including from the third sector offers a diverse curriculum and some innovative practice;
 - strong links with other agencies to provide timely and appropriate support for vulnerable young people;
 - effective partnership working across agencies and providers;
 - good sharing of information, including Job Centre Plus;
 - a well co-ordinated approach to referring young people to other specialist services including for mental and sexual health.
- Lambeth Connexions is involved in piloting changes to the structure of Information, Advice and Guidance which will be necessary to raise the participation in learning age. The roll out of the new IAG Strategy has begun with the training of teachers in how to deliver advice and the increased engagement of parents.

Supporting parents/carers to maximise economic well-being of their families

- Lambeth continues to have one of the highest take-up of childcare working tax credits in the country and is working closely with HM Revenue and Customs across 5 Lambeth Children's Centres to maximise where possible, tax credits.
- Lambeth has achieved 32% take up of formal childcare by low income working families (NI 118). Lambeth is the highest performing borough in England at 27.1% in 2007/08 against a target of 27%.
- The Partnership has established a reducing child poverty programme and implemented 4 Children's Centre based Child poverty pilots, in partnership with Job Centre Plus aimed at tackling child poverty through a variety of measures including, work focused services, child development grants and benefits/entitlement advice for families receiving out of work benefits. These are making a significant impact on the local community.
- Lambeth has worked very closely with Job Centre Plus (JCP) in 3 of Lambeth's Children's Centres - as part of the Work Focused Services (WFS) pilot; over 350 parents have attended training courses organised by the WFS pilot and over 50 parents have found employment as part of the work focused services child poverty pilot.
- At least 400 families have benefitted from the Child Development Grant child poverty pilot working across all of Lambeth Children's Centres.

- We have received funding for the School Gates Employment Support Initiative, which we are implementing in selected schools in the borough in partnership with the Job Centre Plus and Regional Development Agency to provide advice and support to non-working partners in two parent families where one partner is in work.
- 12 families have benefited from the Job Centre plus Advisor Discretion Fund award - an award to support claimants overcome challenges and barriers that are preventing them from moving into work.
- Continued to work in conjunction with NHS Lambeth regarding the Every Pound Counts free benefits check. The number of direct referrals continues to increase. Referrals for the 0-16 group has increased from 219 in mid-march to 233 in May. £682,389.42 has been awarded to these 233 families. Most income gains were achieved through assisting ill and disabled people including disabled or ill children to claim additional disability benefits, and their carers to claim relevant carer benefits.
- Lambeth continues to participate in the Child Affordability Programme (CAP) 1 and 2 with good levels of take up of CAP places in private, voluntary and independent sector providers. There was a high level of demand for CAP 2 which supported parents with payment for a short period to enable them to undertake work focused training or preparation for work activities. The Programme came to an end, as planned, in December 2009 with the work being mainstreamed into service delivery.

Achieve Economic Well-being case study: Every Pound Counts

Lambeth Council in partnership with NHS Lambeth and the local advice agencies are leading a benefit take up campaign, Every Pound Counts to ensure families are helped to claim all the financial support they deserve.

The campaign works to maximise the income of families where there is an adult with disabilities or long term ill health, or families caring for children with disabilities, health problems or other additional support needs, and carers. To date the campaign has raised almost £ 9.5 million in unclaimed benefits, an average of around £5,000 additional annual income for each person helped.

One of the key aspects of the campaign is that it works well with families who have particularly high levels of support needs. It provides help with every stage of the claim process, from initial form filling, through to appeals and representation. The service provides benefit outreach surgeries at a range of family accessible venues including Wooden Spoon House, Gracefield Gardens, Myatt's field Health Centre as well as other GP surgeries and health centres. A family can also arrange home visits if caring responsibilities or health problems restrict access.

The campaign has been recognised as a model of good practice and the government's Take Up Taskforce report in May 2009 included the campaign as an example of how local councils are tackling child poverty and supporting families at risk of poverty to take up the financial support they are entitled to.

4.5.2 Achieve Economic Well-being priority areas for 2010-11

- Enable all young people to achieve well at 14-19 whether in school, college or through work based learning

- Support parents/carers to maximise the economic wellbeing of their families and address the impact of worklessness
- Reduce the NEET levels of children and young people not in employment, education and training (NEET) further with specific focus on those with greatest overrepresentation, for example young offenders
- Develop and implement Lambeth's Reducing Child Poverty Strategy

4.6 Management of Children Services

4.6.1 Priority M1: Develop strategic commissioning

- The Annual Performance Assessment (APA) 2009 recognised the good progress being made in Lambeth in the joint commissioning of services for children and young people.
- The Aim High for Disabled Children programme has awarded contracts for new short-break and parental engagement services following a successful tendering exercise. Joint commissioning has provided summer activities for Children with Disabilities and the Aiming High programme will be developing joint commissioning activities.
- Good progress has been made with the involvement of young people in commissioning, and agreement has been reached with Youth Council for 7 young people to undertake 'mystery shopping' exercise with selected commissioned groups as part of monitoring.
- The Partnership Young and Safe Programme have launched a second commissioning round for targeted projects identified through the annual evaluation of the programme, and stakeholder consultation as priorities. Young people's views have been influential in shaping the Programme.
- The Partnership approach is to align budgets rather than have pooled budgets, based on local experience of Section 31 agreements in adult services. Budgets have been aligned and resources combined for CAMHS through the CAMHS Joint Commissioning Group where the Local Authority and NHS Lambeth CAMHS grants totalling 1.5m in 2009/10 have been aligned.
- An Interagency Resources Group (IRG) has been established with senior representation from CYPS, NHS Lambeth, Lambeth Community Health, the Metropolitan Police, SLaM, and CAMHS, and has agreed principles for joint working and aligning budgets. The Group reviewed the partnership's resource management arrangements at a series of workshops using the Audit Commission's 2008 *Are we there yet? – Improving governance and resource management in children's trusts* study and self-assessment tool, and considered lessons learned from the follow up study in 2009 'Working Better Together'. The IRG is exploring opportunities for further aligning budgets and resources and undertaking a full mapping of resources to partnership priorities.
- Lambeth successfully moved the Annual Education Grants Programme of £1.5m to a commissioning approach and re-commissioned and re-negotiated a number of contracts leading to greater efficiencies and savings.
- NHS Lambeth and LA funding streams for Young People Substance Misuse are combined since 2008/09 onwards through a Memorandum of Agreement. The Joint budget, totalling £590K in 2009/10 is managed by the Substance Misuse team in the Local Authority with commissioning overseen by the Youth Joint Commissioning Group.

- A joint approach between Lambeth Community Health and the Local Authority has resulted in resourcing of a multi-agency health of children looked after service.
- Significant value for money savings have been made in 2009/10 by taking a collaborative approach to commissioning. For example the contract for Specialist Family Support Service for Children with Complex Needs service was retendered and re-negotiated resulting in savings of £100k (from £240k to £140k), representing a reduction of 40%.
- Lambeth has fully participated in the Pan-London Contract Steering Group, with membership from all 32 London boroughs, which collaboratively reduced placement costs and improve outcomes for Children Looked After. In April 2009, the group negotiated a reduction in placement costs, resulting in savings of approximately £500k.

4.6.2 Priority M2: Integrate service delivery and processes

- A new and innovative preventative service has been created with six Early Intervention Social Worker posts working as part of the TAC as an Early Intervention Social Work Service to support high levels of additional need and advise schools, GPs and other services of thresholds. This will bridge the needs of Children, Young People and their families who no longer require specialist support from Social Care or did not meet the threshold for an Initial Assessment.
- We have established the Team around the School (TAS) with a link to an identified Family Support Worker in all secondary schools. Health professionals, such as school nurses and health visitors and CAMHS early intervention workers are a key part of this team. The development of the TAS was steered by primary Head teachers.
- The Family Nurse Partnership helps to improve this support for young, first-time mothers and fathers in Lambeth from pregnancy up until their child is two years old, by delivering a home-visiting service. The young person and family nurse build on their strengths and work in partnership with other local organisations to meet their needs.
- The Partnership has an overarching Information Sharing Protocol in place and specific information sharing protocols on teenage pregnancy, immunisations and Children Looked After.

4.6.3 Priority M3: Implement a workforce strategy

- Lambeth CYPSP Workforce Strategy is nearing completion and will be published in autumn 2010.
- The Team around the Child approach has been successful in mobilising a multi-agency staff from CYPS, Lambeth Community Health, Police, Housing, Adult and Community Services, CAMHS to work in partnership. To develop the multi-agency workforce TAC has implemented a comprehensive programme of CAF training delivered to a wide variety of partners. The numbers of practitioners that have been trained to use the CAF is impressive. Lambeth has trained over 2000 practitioners from a variety of organisations in CAF and the Lead Professional role since 2007. By

further embedding the CAF as a universal tool for identifying and assessing need we have been able to enhance multi-agency working across the partnership.

- Lambeth continues to have great success in recruiting high calibre social work staff to the borough with staff turnover levels continuing to fall. Controlled caseloads and support for newly qualified social workers are embedded in the system.

4.6.4 Priority M4: Develop a monitoring and performance framework

- The most recent Annual Performance Assessment of children services in November 2009 rated the service to children and young people in Lambeth as a 3 (Good) out of a possible 4 (Excellent).
- The Partnership has developed a performance monitoring approach through the Integrated Service Delivery Group and CYPSP Board and continues to monitor performance and the implementation of integration projects on a regular basis.

4.6.5 Priority M5: Continue to improve safeguarding arrangement

- The Lambeth Safeguarding Children Board (LSCB) continues to grow in strength with a clear and focused work programme and wide representation from stakeholders including community and faith groups. We have strengthened the governance arrangements of our Local Safeguarding Children Board, particularly for Serious Case Reviews and recruited a new independent safeguarding chair to provide objective challenge across the Children's Trust.
- Part of the remit of the LSCB is responsible for ensuring that suitable training is provided that helps individuals and organisations to safeguard children. The 2009/10 LSCB training programme includes courses for workers and volunteers at all levels and offer two main foundation courses in child protection and working together to safeguard children. A range of other safeguarding courses are provided including parental substance misuse, domestic violence and sexually exploited children.
- The focus and profile of safeguarding have increased following the review by Lord Laming on the protection of children and young people in England. Although Lambeth has been rated as outstanding for safeguarding, we want to ensure that our services continue meet the standards of the best. The Local Authority has responded by investing in our social care staff, for example by improving training and employing ensured that safeguarding practice, including contact and assessment, is excellent.
- In August 2009 the Partnership underwent the annual unannounced safeguarding inspection. The outcome was very positive and provides further evidence of the robust and effective safeguarding practice in Lambeth.

4.6.6 Management of Children Services priority areas for 2010-11

- Further strengthen joint commissioning arrangements
- Further strengthen arrangements for the use of aligned and integrated budgets
- Further integrate services to support children with disabilities

- Implement workforce development across partnerships, including schools, to improve skills
- Continue to focus attention on recruitment and retention of social workers

5. Glossary:

APA Annual Performance Assessment
CYPSP Children and Young People's Strategic Partnership
AQA Assessment and Qualifications
DCSF Department for Children, Schools and Families
ASB Anti-Social Behaviour
ASD Autistic Spectrum Disorder
BME Black and Minority Ethnic
BSF Building Schools for the Future
BVPI Best Value Performance Indicator
CAF Common Assessment Framework
CAMHS Child and Adolescent Mental Health Services
CAP Childcare Affordability Programme
CLA Children Looked After
EAL English as an Additional Language
ECM Every Child Matters
EET Education, Employment and Training
EMAT Ethnic Minority Achievement Team
ERAA Exclusion Re-integration Attendance Admission
EWO Education Welfare Officer
EY Early Years
FS Foundation Stage
CAA Comprehensive Area Assessment
CD Compact Disc
CE Church of England
CIS Children's Information Service
CLAMHS Children Looked After Mental Health Service
CLC City Learning Centre
CPA Comprehensive Performance Assessment
CPR Child Protection Register
CSCI Commission for Social Care Inspections
CTA Children's Trust Arrangements
CSPAN Community Sport and Physical Activity Network
CYPP Children and Young People's Plan
CYPS Children and Young People's Service
FE Form of Entry
FPA Family Planning Association
FSM Free School Meals
FSP Foundation Stage Profile
FTE Full time equivalent
G2K Get to Know
GCSE General Certificate of Secondary Education
GLA Greater London Authority
GOL Government Office for London
GP General Practitioner
HELS Health Education Link Service
HIV Human Immuno-Deficiency Virus
HMCI Her Majesty's Chief Inspector
HPV Human Papillomavirus
HSS Healthy School Status

ICS Integrated Children's Systems
JAR Joint Area Review
KS1,2,3,4 Key Stage 1,2,3,4
LA Local Authority
LAA Local Area Agreement
LACEAT Looked After Children Education Achievement Team
LCm Lambeth Consortium
LDD Learning Disabilities or SCS Sustainable Community Difficulties Strategy
LDET Lambeth Drug Education Team
LMS Lambeth Music Service
LSCB Local Safeguarding Children Board
LSP Lambeth Strategic Partnership
MARAC Multi-Agency Risk Assessment Conference
MEND Mind Exercise Nutrition Do it!
NCMP National Child Measure Programme
MP Metropolitan Police Y6
NAP Norwood Achievement
NEET Not in Education, Employment or Training
NSF National Service Framework
PE Physical Education
PEP Personal Educational Plans
PRU Pupil Referral Unit
PVI Private, Voluntary and Independent
QTS Qualified Teacher Status
RC Roman Catholic
SEN Special Educational Needs
SENCO Special Educational Needs Co-ordinator
SRE Sex and Relationships Education
STI Sexually Transmitted Infection
TAC Team around the Child
YISP Youth Inclusion and Support Partnership Panel
YJB Youth Justice Board or Training
YOS Youth Offending Service
YPSM Young People's Substance Misuse

Appendix A - Performance Schedule

Be Healthy

Performance Indicators	2008/09 Outturn	2009/10 Target	2009/10 Outturn	2010/11 Target
Under 18 Conception rate (NI 112)	12.78% reduction equivalent to 58.85 per 1000 females	19.1%% reduction equivalent to 91.18 per 1000 females	15.7% reduction equivalent to 72.3 per 1000 females	38.9% reduction equivalent to 52.1 per 1000 females
Ensure that all young people who are assessed by ASSET or the Mental Health Assessment Framework as manifesting acute mental health difficulties are referred by YOS and to the CAMHS for a formal Assessment commencing within 5 working days of the receipt of the referral, with a view to their accessing a tier 3 or other appropriate CAMHS tier service based on this assessment	-	95%	100%	PI discontinued
Ensure that all young people who are assessed by ASSET or the Mental Health Assessment Framework as manifesting non acute mental health concerns are referred by the YOS for an assessment and engagement by appropriate CAMHS tier1-3 service commenced within 15 working days of referral	57%	95%	86%	PI discontinued
Emotional Health of Children NI 50	62.9%	67.9%	49.9%	72.9%
Emotional Health of CLA NI 58	13.4%	To be set	17.8%	15.7%
Obesity among primary school age children in reception year NI 55	-	13.4%	13.8%	12.8%
Obesity among primary school age children in year 6	-	24.2%	25.41%	Targets are being refreshed
Percentage of schools in Lambeth achieving Healthy Schools accreditation – LAA stretch	38 schools / 50%	50 schools / 66%	54 schools / 71.1%	07-10 LAA targets are currently being reviewed

Performance Indicators	2008/09 Outturn	2009/10 Target	2009/10 Outturn	2010/11 Target
Effectiveness of CAMHS NI 51	16	16	16	16
Proportion of CAMHS new specialist cases with length of wait under 4 weeks			51%	all cases to be seen within 11 weeks
Proportion of CAMHS new specialist cases with length of wait under 26 weeks			47%	all cases to be seen within 11 weeks
Progress towards access to a 24 hour comprehensive CAMHS service	15	16	16	16
Substance misuse by young people NI 115	3.7%	3.3%	5.8%	5.1%

Stay Safe

Performance Indicators	2008/09 Outturn	2009/10 Target	2009/10 Outturn	2010/11 Target
% of initial assessments within 7 working days of referral NI 59	67%	72%	62.01%	65-85%
Timing of Core Assessments NI 60	80%	80-85%	74%	75-85%
Child Protection Plan lasting 2 years or more NI 64	4.2%	7%	5.8%	9%
Percentage of children becoming the subject of a CPP for a second or subsequent time NI 65	8.2%	10.40%	13.40%	10-15%
Review of Child Protection Cases NI 67	100%	100%	100%	100%
Referrals to children's social care going to initial assessment NI 68	84%	80-90%	80.9%	75-80%
Children who have experienced bullying NI 69	41.10%	-	22.6%	-
% of referrals that are repeat referrals within 12 months	10.1%	7-11%	7.3%	7-11%
% of children with a child protection plan not allocated a social worker	0%	0%	0%	0%
% of CLA placed for adoption within 12 months of placement decision	82.4%	70%	78.6%	65-75%
Stability of placements of CLA NI 62	14%	10-14%	10.44%	10-13%
Long term stability of CLA NI 63	79.2%	70-80%	80%	68-72%
Timeliness of reviews of CLA NI 66	95.1%	95-98%	95.1%	95-98%
Children who run away from home/care overnight	11 out of 15	12 out of 15	11 out of 15	11-12 out of 15
CLA reaching level 4 in English at KS2	39%	53%	59%	55%
CLA reaching level 4 in Maths at KS2	33%	53%	59%	55%
CLA achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Maths)	22%	28%	23%	34%
Cost of services for CLA	-	£600-755	PSSEX data not available until October	£600-755
Health checks for CLA	91%	100%	99.4%	85-95%
Adoptions of CLA	12.3%	13-14%	8.1%	8-13%
CLA absent from school	14%	5-10%	13%	8-13%
Participation of CLA in reviews	95.6%	95-98%	95.7%	95-98%
Distance children newly looked after are placed from home	4.10%	4-8%	4.7%	0-8%

Performance Indicators	2008/09 Outturn	2009/10 Target	2009/10 Outturn	2010/11 Target
% of CLA with a named social worker	100%	100%	100%	100%
Children 10-15 LA in foster care placements of placed for adoption	84%	85%	79.3%	80-85%
Suitability of accommodation at age 19 NI 147	81.8%	90-95%	91.04%	85-90%
Employment, education and training for care leavers NI 148	60.9%	60%	73.13%	64-68%

Enjoy and Achieve

Performance Indicators	2008/09 Outturn	2009/10 Target	2009/10 Outturn	2010/11 Target
Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy: NI 72	39.6%	43%	45.4%	46%
Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest: NI 92	No data available in PD Q4	31.8%	36.7%	30%
% of the time that One O'clock Clubs are open to public 4 days a week between 12.30 - 4pm	91.46%	98%	91.8%	93%
% of all settings having actions following Ofsted registration visit	No data since Aug 2008	35%	35% (forecast)	-
Number of contacts to Families Information Service	4062	4235	5452	7000
Number of Sure Start Children Centres: NI 109	27	30%	30	30
Number of Common Assessment Frameworks per Children's Centre	No data available	285	10 per centre (270 in total) (forecast)	10
% of CAF or other assessment completed in all cases requiring assessment	No data available (quarterly measure)	100%	New indicator	100%
Proportion on intensive Connexions caseload with a CAF	No data available	No data available	No data available	50%
% of 5-16 year olds taking part in at least two hours high quality PE and sport at school each week	89%	90%	100% of Years 1 - 9 and 31% of Years 10 and 11 are doing at least 2 hours.	-

Making a Positive Contribution

Performance Indicators	2008/09 Outturn	2009/10 Target	2009/10 Outturn	2010/11 Target
% Youth service contact with 13-19 population	21%	25%	18.9%	25%
% Increase in young people's participation in arts activity (LAA Stretch 07/10)	16,467	17,742	30,844	07-10 LAA targets are currently being reviewed
NI 110 Young peoples participation in positive activities (Tell-Us survey result)	64.3%	69.1%	69.8%	74.6%
% participation with Youth service provision	9%	15%	6.6%	15%
% young people in specialist substance misuse treatment should have a care plan specifically related to their substance misuse treatment needs within 2 weeks of treatment start date	No data has been received Q3/Q4	100%	96%	100%
% young people who are assessed as requiring specialist substance misuse treatment should commence treatment within 15 working days of the comprehensive assessment	89%	100%	100%	100%
All young people who have a history of injecting should be offered a personal Hepatitis C Test with appropriate pre and post test counselling	25%	100%	100%	100%
% of young offenders referred for specialist substance misuse treatment should have a comprehensive assessment undertaken within 5 working days of referral	86%	100%	65%	PI discontinued
At least 90% of young people requiring specialist substance misuse treatment should be catered for in a young person's service	No data has been received	90%	100%	90%
At least 65% of young people should leave treatment in an agreed and planned way	59%	65%	70.5%	65%
At least 20% of referrals to specialist substance misuse treatment should be made by key services for vulnerable young people	No data has been received	20%	6.1%	20%
Children & young peoples satisfaction with parks and play areas NI 199	56.2%	55%	59%	62%

Performance Indicators	2008/09 Outturn	2009/10 Target	2009/10 Outturn	2010/11 Target
Emotional health of children NI 50	62.9%	67.9%	49.9%	72.9%
% Recidivism rates: Reduction in rate of reoffending by young people NI 19	No data has been received	Await national targets	Await national targets	5% reduction on baseline of 120. 110 offences per 100 young people
% reduction in BME entrants into the Youth Justice System (LAA stretch 07/10)	1% in addition on to 3% in 22	323.71 (82.81 per quarter)	323.71 (82.81 per quarter)	07-10 LAA targets are currently being reviewed
First time entrants to the Youth Justice System aged 10-17 NI 111	Quarterly – no data received	Additional 3 % on 08/09 (440)	229 entrants in 09/10. 1.227 per 100,000	3% reduction from 2010 (known on 31 st April)
Reduction in youth violence	Quarterly – no data received	N/A	7.5%	Removed Performance Digest 2010-11
Reduction in serious youth violence	New indicator for 10/11	New indicator for 10/11	New indicator for 10/11	5% reduction
Rate of proven re-offending by young offenders NI 19	Annual measure - No data received	3% reduction (116 offences per 100 young people)	57 offences per 100 young people	5% reduction on baseline of 120. 110 offences per 100 young people
Reduce the frequency of re-offending of BME young people taking part in Intensive Supervision and Surveillance Programmes	7.5 offences	Base line 8.6 offences over 2 year period 09/10 10% reduction	7.5 offences	07-10 LAA targets are currently being reviewed
Young people within the Youth Justice System receiving a conviction in court who are sentenced to custody NI 43	9.8%	9.9%	10.5%	9%
Ethnic composition on Youth Justice Systems disposals NI 44	No data received	28.8%	37%	Seeking clarity on suggestion of 1% reduction

Achieve Economic Well-being

Performance Indicators	2008/09 Outturn	2009/10 Target	2009/10 Outturn	2010/11 Target
Young offenders engaged in suitable full time education, training or employment NI 45	72%	76%	78%	80%
Proportion of 16-18yr olds NEET – NI 117 (stretch)	8.6%	8.1%	7.6%	7.1%
% of teenage mothers 16-19 NEET	62%	45%	66%	50%
Participation of 17 year olds in education or training NI 91	81.5%	86%	82.7%	83.9% (proxy 87.2%)
Offer of EET in September recorded of year 11 students at end of June	No data received	90%	83%	90%
Offer of EET in September recorded of year 12 students at end of June	No data received	80%	82%	90%
Proportion of year 11 students who are NEET in the November after leaving year 11	No data received	4%	2.7%	2%
% of young people leaving and after care 16-18 who are NEET	No data received	12%	19.7%	10%
% of young people with disabilities 16-18 who are NEET	No data received	12%	9.4%	10%
Number of young people 16-18 whose status is not known	7.72%	5%	5.5%	5%
Number of 16-18 NEET people starting a work experience placement	No data received	150 per year	53 in a year	100 in a year
Number of apprenticeship starts in the Council programme	No data received	50 people per year	56 people per year	50 people per year
Proportion of children in poverty NI 116	35.5%	34%	-	32.3%
Take-up of formal childcare for low income working families NI 118	28%	32%	26%	34%

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