

# Economic Resilience Strategy 2

## January 2022



**Lambeth**



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## About this document

Title: Economic Resilience Strategy 2

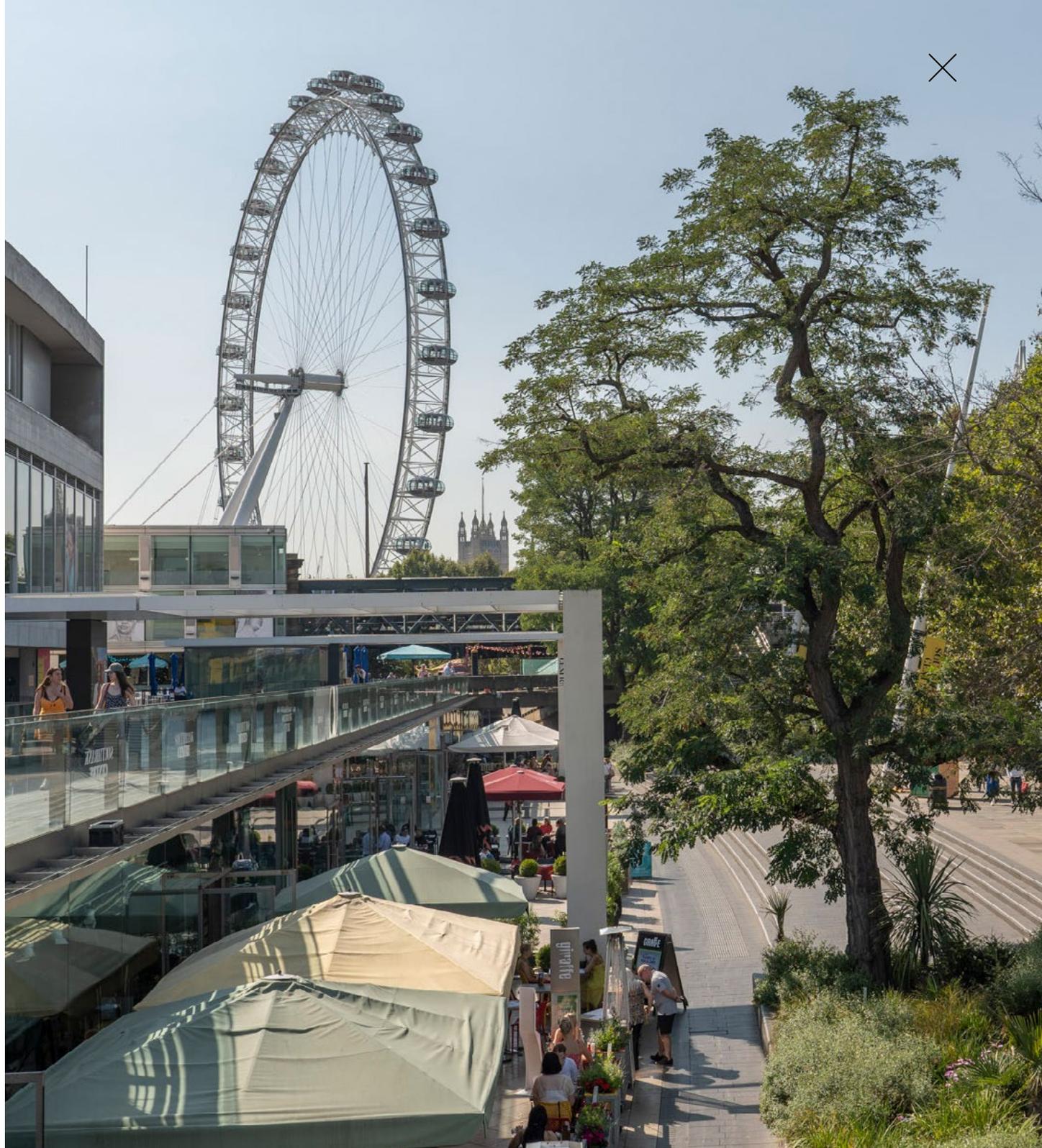
Purpose: To provide a vision, framework and set of actions to ensure a dynamic, strong, and equitable local economy.

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# Foreword



**In the last version of our Economic Recovery Strategy we were in the midst of the Covid public health emergency. As well as the pain, suffering and grief this caused amongst our local communities, it created the most profound economic shock of our lifetimes. One year on we have made progress through the range of support measures provided to our local economy. Yet we now face a prolonged period of economic challenge and uncertainty**

To help our communities weather the depths of the crisis we have awarded over £10million in grant funding to the most severely impacted businesses. This protected the jobs and livelihoods of many of our residents in the short term, supporting the survival of local businesses, big and small.

As the local economy continues to re-open we are now setting our sights on a wider range of medium

and longer term support measures. The aim being to enable continued recovery and resilience building and the ability to weather future economic shocks.

But we aren't out of the woods yet. We know that Lambeth's residents have been particularly hard hit during the pandemic, with Lambeth forecast to have a peak of 26,000 residents unemployed compared to 9,000 before the pandemic, and businesses continue to struggle to get back on their feet after such a difficult 18 months, particularly small businesses and those in the hospitality sector. We also know that the inequalities in Lambeth before the crisis have only worsened. Black residents are even more likely to be unemployed than other ethnic groups, as are young residents compared to their older counterparts. There is a major risk of an unequal recovery with a bounceback for those in a better position to begin with, whilst residents and businesses who already faced disadvantage will find it even harder to recover, resulting in increased disparities and inequalities.

We must tackle these issues head on as part of our recovery and resilience building, with a particular focus on the employment, skills and financial resilience of our residents.

We must also tackle them in the context of the climate crisis. Lambeth was the first London council to declare a climate emergency, and recently held a Citizen's Assembly on climate change. We have a strong commitment to climate action and promoting sustainability, and we are placing a green, net zero recovery at the heart of this strategy and the economic growth of the borough.

There are significant challenges to overcome, but the scale of opportunity for Lambeth is great given the diversity and dynamism of the local economy, the ingenuity and tenacity of our residents, and our place within the central London economy.

We have significant existing strength in three key sectors: health sciences, low carbon and creative and digital industries. This provides a strong foundation for future economic growth and exciting opportunities for upskilling and job creation.

Living through this crisis has changed our travel patterns and the way we use and spend time in our local areas. Temporary initiatives to improve the quality of neighbourhoods and high streets in the borough have proved successful, giving priority to more sustainable modes of travel, to greener and



# Foreword

healthier environments, and to the benefits of outdoor hospitality both to support businesses and to increase the attractiveness and vibrancy of an area. This sets the scene for extending and introducing more improvements to our high streets and public spaces that make them feel safer, more welcoming places to spend time.

This remains an agile, dynamic strategy to reflect continued uncertainty and the long-term nature of our economic recovery and resilience-building journey.

Our vision of a dynamic, strong and equitable local economy, providing opportunities for local people to thrive, irrespective of their starting point holds true.

We also see Lambeth at the forefront of the global London city as it re-emerges. We have worked closely with partners at the London level to contribute to the preparation of the Economic Recovery Framework for London. This is captured in our strategy which shows close alignment with the London framework, whilst responding to the Lambeth specific dynamics of the London wide picture.

We have formed and strengthened great partnerships within the borough since the start of this crisis, and will continue to do so through continued collaborative recovery and resilience building action.

We are clear that working together we can achieve the best long-term recovery for our economy, our residents and our places, and a stronger more equitable future for Lambeth within a global London city.

**Councillor Jacqui Dyer**

Deputy Leader and Cabinet Member for Jobs, Skills and Community Safety

**Councillor Matthew Bennett**

Deputy Leader and Cabinet Member for Planning, Investment and New Homes





# Executive Summary

**The Covid-19 pandemic wrought economic damage to London and Lambeth, but we have invested heavily in the Borough to help bring about recovery. For example, through the Lambeth Economic Resilience Fund, we awarded over £100 million in grant funding and reliefs to over 4,000 Lambeth businesses severely impacted by the pandemic.**

Even though the health crisis is not over, we are already seeing an economic bounceback. However, the recovery may not be even, but K-shaped. People and businesses that were in a relatively strong position pre-pandemic are generally enjoying a decent recovery, but those who were finding life more difficult might emerge only slowly from economic lockdowns. In Lambeth, Black people and younger people continue to be relatively disadvantaged, with higher rates of unemployment in these groups than in the wider population.

This new version of our economic strategy is designed to reduce the inequalities that we see all about us. We are making Lambeth a centre of the growth industries that are powering the 21st century: life sciences and health; creative and digital; and low carbon. We are spreading training and job opportunities so that everyone can benefit, and building new affordable workspaces and housing. We are improving the public

realm – the shared space in which we all live, travel and work – and attracting private partners to create new homes, shops, offices and entertainment spaces, making Lambeth a top choice in London for residents, visitors and businesses.

In this strategy, which we've developed alongside the GLA and London Councils, we are focusing on improving life under five main headings – people, business, places, global city and green recovery. We have plans on how we're going to help in the short-term (the next six to 12 months), the medium-term (one to two years) and the longer-term (beyond two years).



**Our People goal** is to address the systematic barriers to economic opportunity that many of our communities face. We aim to create an equal, inclusive Lambeth, providing good quality training and employment opportunities, improved digital inclusion and greater financial resilience.



**Our Business goal** is to support Lambeth's economy to rebound. We will invest in selected growth sectors, fund affordable workspaces and improve digital connectivity.



**Our Places goal** is to make Lambeth's spaces and places work for everyone, with physical improvements and greening of the Borough.



**Our Global City goal** is to strengthen Lambeth's role within London's economy. We will promote the Borough as an exciting place to invest, do business and visit, celebrating cultural and creative diversity and exploring transport hub opportunities.



**Our Green Recovery goal** is to take climate and transport action to become a sustainable, resilient Lambeth with a thriving low carbon economy.

We will monitor progress over the next 12 months and adjust the plan in an agile way in response to changes in the external environment.

If you have any comments or creative ideas about this strategy, or would like to work with us to secure our ambition, please talk to us.

Let's make the future happen together.



# Economic Resilience Strategy 1



# What progress have we made in the last year?

**In August 2020 we published the first iteration of Lambeth's Economic Resilience Strategy. This was positioned as an agile strategy to focus our efforts on the immediate economic priorities for Lambeth's people, businesses and places in repose to the Covid-19 pandemic.**

The short term activities (0-3 months) captured the emergency response, whilst the medium (3-12 months) and longer term (12 months+) activities provided flexibility to enable us to respond to the evolving situation. Some of these medium and longer term activities remain relevant, whilst in other cases the focus of our recovery and resilience building efforts now looks different moving forward.

In reality, the persistent nature of the public health emergency led to a longer and more turbulent period of restrictions on economic activity, requiring a much more sustained focus on emergency response activities. This was a more challenging period than any of us could have imagined. Yet despite this ongoing economic uncertainty, we've achieved progress in a number of key areas.





# Some of our achievements

Over **£100 million** in grant funding and reliefs awarded to over **4,000 Lambeth businesses** severely impacted by the pandemic.

LAMBETH ECONOMIC RESILIENCE FUND

Demonstrated the economic importance of **our world class cultural cluster** on the South Bank and Waterloo.

ENGINE OF RECOVERY

Established an **£8 million** fund to drive economic recovery, stimulate high value cluster growth and inward investment in innovation led sectors.

FUTURE WORKSPACE FUND

Provided **£1.4 million** to Lambeth's 7 Business Improvement Districts, compensating for lost income during the pandemic, and supporting the recovery of our town centres.

BIDS RESILIENCE FUND

Commenced procurement to redevelop 6 Canterbury Crescent and 49 Brixton Station Road to deliver c. **240 new homes** (50% affordable), 6500sqm commercial space (25% affordable) and be a net zero development.

BRIXTON INVESTMENT PROGRAMME

**Co-founded SC1** – a new partnership to accelerate growth of our health and life science economy, with King's College London, Southwark and our hospitals.

HEALTH AND LIFE SCIENCE

**3842 residents** enrolled on Adult Learning Programmes in 2020/2021.

LAMBETH ADULT LEARNING SERVICE

Established a **£2.6 million** fund to support young residents access high quality career advice, training and employment opportunities.

LAMBETH MADE

Lambeth Council 2021 **Living Wage Champions winner** of the Public Sector Award – open to Public Sector Living Wage Employers who have shown exceptional leadership in the community.

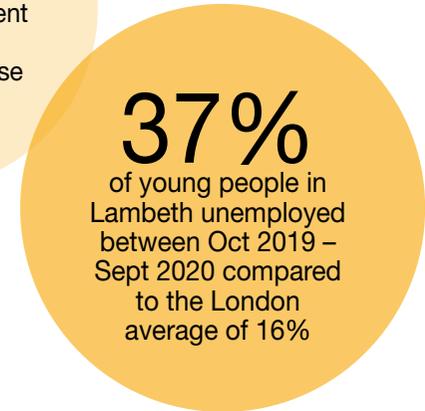
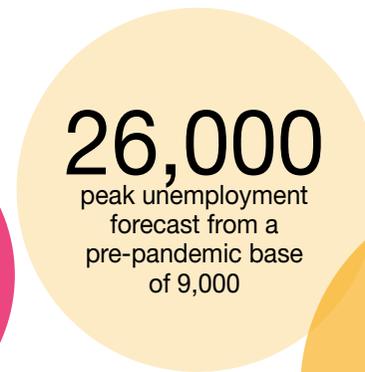
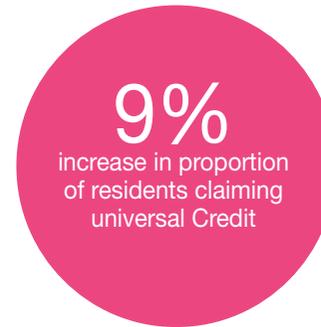
GOOD WORK



# Economic Resilience Strategy January 2022



# Current economic climate



## Where are we now?

The economic impacts of the pandemic over the past 18 months have taken their toll on Lambeth's residents and exacerbated existing inequalities.

We are focused on continuing to stabilise and recover Lambeth's economy, building resilience that will help our businesses, people and places to weather existing and any future economic shocks. There was a relatively slow bounceback for Central London locations like Waterloo and Southbank, which are now experiencing renewed challenges arising from the Omicron variant.

Prior to rise of the Omicron variant, there had been some positive upward trends. Spend in many of Lambeth's centres had returned to pre Covid levels. For centres like Streatham and West Norwood it was higher, reflecting their recovery and increased activity in more local centres with a large residential catchment. However central locations like Waterloo and Southbank, depending on worker and visitor footfall are still not seeing a recovery of spend levels yet.

## What next?

Economic challenges remain for Lambeth in the coming months and years, given the deep and far-reaching economic impacts the pandemic has had,

particularly where existing inequalities and challenges have been exacerbated. We have to be prepared for a 'k shaped economic recovery'. This is where people and businesses that started in a better position will bounce back to that position fairly quickly, whereas those who were already struggling will continue to suffer challenges and be unable to bounce back without additional support. Tackling inequity and 'levelling up' across the borough, and as part of the London and national levelling up agendas will therefore be crucial to address this head on.

Several structural shifts in economic activity look set to continue long into the future, so we must plan to support and accommodate this. The intensified transition to e-commerce has obvious impacts for physical retail, but there are opportunities to use this as an advantage for the high street with a focus on production, innovation and exchange. The short term home working is evolving into flexible and hybrid working. This has significant impacts on the commercial office market and central locations reliant on workers, but invites the opportunity for more creative spaces and places that attract workers and offer amenities used throughout the week.

We have seen first-hand the importance of Lambeth's everyday economy, the services, production and consumption activities that sustain the day to day

running of the borough and the lives of our residents, whilst also providing meaningful local jobs. Prioritising growth in these sectors will be a priority.

There are also three priority growth sectors for Lambeth that will underpin our economic growth going forward; health sciences, culture and creative industries and low carbon. We already have assets and emerging partnerships in these sectors and they provide a real economic opportunity moving forward.

Our climate action is also important for Lambeth's economic future. This means reinvesting growth proceeds into the low carbon sector to support carbon reduction, and capturing growth opportunities within the low carbon sector that respond to regulatory change, government investment and consumer demand.



# Our future economy

**Lambeth will emerge at the forefront of a newly invigorated global London post pandemic, with an economy which provides more opportunities for more people. We will strive to ensure that the scale of our ambition is realised and felt in our residents' real life experiences.**

The north of the borough will be home to world beating health sciences entrepreneurs and businesses, rooted in the long standing work of SC1. This will sit alongside a cluster of eco-businesses, leading contributors to the technology and know-how tackling the global climate emergency. These businesses will be housed in new A grade office space in highly sustainable buildings, alongside an array of smaller spaces, including those within the completed low-line along the river.

Businesses will continue to be attracted to this area because of the innovation and creativity of businesses already there, but also because it gives their staff everything they want when attending the office. An incredible world-class cultural offer, combined with easy access to affordable housing, overground travel via Waterloo, and via a network of walking and cycling routes to affordable and attractive smaller urban town centres.

These employees and entrepreneurs will include long

standing local residents, and reflect the ethnic and socio-economic diversity of Lambeth. The businesses themselves will have close partnerships with the schools, universities and training providers, such that there are clear local pathways of opportunity.

Both Vauxhall and Waterloo will be transformed. A new centre for Vauxhall will replace the gyratory, the gateway onto the new 11 acre park and the Nine Elms development. A refreshed masterplan for Waterloo Station will be built out, further increasing the commercial offer in the area, becoming the London access point of choice for those who wish to arrive and be able to walk or cycle into central London and the City.

Moving further south into the borough, each of Lambeth's town centres, such as West Norwood and Streatham, will provide great 'home-town' neighbourhoods, for people during their working from home days. Brixton will continue to be the most significant of these, continuing to be a capital of Black Britain, with a particular strength in creative and digital industry, supported by its own high quality and highly sustainable commercial spaces.

Across the borough there will be clusters of affordable office and light industrial space, supporting small businesses and entrepreneurs to build their ideas

into thriving businesses, combined with flexible working spaces providing a local alternative to working at home on 'home days' and new light industrial spaces supporting innovative manufacturing enterprises. The Council being a key partner for anyone starting or building a business, with high quality business support services.

New residential and commercial developments across the borough will provide investment to support the creation and maintenance of high quality public realm, parks and facilities. This will include investment to mitigate the effects of a changed climate, including flood prevention and increased tree canopy. More people will feel safer cycling, and businesses will switch to sustainable transport solutions. Retrofit programmes in both private and Council properties will accelerate, providing a range of new job opportunities.

The economic growth will provide the Council with the resources to deliver the services needed by residents, including creating opportunities to eliminate the health and life expectancy inequalities, particularly faced by our Black residents. Our local centres and youth hubs will provide community spaces delivering support and outreach for the hardest to reach groups in the borough, overcoming accessibility barriers and linking them with skills development and employment opportunities in particular.



# Lambeth's new recovery and resilience framework

**Our continued ambition is to create an inclusive, low carbon and resilient economy in Lambeth. One that creates opportunities for local people. For our businesses. For our places. And enables the council to thrive financially to deliver core public services. Our vision is for Lambeth to be at the forefront of London's pandemic bounceback.**

We will achieve this through action that celebrates the cultural and creative identity of Lambeth and our diverse communities, strengthens our economic role within London, embraces digital innovation, responds to the climate emergency and continues to put our people, businesses and places at the heart of everything we do.

There are wide ranging opportunities for investment and growth across the borough. In particular we see South Bank & Waterloo, Vauxhall and Brixton continuing their exciting growth trajectories, attracting large scale commercial and housing investment, underpinned by public realm and infrastructure improvements and a dynamic cultural and visitor economy.

Since the first Economic Resilience Strategy (ERS) we published in August 2020, we have continued to work in partnership with public and private sector stakeholders throughout the borough to achieve our strategic goals. Through these partnerships we welcome growth from development and investment to address inequity and inequalities, provide opportunities for our residents and respond to the climate emergency.

We continue to be led by the data and information we are sharing with and receiving from residents, local businesses and partners. This refreshed strategy reflects this partnership and intelligence led response. This has helped to guide us through the emergency response to the pandemic, and will continue to guide our recovery and resilience building activities moving forward.

The council has worked closely with London wide colleagues, particularly with the Greater London Authority (GLA) and London Councils, to influence and engage with the London recovery efforts. We have engaged extensively with the London Recovery Programme and its mission based approach. And we are contributing to the development of the economic recovery framework for London.



This refreshed strategy captures this close London working. It aligns with the emerging London framework and its five pillars (jobs, business, thriving neighbourhoods, connected city and global London), whilst building on the three pillared structure of Lambeth's ERS Strategy 1. It responds to the Lambeth specific dynamics of the London wide challenges; particularly addressing the disproportionate impacts of the pandemic exacerbating existing inequalities, and tackling the climate and ecological emergency.

Whilst we are out of the emergency response phase to the pandemic, there remains substantial economic uncertainty ahead. As for the first ERS this refreshed iteration will therefore provide an agile economic strategy for Lambeth, retaining flexibility and our ability to evolve our efforts in response to the changing economic landscape and any new or different challenges we face.



# Our new recovery and resilience framework

**Our refreshed Economic Resilience Strategy identifies five recovery pillars; people, business, place, global city and low carbon recovery. Each pillar is supported by an overarching goal, and a set of three or four themes that capture the range of recovery and resilience building activities.**

The action plan for each theme details these activities over the short (6-12 months), medium (12 – 24 months) and long term (24 months+). These timescales reflect the shift away from the emergency response phase, but retain a relatively near term focus. This continues to be an agile strategy that we can evolve as we move forward.

 People	 Business	 Place	 Global City	 Low Carbon Recovery
Good work	SC1 health sciences Innovation District	High Streets & Thriving Neighbourhoods	Central Activities Zone – South Bank, Waterloo, Vauxhall	Low Carbon Industries
Skills & Careers	Affordable workspace	Affordable housing	Transport Interchanges and Nodes	Retro-fit programme
Financial resilience	Business friendly Lambeth	Sustainable development friendly Lambeth	Culture & Creative Industries	Sustainable transport
Digital access	Digital connectivity			Climate resilient Lambeth



# Pillar 1

# People



# People: Introduction



**Addressing the systematic barriers to economic opportunity that many of our communities face to create an equal, anti-racist, inclusive Lambeth; providing good quality training and employment opportunities, improved digital inclusion and enhanced financial resilience.**

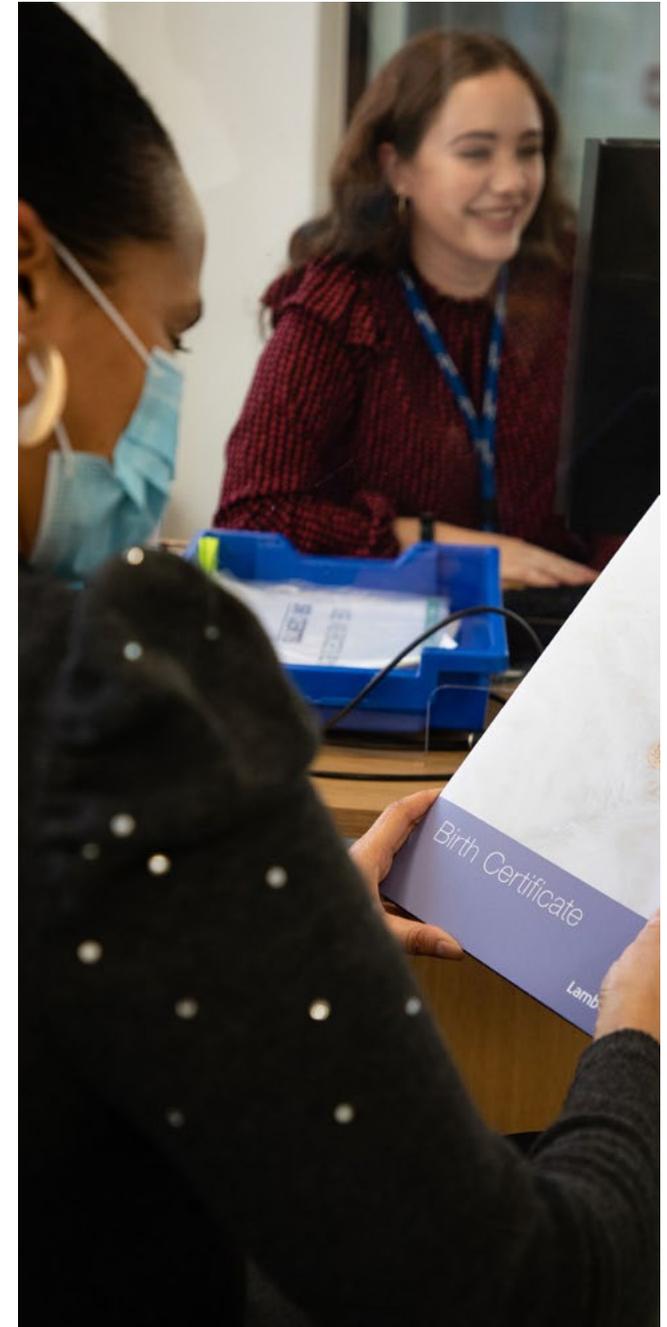
Lambeth's 326,000 residents represent a diverse population with great potential. The borough is more ethnically diverse than London as a whole, and has a relatively young age profile compared to London with a growing number of people aged between 20-44. At the end of last year 86% of Lambeth's working age population had qualifications at NVQ Level 2 or higher, an increase from the previous year. However the challenges people in Lambeth face as a result of the Covid-19 pandemic are unprecedented.

As a result of the Covid-19 pandemic London has been one of the worst hit regions in the UK in labour market terms. It currently has the highest unemployment rate of all regions (6.4%, 0.6% higher than the next highest region), and for Lambeth the nature of its young and diverse population are causing similar unemployment concern. 21,000 of our residents are unemployed – a 9.9% unemployment rate. Unemployment disproportionately affects our young people and particular communities. Coldharbour continues to have the highest unemployment rate (13.2% of residents unemployed in July 2021), followed by Knight's Hill, Tulse Hill

and Vassall wards. Lambeth had a 9% increase in the proportion of residents claiming Universal Credit during the peak of the Covid-19 pandemic.

As for London, the existing structural inequalities of Lambeth's labour market have become truly clear throughout the pandemic. Our black, asian and multi-ethnic, young and disabled residents all face disproportionate disadvantages in economic terms. Unemployment and lower paid jobs are more likely for these groups, which has had a knock on impact for their health exposure during the pandemic, in turn exacerbating their more precarious economic situation.

Ultimately our ambition is to ensure all our residents are able to find and stay in employment, providing those directly impacted by COVID with opportunities to upskill or reskill so they can meet their core economic needs now and in the future, including those who face systemic inequalities — our black, young and disabled population. Our recovery and resilience building activities will drive the transition towards a more equal and resilient Lambeth society.





# People: Themes

## Good work

Reflecting the London picture, there is a Lambeth wide need to ensure we are providing fair and decent working opportunities for our residents. These good work opportunities should be easily accessible to all through a 'no wrong door service', and should enable residents to feel economically secure and to pursue career progression and skills development as part of their employment journey.

Achieving the good work ambition means the council leading by example through adopting accreditations such as the Good Work Standard, Disability Confident and London Living Wage. It also means working closely with employers in the borough to leverage opportunities and better integrate borough wide opportunities across the public and private sector.

## Skills and Careers

Removing employment barriers and providing opportunities for Lambeth residents directly impacted by the Covid-19 pandemic to upskill or reskill in order to meet their current and future needs remains a clear priority. This goes for all Lambeth residents, but particularly those who face systematic inequalities as



well as the greatest labour market disadvantage; our black, young and disabled population. It is important to focus on skills and careers support for Lambeth's three key growth sectors (low carbon, creative and digital, and health sciences) as well as our everyday economy and the wide range of sectors this captures (including hospitality and retail, business and financial services, tourism and urban services).

## Digital access

The trend of increased use of digital technologies accelerated significantly during the Covid-19 pandemic with work and school activities shifting online, and businesses relying on online technologies to continue trading during lockdowns and periods of restricted economic activity.

In many cases this has proved beneficial, and has introduced new behaviours that will continue beyond the pandemic. However, it has also drawn attention to the stark inequalities evident across Lambeth in terms of access to technology and digital services, with a disproportionate negative impact on the already most disadvantaged members of our communities. As such, we are prioritising a number of activities that will facilitate a more equitable position in terms of digital



access. This is important in economic terms because it enables more effective remote working that will continue to be important for jobs in the borough moving forward. It is also essential for enabling resident's to access the range of available online support, as well as being able to take advantage of online learning opportunities.

## Financial resilience

As we emerge from the shorter term economic impacts of the Covid-19 pandemic, we now face even tougher and more unpredictable challenges in our longer term economic recovery. For Lambeth residents the importance of being able to cope financially with sudden changes in income and/or increasing living costs has never been more stark. The council is therefore committing to a range of activities to support welfare and wellbeing.



# People: Action Plan

Theme	Short term (6–12 months)	Medium term (12–24 months)	Long term (24 months +)
<p><b>Good work</b></p>	<p>Establish a ‘No wrong door service’ through Opportunity Lambeth to provide access to employment, skills and training opportunities for Lambeth residents, including exploring co-location of services with partners.</p> <p>Lead by example by achieving and promoting the Mayor of London’s Good Work Standard, Disability Confident and London Living Wage as positive employment practice accreditations.</p>	<p>Coordinate anchor institution workforce strategies to support local recruitment with a focus on pre-employment support and in-work training/development for high demand occupations in Lambeth.</p>	<p>Develop and improve the quality of green skills training across the borough with particular focus on meeting the demands a tri-borough retrofit programme.</p>
<p><b>Skills and Careers</b></p>	<p>Commission projects through Lambeth Made programme to support young people facing greatest labour market disadvantage.</p> <p>Enrol 2000 residents on adult learning courses to help upskilling and reskilling including increasing the number of Sector based ‘work academies’ delivered with employers.</p>	<p>Significantly expand the creation and take up of apprenticeships at all levels across the borough – including Kickstart, traineeships and apprenticeships.</p> <p>Enhance the HfL investment programme – to deliver employment, training and apprenticeship opportunities from their development programme and supply chain.</p>	<p>Improve pathways to work for young people from our schools, colleges and universities directly through to local employers.</p> <p>Lobby for the devolution of national skills and employment funding. (including apprenticeship levy), to the regional and local level.</p>



# People: Action Plan

Theme	Short term (6–12 months)	Medium term (12–24 months)	Long term (24 months +)
<p><b>Digital access</b></p>	<p>Digital Inclusion Fund – provide small grants to local organisations who can support residents with digital access, focusing on groups most digitally excluded including: adults out of work, people with disabilities, older adults, families with English as an additional language.</p>	<p>Grow the Lambeth Digital Inclusion Network of 30+ organisations working to support digital access.</p> <p>Establish library lending scheme for digital devices.</p>	<p>Joined up digital access offer – create joined up network of local services providing digital equipment, connectivity and skills that residents can access or be referred to.</p>
<p><b>Financial resilience</b></p>	<p>Establish capacity building and organisational support to develop the quality of our local advice providers through, for example, peer-to-peer support and action learning</p> 	<p>Develop and publish a new Financial Resilience Strategy supporting renewed and new Welfare Advice Services.</p> <p>Improve access to integrated wellbeing support, including health and wellbeing, housing, employment and adult services.</p> 	<p>Support localised initiatives and community led projects and projects through the Community Connections programme.</p>



# People: Collaboration opportunities

**The council’s role in delivering recovery and resilience building for our residents is set out in the People Action Plan. Here we identify the collaboration opportunities with key stakeholders that will help us to collectively achieve our recovery ambitions and maximise what can be achieved to support people in Lambeth.**

Through this collaboration we ask our wide range of partners to work with us on action that supports our people focused Action Plan. All partners have a role to play in supporting our shared employment and skills ambitions. This will ensure we co-ordinate support and investment for Lambeth’s people and deliver outcomes beyond what the council and partners could achieve independently.

 <b>London network</b>	 <b>Anchor institutions</b>	 <b>Employers</b>	 <b>Public sector and community groups</b>
<ul style="list-style-type: none"> <li>Continued engagement, with the London Recovery Board (GLA and London Councils) giving us the opportunity to continue to support and influence the London Recovery Programme activities supporting Londoners</li> <li>Support and data access through London Data Service and Partnership to inform focus of Council activities and share learnings with other councils.</li> </ul>	<ul style="list-style-type: none"> <li>Co-ordinated approach with education, training and employment providers in the borough to maximise equitable and inclusive employment and skills opportunities; Lambeth College, Morley College, Lambeth Training Provider Network, Jobcentre Plus, Black Thrive, Kings College London and LSBU.</li> <li>Alerting us to ideas and initiatives that can be jointly developed and/or publicised to reach those most in need of support.</li> </ul>	<ul style="list-style-type: none"> <li>Joint working of Lambeth’s major employers with the council to co-ordinate and maximise investment in skills, development and apprenticeship opportunities (such as traineeship and apprenticeship opportunities); IBM, Kia Oval, Kone PLC, Park Plaza, Squire and Partners, Resi, Pimlico Plumbers, Honest Burgers, PRS, South Bank Employers Group.</li> </ul>	<ul style="list-style-type: none"> <li>Leverage opportunities to deliver employment, training and apprenticeship opportunities through Homes for Lambeth</li> <li>Lambeth First, Lambeth Forum Network and SOWN Community partners to continue playing their role in furthering people focused economic recovery, and including the council as part of this to achieve alignment and effective Southbank and Waterloo focused outcomes.</li> </ul>



# Pillar 2 Business



# Business: Introduction



**Supporting Lambeth's economy to rebound, evolve and grow through targeted growth sector investment, affordable workspace funding and improved digital connectivity.**

Lambeth's economy comprises a diverse business base across numerous sectors. Our business base spans from highly innovative creative and digital industries and health science firms that are leading the way in their field, to the diverse range of SMEs that underpin Lambeth's everyday economy and the wider functionality of London.

In the five years leading up to the Covid-19 pandemic the majority of Lambeth's largest business sectors experienced growth. However, the pandemic has profoundly impacted businesses in Lambeth and London.

Most hardest hit have been those businesses in the hospitality, leisure and recreation sector, as well as those providing face to face services who have been unable to operate during periods of lockdown and severe restrictions. SMEs have also been particularly disadvantaged.

Aligned with the London recovery approach, we are promoting a strong innovation-led recovery in Lambeth, celebrating and building on the strengths of

the creative and knowledge based economies, as well as supporting resilience building in our foundational economy. This means focusing on our key growth sectors (low carbon, creative and digital, and health sciences), and the wide range of sectors captured within Lambeth's everyday economy.

Continuing to provide short, medium and long-term business support will remain a priority, as will supporting entrepreneurship and continuing to attract inward investment in Lambeth's priority sectors. This will continue to instil confidence in Lambeth as a place to invest and do business.





# Business: Themes

## SC1 Health and Life Science Innovation District

Now more than ever, the role of health sciences in driving future economic growth and solving societal challenges is clear. The NHS, research and development and entrepreneurship are fundamental to London's and Lambeth's economic recovery. We are promoting innovation and prioritising the medtech and health sciences sector as one of our key growth sectors. Creating this innovation district in partnership with the world renowned healthcare and research institutions based in Lambeth has the potential to generate £36.7bn economic impact to the local economy, creating 50,000 jobs by 2050.

## Affordable Workspace

Providing a diverse range of affordable workspaces is crucial for attracting and supporting a diverse range businesses to remain and locate within the borough. In the face of a long term trend of increasing affordability pressures, start-ups and SMEs are struggling to secure the space they need to establish and develop within London. This pressure is also felt acutely within Lambeth. Affordable workspace is vital



to supporting innovation and productivity within Lambeth's economy and fostering the strong culture of entrepreneurship. Funding and supporting the delivery of affordable workspace will stimulate high value cluster growth and inward investment in innovation led sectors and support Covid-19 recovery and economic resilience in the borough.

## Business Friendly Lambeth

We have a strong emphasis on supporting Lambeth's everyday economy to survive, adapt and thrive in a post Covid-19 economy. This means supporting businesses back towards 'business as usual' through support and advice services, focusing on procurement activity that sustains local supply chains, exploring greater flexibility and responsiveness in the council's regulation and enforcement approach, and identifying new ways to share mutual benefits with our businesses.

We are working hard to achieve a good council reputation will all Lambeth businesses, instil business confidence within the borough, and expand the quality and extent of the council's competitive service offer.

## Digital Connectivity

The increasing importance of digital technologies and the acceleration of its role in enabling businesses to survive and adapt throughout the Covid-19 pandemic is evident. Moving forward, in order for businesses to harness the benefits of digital technology we must invest in Lambeth's digital connectivity.

This involves supporting more businesses to utilise digital connectivity, investing in digital infrastructure to enable better connectivity in workplaces, and working in partnership with network providers to maximise connectivity capabilities and speeds throughout the borough.



# Business: Action Plan

Theme	Short term (6–12 months)	Medium term (12–24 months)	Long term (24 months +)
<b>SC1 Health and Life Science Innovation district</b>	Support the establishment of SC1 – a new innovation led partnership with Kings Health Partner organisations and the Guys and St Thomas’ Foundation – aiming to develop a world class health science community in south central London.	Develop and launch the SC1 Health and Life Science Growth Strategy, with collaborative work programmes focussed on inward investment, area promotion, and benefits for local people.	Enable new development schemes, health science workspaces, business support, co-investment funds and community support programmes – growing jobs and enabling access to opportunity in the health science economy.
<b>Affordable workspace</b>	Deliver the affordable workspace programme, including Future Workspace Fund – with investment to unlock 69,000sqft of new space.	Secure commitments through the Local Plan Affordable Workspace Policy and launch the second round of the Future Workspace Fund, securing specialist provision for health science, culture and other priority sectors.	Develop the Lambeth Now Inward Investment programme to sustain and grow our employment base.
<b>Business Friendly Lambeth</b>	Provide ongoing business support as we navigate the pandemic, including the delivery of phase 3 of Lambeth’s Economic Resilience Fund, and new business funding schemes in response to the Omicron variant.	Assist Business Improvement Districts to innovate and deliver their business plans and Covid recovery strategies.	Work with local businesses to maximise local procurement opportunities as a lever for longer term business support and local economy growth.
<b>Digital connectivity</b>	Begin delivery of the Lambeth Business Connectivity Voucher Scheme.	Support 175 businesses to gain full fibre and ultra fast broadband to their business premises.	Work with network providers to close the gap between the London and Lambeth Ofcom data averages for access to full fibre and ultra fast broadband.



# Business: Collaboration opportunities

**The council’s role in delivering recovery and resilience building for businesses is set out in the Business Action Plan. Here we identify the collaboration opportunities with key stakeholders and that will help us to collectively achieve our ambitions and maximise what can be achieved to support businesses in Lambeth.**

Given the existing strength and diversity of Lambeth’s business base, we ask our wide range of partners to work with us to achieve the business focused actions that support our economic recovery ambitions. This goes for establishing the SC1 Health sciences innovation district, increasing our provision of affordable workspace, supporting businesses in how they engage with and perceive the council, and helping us to

achieve digital connectivity improvements throughout the borough. We also continue to engage with London wide organisations where there are opportunities to influence business focused elements of the London Recovery programme, undertake collective lobbying for funding and support i.e. an allocation of the UK Shared Prosperity Fund, and align our programmes and support with regional level activities.

 <b>London network</b>	 <b>Anchor institutions</b>	 <b>Employers</b>	 <b>Businesses</b>	 <b>Office providers</b>
<ul style="list-style-type: none"> <li>Continued engagement, with the London Recovery Board (GLA and London Councils) giving us the opportunity to continue to support and influence the London Recovery Programme activities supporting London’s businesses.</li> <li>Support and data access through London Data Service and Partnership to inform focus of Council activities and share learnings with other councils.</li> <li>Continued involvement with London wide business support offer – London Business Hub.</li> </ul>	<ul style="list-style-type: none"> <li>Co-ordinated approach with Education, training and employment providers in the borough to tailor business support and target digital connectivity improvements in particular; Lambeth College, Morley College, Lambeth Training Provider Network, Jobcentre Plus, Black Thrive and Kings College London</li> <li>Buy-in and support from Lambeth’s major health institutions to develop SC1 district and growth in Lambeth’s health sciences activity.</li> </ul>	<ul style="list-style-type: none"> <li>Joint working of Lambeth’s major employers with the council to understand their growth and development needs and ensure this is aligned with our business support offer; IBM, Kia Oval, Kone PLC, Park Plaza, Squire and Partners, Resi, Pimlico Plumbers, Honest Burgers, PRS, South Bank Employers Group.</li> </ul>	<ul style="list-style-type: none"> <li>Use Lambeth’s Business Improvement District Network to discuss and align business support and growth activities, maximise the reach of business comms as widely as possible, and maintain existing relationships with Lambeth businesses.</li> <li>Work with the council to maximise local procurement opportunities as a lever for local growth.</li> </ul>	<ul style="list-style-type: none"> <li>Lambeth’s key office providers to work with us to find ways to maximise affordable workspace provision: 3Space, WeWork, Meanwhile Space, Build Studios, Capital Enterprise Developers/Investors</li> </ul>



# Pillar 3

# Place



# Place: Introduction



**Delivering equitable growth, physical improvements and greening that makes Lambeth's spaces and places work for everyone.**

Lambeth's neighbourhoods have proved vital throughout the pandemic; providing places where people can live, work and spend time, as well as accessing services and amenities. Temporary changes made to support improved walking and cycling, widen pavements and repurpose spaces to support outdoor hospitality and business recovery have provided positive improvements and supported the recovery of economic activity throughout the borough.

There is an opportunity to extend and deliver new changes that will support longer-term economic recovery, contribute towards Lambeth's climate change response, and improve the quality and vibrancy of Lambeth's neighbourhoods.

This will ensure people can enjoy spending time in their neighbourhood, safely walk and cycle to their workspaces, and access the retail and leisure offer in their local high streets and centres as well as within central locations like Vauxhall, Waterloo and Southbank. We will also focus on how our neighbourhoods support the night time economy,

contributing to Lambeth's role within the 24hour city. The quality of our places is a crucial element of Lambeth's economic recovery in response to the pandemic. To ensure our places work for everyone we will support a diverse and flexible mix of uses in our high streets and town centres, and invest in the delivery of new homes and workspace, particularly affordable homes that address inequalities to accessing quality housing.

We will use investment in our places to improve and where possible increase the provision of green and outdoor space to support wellbeing and accommodate leisure and other outdoor activities. As well as the economic benefits, this will help to address current inequalities in access to green and outdoor space, promote health and wellbeing, and contribute to tackling the climate crisis.





# Place: Themes

There is a focus on public realm improvements woven throughout the three key themes for place. This means providing more green and outdoor spaces for residents, businesses and visitors that supports their health and wellbeing, manages our climate risks (providing shade, air quality mitigation and sustainable urban drainage systems) and supports Lambeth's economic recovery in our local centres and CAZ locations.

## High Streets and Thriving Neighbourhoods

Lambeth's high streets have faced unprecedented challenges during the past 18 months, with the pandemic exacerbating structural changes in the role of retail on our high streets and further accelerating the rise of e-commerce.

Lambeth's high streets have adapted to these challenges, although the scale of the pandemic impact has varied throughout the borough. The centres that have fared best, and are recovering quickest, are those with a significant residential catchment which are positioned to meet local retail, service and community needs and play a key role in supporting the wider neighbourhood.

We continue to prioritise projects that support local businesses and improve the environment and community offer in our neighbourhoods to ensure they are thriving now, and in the future. This includes a focus on extending temporary and introducing new public realm improvements that prioritise safe walking and cycling, outdoor hospitality opportunities and increased greening. It also includes prioritising the night time economy and ensuring our neighbourhoods support Lambeth's 24 hour activities.

## Affordable Housing

There is a clear need in Lambeth to accelerate and increase the provision of affordable homes across the borough to ensure Lambeth can provide for all current and future residents and support recovery and growth in our local economy. This will require a focus on bringing forward these homes on council owned land, and emphasis on partnership working both with Registered Providers through the Lambeth Housing Partnership, and with Homes for Lambeth. It is important that all new homes delivered also meet sustainability and energy efficiency standards in line with Lambeth's climate change action and carbon reduction targets.



## Development Friendly Lambeth

To deliver good growth in Lambeth that provides homes and jobs and supports vibrant neighbourhoods we must focus on facilitating sustainable and inclusive development activity which benefits all our communities.

To achieve this we are focusing on securing strong development partnerships that allow us to deliver fully on this ambition without compromise. We are also developing a portfolio of development opportunities that enables us to take a strategic approach to development activities in Lambeth.



# Place: Action Plan

Theme	Short term (6–12 months)	Medium term (12–24 months)	Long term (24 months +)
<p><b>High Streets and Thriving Neighbourhoods</b></p>	<p>Continue to deliver high street reactivation and temporary public realm interventions (road closures, bay suspensions and parklets) that facilitate and provide continued business support, outdoor hospitality space, area improvement and greening in priority areas. Including work to focus on a night time economy strategy and approach for Lambeth.</p>	<p>Maximise economic and social outcomes in West Norwood, through development of Council owned land at Site 18, promoting good development through the emerging Norwood High Streets SPD, undertaking a Neighbourhood Working pilot, and developing a partnership approach to addressing high street vacancy.</p>	<p>Develop a future high street programme, starting with a pilot scheme in Streatham – building on the Streatham Investment &amp; Growth Strategy, utilising High Streets Taskforce support and maximising high street opportunities from TFL Streatham High Road works due to start in in 2022/23.</p>
<p><b>Affordable homes</b></p>	<p>Focus on accelerating build projects identified within the Homes for Lambeth portfolio which will create new affordable homes on Lambeth owned land – starting on 500 homes in 2021-22 and 115 homes in 2022-23.</p>	<p>Increase the completion of affordable homes through delivery of the Homes for Lambeth Programme identified in the Joint Delivery Plan – 307 affordable homes by end of 2022-23.</p>	<p>Secure a long term project pipeline to deliver more affordable homes across Lambeth, in partnership with Homes for Lambeth.</p>



# Place: Action Plan

## Theme

### Short term (6–12 months)

### Medium term (12–24 months)

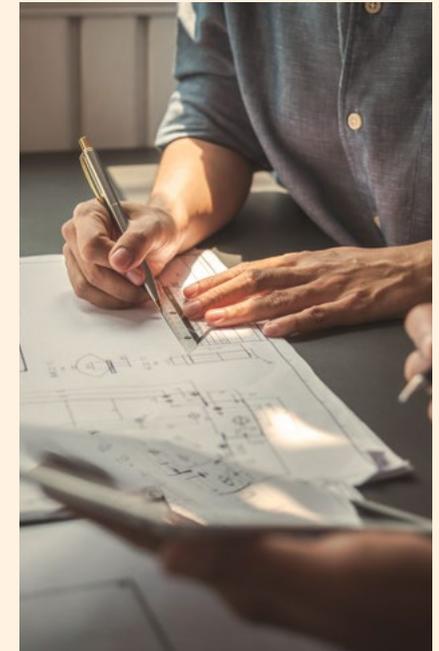
### Long term (24 months +)

#### Development friendly Lambeth

Progress delivery of the Brixton Investment Programme by completing the procurement of a development partner to bring forward the housing-led scheme, Growing Brixton Rec Quarter – delivering c.240 new homes, 6,500 sqm of commercial space, retail and public realm improvements.

Use our economic infrastructure fund to accelerate new opportunities in partnership with other land owners, including bringing to market Site 18 in West Norwood and 1 Waterloo Square in Waterloo.

Deliver against the programme of land opportunities identified within the Housing Growth Strategy portfolio.





# Place: Collaboration opportunities

**The council's role in delivering recovery and resilience building for place is set out in the Place Action Plan. Here we identify the collaboration opportunities with key stakeholders and that will help us to collectively achieve our ambitions and maximise what can be achieved to support and deliver physical improvements to Lambeth's places and spaces.**

There are established relationships with Lambeth's anchor institutions and major developers and investors. Partnerships with BIDs, businesses and other partners have also been developed and strengthened over the past 12 months through our recovery work. We ask our wide range of partners to work with us on action that supports our Place focused Action Plan. We all have the ability to improve the quality of Lambeth's

places and make it more attractive for residents, businesses and visitors, especially when working together towards this ambition.

 <b>London network</b>	 <b>Anchor institutions</b>	 <b>Developers and Investors</b>	 <b>Businesses</b>	 <b>Public sector and community groups</b>
<ul style="list-style-type: none"> <li>Continued engagement, with the London Recovery Board (GLA and London Councils) giving us the opportunity to continue to support and influence the London Recovery Programme activities supporting London's communities and high streets.</li> <li>Support and data access through London Data Service and Partnership to inform focus of Council activities and share learnings with other councils.</li> <li>Share information and support on grant opportunities.</li> </ul>	<ul style="list-style-type: none"> <li>Collectively explore opportunities for public art and cultural led activation of public spaces with cultural institutions including; South Bank Centre, The Vaults Festival; Rambert, Old Vic, National Theatre, Black Cultural Archives, BFI, Young Vic and others.</li> <li>Alerting us to ideas and initiatives that can be jointly developed and/or publicised to reach those most in need of support.</li> </ul>	<ul style="list-style-type: none"> <li>Work with the council to maximise delivery / contributions for affordable housing delivery and public realm improvements through major schemes, with major developers including; Mount Anvil, HB Reavis, Stanhope, Hondo, St Edward, U+, Mitsubishi, Hyde, Braeburn, Al Gurg, Bourne Capital, Ecoworld, Canary Wharf Group, LCR.</li> </ul>	<ul style="list-style-type: none"> <li>Use Lambeth's Business Improvement District network to discuss and align public realm and neighbourhood improvement projects - improving public spaces and adding to the vibrancy of high streets and neighbourhoods.</li> </ul>	<ul style="list-style-type: none"> <li>Lambeth's key office providers to work with us to find ways to maximise affordable workspace provision: 3Space, WeWork, Meanwhile Space, Build Studios, Capital Enterprise Developers/Investors</li> </ul>



Pillar 4

Global City



# Global City: Introduction



**Developing Lambeth's competitive advantage by promoting key office markets, assets and partnerships within London's Central Activities Zone, celebrating cultural and creative diversity and exploring transport hub opportunities.**

London is a global city, attracting economic investment, global organisations and millions of visitors each year (21.7million in 2019 with tourism constituting just under 12% of GDP). Lambeth is a central London borough which forms an integral part of the capital and the economic activity and attractions which contribute to its global appeal.

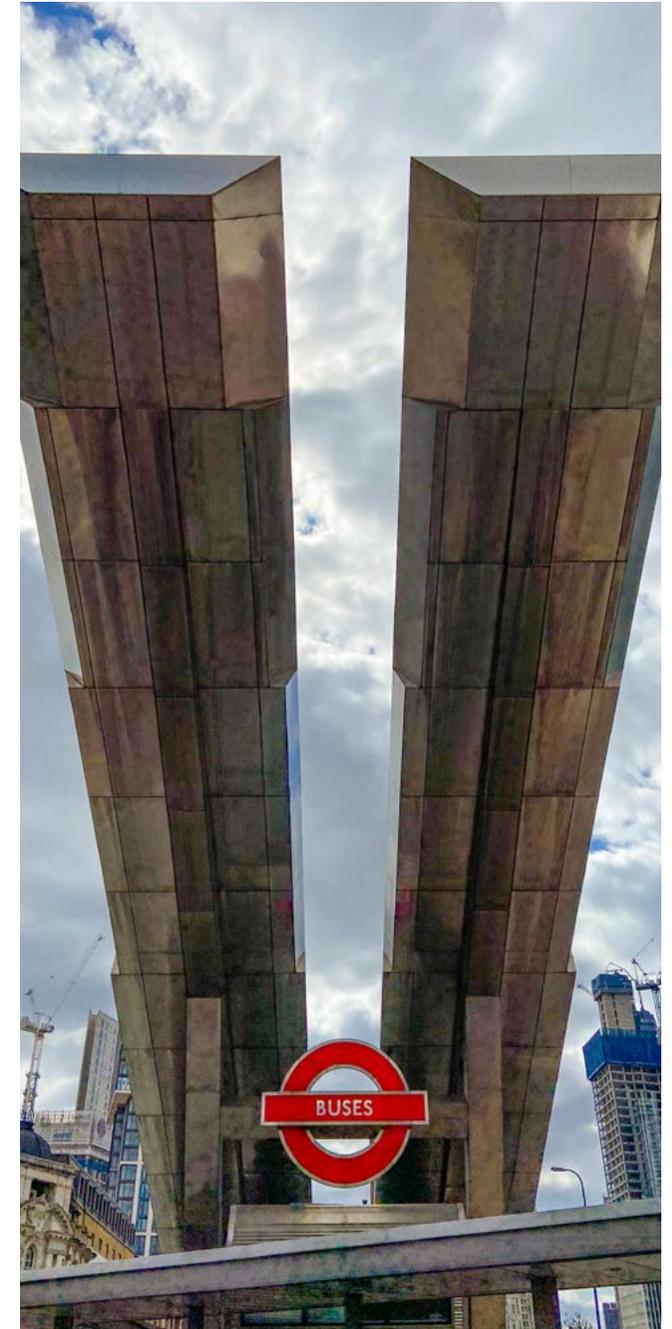
However, the Covid-19 pandemic has threatened Lambeth and London's global competitiveness with the halt on international travel, the stalling of international investment and development (compounded by Brexit impacts) and the severe challenges faced by the hospitality, leisure and cultural activities sectors.

Lambeth's global competitiveness is evident from the range of anchor institutions within the borough, particularly in the health, education and cultural sectors, its creative and digital industries strength throughout the borough, and the diversity of our business ecosystem which attracts people to locate in the borough to live and work. The transport hubs in the north of the borough (Vauxhall and Waterloo)

combined with the breadth of the hospitality and leisure offer, facilitate and attract domestic and international travel, and the investment and growth of the north of the borough within the CAZ and the Vauxhall Nine Elms Battersea (VNEB) Opportunity Area is a further attractor for domestic and international investment and visitors.

By focusing on these characteristics and weaving innovation and creativity throughout our economic recovery and resilience building activities, we intend to reignite Lambeth's vibrancy and competitive advantage alongside our action to tackle economic inequality and achieve sustainable economic activity that contributes to the green agenda.

Our ambition is to strengthen Lambeth's role within London's economy and position ourselves as an exciting place to invest, do business and visit, at the forefront of London's pandemic bounceback.





# Global City: Themes

## Central Activities Zone – South Bank and Waterloo

Southbank and Waterloo is already a global cultural and tourism destination: a core part of the London's global city appear to domestic and international visitors.

We are supporting the area's continuing recovery from the pandemic and encouraging visitors back as part of the Let's Do London campaign. We are also bringing forward a significant investment programme for this central London location. There is an opportunity to expand its potential as a new Grade A office quarter on the banks of the Thames (with 3.5mnsqft of new office space in the pipeline). And an opportunity to reimagine the Waterloo Station area to maximise the opportunity and public realm quality of the UK's busiest rail hub.

## Central Activities Zone – Vauxhall

Vauxhall has a long history for being the heart of London's alternative entertainment scene. Today it's home to one of London's most dynamic LGBTQ+ communities, providing the modern legacy to the Vauxhall Pleasure Gardens.



Now is a time of transformation for the area with the new Northern Line extension now open with stations at Nine Elms and Battersea Power Station connecting the area to the West End and City in 15 minutes. As part of the area's economic recovery, vast brownfield site development for 42 development sites across the VNEB area is underway or complete, delivering against a target of 20,000 new homes and the potential for 8,000 new jobs in the area

## Transport and connectivity hubs

Lambeth's public transport connectivity is strong, particularly in the north of the borough with in the CAZ. Waterloo is a central London terminus connecting in to the London Underground network, and is the largest and busiest station in Britain. Vauxhall is a busy central interchange between National Rail, London Underground and London Bus services.

We are working to reimagine and transform both of these station hubs as gateway locations within the CAZ, providing substantial development opportunities and maximising their potential to support recovery

and reactivate Central London as a vibrant visitor destination.

## Culture and creative industries

Guided by our Creative Ways to Grow Strategy, our commitment to growing the cultural and creative economy is an exemplar for London. Supporting this creativity and celebrating the borough's cultural depth and diversity is a core part of recovery, developing Lambeth's competitive advantage within the global city.

With 20 National Portfolio Organisations, the second highest number in London, creativity is in Lambeth's DNA. Our largest cultural organisations clustered on the South Bank and Waterloo generate over half a billion pounds (£510m) in GVA for UK PLC, and 5.6 million visits each year. Just as the Festival of Britain was central to the transformation of London's South Bank and the country's economic recovery seven decades ago, our creative economy can help to reinvigorate the economy, bringing openness, inclusivity and excitement to Lambeth.



# Global City: Action Plan

Theme	Short term (6–12 months)	Medium term (12–24 months)	Long term (24 months +)
<b>Central Activities Zone – South Bank and Waterloo</b>	Continue working with partners to promote Waterloo and Southbank to local, national, and international visitors.	Deliver improvements to the South Bank public realm through the council funded Spine Route project, part of the Waterloo Investment programme.	Deliver the Waterloo investment programme by working with partners, investors and using council assets to deliver economic benefits for residents and business, with a particular focus on Oasis Johanna Academy and Waterloo roundabout.
<b>Central Activities Zone – Vauxhall</b>	Continue working with partners to progress development and regeneration activity within the Vauxhall Nine Elms Battersea Opportunity Area.	Develop proposals and secure investment for the Lowline between Vauxhall and Waterloo, working in partnership with BIDs, developers, Archco and others.	Develop and deliver a programme of investment in Vauxhall with partners, and work in partnership with TfL and developers around the plan for the gyratory and Island Site.
<b>Transport connectivity and hubs</b>	Lobbying to secure further investment for Lambeth’s transport infrastructure and the wider transformation opportunities this supports.	Build the vision for the future of Waterloo Station hub through partnership led masterplanning.	Support TFL delivery of Vauxhall Gyratory removal and associated Vauxhall station area transformation.
<b>Culture and creative industries</b>	Support and facilitate cultural activation as a core element of economic recovery – helping our cultural and visitor economy to rebound.	Sustain and grow Lambeth’s creative and digital clusters with a particular focus on supporting our Black and Multi Ethnic communities through STRIDE ( <a href="https://stride.london">https://stride.london</a> ), Brixton Creative Enterprise Zones (CEZ) and ELEVATE programmes ( <a href="https://elevatelambeth.london">https://elevatelambeth.london</a> ).	Deliver the second phase of Creative ways to grow – Lambeth’s creative and digital industries growth strategy, scaling up successful interventions and accelerating the rate of job growth to exceed London averages.



# Global City: Collaboration opportunities

**The council’s role in developing Lambeth’s competitive advantage within London is set out in the Global City Action Plan. Here we identify the collaboration opportunities with key stakeholders that will enable us to collectively promote the international appeal of the borough,**

**particularly the north of the borough within the CAZ.**

All of our global city ambitions require partnerships, which we have already established, and in many cases have been strengthening over the past 12

months as part of London’s and Lambeth’s economic recovery activities. We ask our partners to continue to work with us to develop Lambeth’s competitive advantage and establish our position at the heart of London through our exciting development and transformation opportunities.

 <b>London network</b>	 <b>Anchor institutions</b>	 <b>Employers</b>	 <b>Public sector and community groups</b>
<ul style="list-style-type: none"> <li>Continued engagement, with the London Recovery Board (GLA and London Councils) giving us the opportunity to continue to support and influence the London Recovery Programme activities; particularly the Tourism Recovery Plan and Let’s Do London campaign.</li> <li>Engagement with GLA to continue Lambeth’s involvement in London Data Service and Partnership, Creative Enterprise Zone initiative and other relevant programmes and opportunities.</li> <li>Continued involvement within Central London Forward network – lobbying for funding and participating in sub-regional initiatives.</li> <li>Support and collaboration from other London and sub-regional partnerships such as London Councils and Central London Forward.</li> </ul>	<ul style="list-style-type: none"> <li>Collaborative approach with all Lambeth’s major anchor institutions (health, education training and employment, cultural) to achieve collective CAZ, transport and culture and creative industries ambitions for Lambeth, particularly in the north of the borough.</li> </ul>	<ul style="list-style-type: none"> <li>Major developers and investors to further Lambeth’s status within the capital through high quality development activity that sets the global city standard; Mount Anvil, HB Reavis, Stanhope, Hondo, St Edward, U+I, Mitsubishi, Hyde, Braeburn, Al Gurg, Bourne Capital, Ecoworld, Canary Wharf Group, LCR.</li> </ul>	<ul style="list-style-type: none"> <li>Seeking further investment from transport bodies through lobbying efforts; TfL and Network Rail.</li> <li>Connect with neighbouring boroughs as part of CAZ focused activities and the Let’s Do London campaign in particular.</li> </ul>



# Pillar 5

# Low Carbon Recovery



# Low Carbon Recovery: Introduction



**Taking climate and transport action to become a sustainable, resilient Lambeth with a thriving low carbon recovery.**

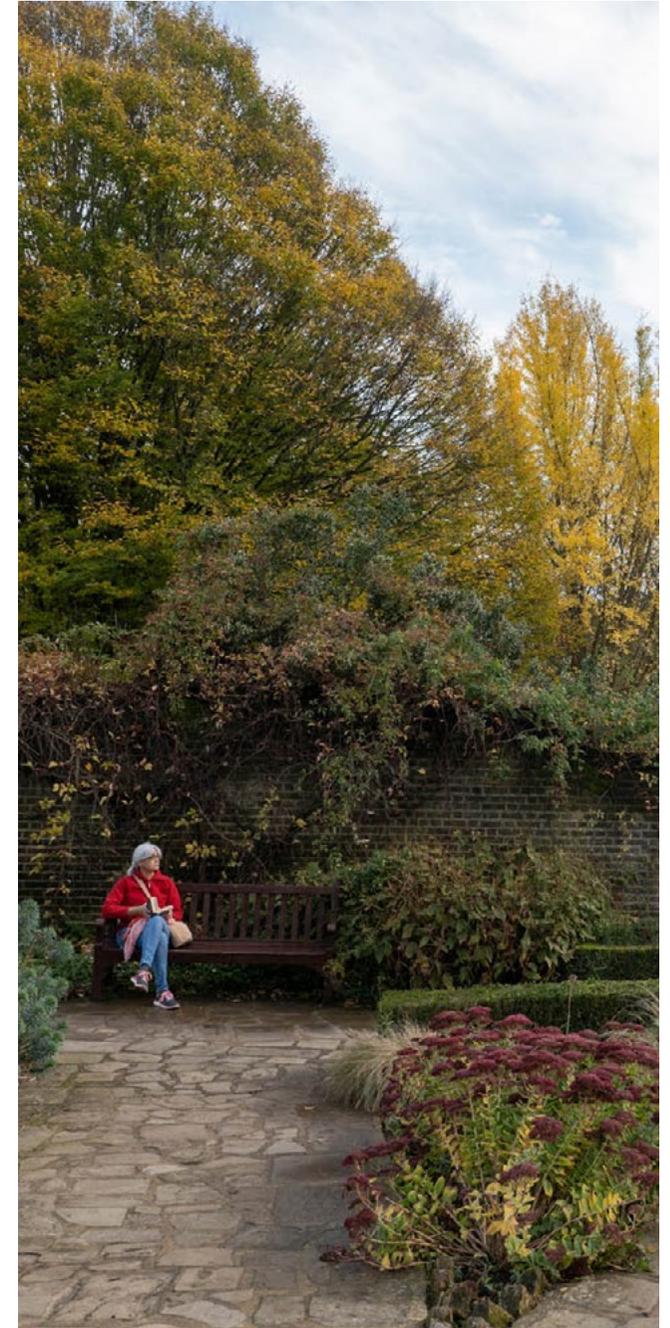
Lambeth was the first London council to declare a climate emergency and has committed to the council becoming carbon neutral by 2030. We are developing Lambeth's climate resilience, undertaking a range of activities to build on the success of the recent Citizen's Assembly and secure CO2 emission reductions and air quality improvements.

Promoting a low carbon recovery approach is a significant economic opportunity for Lambeth, as well as environmental necessity in response to the climate emergency. By placing low carbon recovery at the heart of our economic recovery and resilience building activities we will be able to stimulate economic growth, attract inward investment, and support business start ups and growth that will provide Lambeth's residents with better access to good quality skilled jobs.

The low carbon sector is one of Lambeth's three priority growth sectors, and the borough already has the largest cluster of sustainable businesses in Europe. Sustainable Workspaces is the UK's leading incubator of early stage cleantech businesses, leading

London's shift towards a low-carbon economy. The council is supporting them to transform unused space into workspace that will help us to catalyse the growth of the cleantech and local carbon sector. This will attract significant inward investment that will drive economic growth, and support our carbon reduction commitments and climate resilience.

As well as focusing on growing Lambeth's low carbon industries we are bringing forward a retrofit programme that will tackle the high proportion of council building and housing emissions contributing to Lambeth's carbon emissions. We are also focusing on delivering sustainable transport improvement through a variety of activities including low traffic neighbourhoods and a big shift towards zero emissions fleets.





# Low Carbon Recovery: Themes

## Low Carbon industries

The existing strength of Lambeth's sustainable businesses cluster will be consolidated in strategy work that establishes our growth intentions around the low carbon economy.

In practical terms we will be supporting Sustainable Worskapce to deliver a long-term cluster of excellence in cleantech and low-carbon innovation within Lambeth, with the 20-year acquisition of 45,000 sq ft of new workspace at 5th Floor County Hall (a space that has been unused for 30 years). Supported through Lambeth's Future Workspace Fund, this will contribute to Lambeth leading the way in catalysing the growth of the cleantech and local carbon sector, attracting significant inward investment and driving economic growth. It will also support our carbon reduction commitments and climate resilience.

## Retro-fit programme

We are embarking on an ambitious range of retro-fit activities to support Lambeth's carbon reduction. This will provide economic opportunity through supply chains and job creation,



deliver economic benefits to residents and help to reduce fuel poverty and improve energy efficiency across the borough.

## Sustainable transport

Lambeth is taking action to improve transport sustainability throughout the borough, particularly in the form of Low Traffic Neighbourhoods and Healthy Routes. This has proved supportive for providing safer, healthier neighbourhoods during the pandemic and there are opportunities to continue delivering these types of traffic and public realm improvements as part of our longer term green economy recovery. Supporting a business shift to lower emission vehicle fleets is another action providing economic benefit

whilst also improving the efficiency and sustainability of travel in the borough.

## Climate resilient Lambeth

Placing environmental action as a core pillar of Lambeth's economic recovery activities reflects the severity of climate change and poor air quality on Lambeth's and London's residents. This acknowledges the severe climate inequalities evident in Lambeth, with disproportionate health impacts for those in the most deprived areas of the borough, exacerbated by the pandemic. It also reflects the opportunity to address this through growth and investment in the low carbon economy which puts Lambeth at the forefront of London's climate action.



# Low Carbon Recovery: Action Plan

Theme	Short term (6–12 months)	Medium term (12–24 months)	Long term (24 months +)
<b>Low Carbon industries</b>	Develop and publish a Low Carbon Economy Growth Strategy.	Works completed on the extension of the Sustainable Workspaces at County Hall project – providing 45,000 sq. ft. of space for low carbon economy.	Exceed the London average growth rate for low carbon economy jobs through a combination of interventions guided by our Low Carbon Economy Growth Strategy.
<b>Retro-fit programme</b>	Develop a heat de-carbonisation strategy for buildings across Lambeth, to support the retro-fit programme and inform the Climate Change Action Plan. Complete phase 1 of the retrofit programme including 100 homes, 23 schools and 10 corporate and community buildings.	Agree and initiate council housing retrofit programme, collaborating with other boroughs and aligning with London-wide Retrofit Housing Action Plan. Implement phase 2 of schools and community buildings retrofit programme.	Continue to deliver further phases of the housing retro-fit programme, developing advice, guidance and supply chains that enable landlords, home owners and registered providers to implement high quality retrofits.
<b>Sustainable transport</b>	<p>Consolidate Covid-19 transport schemes including existing LTNs, healthy route and public realm interventions – make permanent subject to consultation.</p> <p>Launch ‘Big Shift’ programme including support to businesses to move to zero emissions fleets.</p>	<p>Adopt and begin implementing Lambeth’s Kerbside Strategy for the allocation of kerbside space to support health and wellbeing, climate resilience, improved safety and economic opportunities for repurposed space.</p> <p>Implement the next phase of the Transport Strategy Implementation Plan including Low Traffic Neighbourhoods, Healthy Routes and zero emissions zones.</p>	Trial, test and implement new technologies and mobility services.



# Low Carbon Recovery: Action Plan

## Theme

### Short term (6–12 months)

### Medium term (12–24 months)

### Long term (24 months +)

#### Climate resilient Lambeth

Publish Lambeth’s Climate Change Action Plan including our approach to adaptation.

Publish the Lambeth Climate Risk Index to help residents and partners work together to reduce climate risks. Implement phase 1 of the SuDS programme to mitigate flood risk. Install Green Screens at schools across Lambeth to reduce exposure to pollution.

Strengthen local carbon sector clusters placing Lambeth at the forefront of building a new green economy.

Initiate adaptation programme to mitigate climate risks including buildings retrofit and green infrastructure using our zero carbon transition fund, grants and co-investment.

Reduce the CO2 emissions of the borough to achieve Lambeth’s net zero carbon objective in partnership with stakeholders.

Deliver on cleaning Lambeth’s air through the Air Quality Action Plan.





# Low Carbon Recovery: Collaboration opportun-

**Here we identify the collaboration opportunities with key stakeholders that will help us to progress our low carbon recovery activities as part of the Council’s wider climate emergency response.**

We are already developing partnerships through our focus on low carbon economy growth and climate action, so we ask that this diverse range of partners continue to work with us to achieve our ambitions.

 <b>London network</b>	 <b>Anchor institutions</b>	 <b>Developers and Investors</b>	 <b>Businesses</b>	 <b>Public sector, community groups and residents</b>
<ul style="list-style-type: none"> <li>Continued engagement and support from relevant partnerships, programmes and initiatives led by the GLA, Cross River Partnership and others, including the London Data Service and Partnership and Creative Enterprise Zone initiative (both GLA led).</li> <li>Continued involvement within Central London Forward network – lobbying for funding and participating in sub-regional initiatives.</li> <li>Securing funding from TfL and Network Rail where available and working together to bring forward walking, cycling and public transport improvements.</li> </ul>	<ul style="list-style-type: none"> <li>Joint working with all Lambeth’s major anchor institutions (health, education training and employment, cultural) to embed climate action as part of all activities moving forward: particularly supporting education and skills development to access low carbon sector opportunities.</li> </ul>	<ul style="list-style-type: none"> <li>Lambeth developers at all scales to work with the council to pursue carbon reduction and sustainable construction methods as part of development schemes.</li> </ul>	<ul style="list-style-type: none"> <li>Use Lambeth’s Business Improvement Districts to achieve climate action through all partnership activities.</li> <li>Engagement with Lambeth’s business network to encourage climate change action at all scales, achieving operational change where possible to reduce CO2 emissions.</li> </ul>	<ul style="list-style-type: none"> <li>Continued engagement from network formed through Lambeth Citizen’s Assembly on the climate crisis, and from residents directly to empower collective low carbon recovery action.</li> <li>Leverage opportunities to achieve retrofit targets through Homes for Lambeth.</li> <li>Lambeth First, Lambeth Forum Network and SOWN Community partners to spread the message widely about climate change response activities, encourage involvement at all levels and work with us to achieve sustainability improvements where possible.</li> </ul>



# Measuring progress



# Last 12 months and next 12 months

## Progress in the past 12 months

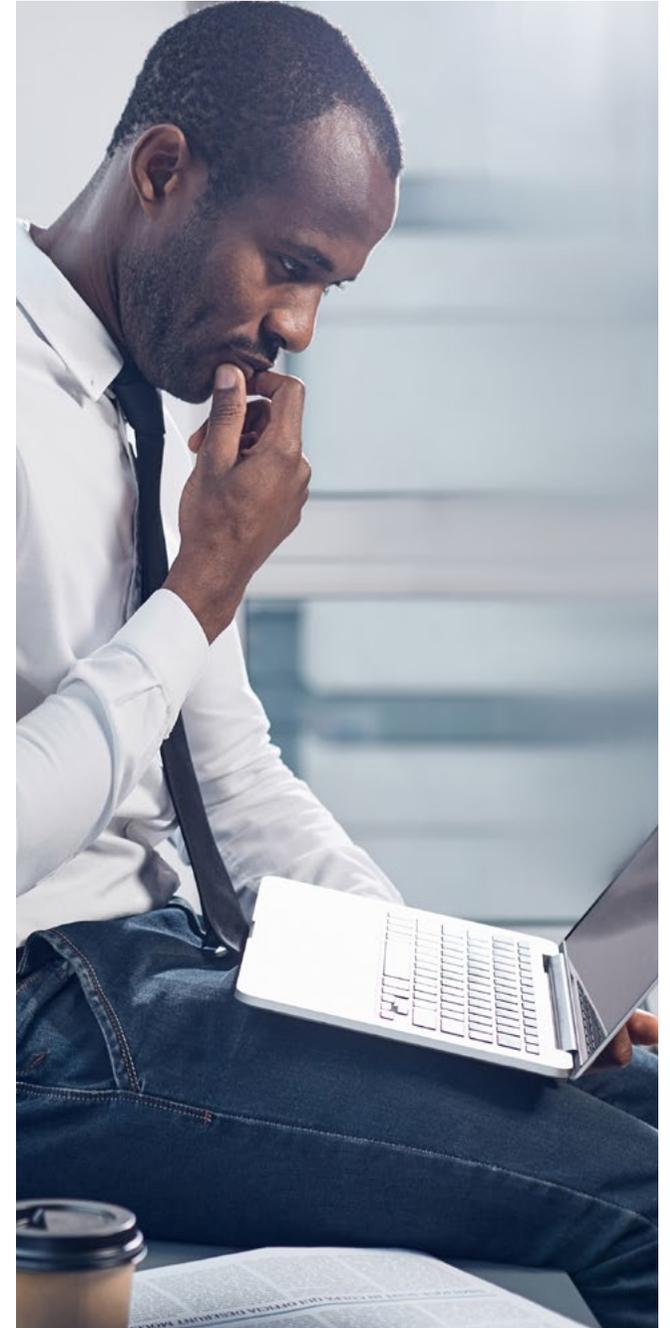
We've made progress against many of the activities in version 1 of the strategy published last August. Particularly for the provision of affordable workspace and the energy efficiency and environmental impact ratings of new dwellings.

However in some cases structural economic challenges resulting from the prolonged nature of the pandemic mean that we couldn't make the progress we'd hoped for. Unemployment rates, and public transport use improvements are all examples of this.

## Monitoring progress moving forward

For our new recovery and resilience framework we will focus monitoring on the next 12 months, retaining flexibility and agility for activities and ambitions beyond this. We will continue to monitor progress using some of the same data and indicators as the ERS version 1, but we are also identifying new data sources and measures to keep on track with our ambitions.

Some indicators will be used to track overall progress in achieving our recovery ambitions. Others will relate specifically to the short term actions for each of the 5 strategy pillars.





## Short term activity KPIs (6-12months)



### People

- % of working age residents with qualifications at NVQ level 1 or above
- Employment opportunities promoted through Opportunity Lambeth Website (jobs apprenticeships and work experience)
- Care leavers engaged through care leavers programme
- Young people benefitting from NEET programmes
- Number of enrolments on adult learning course
- Employment rate 16-64 by ethnic minority
- Employment rate 16-64 by disabled residents
- Reduction in unemployment rate for 50+
- Apprenticeships total starts
- Reduction in unemployment rate for 18-24-year olds



### Business

- Support the establishment of SC1
- Future Workspace Fund grants/loans provided
- Affordable workspace delivered
- Number of businesses/organisations and projects supported through ERF3
- Reduction in jobs paying less than London Living Wage
- Higher number of employers with LLW accreditation, Mayor's Good Work Standard and Disability Confident
- % growth in the Information and Communication Sector
- Median gross weekly pay for full-time workers (workplace based)
- Number of businesses accessing business connectivity vouchers



### Place

- % of residents who feel their town centre is welcoming
- % of town centre vacancy
- % of train station usage in Lambeth stations
- Type and number of recovery interventions delivered for high streets and public realm
- Number of affordable homes starts and completions on Lambeth owned sites
- Procurement of Development Partner for Growing Brixton Rec Quarter
- % of premises with download speed of 30Mbits/s from fixed broadband
- % of premises with full fibre availability from fixed broadband.



## Short term activity KPIs (6-12months)



### Global City

- Spending and footfall level uplift in Waterloo and Southbank area
- Spending and footfall level uplift in Vauxhall area
- Commercial and residential starts and completions in VNEB area
- Amount of commercial floorspace in the borough



### Green Recovery

- CO2 emission estimates (annual)
- Production of Low Carbon Economy Growth Strategy
- Production of Heat De-Carbonisation Strategy
- Completion of consultation on proposals for permanent LTN schemes
- Businesses supported to transition their fleets to zero emission
- % of new lodgements with an energy efficiency rating of A or B
- % of new lodgements with an environmental impact rating of A or B



# Talk to us

Our dedicated teams bring together extensive public and private experience of delivering complex projects and programmes. We would encourage you to get in touch if you have any comments about our strategy, or creative ideas and would like to work with us to secure our ambition. Talk to us. Let's make the future happen together.

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