1 Monday, 11 February 2013 2 (10.00 am) (Proceedings delayed) 3 4 (10.20 am)5 THE CORONER: Yes, good morning everybody. Are there any б issues anybody wants to raise before the jury come in? 7 MR MAXWELL-SCOTT: No. 8 THE CORONER: Thank you. Could the jury come in, thank you. 9 (In the presence of the Jury) THE CORONER: Members of the jury, good morning. 10 We're beginning the evidence this week with evidence from 11 12 Professor Bion. Would you come forward, Professor Bion. 13 PROFESSOR JULIAN BION (sworn) 14 THE CORONER: Thank you very much, Professor Bion. Do sit 15 down. Do help yourself to a glass of water. You'll see 16 that the microphone is switched on. You need to be 17 fairly close to it for your voice to be amplified, thank you very much. Mr Maxwell-Scott, who is standing, will 18 ask questions initially on my behalf and then there may 19 20 be questions from others. Thank you. 21 Questions by MR MAXWELL-SCOTT 22 MR MAXWELL-SCOTT: Good morning, Professor Bion. Can you 23 give the court your full name please. A. My name is Julian Fleetwood Bion. 24 25 Q. You're here to give expert evidence to the court in the

field of intensive care medicine and you've prepared 1 2 a report for the coroner dated 22 November 2012. I'll just identify that now for everybody. The first page of 3 it is on the screen in front of you now. Can you 4 confirm that that is your expert report? 5 б That is my report. Α. 7 Q. If I ask you first briefly about your qualifications, 8 expertise and experience. 9 Α. I qualified in 1976, University of London MBBS. Mv qualifications are: Member of the Royal College of 10 Physicians, MRCP, Fellow of the Royal College of 11 12 Physicians, FRCP, Fellow of the Royal College of 13 Anaesthetists, FRCA. I'm Doctor of Medicine, MD, University of London. I'm a foundation fellow of the 14 15 Faculty of Intensive Care Medicine. What current positions do you hold? 16 Q. 17 Α. I'm the Professor of Intensive Care Medicine at the University of Birmingham, Honorary Consultant of 18 19 Intensive Care Medicine and Senior Intensive Care 20 Consultant at the Queen Elizabeth Hospital in Birmingham. I'm the Foundation Dean of the UK Faculty 21 22 of Intensive Care Medicine, which is responsible for 23 trading standards, professional development and so on in intensive care medicine, and I am the past president of 24 the European Society of Intensive Care Medicine. 25

1 Q. Are you still engaged in clinical duties in the

2 intensive care field?

A. Very much so. I'm on a full clinical rota as a clinical
academic, which means that I undertake 50 per cent
clinical work, 50 per cent academic work, and during my
clinical work I do 80 hours [sic] on my feet inside the
intensive care unit during the week, including nights,
weekends.

9 Q. Thank you.

10 A. I work in the largest intensive care unit in Europe,11 with 100 beds and 4,000 admissions a year.

12 Q. You have been provided by the coroner with witness 13 statements relevant to the circumstances in which the 14 deceased were found and the attempts made to treat them 15 and also the post mortem reports into each of the 16 deceased; is that right?

17 A. I have.

18 Q.	If I ask you to turn to page 3 of your report, you
19	summarise the key findings from the post mortem.
20	There's a table in your report, and it summarises some
21	of the evidence that we heard from the pathologist,
22	Dr Bierdrzycki, on Friday afternoon. Firstly, you note
23	that all six of the deceased had soot in airways as
24	a finding on post mortem; is that right?
25 A.	That's correct. I wonder if you'd allow me just to

preface my remarks, coroner -- thank you very much -just by saying for the benefit of the families that when I give evidence, it's necessarily very dry and factual, but reading through these accounts they were extremely moving and I'd like to pass on my condolences, if I may, to the family. So excuse me for that necessary diversion.

8 THE CORONER: Thank you.

9 A. The answer is indeed there was soot in the airways of10 all those who died.

11 MR MAXWELL-SCOTT: Briefly, what is the significance of 12 that?

13 It means that there's particulate material in the air Α. which is breathed in, but the implication is that this 14 15 was a very significant fire for that to have occurred and it will be a common experience of everyone in this 16 17 court that swallowing, say, water inadvertently the wrong way can produce a fit of choking, so you can 18 19 imagine that inhaling soot isn't something that you do 20 voluntarily and it's an expression of the severity of the fire. 21

Q. Turning to your table, you summarise that all six of those who died had a finding of pulmonary oedema on post mortem. Can you say briefly what the significance of that is?

The most likely cause for pulmonary oedema is the toxic 1 Α. 2 effects of smoke inhalation. Oedema simply means fluid in the wrong place, swelling, so if you've been on 3 an aircraft for a long journey, your ankles swell. 4 That's oedema. Oedema in the lungs is much more 5 problematic than having swollen ankles because the fluid 6 7 gets in the way of gas transfer, the absorption of 8 oxygen into the bloodstream and the excretion of carbon 9 dioxide. So pulmonary oedema is a problem. It 10 represents leaky lungs. It means that the barrier between the blood and the air sacs has been compromised, 11 12 and there are broadly two reasons why this would have 13 occurred. Top of the list is smoke inhalation. The other is that these individuals, of course, all died and 14 15 during that process the lungs may have become slightly water-logged anyway. But the main effect will be 16 17 attributable to smoke inhalation and thermal injury. Then you set out, in the next column on your table, the 18 Q. 19 different results from the toxicology investigations of 20 carbon monoxide levels, ranging from 23.8 per cent to 71 per cent. What I'd like to ask you next is to 21 22 explain to the members of the jury what the risks to 23 health are from exposure to fumes from a fire in a house 24 or a flat.

25 A. There are at least -- if I can put this into context

briefly. The big problem with being in a fire with smoke inhalation is that it interferes with the amount of oxygen available to the body, and there are at least seven factors which contribute to the impairment of -this thing is on the blink slightly. Can you hear me all right?

7 THE CORONER: Yes.

8 A. -- the impairment of oxygen supply to the cells of the9 body, and that occurs at three levels.

10 Mr Maxwell-Scott's asked me about the toxins specifically, and there are two key toxins in the gas 11 which function at a metabolic level. So the three 12 13 levels are: environmental effects, the second is things happening at the level of the lungs -- and you've asked 14 15 me about pulmonary oedema, excess fluid in the lungs -and this is the third level, the sort of metabolic 16 17 level. The two gasses are carbon monoxide and hydrogen cyanide. These two gasses interfere with the 18 19 availability of oxygen for the cells of the body. 20 Oxygen is the sort of fuel that keeps everything going, and if you block the supply of the fuel then the cells 21 22 of the body grind to a halt.

23 So carbon monoxide is the first of these, and 24 probably, in this context, the more serious. Carbon 25 monoxide binds to haemoglobin, which is the pigment in

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the blood carried in red blood cells, which normally carries oxygen. If carbon monoxide sticks onto the haemoglobin, then oxygen can't stick onto it, because they stick on at the same place. So it prevents the red cells from carrying oxygen.

6 Cyanide, on the other hand, damages the mitochondria 7 in cells, and the mitochondria is the powerhouse -- it's 8 the engine of cells -- and so if those stop working, 9 they're not able to use oxygen and the cells are 10 therefore starved of oxygen and grind to a halt. So a combination of carbon monoxide and hydrogen cyanide is 11 12 potentially -- and in these cases, I'm confident, in 13 reality -- was lethal. It blocks oxygen carriage and it 14 blocks oxygen utilisation at the same time.

Q. Will there be other toxins in the fumes which may alsobe a factor?

17 Α. There are plenty of other unpleasant substances. 18 I could give you one as an example. If you ever buy 19 smoked cheese -- one of the cheaper brands of smoked 20 cheese -- they contain something called pyrolignic acid. So gas contains acid substances. It contains other 21 22 toxins and free radicals which also act rather like acid 23 to damage surfaces and cells into which they come into 24 contact. So if you get these substances arriving in the lungs, which are a very delicate structure, then that's 25

what causes the breakdown of the air sacs and allows 1 2 direct contact between the blood and the air-filled spaces, so that the air-filled spaces become full of 3 4 fluid and the lungs therefore become water-logged. Think of a sponge, one of those sort of natural 5 6 occurring sponges with lots of holes in. When you hold 7 it in your hand it's very light. If you put it into the 8 bath, squeeze it below, bring it up, it's very heavy, 9 and that's because it's full of water and that's what 10 will have happened to the lungs of the three adults and the three children who died. 11 What about the effects of heat or of the fact that the 12 Q. 13 smoke fumes themselves may be hot? So this is the first level of where some of these 14 Α. 15 factors operate, the environmental level. First of all, 16 heat. We've all had the experience of being in an environment that's hot, and some of us too hot, and 17 if you think back to the summer of -- I forget whether 18 19 it's 2006, a very hot summer, with temperatures in the 20 40s, in France 12,000 people died as a result of that heatwave. So heat in itself can be a problem, and it 21 22 certainly causes heat stress to the body in a variety of 23 ways.

24Then the fire will consume available oxygen and25generate carbon dioxide. Carbon dioxide is also the gas

that we breathe out and if you have too much of it in 1 2 the body then it makes you breathless in order to get 3 rid of it. So if you're in a environment where the oxygen is being used up and there's too much carbon 4 dioxide, then you don't have enough oxygen getting into 5 6 the bloodstream and the effect of the carbon dioxide is 7 to make you breathe even faster when you don't want to, because the air is so foul. 8

9 I wanted to ask you next to imagine a scenario in which Ο. people are exposed to fire fumes but at non-fatal 10 levels, and to ask you whether, even at non-fatal 11 12 levels, there would be an impact firstly on a person's 13 physical function and secondly on their mental function. There will be, though I think the nature of the effect 14 Α. 15 will vary from individual to individual. So first of all, if you're in an environment that's too hot, you 16 17 start to become irritable and if the temperature goes up even higher you may start to become confused. 18 Low 19 levels of smoke are pretty unpleasant. If anyone's been 20 near a bonfire and got a whole waft of smoke in your 21 face, you'll know that it makes you cough. And then 22 lower levels of carbon monoxide and hydrogen cyanide gas 23 will produce initially a degree of breathlessness, some confusion, that sort of level of malfunction. 24 Will there be a potential effect on coordination and 25 Q.

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## ability to move effectively?

2 At lower levels -- it depends, I think, primarily on how Α. much carbon monoxide there is, so if there's a certain 3 4 amount of carbon monoxide which you're breathing in, then it could produce degrees of confusion, but it's 5 6 primarily mediated through the impairment of oxygen 7 availability to the brain, and the cardiovascular system 8 and the brain try to copy with reduced levels of oxygen 9 in order to preserve vital functions but the higher 10 functions, like the ability to make rational decisions, will certainly be impaired. That's one of the things 11 12 that may go first and it may not be easy to identify the 13 fact that that's occurred.

I could give you, as an example, the effect of 14 15 altitude sickness. If you were to climb Everest -- and some of my colleagues have done that -- then at the top 16 17 of Everest the amount of oxygen available to you is a quarter of that which we're breathing in this room. 18 19 But they still got to the top of Everest -- a huge 20 achievement -- with only a quarter of the amount of oxygen available. But at the top of Everest it's very 21 22 easy to make silly decisions, like taking your 23 protective clothing off or deciding you don't want to come down, or something of that sort, decisions which 24 might not seem wholly irrational but which, in that 25

1		context, are lethal, and that's because there's not
2		enough oxygen there for the brain to function in the way
3		in which it does for you or me, sitting here, with
4		21 per cent oxygen in the room.
5	Q.	You've described how where there's reduced oxygen
б		because of altitude there's an effect on decision-making
7		ability. Does the same apply if you're in
8		a smoke-filled room where the levels of oxygen have been
9		reduced for that reason?
10	Α.	Absolutely.
11	Q.	So people may not have the same ability that they would
12		have in a room like this to think clearly or make
13		rational decisions; is that right?
14	Α.	That's correct.
15	Q.	If we then move on to consider what it is that causes
16		death from smoke inhalation when one is dealing with
17		higher levels of smoke density and the gasses associated
18		with that.
19	Α.	There are early or immediate effects, and delayed or
20		late effects. The immediate effects relate to the toxic
21		effects of the gasses that I've described and the lack
22		of oxygen to the cells of the body, which in the end
23		produces confusion and then coma. There's then a short
24		distance between coma and cardiac arrest. Those are the
25		short-term effects in a severe fire of this type.

If someone's retrieved from a fire and they're still 1 2 breathing and the heart is still beating -- maybe they're still conscious too -- and they're taken to 3 hospital, then the sequence of events in terms of 4 potential deterioration relate first of all to swelling 5 б of the airway. So if there's been particularly facial 7 burns, but in any circumstance where there's soot found 8 in the airways and the windpipe, then swelling will 9 occur. Just in the same way that if you poured acid on 10 to your hand or you fell over and grazed your leg, you get swelling and pain and redness of that area, so the 11 12 same thing occurs inside the mouth, the throat, the 13 voice box and the windpipes, and this swelling can become sufficiently severe to cause obstruction to 14 15 breathing.

16 One of the early things that one has to do if 17 a casualty has got as far as hospital, and if they had 18 the likelihood of a thermal injury and smoke inhalation, 19 is to consider whether a breathing tube needs to be 20 passed into the upper airway in order to prevent the 21 process of swelling from producing airway obstruction.

The next level of problem, other than the effects of carbon monoxide and cyanide gas which I've already referred to, is the direct damage to the lungs, and the term given to describe this is "acute lung injury" or

the "adult [or 'acute'] respiratory distress syndrome", 1 2 and you will sometimes see this referred to as its acronym, which is ARDS. This means leaky lungs, where 3 4 the lungs become permeable, they become water-logged, as I've already described, and individuals in this state 5 б will usually need help with their breathing, independent 7 of the need to put in a breathing tube to protect the 8 airway from the swelling that occurs, in order to 9 support their breathing on a breathing machine, a life 10 support machine, a mechanical ventilator.

Individuals who get to that point of developing 11 12 ARDS, the adult respiratory distress syndrome, from 13 smoke inhalation are already in a very high mortality bracket, somewhere around 40 to 50 per cent. So those 14 15 are the problems that occur later on. They will need to be on a life support machine for a variable period, 16 17 which might be a few days, or it could be indeed longer. It might be a matter of a few weeks. 18

19 Then there are further complications related to 20 infection, secondary infection, which may occur in the lungs, with pneumonias and things of that sort, and as 21 22 part and parcel of all this, you end up with 23 deterioration in other organ systems, which I won't go 24 through now. If I could then ask you about two particular passages in

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Q.

your report which draw attention to some of the evidence
 in witness statements of persons who attempted to treat
 those who died.

First of all, on page 4 of your report, in the
second paragraph underneath the heading "Carbon monoxide
is not the only poisonous gas", you draw attention to
some evidence that was read to the jury on Friday
afternoon about a blood gas sample from Michelle Udoaka.
You say:

10 "It was notable that the venous blood gas sample 11 taken during attempted resuscitation of (her) 12 demonstrated a profound lactic acidosis, which, in the 13 setting of acute deprivation of oxygen supply, indicates 14 minimal chance of successful resuscitation."

Can you just explain what you mean in that paragraph
and the reference after that to the effects of cyanide
gas.

I'll take a step back -- and please tell me if I'm being 18 Α. 19 too physiological and I'll shorten it. Oxygen is the 20 fuel of the cells, but it's not the only fuel. Glucose is the other very important one. Glucose is broken down 21 22 in order to provide energy for the cells of the body to 23 work. You have to have oxygen at the end of that breakdown process for glucose to be fully used and 24 converted into energy. If you don't have oxygen, then 25

1 glucose is only broken down along part of that pathway 2 and it stops at a substance called pyruvate, which is 3 then parked in a form called lactate, and it's then 4 stored in the blood, elsewhere in the body, and when the 5 oxygen supply is restored, if it is, then the lactate 6 can be broken down and the glucose pathway starts to 7 work again.

The problem with that lactate is that it's turned 8 9 into an acid, lactic acid. So lactic acid is a very 10 important indicator of the lack of oxygen and that lack of oxygen can occur through various ways. A very 11 12 obvious one is if you're in a state of shock or if 13 you've had a big heart attack, the heart's not working properly, or a cardiac arrest, then clearly there's no 14 15 oxygen supply going on and lactate levels will rise very rapidly. So anyone who has a cardiac arrest will have 16 17 an elevated blood lactate level. The normal blood lactate is around 1. You and I have a blood lactate 18 19 leader of 1 millimole per litre, roughly, but little 20 Michelle had a blood lactate of 22. That's very high, and it's -- except under certain special circumstances, 21 22 which I won't go into, I would regard a lactate of 22 as 23 being effectively incompatible with life.

The acid in the bloodstream, the acid levels, were also very high: a pH of 6.5. Although it's possible

that that was attributable to the fact that her heart 1 2 was no longer bleating, I think it's much more likely that it's an expression of cyanide poisoning from the 3 fire, so I think this is part and parcel of the toxic 4 effects of smoke inhalation. And there are studies --5 б and I've quoted one there -- which show that there's 7 a close relationship between the amount of cyanide in 8 the bloodstream and the amount of lactate in the 9 bloodstream. So I see lactate here as a surrogate 10 measure for cyanide, since cyanide levels were not 11 measured.

12 Thank you. Then over the page, at the top of page 5, Q. 13 you refer to the evidence of the paramedic Victor 14 Brooker, whose statement was read to the jury on Friday 15 afternoon, who said in his statement of an adult female and a young male child that "neither of them appeared 16 17 obviously dead at first" and that they didn't appear cyanosed. What comment do you make about that? 18 19 I thought this was a very revealing observation, because Α. 20 at one level you'd say to yourself: well, a fireman who sees people coming out who have no pulse and aren't 21 22 breathing and then says they didn't look dead, he must 23 be confused, because it doesn't sound as though it makes 24 sense. But it makes absolute sense. The question is: what was it that he'd noticed? And I think what he'd 25

1 noticed was that they were pink, as we are, those of us 2 who are Caucasian, and the reason for being pink is that 3 the combination of carbon monoxide and cyanide gas prevents the red blood cells from turning blue, which is 4 what happens in oxygen deprivation. So I think this is 5 6 another indicator that these individuals had suffered 7 certainly carbon monoxide poisoning but very likely 8 hydrogen cyanide poisoning as well.

9 So the sighting of victims looking pink, rather than Ο. 10 being an indicator that they might still be alive or capable of resuscitation, you regard as an indicator 11 that they have suffered, in effect, gas poisoning? 12 13 I do. Instead of interpreting this as "Gosh, they must Α. 14 be alive, surely he should have done something?", 15 I think this just demonstrates how severe the inhalation 16 was.

Q. Thank you. Then in the middle of page 5 you set out responses to specific questions. The coroner asked you ten questions and you answered each of them in turn, and I'd like to just go through the questions and answers and identify them with you.

Firstly, you were asked about the interpretation of carbon monoxide levels and what significance, if any, you attached to the different carbon monoxide levels recorded in the five persons who died of inhalation of

1 fire fumes whilst they were together in the bathroom of 2 flat 81. What you've written here is: "Post mortem carbon monoxide levels for these 3 individuals ranged (as we've seen) from 23.8 per cent to 4 71 per cent. These are very high. As defined above, 5 б the link between CO levels ... " 7 That's carbon monoxide levels, isn't it? Correct. 8 Α. 9 Q. "... and symptoms is very variable, but there is no 10 question that the levels recorded in these victims are compatible with fatal inhalation injury. Other factors 11 12 will also have played a part: thermal injury ... " 13 That's heat, is it? 14 Correct. Α. 15 "... other toxins in smoke such as cyanide, pulmonary Ο. oedema and oxygen deprivation in the fire." 16 17 Is there anything you want to add to that? I don't think so, unless there's anything that's unclear 18 Α. 19 to the court. 20 Thank you. Then you were asked about treatment for Q. smoke inhalation, how would it be treated, firstly by 21 22 paramedics and secondly in a emergency department of 23 a London teaching hospital. You said that: "Paramedics would provide the ABC of basic life 24 support -- airway, breathing, circulation -- providing 25

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chest compressions, use of an AED ... "

What is an AED?

Apologies; an acronym crept in without an explanation. 3 Α. 4 It means an automated external defibrillator. So this is the device that you may see in railway stations and 5 airports and so on which is intended to jump-start the 6 7 heart. It delivers an electrical shock to the heart but only under one circumstance, and that is that the heart 8 9 is fibrillating. Fibrillating means that instead of 10 coordinated electrical activity and contraction by the heart, there's discoordinate or chaotic electrical 11 12 activity, and the heart, if you looked at it, instead of 13 beating in a rhythmic way, would look like a bag of 14 worms.

15 Under that circumstance, an electric shock will knock the heart back into a normal heart rhythm. At 16 17 least you hope it will. If, however, there is no electrical activity, which we call asystole, then 18 19 delivering an electric shock is not helpful. If 20 anything, it is harmful. So an automated external defibrillator records what's going on in the heart, 21 22 makes a judgment as to whether a shock is required or 23 not, and tells the person who's applying the AED to deliver a shock by pressing that button. 24 25 It was used in one resuscitation and the device did

not recommend to deliver a shock, and I am confident 1 2 that what that meant was that the individual's heart was in asystole. In other words, there was no electrical 3 4 activity. Why is that important? Because if I were suddenly to develop ventricular fibrillation and 5 6 collapse on the floor, and the coroner got an AED and 7 applied it to me and the thing said, "Deliver a shock", and she presses the button, if it's done quickly, 8 9 I probably have a 50 per cent chance of recovering and 10 being okay. But if I'm in asystole, I have a less than 5 per cent chance of survival. That's the difference. 11 12 So in this context, it's a bad sign that it didn't 13 require a shock to be delivered. 14 I think the person that you're referring is Q. 15 Thais Francisquini. We see that in the second 16 paragraph --17 Α. That's correct. Thank you. 18 Q. -- on the page on the screen. 19 Just going back to your answer to question 2, you 20 refer to an AED, which you've explained: "... and provision of oxygen and face mask bag 21 22 ventilation or incubation if skilled in these tasks." 23 Now, you make a point: "Resuscitating a 20 day-old baby is a highly skilled 24 task. As far as I can tell from the witness statements, 25

appropriate care was provided in very difficult
 circumstances."

If I then ask you to turn over the page, you
continue your answer, now turning to what the treatment
would theoretically be in a major hospital. You say:
"The emergency dependent physicians at

7 King's College Hospital and St Thomas' Hospital were consultants or fellows of the College of Emergency 8 9 Medicine. Their resuscitation attempts were appropriate 10 and discontinuation was also appropriate in the setting of an out-of-hospital cardiac arrest with asystole, 11 12 fixed dilated pupils and severe inhalation injury. Had 13 the victims presented with signs of life, then the treatment would have included 100 per cent oxygen, 14 15 presumptive treatment for cyanide poison, possibly 16 hyperbaric oxygen if this modality had been available 17 (which I believe it is not) and full organ system support in the intensive care unit." 18

And that touches upon matters that you mentioned earlier in your evidence about the potential need to be on life support machines for weeks or longer.

22 A. That's correct.

Q. Then at question 3, you're referred to evidence the court has heard about the use by Dayana Francisquini of her mobile telephone, the fact that she made and

received a number of calls during the afternoon but 1 2 didn't do so after 1738 hours. Your conclusion was that from that time she lost consciousness from lack of 3 oxygen to the brain; is that right? 4 That's correct. 5 Α. Then you were asked the same question in respect of б Q. 7 Helen Udoaka's mobile phone usage, the last recorded 8 occasion of her using her phone being 1743 hours, and 9 you make the same point, that from that time she lost consciousness because of lack of oxygen to the brain? 10 That's correct. 11 Α. You were then asked, in question 5: 12 Q. 13 "In respect of each of Dayana Francisquini, Thais Francisquini, Felipe Francisquini Cervi, 14 15 Helen Udoaka and Michelle Udoaka, were they already dead when firefighters first entered flat 81 at around 16 17 1820 hours?" What is your view on that? 18 19 I'm confident that they would have been. Α. 20 Q. You were asked then the same question in respect of Thais Francisquini and Helen Udoaka, who were not found 21 22 until over two and a half hours later, and you said that 23 at the time they were found, at around 2054 hours, they 24 were definitely dead. I'm confident that they were dead. 25 Α.

Q. And the same confidence in relation to Catherine Hickman
 when she was found?

3 A. Indeed.

4 Q. Then question 8, you were asked essentially the same5 point:

6 "In respect of those, if any, who were still alive
7 at the time they were found, were their injuries
8 survivable?"

9 You have said, as you have already have, that you 10 were confident that none was alive but you then make a point about the difficulties of treatment had they been 11 12 found earlier. Can you just amplify that? 13 Well, if one were to rewrite history, if it had been Α. possible to have retrieved them earlier but they had 14 15 still suffered from severe smoke inhalation -- let's take as an example if they'd been retrieved at the point 16 17 where they were still conscious -- certainly the adults, because we don't know about the children and it's likely 18 19 that they may have died earlier. Then those individuals 20 had already suffered severe smoke inhalation and were therefore very much at risk of all the complications 21 22 which I've mentioned, and would have had a mortality 23 risk which I would hazard a guess was 30/40/50 per cent. It depends so much upon timing, and clearly the earlier 24 people are retrieved the better the chance of survival, 25

and the fire service were doing their best. I'm well 1 2 aware of that. Q. By that reference to mortality percentages, do we 3 4 understand that there would have been times at which, 5 had they been found still alive and conscious, there б would nevertheless have been a risk that they would have 7 died in the order of 30 to 40 to 50 per cent, even with ideal treatment from then on? 8 9 A. Well, the quick answer to that is yes. The complex 10 answer is again that it depends on the interval, and the earlier upstream you go, the better the chance of 11 12 survival. 13 Q. If I take you then to your answer to question 9 --14 THE CORONER: Sorry, can I just stop you a moment, 15 Mr Maxwell-Scott, we have a fire alarm test at 16 11 o'clock. (Pause) I think we're okay to carry on, 17 thank you. MR MAXWELL-SCOTT: In question 9, you were asked: 18 19 "When, on the balance of probabilities, would 20 Catherine Hickman have needed to be found by the emergency services in order for her to have survived?" 21 22 Your answer was: 23 "It is difficult to be precise on this matter but 24 I would expect that she might have remained breathing for up to five to ten minutes from termination of phone 25

1 contact. Burning material from the ceiling was falling 2 on her and after 16.49 there was no verbal contact and the operator could not hear breathing sounds. 3 The 4 latest point at which she might have been retrieved and resuscitated was probably 16.55. I suspect that had she 5 б been retrieved at this point, she was still more likely 7 to have died either on the way to hospital or after admission." 8

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## Is that your opinion?

10 It is. Again, it's a matter of probabilities, so the Α. coroner's question I took to mean on the balance of 11 12 probability, which means that the individual would have 13 had a better than 50 per cent chance of surviving, and 14 it's very hard to pin that down to a specific time. 15 I think the point at which she lost consciousness, she would have had a mortality risk in excess -- well in 16 17 excess -- of 50 per cent.

18 Q. Then question 10, you were asked essentially the same 19 question about those in the bathroom of flat 81. The 20 question was:

21 "In respect of Dayana Francisquini,

22 Thais Francisquini, Felipe Francisquini Cervi,

Helen Udoaka and Michelle Udoaka (and on the assumption that each of them at all times remained in the bathroom at flat 81 after the Nuhu family left it), when, on the

balance of probabilities, would each of them have needed to be found by the emergency services in order for them to have survived?"

Your answer was:

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"The last phone call identified to Helen Udoaka was 5 6 1743 hours but the duration is not known. It seems 7 reasonable to assume that this call was the one referred 8 to in the statement by her husband, Mbet. He recounts 9 that she told him that she could not bear the smoke any 10 longer and that her daughter Michelle was going to heaven. She then became incoherent and the line then 11 12 went silent. It is likely, therefore, that she became 13 unconscious from hypoxia and carbon monoxide poisoning at this point, and would have suffered a cardiac arrest 14 15 soon afterwards. If this logged call and the account by Mbet Udoaka are the same, then I would expect that the 16 17 latest time when Mrs Udoaka might have been retrieved alive would have been around 1745 to 1750 hours. 18 19 However, by this stage, she was already suffering from 20 significant inhalation injury and would still have had a significant risk of dying from acute lung injury in the 21 22 ensuing hours or days."

23 Does that remain your view?
24 A. It does. "Significant" meaning more than 50 per cent.
25 Q. You then refer to the children. Of course, there were

three children in the bathroom. They didn't use mobile phones so one doesn't have that piece of evidence to rely upon, but you say this:

4 "Children may be more susceptible to inhalation
5 injury than adults and might therefore have died
6 earlier."

Is that your view?

8 A. It is.

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9 If I then ask you, Professor Bion, and the members of Ο. 10 the jury to take up the jury bundle at tab 3. (Handed) What we have there is a sample inquisition form of the 11 12 type that the members of the jury will need in due 13 course to complete in respect of each of the six persons who died. You'll see -- I'm sure you're very familiar 14 15 with these -- that they will need to complete section 2, which relates to the injury or disease causing death, 16 17 and section 3, which includes a time at which the injury 18 was sustained.

19 The jury have heard evidence from Dr Bierdrzycki 20 about the cause of death and they have heard that the 21 cause of death for the five persons in the bathroom of 22 flat 81 was inhalation of fire fumes and that the cause 23 of death for Catherine Hickman was the inhalation of 24 fire fumes and burns. Can I just check with you that 25 you don't disagree with those recorded formal causes of

1 death?

2 A. I do not disagree.

3	Q.	Thank you. Then where I hope that you may be able to
4		assist the jury is with section 3 and in particular the
5		time of death. I appreciate that this is probably
б		an inexact science, but can you help the jury, in your
7		expert opinion, with what period of time they should
8		give in respect of each of the six persons who died, by,
9		for example, saying that the time of death was between
10		one time and a later time?
11	Α.	Just by way of pre-amble for the members of the jury,
12		I've made the assumption that the heart would stop
13		beating within, say, ten minutes of losing consciousness
14		because of the very low levels of oxygen available to
15		the cells of the body.
16		So the timings that I would give do you wish me
17		to mention each individual by name?
18	Q.	I would, yes?
19	Α.	So with Catherine Hickman, I think she probably died
20		between 1650 hours and 1700 hours. 1650 to 1700.
21		For Dayana Francisquini, between 1750 hours and
22		1800 hours. 1750 to 1800.
23		Helen Udoaka, I estimate 1755 to 1805. 1755 to
24		1805.
25		Then for the children, I would think some time

- 1 between 1745 and 1800 hours. 1745 to 1800 hours.
- 2 Q. And that is on what we call the balance of
- 3 probabilities?
- 4 A. It's very much an estimate.
- 5 Q. Thank you. It's the best estimate that you're able to 6 give?
- 7 A. It's the best that I'm able to give.
- 8 Q. Thank you. Professor Bion, I'm very grateful to you.
- 9 I don't have any further questions, but it may be that
- 10 some others will have some questions.
- 11 THE CORONER: Thank you very much. Mr Edwards?
- 12 MR EDWARDS: No questions, thank you.
- 13 THE CORONER: Mr Dowden? Ms Al Tai?
- 14 MS AL TAI: No thank you.
- 15 THE CORONER: Members of the jury, do you have any
- 16 questions?
- 17 THE FOREMAN OF THE JURY: No, thank you.
- 18 THE CORONER: Professor Bion, thank you very much for coming
- 19 and thank you very much for the very clear explanation
- 20 which you have been able to give to us, and thank you
- 21 very much for the help that you've given. You're
- 22 welcome to stay if you would like, but you're free to go 23 if you would prefer.
- A. Thank you, coroner. I will stay for a while if I may,should you wish to call me again, and once again I'd

1 like to express my very deep condolences to the 2 families. THE CORONER: Thank you. Well, I hope that the teams here 3 4 acting on behalf of the families will pass that on. I'm sure they will. Thank you very much for your help. 5 б Thank you. 7 (The witness withdrew) THE CORONER: Yes, Mr Maxwell-Scott. 8 9 MR MAXWELL-SCOTT: The next witness is Watch Manager 10 Derryck Best. 11 THE CORONER: Thank you very much. Let's begin Mr Best's 12 evidence and then we'll have a break shortly, our 13 mid-morning break. Mr Best, would you like to come forward. Thank you 14 15 very much. 16 DERRYCK BEST (sworn) 17 THE CORONER: Thank you, Mr Best. Do sit down. Do help yourself to a glass of water. 18 19 A. Thank you. THE CORONER: Please if you could keep your voice up that 20 21 would be very helpful. You need to be fairly close to 22 the microphone for it to pick up your voice. 23 Mr Maxwell-Scott, who is standing, is going to ask questions on my behalf, and then there may well be 24 questions from others. All right? 25

- 1 A. Okay, thank you.
- 2 THE CORONER: Thank you.
- Questions by MR MAXWELL-SCOTT 3 4 MR MAXWELL-SCOTT: Can you give the court your full name, 5 please? б A. Derryck Anthony Best. 7 Q. I'm going to be asking you questions about your 8 involvement in the attempts to fight the fire and carry 9 out search and rescue operations at Lakanal House on 3 July 2009. What position did you hold in the London 10 Fire Brigade at that time? 11 12 I'm a watch manager A. Α. 13 We've heard about watch managers. What is a watch Ο. 14 manager A? 15 A watch manager A is two ranks above a firefighter. Α. Q. Does the "A" refer to something in particular? 16 17 A. Only that a watch manager A and a watch manager B -watch manager B is one rank higher, so it would be three 18 19 ranks above. 20 Q. At the time of the Lakanal House fire, were you a temporary watch manager based in Lewisham, working 21 22 from command unit 4? 23 A. I was. 24 Q. You're still employed by the London Fire Brigade. How 25 long have you worked for them for?

1 A. 29 years.

2	Q.	If you take up the jury bundle Mr Clark will provide
3		you with it and turn to tab 10. (Handed) You'll see
4		there a document that's headed "Information about the
5		types of appliances that attended the Lakanal House
б		fire". If you turn to the second page of it, we see
7		reference to a command unit and a photograph. Can you
8		confirm that's a photograph of a command unit?
9	Α.	Yes, that is.
10	Q.	So this is the information that the members of the jury
11		currently have in their bundle about what a command unit
12		is, but we haven't yet heard evidence from anybody who
13		actually worked in command units on a day-to-day basis.
14		If I could ask you firstly about the equipment and
15		facilities that are available and carried in a command
16		unit like command unit 4.
17	A.	Right. At the time in question
18	Q.	I should make it clear that all my questions, unless
19		I indicate otherwise, will be about the practices and
20		policies and equipment in place at the time in July 2009
21		rather than now.
22	A.	A command unit in 2009 would be housing communications
23		equipment. It would also house computers. It would
24		also have a facility to receive photographic or film
25		footage from helicopters. We also would have

a procedure to implement a command structure, with
 tabards denoting roles of officers on the fire ground.
 We'd also have facility to assist an incident commander
 in implementing a relief plan.

5 Just pausing there, let me ask you about the different Ο. б equipment available to you. You firstly mentioned 7 communications equipment, and we've heard about 8 firefighters and members of the London Fire Brigade 9 having personal radios, for example. What do you have 10 in the command unit in addition to personal radios? We have what's called a main scheme radio, which is our 11 Α. 12 link to control. We also have two telephones, which are 13 also linked either to control -- well, they're outside hard lines, like a house phone. We also have a radio 14 15 for receiving and sending onto the fire ground, like the handheld radios that you see -- that you mentioned 16 17 earlier.

18 Q. So just pausing there, the final radio you mentioned, is19 that equivalent to the personal radio used by

20 firefighters?

21 A. That's correct.

Q. Did the command unit also have the ability to receive messages sent from control to appliances in the way that we hear the pumps had a radio which could listen to messages from control?

1 A. It's exactly the same.

2	Q.	So like a firefighter you have a personal radio, like
3		a pump you have a radio that connects to control, but in
4		addition you have telephones; is that right?
5	Α.	That's correct.
б	Q.	Secondly, you mentioned computers. Did the computer at
7		the time automatically display information that was
8		being generated elsewhere for example, in control by
9		way of messages or did the computer work by allowing
10		you to type information in and search for information?
11		You see the difference?
12	Α.	Yes, I see the difference. At the time, the computer
13		system we had was called CPS, command planning system.
14		This the information on that was generated by what we
15		call CSC, which is command support centre, so someone
16		else would have to upload information physically and
17		send it to that computer. It wasn't generated
18		immediately, so messages didn't come up unless somebody
19		else typed them.
20	Q.	When you say somebody else typed them, do you mean
21		somebody in your command unit or somebody elsewhere?
22	A.	Either in our command unit or in our resource management
23		centre, not straight from control, so ie messages that
24		you'd hear over the radio, on the main scheme radio from
25		control to the command unit, wouldn't immediately appear

1 on that screen unless somebody in another location typed 2 it in. Q. What would cause somebody in another location to type it 3 so that you could see it in the computer in your command 4 unit? 5 б If they felt it was of some use to us to type it up or Α. 7 at a later date they wanted to keep a record of it. 8 These will be persons working where? Q. 9 Α. In Stratford, in our resource management centre. It 10 used to be at Lambeth and it moved to Stratford. In a significant incident, would you be able to say, 11 Q. 12 "I want somebody off-site -- for example, at 13 Stratford -- to be typing up messages", or do you not have any control over that? 14 15 We don't have any control over that. Α. Q. So unless that is being done for you, then messages that 16 17 come into the command unit are lost after you hear them 18 on the radio or telephone unless you, within the command 19 unit, make a note of them at the time; is that right? 20 That's correct. Α. We've heard reference in the evidence to headline 21 Ο. 22 boards. Can you tell us what a headline board is? 23 Α. A headline board is like an organisational chart of 24 exactly what's happening at the fire ground, ie you'd have the incident commander at the very top. You'd have 25

also the monitoring officer, all other principal 1 2 officers on the fire ground, every appliance that's on the fire ground and the relevant sectors that they've 3 4 been placed into. 5 Q. Is it, in effect, a blank board that you then fill in б during the course of the incident? 7 Α. That is correct. Is it a whiteboard or are the whiteboards that you have 8 Q. 9 something different? 10 It is -- the background of it is white. It has red and Α. yellow colourings in it as well in certain boxes. 11 Mainly it's white, but it's all lined off already. 12 13 Q. I think it's right that you also carry plenty of pens 14 and paper to enable you and others to take notes if you 15 wish to do so? That's correct. 16 Α. 17 Q. I'm going to move on then and ask you about your involvement on the afternoon of the fire. Who was with 18 19 you as the crew of command unit 4 that day? 20 Watch Manager Cook. Α. Did each of you have specific different roles? 21 Q. Α. 22 Yes, we did. 23 Q. What were they? 24 Α. Watch Manager Cook was the second officer, driver, and communications officer, and I was the team leader. 25

Q. Does that mean that you had different tasks which you 1 2 know in advance you're going to have to carry out if you arrive at an incident? 3 Initially, yes. 4 Α. What are the differences? 5 ο. Well, one, the -- Watch Manager Cook will remain with б Α. 7 the command unit and I will don fire gear and go out 8 onto the fire ground and seek out the incident 9 commander. 10 Q. I think that you received a message at about 4.20 in the afternoon and left Lewisham fire station shortly after 11 12 that to make your way to Lakanal House; is that right? 13 That's correct. Α. 14 Had you ever been to Lakanal House before? Ο. 15 A. No. If I ask you then about where you positioned command 16 Q. 17 unit 4 on arrival. I believe that some time after the incident you drew a map and indicated command unit 4 on 18 19 it, so I will turn to that. It's in the advocates' 20 bundles, file 1, page 116. (Handed) Do you recognise that as a map which you have drawn on? 21 22 I'm just trying to sort of find myself. Α. 23 Q. Okay. If I can help, at the bottom right-hand corner 24 where I'm marking with the white arrow, there is the word "Lakanal" and you can see most of Lakanal House. 25

1 A. Yeah.

2	Q.	I'm now pointing up the page, north of it, to
3		Dalwood Street, and if we go west along Dalwood Street
4		you reach the junction with Havil Street. If I take the
5		arrow left, south down Havil Street, there's
6		an annotation on the diagram, which looks as if it says
7		"CU4". Do you see that?
8	Α.	Yes.
9	Q.	I'll cross-refer that with an aerial photograph of the
10		area. I'm pulling up an aerial photograph,
11		photograph 3. On this, Lakanal House is in the middle
12		of the page. I'm marking it now with the white arrow.
13		You can see Dalwood Street running east to west. If you
14		go along to the west, you reach a junction with
15		Havil Street. Does that refresh your memory of where
16		you parked command unit 4?
17	A.	Yeah, where you have the arrow, that's close enough.
18	Q.	Thank you. Was it your decision to park there, or would
19		that be the driver's decision?
20	A.	I believe we just both agreed that that would be the
21		best place.
22	Q.	I just ask out of interest: why you didn't park any
23		closer to Lakanal House? Because command unit 4 would,
24		in due course, be intended to become, in effect, the
25		command centre; is that right?

		Yeah, that's correct. It's normal practice for
2		a command unit not to park too close to an incident.
3		This is so you that don't block up or get in the way of
4		other emergency vehicles that carry equipment that are
5		gonna be used for firefighting or rescues, also other
б		emergency vehicles like ambulances and police vehicles.
7		So the command unit would normally never be situated too
8		close to an incident.
9	Q.	Thank you. Then in terms of when you arrived, if
10		I refer you in the advocates' bundles to page 934, which
11		is in file 3. (Handed) The writing at the bottom is
12		very small, but the sixth row down on the left,
13		"mobilised 16.23.05", and then reading across in that
14		row, do you see reference to CU4, and under the column
15		headed "Arr" for "arrived", do you see 16.38.23?
16	THE	CORONER: Can you see that Mr Best?
17	A.	Sorry, yes.
18	MR I	MAXWELL-SCOTT: So we take it that you arrived at
19		approximately 16.38?
20	A.	Yes.
21	Q.	What did you and Mr Cook do on arrival?
22	A.	I immediately donned my fire gear, grabbed a clipboard
23		with blank paper and a pen and made my way round the
24		corner towards the building of Lakanal House.
25	Q.	What were you intended to do?

- 1 A. Liaise with the incident commander.
- 2 Q. Did you take anything else with you? A. Initially no. I may -- I may have taken an action plan 3 4 with me, with the -- with the clipboard. I may have 5 taken -- no, I think that would probably be the only б thing I took with me. 7 Q. Did you meet up with the incident commander? I did. 8 Α. 9 Q. Was he on the west side of the building on a grassy 10 area? A. On the grassy area, yeah. 11 12 Q. Who was the incident commander at this time? 13 A. Watch Manager Howling. 14 Q. Did you know him before this incident? 15 A. No. Q. How did he seem when you met up with him? 16 17 A. Extremely busy. Q. At that time, did you have any information that you 18 19 needed to pass on to him? 20 A. Not when I first got to him, no. Q. Mr Howling's given evidence already, and one of the 21 22 things he told the court was that you provided him with 23 a wad of information which he found most unhelpful and a complete distraction. He was referring, I believe, to 24 25 some form of aide memoire or generic documentation about

1		incident command. Do you recall what he's referring to
2		at all, and can you comment on that?
3	A.	He he would be referring to what we call an action
4		plan, which is it is an aide memoire for incident
5		commanders, more as a jog their memory so they haven't
б		forgotten anything in each aide memoire will have its
7		own set out procedure. Let's say for, like, this
8		incident, a high rise incident, I would have given him
9		an aide memoire that said "High rise procedure", and
10		that's a lot of officers like that so they can just
11		go down the list and make sure that they are conforming
12		to all the tasks.
13	Q.	From recollection, would that be an one or two-page
14		document, or would it be a wad of information, as
15		Mr Howling called it?
16	A.	No, it's just a one page laminate sheet.
17	Q.	Specific to high rise fires?
18	A.	Yes.
19	Q.	And in your experience, other incident commanders have
20		said to you they found it helpful; is that right?
21	A.	In general terms, yes.
22	Q.	What were your initial impressions of the fire that you
23		could see from the west side of the building?
24	A.	Initially, as I looked up and saw the flames coming
25		out I believe it now to be the 9th floor? My first

1 impression, while I was talking to Watch Manager 2 Howling, was there was debris falling and that may be 3 a problem. Could you see what that debris appeared to be? 4 Q. It looked like window frames. 5 Α. Are you able to recall whether any of the debris that б Q. 7 fell was alight or not? 8 A. Most of it looked alight. 9 Q. You said that the falling debris, in your view, might be 10 a problem. Why did you think that? 'Cos there was a -- an appliance parked underneath with 11 Α. 12 two lengths of hose coming out and going into the 13 building -- well, going into what we call the inlet to the riser, dry riser, and there were firefighters 14 15 walking underneath that building and members of the public at that particular time. 16 17 Q. I sense from your answer that you saw the falling debris as a potential risk to the safety of people outside the 18 19 building? 20 A. And -- and firefighting crews as well. Did you, at that time, think that it might pose any risk 21 Q. 22 to other parts of the building? 23 A. Not initially. 24 Q. Did you have any view when you first arrived as to how 25 many flats were on fire?

1 A. Initially, I think I -- if I can recall correctly,

2 I only think there was one flat involved when I first 3 arrived.

Q. If you could take up the jury bundle, which I think you
have in front of you at tab 12. I'll ask you to look at
some photographs which were taken at around the time you
arrived, starting on page 7.

8 A. Yes.

9 That photograph is the first photograph we have taken Ο. 10 from the west side of the building. It's timed 16.39. If you turn over the page, we have another one at 16.40. 11 12 Is the position where that photograph was taken from 13 representative of where you and Mr Howling were standing, or were you somewhere slightly different? 14 15 Our view would have been a bit different. We were Α. closer and further to the right in that photograph. 16 17 Q. If you look at those photographs, you can see that there 18 is what you may well have worked out at the time but we 19 now know to be a central staircase. Do you see that 20 close to the middle of the building?

21 A. Yes.

22 Q. Were you and Mr Howling, as it were, lined up?

A. No, more lined up with the actual smoke and flames thatyou can see coming out.

25 Q. I understand. Then if you look at the photograph on

page 9. This is still 16.40. Now, I appreciate that 1 2 it's a close-up photograph, so you will not, with the naked eye, have had that clear a view, but do you see 3 4 that that looks as if the fire is affecting clearly more than one floor of the building? 5 б Α. Yes. 7 Q. Do you recall when you and Mr Howling first noticed that 8 the fire was affecting more than one floor of the 9 building? I can't really recall when I thought it was doing more 10 Α. than one floor because the fire spread up and down 11 12 really, really quick, so I couldn't put me finger on 13 exactly when that happened. Q. Do you recall any discussion between yourself and 14 15 Mr Howling when it did spread up but before it spread 16 down? 17 Α. I don't recall a conversation when it spread up. Q. Madam, that probably would be a convenient moment for 18 19 a mid morning break. 20 THE CORONER: Yes, thank you very much. We'll have a ten-minute break. Members of the jury, do leave your 21 22 papers in the room if that would help, thank you. 23 Mr Best, because you're part way through giving your 24 evidence, the strict rule is that you must not talk to 25 anyone about your evidence or indeed about the case.

All right? If you could be back in ten minutes, thank 1 2 you. (In the absence of the Jury) 3 4 THE CORONER: Mr Walsh, Mr Best has just been talking about a marked-up whiteboard. I just wonder if that's one of 5 б the pieces of equipment that you have in the building. 7 MR WALSH: I'm afraid it isn't, madam, but it may be that we 8 could get one over from Brixton quite quickly, if that 9 would help. THE CORONER: Well, it sounds as if it might help the jury 10 to have a look at it. Thank you very much. Ten 11 12 minutes. 13 (11.38 am) 14 (A short break) 15 (11.46 am) 16 (In the presence of the Jury) 17 THE CORONER: Yes. MR MAXWELL-SCOTT: Mr Best, we were talking about the time 18 19 shortly after which you'd reached 20 Incident Commander Howling. In order that we can understand how you fit into the picture, what I wanted 21 22 to ask you next was: did you remain at his side 23 throughout the time that he was incident commander? To my recall, I think I did. If I didn't, if I left his 24 Α. 25 side, it would have been for only a few moments.

1	Q.	So whilst Mr Howling was incident commander, for
2		example, you didn't go to and from command unit 4?
3	Α.	I can't recall.
4	Q.	On the same theme, do you recall a time when
5		Station Manager Cartwright took over from Mr Howling?
б	A.	I do remember that.
7	Q.	Were you present when he arrived and that handover took
8		place?
9	A.	Yes.
10	Q.	Later on, do you recall a time when
11		Group Manager Freeman arrived and took over as incident
12		commander?
13	A.	I do.
14	Q.	Were you present for that as well?
15	A.	Yes.
16	Q.	Your role as team leader for command unit 4 supporting
17		the incident commander, to what extent is that
18		a predetermined role when you turn up and say to the
19		incident commander: "This is the service I provide", and
20		to what extent is it up to the incident commander to
21		task you to do whatever he thinks most useful at the
22		time?
23	A.	It is it is down to the incident commander to
24		determine how he wants to use his command team. We are
25		his support staff.

1 Q. Can you recall what, if any, task

2		Incident Commander Howling specifically gave you?
3	A.	He didn't give me a task.
4	Q.	You were at his side for 15 to 20 minutes whilst he was
5		incident commander but he didn't expressly give you
6		a task at all in that period; is that right?
7	A.	Yeah, that's correct.
8	Q.	So what did you do?
9	A.	Initially, I informed him that it might be safer to tape
10		off the area where the debris was falling down. He
11		summoned a firefighter or a crew manager to do so. At
12		that point I also told that individual to grab the
13		incident command wallet and return that to our command
14		unit and bring back a safety officer's tabard with him
15		on his way back.
16	Q.	After that, what tasks did you take on to yourself in
17		the absence of being expressly given any by Mr Howling?
18	A.	At the time, I was just asking if he felt he had enough
19		resources. It's common for a command officer to start
20		making suggestions to an incident commander about what
21		they might require at the time.
22	Q.	By command officer, you mean an officer such as
23		yourself?
24	A.	Yes.
25	Q.	What suggestions did you make?

1	Α.	Did he need some more resources? Did he have enough
2		crews available to him? Did he need any other
3		specialist appliances, ie as it was a high rise
4		building, maybe an aerial.
5	Q.	Can you recall how he reacted to those prompts from you?
б	A.	Mr Howling was constantly on the radio to his own crews
7		whilst I was talking to him at the same time. It was
8		very difficult to find any breaks in what he was doing
9		to actually have a proper conversation with him.
10	Q.	I assume that at the time you left command unit 4 to go
11		to the incident commander, the command unit was not yet
12		set up because you left it very shortly after parking;
13		is that right?
14	Α.	Yeah. In what may do you mean set up?
15	Q.	Well, we've heard some evidence that one would set it up
15 16		
		Well, we've heard some evidence that one would set it up
16		Well, we've heard some evidence that one would set it up by reference to getting the computers up and running,
16 17		Well, we've heard some evidence that one would set it up by reference to getting the computers up and running, for example, and we've heard some evidence that at
16 17 18	Q.	Well, we've heard some evidence that one would set it up by reference to getting the computers up and running, for example, and we've heard some evidence that at a later stage it was not yet set up.
16 17 18 19	Q. A.	Well, we've heard some evidence that one would set it up by reference to getting the computers up and running, for example, and we've heard some evidence that at a later stage it was not yet set up. Right.
16 17 18 19 20	Q. A.	Well, we've heard some evidence that one would set it up by reference to getting the computers up and running, for example, and we've heard some evidence that at a later stage it was not yet set up. Right. Perhaps help us with what one does to set a command unit
16 17 18 19 20 21	Q. A. Q.	<pre>Well, we've heard some evidence that one would set it up by reference to getting the computers up and running, for example, and we've heard some evidence that at a later stage it was not yet set up. Right. Perhaps help us with what one does to set a command unit up on arrival.</pre>
16 17 18 19 20 21 22	Q. A. Q.	<pre>Well, we've heard some evidence that one would set it up by reference to getting the computers up and running, for example, and we've heard some evidence that at a later stage it was not yet set up. Right. Perhaps help us with what one does to set a command unit up on arrival. Okay, in the initial stages when a command unit arrives</pre>
16 17 18 19 20 21 22 23	Q. A. Q.	<pre>Well, we've heard some evidence that one would set it up by reference to getting the computers up and running, for example, and we've heard some evidence that at a later stage it was not yet set up. Right. Perhaps help us with what one does to set a command unit up on arrival. Okay, in the initial stages when a command unit arrives and there are only two officers, you have to determine</pre>

1 important than any computers, so Watch Manager Cook 2 would have just dealt with purely that. As a team leader, 'cos the incident commander had quite a lot 3 4 going on at his incident, it would be very important for the command officer -- team leader, sorry, to stay at 5 б his side and assist him, take notes of any messages that 7 he needed sent, and make suggestions as to what 8 strategies going forward. 9 I won't take to you it at this stage, but when you made Ο. a witness statement in September 2009 you said that: 10 "The computer system is not always started at the 11 12 start of the incident because if it's a very dynamic, 13 fast-moving incident the two of us do not have the time or capability to start it up straight away." 14 15 That's essentially what you're saying? That's exactly it. 16 Α. 17 Ο. So there is a process of setting up the command unit and getting the computers up and running which has to be 18 19 carried out at some stage; is that right? 20 That's right. Α. Presumably that would not have been started at the time 21 Q. 22 you left the command unit to find the incident 23 commander? 24 A. No. Are you able to assist with when the command unit was 25 Q.

1		set up at this incident? It may be that you're not
2		because you didn't go back there for some time.
3	Α.	Yeah, if it's a fast-moving incident, it's very
4		difficult for us to when there's only two of you, to
5		complete all these tasks, which is why when there's
6		an incident of that nature, you get a second command
7		unit. The second command unit arrives that manpower
8		then assists in you completing your tasks in the setting
9		up process.
10	Q.	The communications system that you told us about, does
11		that need to be set up or is that automatically
12		available?
13	Α.	That just needs to be turned on and is automatically
14		available.
15	Q.	We've heard some evidence about the volume of radio
16		traffic at the fire ground and the problems that that
17		caused. Would I be right in thinking that because the
18		command unit has telephones in it, it is best placed for
19		direct communication with brigade control?
20	Α.	Yeah, that's correct.
21	Q.	You and Mr Cook had separated on arrival, him staying in
22		the command unit and you going to join the incident
23		commander. What was the system for getting messages
24		from brigade control to the incident commander?
25	Α.	Right, the messages would come on the main scheme radio

1		to Watch Manager Cook, and Watch Manager Cook would
2		contact me or the incident commander on the fire ground
3		via via our handheld radios.
4	Q.	On that afternoon, were there any problems that you
5		recall in messages being passed from Watch Manager Cook
6		to yourself?
7	A.	No, we have a dedicated channel called channel 10 where
8		the fire ground is channel 1. So command officers on
9		all command units will invariably change to channel 10
10		just for our own personal communication between each
11		other.
12	Q.	So no-one else is on that?
13	A.	Not initially.
14	Q.	So there's no distraction or interference?
15	A.	No.
16	Q.	So command unit 4 has the best means of communication to
17		brigade control via the telephone, and it then has
18		a reliable method of communication from Mr Cook to you
19		via channel 10; is that right?
20	A.	That that's right.
21	THE	CORONER: If you're on channel 10, does that mean you
22		automatically can't hear other channels or do you have
23		a dual watch system?
24	A.	No, that's correct. I will then lose channel 1 for
25		a moment while I speak to Watch Manager Cook. If I want

to change back to channel 1 I can, but I will always 1 2 inform him that I'm about to do so. THE CORONER: So you can listen to only one at a time. Yes. 3 4 MR MAXWELL-SCOTT: Having established that by way of 5 background, and before looking at some specific messages б that were being passed at that time, I'd like to refer 7 you to a small number of passages in your witness 8 statement. I'm going to look at the statements bundle, 9 starting at page 476. (Handed) Do you recognise that 10 as the first page of your statement dated 21 September 2009? 11 12 Yes. Α. 13 If you turn in it to page 479. Ο. 14 Yeah. Α. 15 While we're on this page, I'll just draw attention to Ο. 16 a paragraph about some of your early impressions of the 17 fire. At the top of the page, you refer to material coming down that was still alight and was stuck on the 18 19 spikes. That would be the pigeon spikes. 20 "The pigeon spikes were situated at the bottom of the flat windows and panels. This material, which was 21 22 alight, was now causing new fires to start on the flats 23 below the original fire. This is unusual. I've never seen in a block of flats the fire move down. I've 24 worked in Deptford for 18 years and dealt with a lot of 25

flat fires. I can say that in that experience the fire in the flat would remain in its own compartment and not spread to another. Occasionally, I have seen a fire spread sideways via the balconies. Also occasionally the fire has gone upwards. I've not seen it go down before."

7 That is your evidence based on your experience of
8 25 plus years in the London Fire Brigade at this time;
9 is that right?

10 A. Yeah, 29 years, yeah.

Q. Then if I take to you the second paragraph in that page. I've had this checked against the original. The third word should be "now" rather than "not". So it says:

14 "I was now getting radio calls from Martin on the 15 command unit, who was starting relay information for the 16 use of the incident commander."

17 Then you refer to the dedicated command radio 18 channel. That's channel 10 that you've just told us 19 about?

20 A. That's correct.

Q. Then if I ask you to turn on two pages to 481. In the third line, the statement says:

23 "I can say that with all this specific calls that 24 I was aware that control was keeping the phone lines 25 open."

- Is that a reference to control being on the line to
   people in specific flats?
- 3 A. Yes.

Q. I'll take you to some messages in due course, but
looking back today, can you remember when you first
became aware that control was on the line to people in
their flats?

8 A. I can't recall exact when that was.

9 Q. In that case, wait until I take you to some messages.
10 A. Yeah, yeah.
11 Q. Then at the penultimate paragraph on that page, very

12 close to the bottom, there's a short paragraph that 13 says:

14 "I have just given a general overview of the calls 15 coming in. The volume was so high I can't give 16 specifics about any calls. However, I do recall seeing 17 on the board the flat numbers 50, 79 and 81."

Are you able, at this stage, to recall what period of time you're talking about there in your statement when you started seeing numbers written on boards? It comes in a passage in your statement after Mr Freeman has become incident commander, if that assists in any way.

A. I had got Group Manager Freeman to get back to thecommand unit, which is another one of our duties, which

1		is to try and coerce the incident commander off the fire
2		ground back into a sterile environment.
3	Q.	Just pausing there, was he the first incident commander
4		during your time at the fire ground who went to the
5		command unit?
6	A.	During my time?
7	Q.	During your time. So Mr Howling didn't and
8		Mr Cartwright didn't?
9	A.	I wouldn't know about Mr Cartwright 'cos I didn't
10		actually see him physically get out of his vehicle to
11		see where he went first, but Mr Howling definitely
12		didn't.
13	Q.	But you saw Mr Cartwright from the time when he took
14		over as incident commander?
15	Α.	I saw him approach Mr Howling.
16	Q.	And from then on, whilst he was incident commander, he
17		didn't go to the command unit; is that right?
18	Α.	I don't recall that happening.
19	Q.	Sorry, I took you away from the point we were talking
20		about, which is if you can recall when flat numbers
21		started being written on boards, and in particular flats
22		50, 79 and 81.
23	Α.	When I returned to the command unit with
24		Group Manager Freeman, these were numbers that were
25		written up on our whiteboard, so I assumed Watch Manager

1		Cook would have written those.
2	Q.	That would have been, am I right, the first time you
3		returned to the command unit after you'd left it very
4		shortly after arrival?
5	Α.	Yes.
6	Q.	I'm going to ask you to look at a handwritten note in
7		the advocates' bundle at, I think, page 180, and then
8		I'll ask you to look at the original. (Handed) I think
9		that before you came into court this morning you had
10		an opportunity to look at a photocopy of that page but
11		you're now seeing the original for the first time?
12	A.	Yeah.
13	Q.	Can you assist the court with whose handwriting those
14		numbers 68, 79, 82, 80, 81 and 50 with a question
15		mark against it are in?
16	A.	They appear to be my handwriting.
17	Q.	Can you recall the circumstances in which they were
18		written down?
19	Α.	No, I can't.
20	Q.	Do you know approximately when, in the course of the
21		incident, they were written down?
22	Α.	They it's a piece of paper that I would have just
23		written down information I may have received via
24		telephone, just as a short note-taking device, and then
25		I would have transferred that information immediately to

1		our whiteboard and informed the incident commander that
2		these were the numbers that were given to me by control
3		of people trapped in their flats.
4	Q.	Before I ask you more about that, do you have any
5		recollection of this at all?
6	Α.	During the incident, I was taking notes constantly,
7		which is what a command officer does, and every bit of
8		information I receive I give to the incident commander,
9		and I also put it up on our whiteboard so that all
10		officers on that command unit can see it and we can all
11		act on it.
12	Q.	Parts of your answer there suggest that you wrote this
13		when you were at the command unit?
14	Α.	Yes.
15	Q.	That is your best recollection?
16	Α.	It would be my best recollection.
17	Q.	Does it follow from your earlier evidence that you
18		wouldn't have written this when you first arrived and
19		went to see Mr Howling?
20	Α.	No.
21	Q.	So you must have written it at a time after you had
22		returned to the command unit when Mr Freeman was now the
23		incident commander?
24	Α.	I believe so.
25	Q.	Are you able to help us at all with whether what you've
25	Q.	Are you able to help us at all with whether what you've

written on that sheet of paper -- and there are also 1 2 a couple of words on the back of it, so just have a look 3 at those -- whether you're able to say whether you were the first person to write on that sheet of paper or 4 whether others had written on it before you? 5 I would best guess -- best guess would be that I was the б Α. 7 first one to write on this bit of paper, as that's also 8 my handwriting on the rear of it. 9 Q. The members of the jury don't have a photocopy of what 10 is on the back. Can you just read out, for the record, what it says on the back? 11 12 Α. It says "CM Sharpe", which stands for 13 "Crew Manager Sharpe", "SO," which stands for "safety officer", and "GRN floor" which means "ground floor". 14 15 Underneath that, it says "SM Foster", which stands for "Station Manager Foster", "S/C", which means "sector 16 17 commander", and then "bridgehead". Q. Do you have any recollection of what you did with that 18 19 piece of paper after you'd written on it? 20 That bit -- that information would immediately go on our Α. headline board in the selected slot, which denotes who's 21 22 in charge of what area on the fire ground. 23 Q. You say "that information". Do you mean that piece of 24 paper or do you mean that the information on that piece of paper would have been duplicated on the headline 25

1 board?

2	Α.	We duplicate it on a big white headline board with a
3		dry-line marker, so it's big and bold and everyone as
4		soon as you walk on the unit, you can see that.
5	Q.	Do you recall what physically happened to the sheet of
б		paper that you had in front of you?
7	Α.	No, I don't.
8	Q.	The evidence that we have heard is that the other
9		writing on it which isn't yours is that of Station
10		Manager Glenny. Does that assist you at all to recall
11		what you did with that piece of paper physically after
12		you'd written on it?
13	A.	Not really. There's we have bundles of paper on the
14		command unit and he might have written on that because
15		it was a spare space.
16	Q.	What I want to do now is to ask you about some messages
17		that were coming into command unit 4. If you could take
18		up the advocates' bundles, file 1 at page 344. You
19		probably haven't seen this before.
20	A.	Yeah.
21	Q.	It's a typed-up version of a telephone conversation
22		between Paul Real, who worked at brigade control, and
23		command unit 4. It's timed at 16.44, so it's probably
24		fair to assume that it's Mr Cook rather than you who is
25		"CU4" on this; is that right?

1 A. That is probably correct.

2 Q. We see that there is reference in the sixth box to 68 and 79, and brigade control say: 3 4 "We're still talking to both callers. They're in a right old state. There's a lot of smoke in both 5 б flats." 7 They go on to say: "68 and 79, I think it's obviously -- I don't know 8 9 what's going on down there but if they could get someone up there really quick." 10 Mr Real goes on to say: 11 12 "We've been on the phone to them probably a quarter 13 of an hour now and they are really in a state, both the people. Yeah, both of the flats are unable -- they 14 15 reckon they're unable to get down to their front doors 'cos of the smoke, so they're going to have to force 16 17 an entry. But if you could do that is a matter of urgency, I'd appreciate it." 18 19 Then CU4, presumably Mr Cook, says: 20 "Yeah, we'll do that straight away, Paul." From what you've told us about arrangements at the 21 22 fire ground, that would then have been passed to you by 23 Mr Cook over channel 10; is that right? That's correct. 24 Α. Having looked at that now, do you recall that message? 25 Q.

A. I recall many messages along those lines from Watch
 Manager Cook.

Just picking out the key points in this message, we have 3 0. 4 two specific flat numbers, 68 and 79. We have the fact that control are on the line to them and have been for 5 6 a little while, and they think they're unable to get out 7 of their front doors because of the smoke and there is 8 an agreement that there will be an attempt to force 9 an entry. Can you tell the court, as best you can, to 10 what extent you conveyed those key points to Mr Howling? I immediately just informed him straight away that we've 11 Α. 12 got people trapped in flats, the numbers of the flats, 13 and can we dispatch a crew to investigate straight away. 14 You said that he was very busy and you mention some Q. 15 difficulties there were in talking to him, for example, about what task he specifically wanted you to do. How 16 17 easy or difficult was it to get information being passed to you by Mr Cook to Mr Howling so that he appeared to 18 19 be absorbing it?

A. I'm not sure of the time that I spoke to Mr Howling
regarding this matter. I do remember him -- him being
in a deep conversation with Watch -- sorry,
Station Manager Cartwright when he was trying to do his
handover, and he had his radio going. He was trying to
do a handover, plus I was trying to interfere and stress

- to him that we need to get people out -- to rescue these
  people in these flats.
- 3 Q. Presumably, you took with you pen and paper when you4 went from command unit 4?
- 5 A. Yes.
- 6 Q. Did you make any notes while you were at Mr Howling's7 side?
- 8 A. I can't recall. With regard to these door numbers or9 anything?
- 10 Q. Well, firstly, anything.

A. At the time, I was also trying to do an overview picture of the incident, so where appliances are sited. It's another function of a command officer. So normally what happens is when a second unit comes you can have a dedicated mapping officer --

16 Q. Just pausing there, we'll come to the explanation in 17 a minute, but best recollection, whilst you were at 18 Mr Howling's side, did you make any notes at all?

19 A. I can't recall.

20 Q. Now continue with your explanation about your other21 functions.

A. Yeah, yeah. I will be taking notes but it will also be
notes regarding where appliances are sited, hydrants,
where the building is, like a plan view of the building,
just so that I can transfer that back to our boards on

- the back of the unit when I do eventually get back. So
   I was writing constantly whilst talking.
- 3 Q. Do you know happened to notes that you made at the 4 scene?
- 5 A. No.
- 6 Q. When was the last time you remember seeing them?7 A. I don't understand what you mean.

8 Q. You're in a command unit. You're not somebody who is 9 going to be deployed into the building; is that right? 10 You're equipped with as much paper and pens as you need. You're in an position to take notes. You tell us that 11 12 you did take some notes. What I was wondering is: what 13 happened to those notes and when you last saw them? Oh, right, I see what you mean. If I take any notes, 14 Α. 15 when I get back to command unit, immediately those --16 the information on that will be transferred straight to 17 our whiteboards, or I'll make them more legible somewhere else around that unit. So then that bit of 18 19 note-taking device that I used initially might be in the 20 bin.

Q. If I turn then to additional messages. If I could ask you to look over the page at 345. So we're five minutes on. It's 16.49.49. This is a telephone call, again between Mr Real at brigade control and command unit 4, and in the sixth line Mr Real says:

1 "Any news on getting someone up to 68 and 79?" 2 Command unit 4 is recorded as saying: "Yeah, I've spoken to the incident commander and 3 4 he's aware of it, and he is ... he's definitely on the case. They've definitely got crews up there." 5 б Then Mr Real says: 7 "All right, 'cos the lady in 79, her ceiling's 8 coming down now." 9 Then about four lines further down, we have some new flat numbers, 82 and 80. A little lower down, reference 10 to the fact that one of those flats might have a baby if 11 12 it. Do you see that? 13 Yes. Α. 14 Do you recall getting that message passed on to you by Q. 15 Mr Cook? 16 Again, I can't recall exact those words, but obviously Α. 17 Watch Manager Cook, every time he took a phone call, he would just inform me immediately via channel 10 if I was 18 19 still on the fire ground. If I was back at the unit by 20 then, it would be verbally. You know, I'm standing almost next to him. 21 22 Q. Do you recall what steps were being taken to compile 23 a single list of flat numbers from the various sources of information that were coming in to Mr Howling? 24 Into Mr Howling? I've no idea what he -- what he was 25 Α.

1 doing with the information I was passing on to him in --2 with regard to note-taking. Q. You don't recall steps being taken to create a single 3 list and the list being discussed? 4 Α. There was steps being taken to compile a list and that 5 б was on our command unit. 7 Q. I'm talking about when Mr Howling is incident commander. 8 You don't know exactly what's being done at the command 9 unit because you're not there? 10 Yeah. Α. Q. You're with Mr Howling? 11 12 A. Yeah. 13 Q. So what I want to know is whether you recall what steps were being taken, whilst you were at his side and he was 14 15 an incident commander, to compile a list of flats, the numbers of which were being passed to you and 16 17 Mr Howling. What's your answer? A. I can't recall. 18 19 Q. Do you recall any discussion with Mr Howling that you 20 were either part of or overheard about specific flat numbers? 21 22 I can't recall the conversation he was having with --Α. 23 crikey, so fast that he didn't seem to be in charge -or he didn't seem to be the incident commander for very 24 long. He was sort of in the middle of speaking to 25

Station Manager Cartwright as well as his crews, so as 1 2 far as note-taking, I don't recall that. All I remember is those two in deep conversation and me interrupting 3 4 them. 5 Q. Do you recall at any point being with Mr Howling and б looking up at the building with him and having 7 a discussion about "Where are these flat numbers that 8 we're getting numbers of?" 9 A. No. 10 If I ask you to take up the sequence of events at Ο. page 15. This is tab 12 in the jury bundle. 11 12 Α. 12? 13 Yes, tab 12, page 15. There's a photograph timed 16.48. Ο. 14 Α. Yes. 15 If you look at that, one can see that there are several Ο. 16 flats on fire. Do you agree? 17 Α. I agree. Q. When you were at Mr Howling's side and he was the 18 19 incident commander, do you recall being part of or 20 overhearing any conversation along the lines of what were the numbers of those flats that were on fire? 21 22 A. I can't recall that. 23 Q. Do you recall the part of or overhearing any 24 conversation along the lines of: "Is there any 25 correlation between the parts of the building that we

1 can see on fire and the numbers of flats that are being 2 passed to us?" I can't -- I can't recall. 3 Α. 4 I'll ask you then to look at a page in the record of Q. 5 telephone calls at page 356. This is now 16.55. We've б moved on about another five minutes, and it's Paul Real 7 on the telephone again to command unit 4, we assume 8 Mr Cook, and in the middle of the page, he says: 9 "Yes, I know I've passed you a few flats where we 10 are having calls from. Flat 79 is the urgent one at the moment." 11 12 Command unit 4 says: 13 "Yeah, yeah, we've got that written down here." Command unit 4 goes to is a say: 14 15 "They're doing that as a matter of priority." And Mr Real says: 16 17 "Yeah, if they can because the -- we were talking to the woman. She's now stopped talking to us and we can't 18 19 hear her breathing at all." 20 And at the bottom of the page: "79 seems to be the real big problem." 21 22 On the basis of the evidence you've already given 23 the court, I assume -- and correct me if I am wrong -that Mr Cook would have got on to channel 10 and passed 24 that on to you. Is that a fair assumption? 25

1	Α.	If if I wasn't back on the unit by then, then yes.
2	Q.	Well, it's certainly before Mr Freeman was incident
3		commander, this telephone call.
4	Α.	Yeah, Mr Freeman wasn't the message to state that
5		Mr Freeman might have been incident commander or might
6		not have doesn't mean we weren't back on the unit yet.
7		An incident commander can turn up onto the command
8		unit I'll get them back to the command unit and they
9		still haven't actually formally taken over yet.
10	Q.	I appreciate that, but the evidence that we have is that
11		Mr Freeman reported in attendance at the incident at
12		16.57.39.
13	Α.	Right.
14	Q.	So that would suggest that this telephone call was
15		before he was incident commander and therefore before
16		you and he went to command unit 4 together.
17	Α.	Okay.
18	Q.	So is it fair to assume that this telephone call would
19		have been passed on to you by Mr Cook? If you don't
20		think it is, then you must, of course, say so.
21	Α.	No, Watch Manager Cook, as I said before, sent me loads
22		of messages regarding people trapped in flats, and
23		I just kept reiterating those to whoever was incident
24		commander, in no uncertain terms.
25	Q.	Well just on that point, in terms of telephone calls

that we have records of at this earlier stage in the 1 2 incident, it's not loads. There was the one at 16.44, there's one at 16.49 -- we've looked at those. We're 3 now looking at one at 16.55, and the next one I have 4 after that is at 17.11. So that's four in the space of 5 б 25 minutes. Do you recall at the time when Mr Howling 7 was incident commander -- Station Manager Cartwright was 8 perhaps taking over from him or just about to --9 a message emphasising flat 79 as the top priority? 10 I just remember Watch Manager Cook telling me about Α. people being trapped in particular flats and then just 11 12 relaying the message onto the incident commander. 13 I can understand how you might not, three and a half Ο. 14 years after, be able to remember the specific flat 15 number, but do you remember ever being told that one specific flat was higher priority than any others? 16 17 A. No, I think if -- at the time I might have took them all to be a priority as the fire in front of me looked so 18 19 severe. I can't be sure. 20 The message that Station Manager Cartwright took over as Ο. incident commander was sent at 16.55. I appreciate that 21

does not necessarily mean it was the precise moment he took over. If I ask you about him taking over as incident commander. The evidence that he gave the court is that when he came and met up with you, you were

1 sweating profusely and couldn't give him any

2 information. Can you comment on that? Do you think
3 that's fair and accurate?

A. Actually sweating, I can't recall. It was some time -I think everybody in the fire ground was sweating.
We're in fire gear. That's about that.

Q. The more important point of his evidence was that his
recollection was that he wasn't given any specific flat
numbers when the matter was handed over to him as
incident commander.

A. When Station Manager Cartwright arrived, initially he 11 12 only wanted to speak to Watch Manager Howling, and 13 I was, sort of, you know, on the edges of their conversation. He wanted a detailed brief and Watch 14 15 Manager Howling was going through the process of doing 16 that whilst trying to run his incident at the same time, 17 and all I did was interrupt with messages from Watch Manager Cook, that there were people trapped in flats 18 19 and what those door numbers were. So I -- I can't speak 20 whether he took any notice of me, but --

Q. But you think that you did interrupt a conversation with Mr Howling and Mr Cartwright to pass on a message about one or more specific flat numbers?

24 A. That's correct.

25 Q. If I take to you your statement at 479 in the statements

1 bundle.

2	Α.	Sorry, what was the page again?
3	Q.	479 of the statements bundle. The final paragraph
4		refers to you receiving a radio contact from Martin.
5		That is Mr Cook, isn't it?
6	Α.	Yes.
7	Q.	"I can't say what time this was. In between or just
8		after Mr Cartwright took over and at about the time
9		Group Manager Freeman took over I received the call.
10		I was told by Martin that there was a person on the
11		phone to control saying that they are trapped in their
12		flat. I can't recall the actual number of the flat.
13		I passed the information on to the incident commander
14		and I do not recall which person it was. It was either
15		Mr Freeman or Mr Cartwright. I do know that every piece
16		of the information that came in was"
17		And then it looks like the handwritten version of
18		your statement isn't clear at this point.
19		" and was then acted on at some stage."
20		To what extent are you confident that you passed
21		information that you received from Mr Cook successfully
22		on to the relevant incident commanders?
23	A.	I'm confident I passed the information on, 'cos that is
24		one of my main functions, otherwise, as you said early
25		on, I would be standing there sort of not doing

1 anything. So obviously when my radio went, as soon as 2 Watch Manager Cook gave me the information, whoever was incident commander at the time received it as fast as 3 I did. These incident commanders at the early stage 4 were under a lot of pressure and were taking on board 5 б a lot of information. Whether or not they acted on it 7 or it was successful in all the information getting through to them, I can't say. 8

9 As best you can, can you help us with the extent to Ο. 10 which you think you would have conveyed to incident commanders details in addition to simply a list of flat 11 numbers? By "details", I mean things like a person is 12 13 on the line to control still or -- we've seen reference to part after ceiling's fallen down. Things like that. 14 15 Actual specific details, I wouldn't be able to recall, Α. 16 but it's just the information that these people need 17 rescuing straight away.

Q. Your statement on 479 in the bottom two lines refers to 18 19 the fact that you were now with Group Manager Freeman 20 and you walked around to the east side of the building. 21 If we go over the page, when you got there, you looked 22 up and saw a family looking out over the balcony, a man 23 and a woman there with children, a black African family. They lowered some blankets. Just to assist you to 24 recollect, if you look in the sequence of events, jury 25

- bundle, tab 12, page 23, you'll see a photograph that
   should refresh your memory.
- 3 A. Yes.
- 4 Q. Is that what you're describing in your statement?

5 A. Yeah, that's it.

Q. That photograph's taken at 17.09. If I take you to
another communication between CU4 and brigade control at
around this time, in the advocates' bundles, page 540,
which is file 2.

- 10 THE CORONER: Is this in the second bundle, Mr Best? Do you 11 have that?
- 12 A. I don't think I have that.
- 13 THE CORONER: If you just look on the carousel behind you,

14 you'll find the bundle that you're looking for. There

15 should be a label on the front saying 2 of 4.

- 16 A. I think that's it. Yes.
- 17 MR MAXWELL-SCOTT: We're now at 17.11.52, and a different

18 operator from brigade control talking to CU4, and in the

19 middle of the page, CU4 says:

20 "Also, we here are aware of people in four flats:21 68, 79, 82, 80."

22 Your statement at page 480, which is where we
23 were --

- 24 A. Yeah.
- 25 Q. -- ten lines down, says:

1 "I was now started receiving more communications 2 with Martin. All I now wanted to do was to get Mr Freeman back to the command unit so that we could 3 start planning how to deal with this incident." 4 5 Does that help you to put a timeframe on when you б and Mr Freeman went back to the command unit? Some time 7 after you'd seen the black family on the balcony? 8 That's exactly when it happened. Α. 9 Q. Then your statement refers to the fact that CU2, the command unit from Islington, arrived and you therefore 10 had the additional support of Andy Paffett, Colin Evans 11 12 and Andy Huggins. 13 That's correct. Α. Mr Paffett became the mapping officer, Colin Evans 14 Q. 15 became the command planning system office and Andy Huggens became a general use officer. 16 17 A. That's correct. Q. By that, should we understand that he was essentially 18 19 free to carry out whatever tasks people wanted to assign 20 him, or is there a specific role for the general use officer? 21 22 A. At that time, Watch Manager Huggens had just joined the 23 command team and was more an observer than he was 24 a command officer, so any tasks we gave him would have been extremely limited. 25

- 1 Q. Presumably he was a reasonably experienced firefighter,
- 2 was he?
- 3 A. Yeah.
- 4 Q. How many years' service?

5 A. I think the same number as myself.

6 Q. The role of mapping officer, can you help us with to 7 what extent that is about mapping outside the 8 building -- for example, where hydrants are and where 9 appliances are -- and to what extent it's about mapping 10 inside the building?

A. Inside the building and also you do a plan drawing of 11 12 the front face of the building, and it will have marks 13 where your lobby sector or bridgehead is and what floors the fire sector is and search sectors are. You'd have 14 15 officers in charge of each of these sectors and they'd be denoted by their tabards, so a mapper will detail 16 17 those and write down the information, bring it back and annotate that to our white board on the back of the 18 19 command unit.

20 Q. I understand that that is to do with implementing the 21 London Fire Brigade's policy on sectorisation; is that 22 right?

23 A. That's correct.

Q. What about if there was a need to map a layout ofa building and the location of individual flat numbers?

I Is that something that would automatically be part of the role of mapping officer or not?

A. He would only be able to -- he or she would only be able
to do that if the atmosphere was okay for them to walk
around within that building and do it, or if we had
plans of exactly where the numbers are in relation to
the corridors and the floors.

What I'm trying to get at is whether, as the mapping 8 Q. 9 officer, that person would automatically think: "It's 10 part of my job to make sure they've got a map up and running of the layout of the building, and if they 11 haven't, to create one", or whether that isn't part of 12 13 their function unless they're specifically tasked it. No, if -- if we have to hand plans of the building, 14 Α. 15 we'll use those documents as our plan of the building and put those up on our boards on the back of the unit. 16 17 Other than that, it is hand-drawn by a mapping officer. But the interior of the building -- obviously if there's 18 19 fire inside, a mapping officer does not wear breathing 20 apparatus so obviously he cannot enter the building, so any information he can glean from firefighters or 21 22 officers on site, he will use that to assist in drawing 23 some sort of map.

Q. You say at the bottom of page 480, the final four lines,
that once you got back to the unit -- that's the command

1		unit you can say that you wrote on the whiteboard the
2		information coming from control from people who were or
3		may have been trapped in any particular flat. Do you
4		see that? At the bottom of page 480?
5	Α.	Yeah, sorry.
б	Q.	What I want to ask you is to what extent work like that
7		appeared to have been done or been being done before you
8		returned to command unit 4.
9	Α.	Yeah, I was just updating what was already written.
10	Q.	So Mr Cook had started that process?
11	Α.	He'd already started that process.
12	Q.	Then your statement refers to the fact that there came
13		a time when Deputy Assistant Commissioner Chidgey took
14		over as incident commander. What role did you have
15		after that?
16	Α.	My role remained the same throughout the entire time
17		I was at the incident.
18	Q.	You were his command assistant?
19	Α.	Yes.
20	Q.	Just back on Mr Paffett's role at 483 in your statement,
21		the beginning of the third paragraph.
22	Α.	What page is that again, sorry?
23	Q.	483.
24	Α.	483. Okay.
25	Q.	That paragraph begins:

1 "I have a mapping officer called Andy Paffett who 2 was on the ground, mapping all the appliances et cetera. 3 He was also locating which flat was where and which flat 4 was located on which floor."

5 I think he didn't arrive at the scene until about 6 5 pm. Can you assist at all with when he started 7 mapping which flat was where and which flat was located 8 on which floor?

9 A. When he got there, I just detailed him with that
10 information. He put his -- went back to his command
11 unit, which was parked, I think, almost behind CU4. So
12 he was riding in CU2. He would have then donned his
13 fire gear, grabbed a clipboard and gone out and done it.
14 So however long it took him to do that and go and start
15 mapping. I would have assumed it was five minutes.

16 Q. Do you know from your own knowledge?

17 A. I couldn't tell you.

18 Q. If I just draw attention to the fact that you say in19 page 485 in the second paragraph:

20 "Throughout the incident there were no complaints of21 lack of water or problems with water supply."

22 Is that right?

23 A. To my knowledge.

24 Q. You were relieved at the scene by another crew at 10.30

25 in the evening?

1 A. That's correct.

2	Q.	That brings to an end the questions I was going to ask
3		about the events you were involved in. What I wanted to
4		ask you next was about the extent to which you gained
5		knowledge, on the day, of certain features of
б		Lakanal House, and if you did, when you gained that
7		knowledge.
8		Firstly, did you, at any point, become aware that
9		there were no central corridors on the even-numbered
10		floors within the building?
11	A.	I had no knowledge of that.
12	Q.	Did you ever become aware that the flats in the building
13		were maisonettes?
14	Α.	I can't recall if it was after the incident or during
15		the incident that I found that out.
16	Q.	Did you ever become aware that on their upper floors the
17		flats extended the full width of the building, in other
18		words having windows on both the east side and west
19		side?
20	Α.	Again, I can't recall. Obviously I found out later but
21		I can't recall whether that was during the incident or
22		immediately after.
23	Q.	I've put photograph 44 up on the screen. This is taken
24		from the corner of Dalwood Street and Sedgmoor Place,
25		and you can see that there are balconies on alternate

- 1 floors.
- 2 A. Yeah.
- Q. My question is whether there ever came a time at which 3 you were aware that those balconies provided escape 4 routes from the building via a central staircase to the 5 б ground floor? 7 A. I didn't know if this particular design allowed that to 8 happen. 9 Ο. Sorry, I didn't quite catch your answer? 10 Α. I didn't realise whether this particular design of building allowed that facility. 11 12 At any time whilst you were acting as the command Q. 13 assistant, did you think in your own mind about what the purpose of those balconies was? 14 15 I assume they were people's personal balconies for Α. 16 viewing in their own comfort. 17 Q. If I go to the next photograph, photograph 45, which, in 18 effect, zooms in from where we were, do you see the 19 white door at the end of the balcony? 20 A. Yeah. Do you remember noticing doors like that? 21 Q. 22 A. Not once, no. 23 Q. I've put up on screen an impression of the west side of 24 Lakanal House, looking from ground floor level, lined up 25 with the central staircase. It doesn't show the flat

numbers, though it does show the floor numbers. I'll now place over it the flat numbers as they are by reference to the windows that one can see on the west side. To what extent did you build up a mental picture like that of where individual flats were located in the building?

7 A. What I got from the drawing we had up on the command 8 unit was what floors where people were trapped, what 9 floors they were on. So I'd drawn an outline of a high 10 rise building, sectioned it off in floors, and whatever 11 the door number of the flat that we were told people 12 were trapped in, what floor that was on, I drew that 13 onto that drawing.

14 Q. At what sort of stage in the day did you start doing 15 that?

16 A. This was when I got back into CU4 after -- I think it 17 may have happened after DAC Chidgey took over. I can't 18 recall the exact time but that's about when.

19 Q. Did you, at any stage, become aware that there were 20 signs in the building that provided some clues as to the 21 location of individual flats?

22 A. I can't recall.

Q. My final question is this: looking back over yourinvolvement on the day of the fire as command assistant,

25 what single thing do you think would have most helped

- 1
- you to carry out that task?

2 A. More command officers at the initial stage of the3 incident.

4 Q. Thank you.

5 THE CORONER: Can you just explain what you mean by that? б You're only ever going to have one incident commander. 7 Α. At early stages of an incident, to provide the incident 8 commander with adequate help and assistance, it would be 9 better if you had more than one command officer. Then 10 the setting up process of the command unit can happen a lot faster, you'll have more hands to put drawings up, 11 12 to give out tabards, to get the command structure in 13 place, to have a drawing in place to leave the team leader at the incident commander's side and not be 14 15 distracted with any other function. The comms officer, if he has a lot of radio traffic -- because it's not 16 17 just radios; it's telephones as well -- he or she will have help in performing that function. Just general 18 19 more manpower.

THE CORONER: I see. Thank you. That's very helpful.
MR MAXWELL-SCOTT: More command units, like command unit 4,
staffed by command officers like yourself?
A. Yes, yes, it would be better if we rode with more people

24 on every CU in London.

25 MR MAXWELL-SCOTT: Thank you. Those are my questions.

1 There may be questions from others but I note that it's 2 12.55. THE CORONER: Mr Edwards, do you have any questions? 3 MR EDWARDS: Yes, I do. I'll start by --4 THE CORONER: Can I immediately interrupt you. If you have 5 б a few questions, it might be more convenient to stop now 7 and continue after lunch. MR EDWARDS: Yes, certainly. 8 9 THE CORONER: Members of the jury, we'll have a break now. If you could be back at 1.55. 10 Mr Best, I've already warned you during the break 11 12 that the rule is you must not talk to anyone about this 13 matter, so the safest option is to have lunch by 14 yourself. 15 A. Yes. THE CORONER: Could you be back at 1.55, please. 16 17 (12.56 pm) (The short adjournment) 18 19 (1.55 pm) 20 THE CORONER: Thank you. Yes. 21 MR MAXWELL-SCOTT: Madam, over the adjournment two things 22 have happened. Firstly, the headline board example has 23 been provided very helpfully by the London Fire Brigade. THE CORONER: That's very helpful. Thank you. Yes. 24 MR MAXWELL-SCOTT: Secondly, I have had sent to me by Damian 25

1 Walsh the manuscript copy of Mr Best's statement. 2 You'll recall that there were a couple of places in the 3 typed version where there were question marks rather 4 than words and Mr Best has had an opportunity to have a look at the manuscript. It's obviously not his own 5 6 handwriting, but I was proposing to identify with him 7 three words in the statement and ask him about the 8 headline board before handing over to Mr Edwards. 9 THE CORONER: That's fine. Mr Edwards, would it help if we 10 did that and come back to you? MR EDWARDS: Yes. 11 12 THE CORONER: That's fine. Thank you very much for doing 13 that and for arranging that to be brought. Yes, could 14 we have the jury, please. 15 (In the presence of the Jury) 16 THE CORONER: Thank you very much, members of the jury. We 17 were just about to start with questions by Mr Edwards, but in fact we're going to put that back for a moment. 18 19 Mr Maxwell-Scott has a couple of questions additionally 20 to ask Mr Best, and also, as you'll see, the London Fire Brigade over lunchtime have been able to 21 22 provide a useful exhibit for us to have a look at, so 23 we'll just deal with that first. Thank you. Yes. 24 MR MAXWELL-SCOTT: Thank you. Mr Best, over the adjournment 25 we have had brought to court a copy of the original

handwritten version of your statement, and I know you've had a look at it while you've been waiting to give evidence again. If that could be passed to you and we can try and identify three words in it. I appreciate it's not your handwriting. (Handed)

6 If we do it by reference to the typed statement. 7 You have it in front of you and it's also on the screen. 8 Firstly, on page 477 of the typed statement, about five 9 lines from the bottom, you see it talks about 10 an appliance that goes to an incident carries 11 an incident command wallet containing a board and 12 whiteboard which is A4 in size. Then it says:

13 "This is a ??? from which an incident can be run." 14 If you look at the handwritten version, I've just 15 marked with a yellow highlighter against that passage. 16 Are you able to tell us what the missing word is?

17 A. "This is a pack ..."

Q. Thank you. Then if I take on in the typed version to 479. The middle paragraph is the one that I put to you earlier in my questions. On the typed version it reads "I was not getting radio calls" and I suggested to you that it actually ought to read "I was now getting radio calls"; is that correct?

24 A. Yeah, that's correct.

25 Q. And then on the penultimate line on page 479, there are

1 some more question marks in a sentence that reads: 2 "I do know that every piece of information that came in was ??? and was then acted on at some stage." 3 4 Are you able to assist with what the missing word 5 is? "Annotated". б Α. 7 Q. Thank you. Then, finally before I handover to 8 Mr Edwards, who will question you next, if you could 9 leave the witness box, bring the microphone with you, 10 and then help us with what is now pinned to the witness box so the jury can see it, albeit from a distance. 11 12 What is that? 13 This is called the headline board. Α. 14 Is this something that you carry on all command units? Q. 15 Α. Carried. Q. Carried, thank you. 16 17 A. On all command units, yeah. You carried that back in July 2009? 18 Q. 19 Α. Yes. 20 If you could just explain very briefly what it is. Ο. Okay, this is the headline board. When appliances and 21 Α. 22 officers get to an incident and report to a command 23 unit, their details are put down on this headline board. 24 As you can see at the top there, it says "incident commander", so whoever's the incident commander for this 25

particular incident would go in there. Every time a new officer takes over, that name will be rubbed out. It's written on in dry-liner pen so it's easily rubbed out and can be replaced, upgraded, as the incident gets bigger and a new officer comes on.

6 Over here, it's already got "monitoring officer", 7 okay? In that slot next to it is the monitoring officer's name. This will be someone of one rank --8 9 usually one rank above the officer who's in charge to 10 monitor their performance and add any assistance to them. The rest are blank. This is for any other 11 12 principal officers who arrive at the incident. They 13 might be press liaison officer, a water officer, any other function, and we'll actually hand-write those 14 15 functions in that section there.

If I take you to the far left-hand column --16 17 sorry -- this column is for all appliances that arrive at an incident. We'll write those appliances' names 18 19 down there. This is just somewhere to keep a list of 20 appliances initially. Then as the incident develops and we create sectors, whether that be high rise or 21 22 laterally, we'll then number our sectors or name our 23 sectors, and in each sector, we'll have a sector commander. That could be one of these principal 24 officers up here or it could be an officer on one of the 25

appliances. Then they will go in there, in any of these
 sectors.

Also, they'll have a safety officer with them and occasionally a comms officer with them. All these are denoted in this white and yellow section at the top of the sector boxes.

Further down, in this column here, we'll have the number of the appliance that's in that sector. So it's a station number. In that little box "R", if you can see that -- do you see that? That will have the resources on that appliance, ie is it riding four riders, five riders, three riders? That will be in there.

On the left-hand side, you'll see a box with 14 15 a little red arrow. That is relief appliances. That is an appliance that turns up at an incident that may take 16 17 over after that appliance has finished its time at an incident, and that -- their number will go in there, 18 19 so you can make a relief plan -- so you can plan exactly 20 where fresh appliances that arrive at an incident are going to take over another appliance. You can set out 21 22 your relief plan on here so they slide in. As that 23 appliance leaves, they take over, the old appliance will 24 be rubbed off and the new appliance will slide in. 25 If I take you over to the far side. This is for

outside agencies, other emergency services. You'll see at the top there's police, ambulance, gas, electric, water, LALO, surveyors, rail -- British Rail, scientific advisers. These are slots for all these relevant people to go into.

6 Q. Can I just stop you. "LALO", is that short for "local7 authority liaison officer"?

8 That's correct. Sorry about that abbreviation. Α. At 9 incidents, because a command unit gets very busy and 10 there's so many people on there, very noisy, it's hard to hear, what we'll often do is take the name and phone 11 12 number of these relevant parties on this right-hand side 13 and they can go off and sit in their vehicles. If 14 somebody's there for electrics, we might not need them 15 straight away, so they would go and sit in their car. We have their number and their name and as we need them, 16 17 we call them up. They'll be around the incident ground and we'll bring them back to the command unit to give 18 19 them instructions and we carry on.

20 We've just got other room here for other people at 21 the incident, other officers, but -- sorry, what I 22 should have started with -- obviously, at the top is the 23 date, the time of call of the incident, the last message 24 we sent, our tactical mode -- which basically means: are 25 we in offensive, which means we're committing crews

inside the fire, or defensive, where we can't put crews in, let's say, for something like cylinders, you know, or something like that, where you have a hazard zone and you can't enter it all at once.

5 "Status" means what type of fire you're attending. 6 It might be a six pump fire, 12 pump fire, chemical 7 incident. The address and central risk register code, 8 we sort of don't need that anymore now 'cos that's 9 already on the appliances to tell us that information. 10 THE CORONER: Thank you. That's very helpful. Thank you 11 very much.

MR MAXWELL-SCOTT: Finally, the whiteboards that you told us about, they were distinct from this? They were just blank whiteboards which you could use in any way you wished; is that right?

16 A. Yeah, a whiteboard is generally the same size as that 17 headline board and is normally right next to it. We 18 have smaller whiteboards around the walls of the command 19 unit that we can also use as well.

20 Q. Thank you very much. Those are my questions.

21 THE CORONER: Thank you very much. That's very helpful.

22 Thank you. Yes, Mr Edwards.

23 Questions by MR EDWARDS

24 MR EDWARDS: Thank you, I'm Mr Edwards on behalf of some of 25 the families. I'm going to start just by picking up

where we left off and ask you to give us a slightly more detailed description of some of the features you've described. Inside the command unit, you've talked about whiteboards. Are these all physically fixed to the wall of the command unit?

6 A. That's correct.

Q. So you can't take them down and bring them outside?
A. The -- one of the whiteboards has a blank sheet like
this headline board that is just white, which is
velcroed to it. It also has whiteboard underneath it.
Do you want me to explain why that is?

12 Q. Please.

A. Okay. At an incident, the reason that headline board and that whiteboard are detachable is that the command crews also have reliefs. When we spend, say, five hours at an incident and it's near the change of shift or we've just physically, mentally had enough of a battering, another appliance exactly the same, with a fresh crew, will come in and take over from us.

To transfer the information over from one unit to the other easily, we have a headline board. We'll take their blank headline board and put it on our appliance, their blank whiteboard and put it on our appliance, and our ones that are filled in will go on theirs, so that if, at any time on our way back to our location, our

- base station, we pick up another shout, we have all the tools available.
- 3 Q. I think I understand. So you can swap them from one 4 appliance to another. Are they always inside the 5 command unit?
- 6 A. Yes.
- Q. And it follows from that, I imagine, that the only people who can see them are people who are inside the command unit?
- 10 A. That's correct.

11 Q. Physically, how big is the space inside the command 12 unit, roughly, as you compare it to the desk where 13 you're sitting or the area around you?

I would say it's from the stage -- the width of it will 14 Α. 15 be from where that gentleman's typing to this rail 16 behind me, and it will stop just anywhere in between 17 here and that screen that you're standing behind. Q. Are you describing the physical empty space inside? 18 19 The empty space inside. It has seating inside it. Α. 20 You spoke about setting up the command unit on arrival, Ο. when you arrive at the scene of a fire. Just explain 21 22 what it is you need to do to set up a command unit, the 23 different things.

A. Okay. To set up a command unit when you arrive, youfirst have to switch the power to the back of the

appliance so that all the electrical functions work. 1 2 You start up computers --Q. Switching the power on, is that just like a light 3 4 switch? 5 It's just like a switch on the front of your appliance Α. б that sends power to the back. You also have to start up 7 the generator, which keeps the electrics running the whole time. 8 9 Q. Again, what does that involve, just a switch? 10 A. No, it's a three-phase sort of thing. It's a switch on the front, a sort of cold start button first and then 11 12 a start button, and it will fire up and it will sound 13 like any motor. O. So two switches? 14 15 Yes. We also have an aerial or antenna that we extend Α. 16 to give us better reception with our communications 17 devices. Q. How do you do that? Is that another switch? 18 19 A. That's another switch. You then throw another one or 20 two switches to start up our computers, 'cos we carry four computers on the command unit. That's just the 21 22 initial start-up before you start to get information and 23 start to annotate that information to the appliance itself. 24 25 So to get the command unit ready for action, as it were, Q.

- 1 it's a matter of flicking or pressing perhaps half
- 2 a dozen to eight switches?
- 3 A. Yeah, that's right.
- 4 Q. Are these switches all in one place, or are they located5 in different parts of the command unit?
- A. Apart from the one to put the power to the back, which
  is on the front of the appliance, the rest are all very
  close proximity on the back.
- 9 Q. When you say "on the back", you have to be outside the10 command union to turn these on?
- 11 A. No, sorry, on the interior of the rear.
- 12 Q. So presumably all of that would take a matter of 13 minutes?
- 14 A. Just to turn on, yes.
- Q. You mentioned that in the command unit you would be using channel 10 for your personal radios. So I've understood correctly, whom would you expect to be using
- 18 channel 10? You personally?
- 19 A. And all other command officers at that incident.
- 20 Q. So if you are away from the command unit physically,
- 21 it's going to be you using channel 10, the other command 22 officer who is left in the command unit, and any other
- 23 command officers, for example in CU2?
- 24 A. (The witness nodded)
- 25 Q. But you wouldn't expect the incident commander to be

1 using channel 10; is that right?

2 A. No.

8

3	Q.	So in order for you to communicate with the incident
4		commander, you either have to be standing next to him or
5		you have to flick between channel 10 and whatever
б		channel the incident commander happens to be using?
7	A.	That's correct.

Q. We've heard evidence that people are using channel 1 for

9 their personal radios, some BA crews are using 10 channel 6 -- I may be confusing the two of them, but 11 it's channel 1, channel 6 and channel 10. Were you 12 personally flicking between those channels, or did you 13 just stay on channel 10 because that's the channel you 14 were expecting to use?

15 A. No, I would have to change to channel 1 at the early16 stages of this incident to talk to the incident

17 commander if I wasn't next to him.

Q. It probably sounds an obvious point: presumably when
you're channel 1, you don't know whether someone's
transmitting on channel 10 to you and you're missing it?

21 A. Yeah, that's correct.

Q. Do you remember whether you ever switched to channel 6to hear what BA crews were saying?

24 A. I don't think I did.

25 Q. You also gave some evidence about the telephone messages

1 between you and brigade control, who are off-site. You 2 said words to the effect that it was better to 3 communicate with brigade control by telephone than it 4 would be by the radio in the appliance. Perhaps I've 5 misremembered. You're looking puzzled when I say that. б Do you think it's better to communicate with brigade 7 control by telephone than it would to use the radio? 8 Our standard messages with regard to the incident are Α. always sent by main scheme radio. This is not the fire 9 10 ground radio; it's the main scheme radio. Telephone conversations with control are more of a personal 11 12 nature. It's not a -- it's not an update of the 13 incident. It will be, like, phone calls control sent to 14 us regarding somebody being trapped. That -- that would 15 be control ringing us, not the other way round. Q. Presumably they have advantages and disadvantages. 16 The 17 advantage, I imagine, is you can have a longer, more 18 detailed conversation without clogging up the airwaves? 19 That's correct. Α. 20 The disadvantage would be that no-one else listening in Ο. on the radio of their appliance would be able to hear it 21

22 because it's a telephone call?

23 A. That's right.

Q. Do you have file 1 of the advocates' bundle in front ofyou, please? I'm going to ask you to turn to page 350.

- 1 A. Could you say that number again, please?
- 2 Q. 350.
- 3 A. Okay.

Q. You've been referred to a number of telephone
conversations. I just want to refer you to this one,
which is between CU4 and control. It's timed 17.24.
From your memory -- you may not be able to remember, but
were you likely to have been in the command unit at
17.24?

10 A. Yes.

If you just take a moment to read this document, please. 11 Q. 12 (Pause) Does that jog your memory? Do you remember 13 this phone call if I show you this document? I couldn't be sure whether I took the call or not. 14 Α. 15 Over the page, please, if I just ask you to read the Q. 16 second last entry on that page, the third last at the 17 bottom, it says: "... but said that they could see someone on the top 18

19 floor in a flat that was burning, but I can't give you
20 any number or anything more than that."

21 Then whoever takes the call at the command unit 22 says:

23 "To be honest, all the flats on the top floor are 24 burning."

25 Presumably that doesn't jog your memory any more?

1 A. Not really, no.

2 Then over one more page, please. This, I think, is the Ο. 3 same conversation, the second entry: 4 "Any news on flat 79?" 5 Then CU4: "No, not at all. No, I mean they're trying to get 6 7 BA crews up there but obviously by the time they get up 8 there they run out of air, so (indecipherable)." 9 I presume that's not going to jog your memory more 10 than the previous sections I've shown you? There's been so many conversation with so many different 11 Α. 12 people, it's hard to -- I wouldn't like to say that that 13 was me or it wasn't me. Q. Do you remember thinking at some point or being aware at 14 15 some point that BA crews were running out of air as they reached the top of the block of flats? 16 17 Α. That was the general perception on the fire ground, that the standard breathing apparatus set wasn't making it to 18 19 the top floor. 20 Q. Would you turn to page 355, please. This is another telephone call between control and CU4, 17.29. I'm 21 22 assuming you're not going to be able to remember whether 23 this is you or not either? 24 I'm sorry, I can't confirm either way. Α. 25 I understand. It's difficult some years later. If you Q.

look at the eighth entry -- it's about halfway down the 1 2 page -- CU4 says: "Yeah, we've got the crews going into there. We've 3 got a rescue sector going in. We are aware of ... 4 "Right." 5 б "... 81, yeah." 7 This is something the jury have heard evidence about, rescue sectors. Could you just explain, if you 8 9 can, the comment: 10 "Yeah, we've got crews going into there. We've got a rescue sector going in. We are aware of ... " 11 12 Can you explain what that might mean, in particular 13 reference to a rescue sector "going in"? I can't recall that phrase being used, "rescue sector". 14 Α. 15 If you don't know what it means, don't worry. Ο. 16 Finally, would you turn to page 401, please. This 17 is a document the jury have seen before, but you I don't think have. What it is is a transcript of radio 18 19 traffic. The top box, 17.19, from CU4 do M2FS. I think 20 M2FS is control; is that right? A. Control. 21 You can see the top entry on the top box. This is CU4 22 Q. 23 transmitting: "30, three, zero by 10 metres, 20 per cent of 5th 24 floor, 10 per cent of 7th floor, 20 per cent of 8th 25

1 floor alight. Multiple persons trapped, multiple 2 rescues being carried out. Two jets, dry riser, tactical mode Oscar. Charlie Uniform 4 over." 3 I'm assuming that doesn't jog your memory any more 4 than the previous documents we've looked at? 5 б That's just a standard message -- informative message Α. 7 that gets sent on all fire incidents. 8 Just looking at the 20 per cent of 8th floor alight, for Q. 9 example, "multiple persons trapped", do you remember 10 transmitting a message saying X percentage of certain floors alight, multiple persons trapped? 11 12 I couldn't say that I personally sent any messages on Α. 13 the main scheme radio. Most of those were sent by my comms officer. 14 15 In any event, we have that message transmitted from the 0. command unit at 17.19, saying "multiple persons 16 17 trapped". Then, two boxes underneath that, the entry at 17.23, halfway down, VB1 -- this is command transmitting 18 19 to you: 20 "Charlie Uniform 4, just for your information, control commander at control is making this incident 21 22 a persons reported. We haven't actually had that 23 priority from anybody at this incident. Over." 24 Does the phrase "persons reported" mean anything to 25 you?

1 A. It's -- it's a phrase we use at an early part of

2 an incident to state that there are people that are in3 danger or need rescuing.

4 Q. Is it any different from "persons trapped"? Does it
5 have some sort of formal meaning that "persons trapped"
6 doesn't have?

7 A. Yeah, "persons trapped" is making it more detailed.

8 "Persons reported" means there's a possibility there are9 people involved in the incident we're attending.

10 "Persons trapped" is a lot more specific.

Q. Making an incident "persons reported", as far as you're aware, does that have some sort of formal consequence or is it simply a turn of phrase to say there are people -not as serious as trapped, but there are people somehow in trouble?

16 A. It does mean there are people in trouble, what we would 17 send to control to let them know that there are people 18 in trouble and also for them to contact the London 19 Ambulance Service so that they can dispatch units to 20 assist us if the people we bring out from the incident 21 would be in need of medical attention.

Q. Thank you. I'm going to move on to a different point,
now. Can I ask that Mr Clark pass the original of the
note you took back to you, please. (Handed)

25 Before I ask you anything about that, I'm not

suggesting you have this wrong but just looking at your handwriting -- five numbers of what you think is your handwriting -- are you fairly sure that that is your handwriting?

5 A. I'm pretty sure it's mine.

б What I want to try and work out is how that note came to Ο. 7 be created, and perhaps more significantly how it came 8 to end up where it was. We've heard from Station 9 Manager Glenny that at some point he must have had that 10 note because we can see his handwriting on it. I want to firstly try and work out where you might have been 11 12 when you wrote those numbers down. If you were in the 13 command unit and you want to write something down, do you physically have in front of you a pad of lined paper 14 15 like you might find out of Ryman's?

16 A. We don't have any lined paper in the command unit.

17 Q. So it's plain paper like that?

18 A. Yes.

19 Q. And is it part of a pad or is it loose?

20 A. They're all loose sheets.

Q. You can probably see from that piece of paper that at some point it's been folded in half. It's obviously suffered some fairly minor water damage because it seems to have some stains on it. There's probably three possibilities: one is that you were in the command unit

1 when you wrote that bit of paper down, that you wrote 2 the numbers down on that piece of paper and left the 3 command unit and gave it to someone else outside the 4 command unit. Another possibility is you were at the fire ground next to the incident commander and you were 5 6 writing down those numbers as they came to you over your 7 personal radio from someone else, or from people you saw 8 on the scene, and then you gave the piece of paper to someone else at the fire ground. I suppose the third 9 10 possibility is you were at the command unit and someone comes and takes the bit of paper from you. I appreciate 11 12 it's some three years down the line. Do any of them 13 sound more or less likely now? I wouldn't like to guess which one of those options. 14 Α. 15 Do you ever recall going from the command unit and Q. giving someone a bit of paper at the fire ground? 16 17 Α. I can't recall whether I did or whether I didn't. The 18 chances are I did. 19 Well, if you can't remember, I don't think it's fair Q. 20 to --No, I don't want to say "yes" and be wrong. 21 Α. 22 Okay. You were asked about the priority of the flat Q. 23 numbers that you received, and your evidence was words 24 to the effect that you thought any flat was a priority because, looking at the fire, large parts of the 25

building were alight. I want to explore that with you a little bit more. Presumably if you're looking at the building -- we've seen a number of photographs where you have perhaps four flats at most were alight. Presumably the priority is any flat immediately above or next to another flat that's already alight, or did you not see it like that at the time?

8 A. No, that's correct.

9 Q. You also gave some evidence about the mapping officer, 10 and you said the mapping officer didn't wear BA and 11 therefore couldn't enter the building to work out the 12 building's layout internally?

13 A. Not to its entirety, no.

14 Q. Could the mapping officer have been sent, for example, 15 to the 1st floor or 2nd floor, or a floor that was 16 relatively smoke-free, to have a look around and try and 17 work out the layout of the building?

18 A. By my understanding, the bridgehead by -- by then, or 19 close to that time, was now either outside or on the 3rd 20 floor, so you -- you can't go beyond the bridgehead 21 unless you are in breathing apparatus or unless directed 22 that there is a safe way up that's not in a smoke filled 23 atmosphere.

24 Q. Whose decision would that be to make?

25 A. That would be the officer at the bridgehead or lobby

1 sector.

2	Q. Could the mapping officer put on BA to go and have
3	a look around inside the building to work out the
4	layout?
5	A. No, he's by the fact that he's a mapping officer,
6	normally he's not qualified to wear BA.
7	Q. Thank you very much.
8	THE CORONER: Thank you. Mr Dowden? Thank you. Ms Al Tai?
9	Questions by MS AL TAI
10	MS AL TAI: Good afternoon, Mr Best.
11	A. Good afternoon.
12	Q. I act on behalf of Mark Bailey, Catherine Hickman's
13	partner. Can I take you to a section of your statement,
14	please. It's at page 481. Can you hear me
15	sufficiently?
16	THE CORONER: The bundle will be marked "Witness
17	statements". Do you have that there?
18	A. Yeah. Okay.
19	MS AL TAI: Do you have it, Mr Best? I'm looking
20	specifically at the top half of the page, and if it's
21	okay, I'll read aloud. It's the portion that states:
22	"I was sending radio messages out to the relevant
23	sector commanders at the bridgehead. I was wanting and
24	asking for the relevant commanders to come back to me
25	when they get to the relevant flats or persons. We

1 were..."

2

I'm assuming -- is that "pursuing"?

3 A. That's correct.

Q. "We were pursuing the commanders all the time to result
and relevant call. When the relevant flat was
visited --"

7 A. Sorry, can I interrupt there?

8 Q. Please go ahead.

9 A. It's not "to result"; it's "to resolve". That's another10 typing error.

11 Q. Okay, I see. If I can finish that last sentence:

12 "When the relevant flat was visited and people13 brought out the whiteboard was updated."

14 During that time, were you able to secure any 15 information as to whether those flats that you had received information about had been actioned? 16 17 A. Some of them. They were -- I'd call up the bridgehead on the incident commander's request because they were 18 19 the ones initiating: "Can we have an update? Can we 20 have an update?" as an incident commander would do. So I or one of my other officers would contact the 21 22 bridgehead to get an update on what was happening if 23 they -- if there were crews on their way, and they would inform us if a crew was being sent to that address. 24 In respect of flat 79 and 81, did you receive 25 Q.

1		information on whether either of those were going to be
2		actioned or were actioned or anything of that nature?
3	Α.	I couldn't say specifically what door numbers,
4		obviously, because it was that long ago, that crews were
5		sent to, but crews were sent to flats to effect rescues.
6	Q.	So just to clarify, you didn't receive any information
7		in respect of those flats?
8	Α.	No, I didn't say I didn't.
9	Q.	I apologise.
10	Α.	I said I received information on a number of flats that
11		crews were being sent to go and effect a rescue, but
12		I wouldn't like to say what specific numbers those flats
13		were 'cos it was so long ago. I couldn't pluck those
14		numbers out the air now.
15	Q.	Is that quite an important step to take?
16	Α.	For us to find out if a crew crews were on their way?
17		Yes.
18	Q.	Is that a step that would be required to be taken by
19		both yourself and those in the command unit?
20	Α.	What, to find that information out?
21	Q.	Yes.
22	Α.	Yes.
23	Q.	So for example, Mr Cook, who was on the command unit at
24		the time, would he also need to receive that sort of
25		information?

1 A. Yes, he would probably be -- want to relay that 2 information back to our control so they could tell the caller that crews are on their way and when they're 3 outside their door, find their -- their location within 4 the flat so they'd speedily be able to get -- get to 5 б them. 7 We haven't heard evidence from Mr Cook yet but if Q. 8 I could just take you to a section in the statement. Ιf 9 you could go, please, to page 244, Mr Cook's statement. 10 It's specifically on this topic. (Handed) 11 Α. Okay. It's the top half of the page, and it's the second line 12 Q. 13 down, and Mr Cook's evidence in this statement, which, 14 of course, he'll have opportunity to comment on, is that 15 he didn't receive any feedback as to what was happening with the rescue attempts at these flats but he didn't 16 17 expect to. Is that your understanding as well? Your evidence suggests otherwise. 18 19 What time was this -- that particular ... Α. 20 Q. My understanding is there is no particular time here but it's just a generic position in respect of the rescue of 21 22 these particular flats. 23 Α. Oh, right. This is just when I was speaking to Watch 24 Manager Howling. This is the early part of the incident. Yeah, it's because -- the reason Watch 25

Manager Cook, I expect -- I can't assume -- is saying that is because at that time it was the early process of setting up the bridgehead and crews going upstairs to get themselves ready to take the fire and effect rescues.

So my understanding from your evidence is that in the б Ο. 7 earlier position, because it was just Mr Cook in the 8 command unit, he wouldn't expect to receive information 9 on flats that had been actioned; is that correct? 10 No, he would eventually but at that time he wouldn't. Α. Is this something that you would expect to happen? 11 Q. 12 At the very early parts of an incident, getting Α. 13 information back while crews are just starting to don their breathing -- put their breathing apparatus sets on 14 15 and officers are setting up a bridgehead, information coming back at that speed doesn't -- it physically just 16 17 doesn't happen that quick.

18 Q. I think I'll leave it there, Mr Best. Thank you.

- 19 A. Thank you.
- 20 THE CORONER: Thank you. Mr Compton.

21 Questions by MR COMPTON

22 MR COMPTON: Good afternoon, Mr Best.

23 A. Good afternoon.

Q. Ben Compton. I act for Apollo Property Services. Justone or two matters, please. As a temporary watch

- 1 manager, have you yourself acted as an incident
- 2 commander?
- 3 A. No.

Q. I want to you cast your mind back, really, to the
beginning of the incident, when you received the pager
to go off to the fire and you're in the command unit.
Were you gathering information en route before you
attended the actual premises itself?

- 9 A. Only where it was, only the location. I can't recall if
  10 we gathered any more information via listening to the
  11 radio or not.
- 12 Q. Do you have an operational folder within the command13 unit?
- 14 A. No, because it's not our -- we don't have specific fire15 grounds. A command unit can go anywhere in London.

16 Q. Very well. But was anyone monitoring the radio messages 17 coming in about anyone trapped?

18 A. I -- I can't recall.

19 Q. All right. So you arrive at the scene and you go up and

20 you recognise Mr Howling as being the incident

21 commander; correct?

- 22 A. Correct.
- 23 Q. You know him? You've met him before?

24 A. I only knew of him. I don't know him personally.

25 Q. You say in your statement:

1 "We do know each other."

Ŧ		we do know each other.
2	A.	Yeah, it's only it's not like he's a close friend of
3		mine in the fire service.
4	Q.	You know him as a professional and as a firefighter?
5	A.	As a professional watch manager.
б	Q.	Very well. Can you just give the jury an idea of what,
7		really, was going on on the ground at the time, because
8		forgive me, you turn up there and you say that
9		Mr Howling appears to be spending his time on
10		communications, on the radio?
11	A.	Yes, that's correct.
12	Q.	Is that how you would normally expect an incident
13		commander to be controlling the field and controlling
14		the firefighters?
15	A.	I also said he was also talking to
16		Station Manager Cartwright. He was also talking to
17		crews on the fire ground, directing he was immersed
18		in all aspects of directing operations.
19	Q.	Had anyone been sent up to the bridgehead by that stage?
20	Α.	I couldn't I couldn't tell you.
21	Q.	Were you aware at that time, at around 4.30 in the
22		afternoon by that time, a list of the critical flats
23		had already been compiled by Firefighter Mullins and
24		handed over to Incident Commander Howling.
25	A.	I I can't recall that.

- 1 Q. That's pretty important stuff, isn't it?
- 2 A. That's correct.
- 3 Q. This is "persons trapped" and the names of all the 4 critical flats that are involved in this tragedy?
- 5 A. That's correct.
- 6 Q. Were you aware at that stage that any list had been7 compiled?
- 8 A. I don't think so.
- 9 Q. Were you present when Watch Manager Payton was spoken to10 and the list was handed to him?
- 11 A. I can't recall that happening.
- 12 Q. You yourself knew nothing about this building or the13 layout?
- 14 A. No.
- 15 Q. Did that trouble you at all?
- 16 A. Not at that time, no.
- 17 Q. Did it seem to you as if anyone else knew about the18 layout of this building?
- 19 A. I don't know. I can't recall.

20 Q. All right. I have no further questions. Thank you.

- 21 THE CORONER: Thank you. Mr Walsh?
- 22 Questions by MR WALSH
- 23 MR WALSH: Thank you, madam. I just want to get some
- 24 absolute clarity about what you mean when you speak of
- 25 command officers. It has some relevance to the

1		questions you were just being asked by Mr Compton. When
2		you speak of "command officer", I think you mean command
3		unit officer, an officer in the command unit?
4	A.	An officer on the command unit, yes.
5	Q.	By contrast with incident commander or operational
б		commander or anything like that?
7	A.	Yeah, it's completely different.
8	Q.	Yes. It's not intended that you take a command role
9		when you attend with the command unit on site?
10	A.	No, we we never do that.
11	Q.	Yes. Yours is a supportive role?
12	A.	Yeah, we're support staff.
13	Q.	All right. So when you arrived, you left Mr Cook in the
14		command unit to set up and you thought it appropriate,
15		you've told us, to identify the incident commander,
16		Mr Howling, as soon as possible. You arrived with
17		Mr Howling. You were just asked whether you would
18		expect Mr Howling to be on the radio, whether that's the
19		sort of thing you'd expect a commander to be doing. You
20		answered "yes", I think?
21	A.	He's got to speak to his crews that entered the
22		building.
23	Q.	When you arrived and you were trying to interrupt
24		Mr Howling and Mr Cartwright in the handover, did
25		Mr Howling appear to be to be fully engaged in his

1 command role?

2	A.	It appeared that by the nature of the incident,
3		Mr Cartwright needed a really detailed briefing or he
4		requested one so Mr Howling was obviously trying to
5		give him that briefing but at the same time he was
б		getting messages from his own crews as well as me
7		interrupting him. He was under a lot.
8	Q.	Right. As Mr Compton has just put to you but I'm
9		going to ask you to look at it from a slightly different
10		aspect at that stage, Mr Howling didn't tell you that
11		he'd already committed people into the building?
12	A.	No. I just assumed people were in there because I saw
13		the hose from the fire appliance into the dry riser and
14		you do that to fire up the water up the tower, so
15		you've got to have crews entering the building at the
16		other end of it.
17	Q.	So you assumed we've heard evidence that that is
18		so that there were crews already in the building
19		fighting the fire?
20	Α.	I assumed that was the case.
21	Q.	All right. At page 483 of your statement this is the
22		last question I'm going to ask you. You were speaking
23		on page 483, second paragraph
24	THE	CORONER: Sorry, could you just wait one moment.
25		Mr Best is just finding it.

1 MR WALSH: Sorry.

2 A. Sorry.

3 THE CORONER: That's all right. No need to hurry.

4 A. Okay.

5 MR WALSH: You see in the second paragraph, you speak about 6 Mr Paffett's role as the mapping officer on the ground. 7 Then about eight lines down, the middle sentence, you 8 say this:

9 "We didn't, at this stage, have any building plans.
10 That was something that we now requested at the first
11 silver meeting from the first point of contact with the
12 local authority liaison officer."

Now, the first silver meeting you referred to
a couple of pages earlier -- I'm going to take you to
it -- appears to have been just after 5 o'clock.

16 A. I think so. I think so.

Q. So that was the first silver meeting and at that silver meeting, in attendance from the command unit, were you there?

20 A. I was. I was taking minutes.

21 Q. Yes, you were taking minutes of what was happening.

22 Mr Freeman was there, wasn't he?

23 A. That's correct.

24 Q. And there was a representative of the local authority?

25 A. Yeah. I think DAC Chidgey was also present at that.

1	Q.	Right. And there were other officers present at that
2		meeting?
3	A.	And police and ambulance and all all other agencies.
4	Q.	Yes. Who made the request of the local authority
5		representatives for the building plans?
б	A.	The Fire Brigade did.
7	Q.	Right. So that request was made at 5 o'clock. Do you
8		remember when the plans arrived?
9	Α.	I couldn't put a time on when they came.
10	Q.	All right. We'll leave it at that. Thank you very
11		much.
12	A.	Thank you.
13	THE	CORONER: Members of the jury, do you have any
14		questions?
15		Questions by the Jury
16	THE	FOREMAN OF THE JURY: Thank you, Madam Coroner. We do
17		have a few.
18		We were just wondering, Watch Manager Best we've
19		heard how the scene was made persons reported by control
20		rather than the incident itself. In your experience, is
21		that a common thing to happen, for it to come from
22		control rather than the incident?
23	A.	No, it's it can come from either source. Generally
24		speaking, if somebody makes a 999 call and they
25		believe they are asked on the phone if there is

somebody involved, that's when you'll get persons 1 2 reported. THE FOREMAN OF THE JURY: So as soon as control got a call 3 to say that there was people in a flat? 4 A. I -- I don't know -- I don't know if control did or not. 5 б THE FOREMAN OF THE JURY: Okay. We've heard, I think, that 7 there were a total of three command units at the incident in attendance. Yours comes from Lewisham, 8 9 I believe. You also mentioned that command units come from all over London. Do you have any idea, seeing as 10 you work on these units yourself, how many of those 11 12 there are across London? 13 A. There are eight command units in London. THE FOREMAN OF THE JURY: Okay, thank you. 14 15 THE CORONER: Are we talking about greater London here? 16 A. Greater London, sorry? 17 THE CORONER: I don't know. You tell me where you say there are eight command units. 18 A. Would you like to know their locations? 19 20 THE CORONER: No. You said they were in London. I was just wondering how you're defining "London" in this context. 21 A. Oh, the boundaries of the London fire service. 22 23 I suppose it's within the M25. THE CORONER: Right. Okay, thank you. 24 25 A. Sorry.

1 THE CORONER: That's okay. Thank you.

2	THE	FOREMAN OF THE JURY: Thank you. Does it vary between
3		two and three firefighters on each of those, or is it
4		a maximum?
5	Α.	We ride a maximum three, minimum two.
б	THE	FOREMAN OF THE JURY: Okay, thank you. Again, I'm not
7		sure if this is something you can answer or a different
8		officer. We can see that all the command unit staff are
9		watch managers, yet you've mentioned that your mapping
10		officer wasn't trained in BA so couldn't enter the
11		building. Does this mean that not all senior
12		officers for instance, watch managers and above
13		necessarily have BA training?
14	Α.	No, what happens is when we became watch managers,
15		unless you keep the skill up you're required, I think
16		it's annually or every two years, to go back and retrain
17		on every piece of equipment in the fire service. Watch
18		managers in a command unit won't necessarily retrain on
19		breathing apparatus because we're never inside the
20		building. As to senior officers, some of those keep
21		their skill up and some don't.
22	THE	FOREMAN OF THE JURY: So it is something that needs to
23		be refreshed on a regular basis?
24	Α.	As with everything, yes.
25	THE	FOREMAN OF THE JURY: Okay. Thank you very much.

1 A. Thank you.

2		Questions by the Coroner
3	THE	CORONER: Mr Best, I'd just like to ask you a couple of
4		questions about the liaison on the main scheme radio
5		between brigade control and the command unit. At the
б		brigade control, you have people who are on the
7		telephone to those who are in flats?
8	A.	That's correct.
9	THE	CORONER: When you were involved, whether directly in
10		making or receiving calls or in listening to what your
11		colleague Mr Cook was saying, were you aware at any
12		stage of any suggestion made to brigade control that
13		they might ask the callers in the flats for information,
14		for example, as to where they were in their flats and
15		for any detail which actually might assist?
16	A.	Only that they were trapped. I believe that one of the
17		callers said that they had a security gate that needed
18		to be got to, opened up first or cut open before we got
19		in, but that's about the only information I can
20		remember.
21	THE	CORONER: Well, take that as an example. How was that
22		information then managed? How was that passed from that
23		caller down to people on the ground who actually needed
24		to know that?
25	A.	We radioed for a fire rescue unit to get heavy cutting

gear to go to that flat, which they did, and cut that 1 2 gate off, which they did, and effect a rescue. THE CORONER: But from what you say, that was initiated 3 4 because the caller himself or herself had identified a particular grill which would need particular 5 б attention? 7 A. That's correct. 8 THE CORONER: But it wasn't anything that was initiated from 9 the command unit or from brigade control? A. No -- I don't know if brigade control asked them the 10 state of the flat or the access in because I was not 11 12 privy to that conversation. 13 THE CORONER: Okay, thank you very much. That's very 14 helpful. 15 Thank you. Α. 16 THE CORONER: Mr Best, thank you very much for coming and 17 thank you very much for the help that you've been able to give to us. 18 19 Thank you. Α. 20 THE CORONER: You're welcome to stay, but you're free to go if you would prefer. 21 22 MR MAXWELL-SCOTT: Just before the witness goes, there is 23 one document that it might be useful to put to him since the silver meetings have been referred to in evidence, 24 25 because it is a exhibit to his statement.

1 THE CORONER: All right, yes.

2	MR 1	MAXWELL-SCOTT: That is in the advocates' bundles at
3		page 888, which I have at the very beginning of file 3.
4	A.	Yes.
5	Q.	This is described as exhibit DB/1. Is that your
б		signature which appears towards the bottom of the page?
7	A.	That's correct.
8	Q.	You're identifying that as the first exhibit to your
9		witness statement. If you look at the top, it says
10		"Silver meeting number 1" and then it says, two lines
11		below, "3 July 2009 at 19.50". Do you see that?
12	A.	Yeah.
13	Q.	Obviously the document says what it says, but do you
14		recall whether there was indeed a silver meeting that
15		took place at approximately 1950 hours?
16	A.	If that's the date on it, that's when it took place.
17		Time, sorry.
18	Q.	Do you recall whether any silver meetings had taken
19		place before 1950 hours?
20	A.	I don't believe any did, 'cos they generally have to be
21		run by the command staff, or facilitated by the command
22		staff.
23	Q.	Thank you for identifying that document for us.
24	THE	CORONER: Yes, thank you very much, Mr Best.
25	A.	Thank you.

THE CORONER: Yes, Mr Maxwell-Scott. MR MAXWELL-SCOTT: Madam, the next witness is Watch Manager Martin Cook, and his statement starts at page 239 in the statements bundles.

(The witness withdrew)

6 THE CORONER: Yes. Would you like to come forward, Mr Cook,7 thank you.

8 MARTIN COOK (sworn) 9 THE CORONER: Thank you, Mr Cook. Do sit down. Do help 10 yourself to a glass of water. Please could you keep your voice up and if you can speak close to the 11 12 microphone, that will also help us to hear what you're 13 saying. If you direct your answers across the room towards the members of the jury, then that will help 14 15 them to hear and also keep you close to the microphone. 16 A. Okay.

17 THE CORONER: Mr Maxwell-Scott, who is standing, is going to 18 ask you questions on my behalf, and then there will be 19 questions from others. Thank you.

20 Questions by MR MAXWELL-SCOTT

21 MR MAXWELL-SCOTT: Good afternoon, Mr Cook.

22 A. Good afternoon.

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23 Q. Can you give the court your full name please?

24 A. Martin Peter Cook.

25 Q. Is it right that back in July 2009 you were employed by

- 1 the London Fire Brigade as a watch manager?
- 2 A. That's correct.
- 3 Q. And that you formed the other half of the crew of4 command unit 4 with Watch Manager Best?
- 5 A. That is correct.
- 6 Q. At that time, for how long had you been employed by the7 London Fire Brigade?
- 8 A. Almost 27 years.
- 9 Q. Have you been in court today hearing Mr Best give his10 evidence?

11 A. Yes, I have.

12 Q. Thank you. Before turning to the specific events of 13 3 July 2009, I wanted to ask you a series of general 14 questions.

15 Firstly, when you were at the fire ground, near Lakanal House on the afternoon of the fire, to what 16 17 extent did you remain at command unit 4 and to what extent did you move away from it at any time? 18 19 A. I remained on command unit 4 throughout the duration of 20 my stay, about half an hour from the end to approximately 11 o'clock at night. I did step off the 21 22 unit two or three hours into the incident to get some 23 fresh air but I was very close to the unit, standing by. 24 The first time I went anywhere near the fire ground was at 10.50 that evening. 25

THE CORONER: Mr Cook, please don't speak too quickly 1 2 because the shorthand writers are making a transcription 3 and they need to follow what you're saying. 4 MR MAXWELL-SCOTT: That being the case, to what extent did 5 you have view of the fire ground itself, a view of the б tower block, and to what extent were you, in effect, 7 working in a office, albeit one that was very close to 8 Lakanal House? 9 A. Yes, in effect I was in an office. Basically, I was 10 cocooned within the command unit. Visibility out of the command unit is very limited. The windows are extremely 11

13 really.

12

Q. If I ask you then about the sources of information that were available to you. You've just explained to us in essence that you didn't have any visual sources of information, so you would have been relying on what you were told, either over radios or telephones or verbally, and any notes that were passed to you.

small. My view of the fire ground was next to nothing,

20 A. Correct, yes.

Q. If I ask you firstly then about the information that came over radios or telephones. Would you have had access, whilst driving to Lakanal House, to the same radio messages that crews in appliances would have had?
A. I would have had, but bearing in mind I'm driving the

appliance on a blue light and two tones going, quite a 1 2 large appliance, and my focus is purely on the safety of driving that appliance to the incident. Yes, there was 3 4 radio traffic but to be quite honest, I had concentration on getting that unit to the incident 5 б safely. 7 I can understand that. When you arrive, does it follow Q. 8 that you continue to have access to radio traffic that 9 is going out to other appliances, both at the fire 10 ground and those making their way there? Yeah, that is correct. 11 Α. 12 In addition, you would have a personal radio; is that Q. 13 right? That is correct, yeah. 14 Α. 15 We heard from Watch Manager Best about the use of Ο. 16 channel 10. Was your personal radio permanently on 17 channel 10 so that you could talk to him, or did it alternate between a range of channels? 18 19 A. Okay. On the command unit, there is the fire ground 20 radio as a built-in unit, which is on channel 1. It can be changed, but I have that on channel 1, as an addition 21 22 to the main scheme, which we've heard about earlier. My 23 handheld radio, therefore, is on channel 10. I've got no reason to switch it to channel 1; I can hear 24 channel 1 on the fixed radio on the back of the command 25

1		unit. So I've got both opens channel or being used.
2		I can hear both channels at the same time.
3	Q.	So you have channel 1 open and channel 10 open?
4	Α.	Yeah.
5	Q.	Channel 1 is in relation to the fire ground; is that
б		right?
7	A.	Correct.
8	Q.	So the messages that are being sent by control to
9		appliances are on top of that?
10	A.	Yeah, there's the main scheme radio the main scheme
11		radio is messages transferred from control to all the
12		appliances throughout London, or certainly southeast
13		London and then on channel 1, which is a separate
14		unit, is the fire ground radio and then handheld is
15		a third radio.
16	Q.	Then on top of that you have telephones in the command
17		unit?
18	A.	Yeah, we have three telephones. One is a mobile
19		telephone. The other two work on mobile SIM cards but
20		are physically connected via a cord to the back of the
21		command unit. So there's three radio three phones in
22		total.
23	Q.	I think, as we go through the events, we'll see that you
24		used those to speak to brigade control?
25	Α.	Yeah.

1	Q.	Would you have spoken to anyone else with those
2		telephones other than brigade control?
3	Α.	Not that I can recall but it wouldn't be unusual to
4		receive calls from other people on those phones. But to
5		this day I can't remember whether I did take other
6		calls.
7	Q.	What sort of people might call you?
8	Α.	Some senior officer monitoring the incident at brigade
9		headquarters, or we have a command centre and they
10		listen to it. They might want to ask questions about
11		what's going on. Those are the sort of people who have
12		access to those telephone numbers.
13	Q.	So in summary, would it be fair to say senior
14		London Fire Brigade officers who aren't at the fire
15		ground
16	A.	Yeah.
17	Q.	and are interested from a distance in what's going
18		on?
19	A.	Also control brigade control could give the number
20		out to someone. For example, if the LALO was coming on,
21		brigade control might give the LALO the number so he can
22		contact us, for example.
23	Q.	We'll come to the way in which you were given some
24		specific flat numbers, but before we do so, in summary,
25		any flat numbers that you had were given to you either

1 by brigade control or over channel 1 or channel 10, or

2 over the mainstream radio that is listened to by

3 appliances?

4 A. Yeah, that's correct.

Q. Were there any other potential sources for you to
receive information by telephone or radio about flat
numbers?

- 8 A. No.
- 9 Q. Although of course you might have been told something10 verbally?
- 11 A. Correct, yes.

If I ask you, then, another general topic, which is 12 Q. 13 about recording information. We've heard that the command unit is equipped with the headline board, which 14 15 we now see a copy of, and whiteboards and pens and 16 paper. What's the system for dealing with messages that 17 come into the command unit, both messages that are expressly sent to the command unit and then also 18 19 messages that you just happen to hear? Because as 20 you've explained, you have more than one radio channel 21 permanently open.

A. In 2009, there was no method of recording messages apart
from messages sent from the command unit on the main
scheme to control. For that we had a pad, message pad,
and that was duplicated twofold, and every message you

sent to control you wrote down before you sent it so you
 had a hard copy in front of you.

r		Massage series in an asian sub on the mehile shows
3		Messages coming in or going out on the mobile phone,
4		there was no system in operation within the brigade to
5		register or to record those messages, so any information
6		you recorded was done off your own back.
7	Q.	So just pausing there, recapping over that, we know that
8		sometimes you are getting telephone calls with
9		information in them from brigade control but when you
10		are passing information from the fire ground to brigade
11		control, that is done over the main scheme radio?
12	Α.	Correct.
13	Q.	It's those messages which, am I right in saying, you
14		write out in advance?
15	Α.	Yeah, in advance.
16	Q.	On a pad which keeps a duplicate copy, and then you
17		would, in effect, read out what you've written?
18	Α.	That is correct.
19	Q.	Rather like an old-fashioned telegram?
20	Α.	Correct, yeah.
21	Q.	And that is the only type of method in respect of which
22		there was a fixed system for recording messages?
23	Α.	At the time, yes.
24	Q.	Otherwise it was at your discretion, although you had
25		the equipment, by way of pens and paper, to record

messages if you wanted to?

2 Yes. There was no laid down format for doing it. Α. On the same topic, can I ask you about the role that the 3 Ο. 4 command unit might be expected to have as a source of 5 information to a newly arriving incident commander? The б members of the jury have heard that the system at the 7 time was that as an incident escalated and more pumps 8 were ordered, that would, from time to time, trigger 9 a change of incident commander, and the new incident 10 commander, if they were a reasonably senior officer, would probably come in their own vehicle and then they 11 12 would report to the command unit and hand in their 13 nominal board, and that would be an opportunity for them to find out information for the first time at the fire 14 15 ground; is that right?

16 A. It's not normally expected that an officer coming on 17 would necessarily ask a command unit officer what 18 information he's got, because he would seek out the 19 existing incident commander and glean all the 20 information from him in his briefing. So he had no 21 reason to ask the command unit staff. It's just 22 duplicating what he's going to hear.

Q. I'll come back to you on that, but firstly, is it right that you would expect any new incident commander, as essentially the first thing they did on arrival at the

1 fire ground, at the very least to report to the command 2 unit and hand in their nominal board?

3 A. Yes, that's correct.

Q. If I could then refer you to some evidence that the
court has heard from Station Manager Cartwright, who was
the first incident commander to come on the scene after
the command unit had arrived. He said this:

8 "Well, my expectation of going on the command unit 9 was that there would be some form of plan of the 10 building and then a list of all the personnel, or a list of the appliances and the officers available, and that 11 12 they would have a copy of all messages that had been 13 sent from the fire ground and from control. I stepped on the vehicle and all there was on this board where 14 15 I thought there would be a plan was John Howling, who was the watch manager in charge of the incident, and 16 17 that was it. I asked for the messages, which they didn't have." 18

Firstly, I'm going to ask you to comment in general terms about whether or not you agree with Station Manager Cartwright's evidence of what the expectation at the time would have been of the extent to which the command unit would be a place to get a written record of messages?

25 A. He would get a written record of messages had I sent any

over the main scheme radio, but I can recall that when 1 2 Mr Cartwright came on, I don't believe we had actually sent any physical main scheme radio messages at that 3 4 time. So therefore I couldn't give him a copy of any 5 messages because the only messages taken were from the б telephone. 7 Q. So I think it follows from the evidence you gave earlier 8 that he would have been right to expect a written record 9 of any messages that command unit 4 had sent, as 10 a matter of course? A. Yeah, if he -- if we had sent messages at that stage, if 11 12 he'd asked for them, he would have hard copies give to 13 him. Q. But he would not have been right automatically to expect 14 15 a written record of all messages that you had received 16 from control? 17 A. Absolutely not. There's no way -- we've got no format in which to record that. 18 19 Well, you have the facility to record it? Q. 20 I have, yeah. Α. But you weren't expected to, as a matter of course? 21 Q. 22 A. Correct. 23 Q. Is that your evidence? 24 A. Yes. 25 One can see that because you've potentially got Q.

information coming in from three sources -- control over the telephone -- perhaps others over the telephone, but firstly the telephone, secondly channel 10, thirdly channel 1, and in fact fourthly, the radio on the appliances -- you would inevitably need to use a certain amount of discretion about what to record. Do you agree?

Well, firstly, I would have had to prioritise what 8 Α. 9 messages I was going to listen in to. It would be 10 unreasonable of me to listen to all the traffic on all the radios. I'd prioritise the telephone calls to 11 12 control, and my other priority was channel 10 to 13 Watch Manager Best. What was going on on channel 1 was going on in the background, 'cos I was concentrating on 14 15 the telephone calls and my communications with my team leader, in which case I would have had no time to have 16 17 made any notes about those -- to get those messages from the phone to Watch Manager Best is my priority, to do it 18 19 as quick as possible.

Q. We are agreeing. Essentially, I'm saying that it seems to me that it would have been unreasonable for someone -- or indeed the system -- to have expected you to have kept a written record of everything that you heard from each of those four potential sources of information.

1 A. Correct.

2	Q.	Not least because some of them would have been
3		simultaneous?
4	A.	Correct.
5	Q.	If I could ask you then to be shown a document at
б		page 150 in the advocates' bundles. (Handed)
7	A.	Yeah.
8	Q.	I think you'll probably recognise this as your answers
9		to a series of 18 questions that were asked of you
10		shortly after the fire.
11	Α.	Yes.
12	Q.	If you could turn to page 151, I'm interested in
13		something you said in your answer to question 11. You
14		were asked:
15		"What did you actually do?"
16		You talked about entering the rear of the command
17		unit and answering the telephone, and you said:
18		"I was in conversation with a control officer who
19		was passing me information on occupiers who were unable
20		to get out of their flats due to smoke entering their
21		premises. I was writing this information on the board
22		and holding a three-way conversation between myself, the
23		control officer on the phone and Watch Manager Best on
24		the radio."
25		What I'm interested in is precisely what is meant by

the phrase "holding a three-way conversation"? 1 2 It would have been that I had the telephone in one hand Α. speaking to control -- brigade control, and a hand-held 3 4 radio in the other hand, and he was giving me information and transmitting it straight to 5 б Watch Manager Best. Perhaps a three way conversation 7 isn't 100 per cent correct inasmuch as the information 8 was being passed three ways. 9 Q. I think what you've described there is perhaps more 10 precisely -- and I don't criticise you in any way -- two two-way conversations. 11 12 Α. Yes. 13 Was there a facility whereby the telephone system could Ο. 14 be configured so that three people were on a call at the 15 same time? 16 A. No. Q. So if those at the fire ground, whether the incident 17 commander himself or your crew member with him, wanted 18 19 to communicate directly with control, they would, in 20 effect, have had to do it indirectly through you? A. That's correct. 21 22 And if you wanted to communicate directly with somebody Q. 23 who was trapped in a flat on the line to control, would you have had to do that indirectly through the operator 24 at brigade control? 25

1	A.	I I'm afraid I can't answer that because I don't know
2		how brigade control telephone system works. I'm on the
3		end of a phone. I don't know whether he can switch the
4		caller through to me. I don't know.
5	Q.	So you don't know one way or the other whether there
б		would have been a facility at brigade control to set up
7		a three-way conversation between yourself, brigade
8		control and somebody trapped in a flat?
9	A.	No, no idea.
10	Q.	But it didn't happen at this incident?
11	A.	It didn't happen, no.
12	Q.	Madam, if you wanted to take a five minute break this
13		afternoon, now would probably be a convenient moment.
14	THE	CORONER: All right, thank you very much. That's a good
15		suggestion, thank you.
16		Members of the jury, would you like a five minute
17		break? Thank you. Do leave your papers behind if that
18		helps.
19		Mr Cook, as you're part way through giving your
20		evidence, during the break you must not talk to anyone
21		about your evidence or indeed this matter. If you could
22		be back in five minutes.
23	Α.	Okay.
24	(3.	20 pm)
25		(A short break)

1 (3.26 pm)

2 THE CORONER: Yes, thank you.

(In the presence of the Jury) 3 4 THE CORONER: Thank you. 5 MR MAXWELL-SCOTT: One short point I want to touch on is б about the headline board, which includes on it reference 7 to "last message", something you talk about in your 8 statement. Can you just confirm that the box for 9 completion of "last message" is a very small box, and 10 I'm guessing that it's not intended to record the message itself but rather the time? 11 12 That is correct; the time of the last -- sorry. That's Α. 13 correct; the time of the last message goes in there in 14 time format. 15 When we talk about "last message", I'm guessing from Q. 16 your evidence earlier -- tell me if I'm wrong -- that 17 that is a reference to the last message sent out by command unit 4 to brigade control and recorded on the 18 19 duplicate pad in the way you've described? 20 That is correct, yeah. Α. So it's not a record of the last message either in or 21 0. 22 out; it's the last message out from you? 23 Α. It would have been the last message that the IC would 24 have asked me to have sent on the main scheme radio to 25 control.

1 Q. Thank you. If we turn then to go through some of the 2 key events that you were involved in on the afternoon of 3 the fire, which, given the nature of your involvement, effectively means looking at some of the key messages 4 5 that came in or were sent out. By way of background, 6 your command unit arrived at the scene at approximately 7 16.38 and you've told us that you had the radio 8 messages, in effect, on in the background whilst you 9 were driving to the scene, but for understandable 10 reasons your attention was on your driving. That being the case, I will pick up messages with 11 12 a telephone call from brigade control to CU4 at 13 16.44.40, which is at page 344 in the advocates' bundles. (Handed) 14 15 Yeah. Α. I'm not sure to what extent you followed the evidence as 16 Q. 17 I've taken your crew member Watch Manager Best through 18 it, so if you need me to slow down do say so, but you'll 19 see it's a telephone call, as we understand it --20 correct me if I am wrong about that -- between Paul Real and command unit 4. We presume you are the person in 21 command unit 4 here? 22 23 Α. That's correct, yes. There's reference to flats 68 and 79, a lot of smoke in 24 Q. 25 both flats. Control had been on the phone to them for

probably a quarter of an hour, they're unable to get 1 2 down to their front doors, and there was a need to force an entry. You said: 3 "We'll do that straight away." 4 Firstly, do you today have any specific recollection 5 б of receiving that? 7 Α. I do remember receiving -- receiving a call. As soon as 8 I got on the back of the unit, the phone started to ring. It was a phone call from control. It was a phone 9 10 call about people in flats. I cannot be exact to say that they were the flat numbers but the transcript says 11 12 it. So I do remember a conversation along these lines, 13 yes. What would you have done, either during or at the end of 14 Q. 15 the call, by way of making notes? 16 On that occasion I can remember clearly that I wrote two Α. 17 flat numbers, which obviously in this case must have been 68 and 79, on the whiteboard next to the headline 18 19 board, and then passed that information on to 20 Watch Manager Best. In terms of passing it on, would that have been over 21 Q. 22 channel 10? 23 Α. Correct. 24 Q. Would you adopt any convention to ensure that you knew 25 he'd received the message wholly and accurately and

1 completely, by, for example, asking him to repeat it 2 back to you? A. No, I wouldn't have asked him to repeat it back. He 3 4 would have confirmed he got the message, and having 5 worked with Watch Manager Best for several years, I was б confident that if he said he got the message, then it 7 was fully understood. 8 Q. Can you assist us with whether you would have passed on 9 the flat numbers and nothing more or whether you would have included further details? 10 I would have most definitely passed on further details. 11 Α. 12 I would not have left it just at the flat numbers. 13 The impression you've given -- correct me if I am Ο. 14 wrong -- is that you wouldn't perhaps have written down 15 the further details; you'd have written the flat 16 numbers? 17 A. (The witness nodded) Q. You're nodding. Is that right? 18 19 Α. Yes. 20 Q. You would have remembered the further details? A. At that time, yes. 21 22 You wouldn't have written them down, but would have Q. 23 passed them on as best you could? 24 A. Correct. If I take you, then, to page 397 in the advocates' 25 Q.

- 1 bundles.
- 2 A. 397?
- Q. 397. This is a matter of a few seconds later, and this
  is radio traffic between Echo 351 and control, and the
  first box includes an informative message from Watch
  Manager Howling. Do you see that?
- 7 A. I do, yes.
- 8 Q. I assume here that at this point command unit 4 was not
  9 the --
- 10 A. Command vehicle.
- 11 Q. Command vehicle. That's the phrase. Echo 351 was still 12 the command pump?
- 13 A. That's correct, yes.
- 14 Q. So you would have had this message audible to you in 15 command unit 4?
- 16 A. Yes, correct.
- Q. But it would have been something you were overhearingrather than being directly involved in?
- 19 A. Yes.
- 20 Q. The same goes for the third box, the longest box on this 21 page, which gives a new flat number, flat 57. Do you 22 see that?
- 23 A. Yes, I see that, yes.
- Q. You may well not be able to recall now whether you wouldhave noted either in your mind or even written down

1		flat 57, but if you can recall anything just say so.
2	A.	I cannot recall that at all.
3	Q.	If I move you on then to 16.49 at page 398, over the
4		page. In the top box, we have the "make pumps eight"
5		message, and it looks as if your command unit is still
б		not the command vehicle?
7	A.	That's correct.
8	Q.	Then if we go a few seconds later on page 345.
9	A.	Sorry, page 3?
10	Q.	345.
11	A.	Yeah, 345.
12	Q.	This would be a conversation between yourself and
13		Mr Real, I assume?
14	A.	Yes.
15	Q.	He asked you about flats 68 and 79. You're recorded as
16		saying:
17		"Yeah, I've spoken to the incident commander and
18		he's aware of it."
19		Can you just assist us with whether you think that
20		is a shorthand for "I've spoken to Watch Manager Best,
21		who is with the incident commander", or whether you
22		would have actually spoken
23	A.	No, I wouldn't have actually spoken to the incident
24		commander. I would have spoken to Watch Manager Best,
25		who I knew would have been alongside the incident

1 commander at the time.

2	Q.	Then a couple of lines further down there's reference to
3		the ceiling coming down in flat 79, and then we get some
4		new flat numbers, 82 and 80. What would you have done
5		with that information?
6	A.	Again, that would have been passed on to
7		Watch Manager Best via channel 10. The numbers 82 and
8		80 would have been added to the existing numbers that
9		I'd written on the whiteboard.
10	Q.	As before, would it be the case that you wouldn't have
11		made a specific note of the details passed in this
12		telephone call but you would have sought to remember
13		them and then pass them on over channel 10?
14	Α.	I honestly couldn't remember whether whether or not
15		I wrote that down. I can't remember.
16	Q.	Then if we look at 1655 hours over the page at 346.
17	Α.	Mm-hmm.
18	Q.	The point I draw your attention to here is that we see
19		flat 79 put in particular focus as being referred to as
20		"the urgent one at the moment" in the middle of the page
21		and "the real big problem" at the bottom of the page.
22		Between that, there's reference to:
23		"The woman has stopped talking to us and we can't
24		hear her breathing at all."
25		Do you remember what you would have done during and

1 after that telephone call?

2	A.	Again, that information would have gone to
3		Watch Manager Best via my channel 10 communications.
4		Whether I wrote those details down I cannot be sure at
5		this stage.
6	Q.	If I take you now to 398. This is about the same time,
7		so 16.55.
8	A.	Yeah.
9	Q.	The third box says:
10		"Charlie Uniform 4 now incident command at this
11		incident."
12	Α.	Yeah.
13	Q.	Could you just explain what that means?
14	A.	That means we are now taking over as incident command
15		vehicle, so therefore all messages from control to this
16		incident will come via Charlie Uniform 4 that's the
17		command unit and no longer via Peckham's pump.
18	Q.	In the same message, there's reference to the fact that
19		Station Manager Cartwright is now the incident
20		commander. Do you see that?
21	A.	I do, yeah.
22	Q.	Do you recall Station Manager Cartwright coming to see
23		to CU4?
24	A.	Not now, no. That may have come from him himself or it
25		might have come via another source.

1 Q. Do you remember him booking in or not?

2	A.	I can't say I do. I had lots of officers booking in.
3	Q.	Does the fact that you're now the incident command
4		vehicle provide any indication of the extent to which
5		you had managed to set up CU4 by this time?
6	A.	Yeah. To be an incident command vehicle, I'd have had
7		to have set the unit up, inasmuch as the computers and
8		software would have had to be up and running to be ready
9		to carry out our function. That's why there is some
10		delay not delay but some time difference between us
11		getting there and taking over. We don't take over until
12		we're fully ready to go.
13	Q.	Should I understand from your evidence earlier that by
14		this time there would have been at least some numbers
15		written on the whiteboard?
16	A.	Correct.
17	Q.	I'll ask you about a couple of passages in a witness
18		statement that you gave in September 2009. This starts
19		at page 239 of the statements bundle. (Handed)
20	A.	Okay, yeah.
21	Q.	Firstly, if I take you on to 242. Where this comes in
22		your statement is at a point after the second command
23		unit has arrived from Islington, which we know was at
24		about 5 pm, but in the third paragraph on page 242 it
25		says:

1

"I became the comms officer."

2 That's short for "communications officer"; is that right? 3 4 Α. Correct. "It was my job to monitor the fire ground and control 5 Q. б radio channels and pass messages back and forth. As 7 I did this, I recorded the messages I was relaying on a pad." 8 9 Does that also describe what you were doing before CU2 arrived? 10 A. What I was doing before CU2 arrived, in recording 11 12 messages, again would have been just the fire ground, 13 that relates just to the fire ground. Sorry, beg your 14 pardon, that relates just to messages to control on the 15 main scheme. Yes, I was doing the comms officer's job as well as other jobs before they got there. As I was 16 17 on me own, comms officer was one of the tasks I was doing, and it became natural for me to become comms 18 19 officer once all the other officers were in place. 20 Then you talk about this pad again on 244. The Q. four-line paragraph towards the bottom of the page --21 22 Α. Yeah. 23 Q. -- says: 24 "The pad I had recorded my messages on was returned to me by the blue watch relief after the incident." 25

Just pausing there, can you help us with what would
 have been on that pad.

A. This is the messages for the main scheme radio. We keep that pad at the end of every incident. When we get relieved at an incident, all our message pads, bits of paper, messages, are passed over to the next command unit so they're aware of all the messages that were sent on the main scheme radio prior to them getting there and then they came back to us.

Q. Do you think this would have had anything on it other
than the formal outgoing messages from the incident
commander to brigade control that you've described?
A. No, it would have been purely outgoing messages on main

14 scheme radio.

15 Q. If I take you back, then, to a series of telephone calls 16 that you were involved in. There's one at 17.11, which 17 is at page 540, file 2 of the advocates' bundles.

18 (Handed) I draw this to your attention because in the 19 middle of the page, you say:

20 "Also, we here are aware of people in four flats:21 68, 79, 82 and 80."

22 A. Yeah, I can see that.

Q. Then if I take you to page 350, which is probably in theother file.

25 A. Yeah.

Q. This is now 17.24, and in the middle of the page, after 1 2 the numbers 68, 79 and 80 are mentioned, the operator from brigade control says: 3 4 "81. They're the ones I know." And then CU4 -- I'm assuming this is you again -- is 5 recorded as saying: б 7 "Right, definitely 81, not 80?" Then you are told, in effect, yes, 81. Then 8 9 a little lower down you say: "So, all right, can we just confirm: 68, 79, 80, 10 81?" 11 12 That, as far as I'm aware, is the first reference to 13 81 in a transcript like this, although it's possible that you could have been told about flat 81 verbally by 14 15 somebody at the fire ground. Can you comment at all on whether or not --16 17 Α. I wouldn't have -- I wouldn't have remembered flat numbers being passed verbally, no. 18 19 Q. By the time you gave your statement in September 2009, 20 would you have been aware that five people had died in flat 81? 21 22 I was aware that five people had died. I can't say Α. 23 I was aware what the flat number was, no. 24 Q. The reason I ask is because there are a couple of 25 passages in your statement, which I'll take you to in

a moment, which suggest that you were aware of flat 81 at an early stage of the incident. So firstly at page 240 in your statement, the third paragraph from the bottom talks about arriving and setting up the command unit, to give a timeframe for what follows, and then the next paragraph says:

7 "Before I was able to do that, the phone in the rear 8 of the CU started ringing and I answered it. It was the 9 control. They had received calls from occupants of 10 Lakanal House who were unable to get out of their flats 11 due to smoke entering the premises. I noted down the 12 two flat numbers. I seem to remember they were 79 and 13 81."

14 I'll just ask you, in the interests of accuracy, 15 whether you think that reference to flat 81 at that 16 stage is correct or not?

17 A. I think the fact I said, "I seem to remember" --18 I obviously wasn't clear at that time and having looked 19 at the transcripts of the messages of that telephone 20 conversation, flat 81 is obviously an error. But I did 21 say I "seem to remember". I didn't say definitely 22 flat 79 and 81.

Q. I agree, and I simply asked you the question as
a question of accuracy, because as we've seen the first
telephone call from brigade control to CU4 did mention

1 two flat numbers, but they were 68 and 79.

2 A. That's right.

3 Q. And then on the same point, if I ask you about 243 in4 your statement. The final paragraph says:

5 "I received the information from control about the 6 people trapped in flats 79 and 81 almost as soon as we 7 had arrived. Control told me at the time that these 8 people were still on the line to them."

9 In the interests of accuracy, do you think that that 10 reference to flat 81 at that stage in the incident is 11 correct?

A. Most definitely incorrect. I obviously had 79 and 81 in my head from what I tried to recall earlier, some months later, tried to recall the numbers, and I said -- as we said two pages previous, "seem to remember" 79 and 81, and the fact it was in my head at the time I was giving my statement, and having looked at the transcripts it's quite clear that 81 is a mistake and it's actually 68.

19 Q. Are you able to assist the court at all with when

20 flat 81 was first drawn to your attention?

21 A. I cannot remember, no.

22 Q. You told us at the outset of your evidence that

23 essentially you remained at command unit 4 for almost

24 the entirety of your time --

25 A. That's correct.

1 Q. -- that you were at the scene, and that you didn't leave 2 it for several hours after you arrived. Group Manager Freeman, when he gave evidence to this 3 court about arriving and booking in, said: 4 "I expected to find a command unit crew setting up 5 the command unit ready for it to be used for incident 6 7 command support." 8 He went on to say: 9 "To my recollection, at the time I first attended 10 the unit, there was no-one on the unit, although there was obviously some signs of activity. Boards had been 11 12 gathered." 13 Are you able to assist with --14 I would say that Mr Freeman was mistaken. I didn't get Α. 15 off the unit for at least two to three hours. In my statement, I said after two or three hours I got off the 16 17 unit for some fresh air. That was the first time I stepped off. 18 19 If you was able to see the layout of a command unit 20 internally -- if you open the door and come onto the unit, two of the seats that are available for command 21 22 officers to sit at, one of them, which I was sitting in 23 at the time, is clearly obscured by a very large TV screen, which is the computer, and a bank of computers 24 and key boards, and someone coming on the unit could not 25

1 possibly see who was sitting in that seat. If I'd been 2 transmitting messages and the door had opened, I would 3 not have stopped my message and peered round the corner. 4 Therefore I would not have seen him and he would not 5 have seen me. б I believe that you remained at the scene until about Q. 7 2300 hours? 8 A. Correct. 9 Q. Let me then turn to ask you about certain features of 10 Lakanal House and whether you gained knowledge of them in the course of the incident. These are essentially 11 12 the same questions that I asked Mr Best towards the end 13 of his evidence. Did you, at any point, become aware that there were no central corridors on the 14 15 even-numbered floors? A. Not at all, no. 16 17 Q. Did you at any point become aware that the flats were maisonettes? 18 19 A. Only in conversations that I overheard at some point 20 that evening. I got the impression that some of the floors had internal staircases -- some of the flats, 21 22 sorry, had internal staircases. That was purely 23 overhearing conversations. 24 Q. If I take you to two passages in your witness statement 25 in the interests in completeness. Firstly, 243. In the

1 middle of the page, it says:

2		"Soon after arrival at the incident, a rough
3		schematic plan of the building had been drawn up on one
4		of the boards, but at no time was I specifically briefed
5		on the layout of the building, did I see any physical
б		plans of the building, or were CU officers tasked to
7		find any."
8		Is that correct?
9	A.	To my knowledge, yes.
10	Q.	Then over the page on 244, just over halfway down the
11		page:
12		"At the time I assumed that the block was comprised
13		of flats and didn't realise until later they were
14		maisonettes. I wasn't made aware of the access routes
15		into the dwellings or the number of dwellings on each
16		floor. I wasn't made aware of any problems accessing
17		any premises."
18		Is that correct?
19	A.	That is correct.
20	Q.	I presume that you did not become aware that the upper
21		floors of the flats extended the full width of the
22		building?
23	A.	Not at all, no.
24	Q.	Or that the balconies provided escape routes?
25	A.	No.

Q. To what extent did you build up a mental picture of 1 2 where individual flats were in the building? I had no mental picture. Like I said at the very 3 Α. 4 beginning, I'm cocooned in the command unit. Very small 5 windows. The only view I had of Lakanal House was when 6 I got off, out the driver's seat on arrival, looked at 7 the block of flats, saw a fire at the block of flats, got onto the command unit. That was probably until 8 9 11 o'clock, the last -- last time I saw the actual 10 building. I appreciate that your involvement on the day was in 11 Q. 12 a very specific role inside command unit 4, but if you 13 look back over that involvement, may I ask you what single additional thing do you think would have helped 14 15 you most to carry out your specific role? I think the manning levels on the command unit was 16 Α. 17 insufficient. To be left on the command unit as a sole figure working on my own, two telephones ringing, 18 19 possibly -- I cannot remember -- the main scheme radio 20 may well have been calling us up -- I've got a unit to set up, and which we've gone through before, that 21 22 setting up. I've got a headline board to fill out and 23 I've got telephones ringing, and that is just too much 24 for one person on the back of a unit. 25 So my answer to that is further -- at least one

1	other personnel could have made that job a lot easier.
2	Q. Thank you very much. Those are my questions.
3	THE CORONER: Thank you. Mr Edwards, do you have any
4	questions?
5	MR EDWARDS: Yes. I appreciate it's 4 o'clock, but I'm
б	going to be a matter of minutes, madam.
7	THE CORONER: Thank you.
8	Questions by MR EDWARDS
9	MR EDWARDS: I just want to clarify with you the position of
10	the radios in the back of the command unit where you
11	were sitting. There were two radios tuned into the fire
12	ground, one on channel 1 and another on channel 10; is
13	that correct?
14	A. No. There's a fixed radio station at the very back of
15	the unit. At the top is the main scheme radio to
16	control. The second one is the command channel for
17	radio 2, if the senior officers want to have that set
18	up, which is a separate communication link.
19	Q. Is that the one that's tuned into channel 10?
20	A. No, no. And the third one is a fire ground radio that's
21	actually fixed. Exactly the same as a handheld, but
22	it's a fixed unit that can access all the radio channels
23	on the fire ground. That's normally set on channel 1
24	for our convenience. Channel 10 is accessed via by own
25	personal handheld radio.

Q. Right. So there's potentially four radios you could be 1 2 listening to in the back of the command unit? A. Correct, but the -- the middle one wasn't -- wasn't used 3 4 at that stage. Q. You said there were -- or Mr Best said there were two 5 б telephones connected by a cord and one mobile telephone? 7 A. Correct, yeah. Q. And of those, you said two telephones were ringing. 8 9 I think you have at least three radios in action. 10 I think you very fairly said that was too much for one person to deal with. You said -- and correct me if I am 11 12 wrong -- your lowest priority was listening to the 13 channel 1 radio messages? 14 A. In the way of radios, yes. 15 Were you even aware that BA crews were transmitting on Ο. 16 channel 6? 17 Α. I wasn't aware, but my past knowledge would have said they would have been using channel 6. 18 19 Q. Presumably, though, if you're struggling to cope with 20 the volume of information you're getting, as it were, channel 6 would have been too far? 21 22 I would have no reason to listen to channel 6. Α. 23 Q. And too much for you to be able to cope with? 24 A. Absolutely. Finally, just to clarify one point: Mr Best referred to 25 Q.

1 writing messages down on pieces of loose paper. 2 I understood your evidence to refer to messages on pads of paper. Does one of you have that wrong or are you 3 4 both talking about different things? 5 A. No, the pad and paper is purely for radio messages on б the main scheme from the command unit to control. It's 7 a formatted pad that's laid out. It's actually 8 sectionised and everything. Watch Manager Best would 9 have had no reason to use that pad. That pad's purely 10 for anybody that sends main scheme radio messages. So he's aware it's there but he would have no reason to use 11 12 it. 13 Okay, so it's two different things? Q. 14 Correct. Α. 15 Thank you. Q. 16 THE CORONER: Thank you. Ms Al Tai. 17 Questions by MS AL TAI MS AL TAI: Good afternoon, Mr Cook. 18 19 A. Good afternoon. 20 Q. Just briefly one matter I'd like to clarify with you, please. If you just go to page 244 of your statement, 21 22 please. 23 A. Yeah. 24 Q. This is a question I asked of your colleague, Mr Best, 25 in respect of receiving any feedback as to what flats

had been actioned. In your statement, you say that you didn't receive any feedback as to what was happening with the rescue attempts of these flats. Is that throughout the duration of your time in the command unit?

6 A. From what I can recall, yes.

7 Q. You then go on to say that:

8 "I can only assume they were made priorities but 9 I wasn't informed of what searches were being completed 10 or what other dwellings were being searched in."

11 This is on the back of your evidence that you just 12 recently gave in answer to a question from 13 Mr Maxwell-Scott. You suggested that more manpower 14 would have been useful. We've obviously heard 15 information that you were manning many ports, as it 16 were. You primarily were the main link between the 17 scene of the incident and the control unit?

18 A. Correct.

Q. Excuse me; brigade control, I meant. Any information
 you would have received from the scene of the incident
 in respect of whether flats were being actioned could
 have been quite useful, I would imagine?
 A. Yes, but I wouldn't be sending any messages to that

effect without the incident commander's authority anyway. I don't see where your question's -- what your

1 question's about, to be honest.

2	Q.	My question really is: any information in respect of
3		whether these flats were actioned would have been useful
4		to you to report back to control?
5	Α.	Any information I give to control would have to come
б		with the IC's name on it, so it would have to come to me
7		direct from the IC.
8	Q.	Even that being the case, that would be quite useful
9		information, would it not
10	A.	If it came from the IC, yes.
11	Q.	to report back to control?
12	А.	If he wanted me to, yes.
13	Q.	Essentially, what I'm trying to garner is that that
14		information, if it were to go back to control and
15		control were speaking directly to the individual on the
16		other end of the phone, the occupant of the flat, say,
17		they could then inform them of whether or not their
18		flats were about to be actioned.
19	А.	Yes, as I say, we are a link, but we are working under
20		the guise of the IC. If the IC wanted that, then
21		I could do that, but I wouldn't do that off my own back.
22	Q.	
23		
25	А.	Yes.
16 17 18 19 20 21 22 23 24	Q.	other end of the phone, the occupant of the flat, say, they could then inform them of whether or not their flats were about to be actioned. Yes, as I say, we are a link, but we are working under the guise of the IC. If the IC wanted that, then I could do that, but I wouldn't do that off my own back. I appreciate that, Mr Cook, and it's certainly no criticism of you. I'm just trying to understand whether that information would have been useful to you.

1 Q. Thank you, Mr Cook.

25

2	Questions by MS SANDERSON
3	MS SANDERSON: Madam, I have about two questions, but I am
4	I'm in your hands, given the time.
5	THE CORONER: Well, members of the Jury, I think it would be
б	very helpful if we could finish Mr Cook tonight, if
7	you're content. Thank you very much. That's kind.
8	MS SANDERSON: Mr Cook, it's just to try to get a little
9	assistance for us about the times of silver meetings.
10	If I could just take you to your statement at the bottom
11	of page 241, please. It's the very last two lines, and
12	what you say is the second command unit arrived from
13	Islington and parked a short distance away on
14	Havil Street. You say it was crewed by three staff:
15	Watch Manager Paffett, Watch Manager Huggens and another
16	watch manager. Then at the top of the next page you
17	say:
18	"Watch Manager Paffett remained on that command unit
19	to set it up so silver meetings could be carried out
20	there."
21	Is that what you recall?
22	A. That's what I recall at the time, yes.
23	Q. We've heard just now from Mr Best that he remembers
24	a silver meeting taking place at 19.50. Are you aware

160

of any earlier meetings taking place on that Islington

- 1 command unit?
- 2 A. No.
- 3 Q. You're not aware of any meeting chaired by Deputy4 Assistant Commissioner Chidgey?
- 5 A. No.
- 6 Q. Thank you. It may be another witness can assist with7 that?
- 8 MR COMPTON: No questions, thank you.
- 9 THE CORONER: Thank you. Mr Walsh.
- 10 Questions by MR WALSH

MR WALSH: Just two very quick questions. I put to the last witness, Mr Best, that there was a silver meeting just after 5 o'clock. That wasn't correct, so I am not going to put that to you. I make absolutely clear that that was an error. It was indeed at the time specified, which was later.

17 What I do want to ask you about is in relation to 18 the information that you may or may not receive about 19 the results of searches that take place in flats within 20 the premises. You were communications officer. That was your purpose, but let me ask you this: within the 21 22 command unit -- and we've heard about the headline board 23 but also the large whiteboards -- is it the practice, 24 where it is possible to do it, to mark on the whiteboards not only flat numbers which may need 25

searching but also, if results are available, if people 1 2 have been evacuated from a particular flat number and that is known, to record that information as well? 3 A. Yes, absolutely. 4 Q. Of course, once the second command unit arrived and 5 б a number of officers were given various tasks, there 7 were a number of command officers on the command unit, on CU4? 8 9 Α. Yeah. And they would have been busy doing things of that kind? 10 Ο. 11 Α. Yes. 12 Q. Can you remember now, later on, looking at the 13 whiteboard and seeing that not only were there flat numbers identified but the results of some searches? Do 14 15 you recall that now or not? A. I cannot recall that now. 16 17 Q. Very well. Thank you very much. THE CORONER: Thank you. Members of the jury, do you have 18 19 any questions? 20 Questions by the Jury THE FOREMAN OF THE JURY: Thank you. We just have one. 21 22 When you realised that you had too much to handle all on 23 your own, we were just wondering whether it's in your 24 power to request more staff, more resources, or do you 25 just have to wait until the IC decides?

It's not within our power but it's within our 1 Α. 2 jurisdiction to suggest and say to him: "I think we could benefit from further command staff. Could we 3 order another command unit on?" That decision is purely 4 5 the IC's, but we could suggest that to him. As it is, because it was a six pump -- went up to six pumps, we 6 7 knew that Islington's unit was en route, because six 8 pumps warrants two command units as a predetermined 9 attendance. So obviously we was aware that the second 10 unit was on the way, but again, it takes time for that unit to arrive because they're not local. There's only 11 12 eights, as you've heard, in the whole brigade, so for 13 the second one to arrive could be 30 minutes. THE FOREMAN OF THE JURY: Thank you. 14 15 THE CORONER: Members of the jury, thank you. 16 Mr Cook, thank you very much for the help that 17 you've been able to give us. Thank you. Yes, Mr Maxwell Scott, just a briefing for the 18 19 jurors tomorrow to let them know what's coming. 20 MR MAXWELL-SCOTT: Yes, firstly we'll be hearing from Watch Manager Paffett, who arrived on that command unit 2 from 21 22 Islington, and then secondly from Mr Harry Simmons, who 23 worked in the control room at brigade control and was 24 the operations manager there. 25 THE CORONER: Thank you very much.

1 Members of the jury, thank you very much and thank 2 you for very kindly agreeing to stay so we could finish Mr Cook's evidence. That was very helpful. See you 3 tomorrow morning for a 10 o'clock start? Thank you. 4 (In the absence of the Jury) 5 б THE CORONER: Yes, does anyone have any matters that they 7 want to raise once the jury have gone? 8 Housekeeping 9 MR MAXWELL-SCOTT: Two very short administrative matters. 10 THE CORONER: Yes. MR MAXWELL-SCOTT: Firstly, just clarifying that the plan is 11 12 that Deborah Real will be at court tomorrow, and that 13 after Mr Simmons has given his evidence, we'll take stock of whether or not it's necessary to call her to 14 15 give evidence. I see Mr Walsh is nodding. 16 THE CORONER: That's helpful. 17 MR MAXWELL-SCOTT: Secondly, Mr Atkins has some more disks to hand out, so don't leave court without one. 18 19 THE CORONER: Thank you very much. So in terms of the order 20 tomorrow, we're going to take Mr Paffett first? MR MAXWELL-SCOTT: Yes, and then Mr Simmons, and see where 21 22 we get to. 23 THE CORONER: Yes. Does anyone else have any points to 24 raise? MR EDWARDS: Yes, madam, just one matter in respect of 25

- a point you raised on Friday evening about further
   evidence.
- 3 THE CORONER: Yes.

MR EDWARDS: It's proposed by those instructing me to serve a report from Ronnie King, who is a retired chief fire officer, then to seek your agreement to call Ronnie King. I anticipate that report will be served within days and I can only apologise for omitting to mention that on Friday.

- 10 THE CORONER: All right. Well, we'll look at that when I've 11 seen the report.
- 12 MR EDWARDS: Yes.
- 13 THE CORONER: Thank you very much. Anyone else? Okay,
- 14 thank you very much. Until tomorrow, thank you.
- 15 (4.12 pm)
- 16 (The Court adjourned until 10 o'clock on the following day) 17

	PROFESSOR JULIAN BION (sworn)1
18	
	Questions by MR MAXWELL-SCOTT1
19	
	DERRYCK BEST (sworn)
20	
21	Questions by MR MAXWELL-SCOTT
21	Questions by MR EDWARDS90
22	
	Questions by MS AL TAI105
23	
	Questions by MR COMPTON109
24	
	Questions by MR WALSH112
25	
	Questions by the Jury116

1	
2	Questions by the Coroner119
	MARTIN COOK (sworn)122
3	Questions by MR MAXWELL-SCOTT
4	Questions by MR EDWARDS155
5	Questions by MS AL TAI157
б	Questions by MS SANDERSON
7	Questions by MR WALSH161
8	
9	Questions by the Jury162
10	Housekeeping164
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	