



Executive Summary:
Lambeth Market Position Statement
2023–2028

Our Commissioning Priorities at a Glance

Please see the full Market Position Statement for full details of our commissioning intentions, including specific upcoming opportunities for providers.

Our Vision

Lambeth is a borough of equity and justice where all adults with care and support needs can get the right support at the right time in their communities.

We take a strength-based approach and work with people to develop their resilience and prevent avoidable need for care and support.

Our commissioning priorities

1. Prevention and wellbeing



The needs of Lambeth people are addressed at an early stage through support that maximises wellbeing and strengthens communities.

2. One borough approach: local and place-based support



Asset-based approach, building on and amplifying what is already in the community and integrating health and care.

3. Personalisation and choice



Providers skilled in working with clients to help direct their care. Direct payments and personal health budgets.

4. Keeping people independent in their own homes



Lambeth adults supported to live independently in their own homes, wherever appropriate.

5. Equity, inclusion and justice



Embedding inclusion and equity for all protected characteristics in service design and delivery.

6. Financial sustainability



Quality care is commissioned via models that are financially sustainable for both providers and the council, supports independence and mitigates high cost interventions.

Enablers for realising our priorities

We ensure care is accessible, transparent and responsive to diverse needs

People have a say and a stake in decision making

We work together and explore opportunities for joint working and integrated care

We support and develop the Lambeth care workforce

We embrace and develop the opportunities offered by digital advancement



Prevention and wellbeing

- Providers of health and care support recognise and support our assets in the community including carers, grassroots organisations, volunteers, voluntary and community sector organisations, local community groups and individuals.
- We want to strengthen our partnerships with the voluntary community sector and build on existing support in local communities.
- We will have a consistent focus on a ‘home first’ approach to commissioning – supporting Lambeth adults to remain at home and in the community wherever possible.
- We will explore preventative and creative models for achieving better outcomes when working with providers.
- We will ensure the visibility, recognition, identification and awareness of Carers.
- We will continue to deliver the priorities from the Lambeth Living Well Network Alliance.
- We will focus on improving outcomes and support for people who are autistic or have a learning disability, as set out in our Learning Disability and Autism Health and Care Plan and All Age Autism Strategy.
- We will work with partners and colleagues to ensure access to health and wellbeing services.



One borough approach

- We want health and care providers to work in close collaboration with health partners at a local level.
- We want to explore new opportunities for supporting Lambeth people within neighbourhood areas.
- We aim to support people in or close to the borough where possible and where this is what they want.
- Providers will connect with and strengthen assets in local communities via close working with the voluntary and community sector and other local partnerships.
- We will continue to explore and advance opportunities to integrate health and social care services in support of our Lambeth Together health and care plan, Our Health, Our Lambeth.
- We will make Lambeth an Age Friendly borough.



Personalisation and choice

- We want to ensure that people are supported to maintain their independence, whether in the community or in accommodation-based settings.
- We want to increase the number of people accessing direct payments and Personal Health Budgets to manage their care and support needs.
- We want to expand and develop the Personal Assistant market to increase choice for people accessing Direct Payments and Personal Health Budgets.
- We want to explore the opportunities for development of alternative approaches for personalisation, such as Individual Service Funds.
- We will enable people to have their needs assessed through a strengths-based approach, ensuring that the person has choice and control.
- We want providers to consistently involve the people they support in the design and delivery of care and support.
- We want to ensure that people are supported during transitions at key life stages, including transition to adulthood.
- We want providers to support Lambeth adults with the skills for independent living: from help managing daily tasks to job skills and usage of digital tools and support.



Keeping people independent within their own homes.

- We want Lambeth adults to have sustainable, good quality accommodation that meets their individual needs.
- We want to ensure the provision of appropriate accommodation and support so that as people age, they live independently within their own homes for as long as possible.
- We expect the care home market to meet the needs of clients with highly complex needs, with a transition to supplying a greater amount of nursing relative to residential care.
- We want to secure more options for independent, move-on accommodation for mental health and learning disabilities.
- We want to develop our existing supported accommodation offer to support and address more complex needs.
- We want to ensure we have sufficient short-term intervention services.
- We want to ensure we support Lambeth adults to return home after a hospital stay wherever possible.
- We intend to improve the pathway for people with learning disabilities and/or autism to be discharged from inpatient settings and supported to live in the community with appropriate accommodation and care.
- We want to maximise the benefits offered by digital innovations to support Lambeth adults to enjoy independence at home.



Equity, inclusion, and justice

- We will support Lambeth people to access health and care support and overcome barriers to health and care access that can impact people due to inequalities.
- We are committed to tackling systemic racism in society and we want to ensure all of our providers are proactively anti-racist.
- We will ensure that culturally appropriate support is available for Lambeth's communities.
- We will ensure that health and care services are affirming, empathetic and responsive to the experiences and wishes of LGBTQ+ people.
- We will address the gap in employment outcomes for people with learning disabilities.
- We will ensure that the rights of carers are advocated for in every commissioning decision we make.
- We will proactively promote digital inclusion for those at greater risk of being left behind by digital advancements.



Financial Sustainability

- We will work with providers of residential and nursing placements to implement new contractual arrangements that support best value and consistency in commissioning.
- We are focused on ensuring the availability of nursing care placements that offer value via sustainable pricing.
- We want to maximise the opportunities offered by digital technology in advancing innovation to improve outcomes and efficiencies.
- We want to ensure that Lambeth health and care providers support the delivery of Lambeth's Employment and Skills Strategy.

Working with Lambeth

We encourage care providers from all sectors to develop innovative proposals that address the priorities highlighted in the Lambeth Market Position Statement 2023–2028. We strive for a diverse range of service provisions that help us to achieve our commissioning intentions and vision for social care in Lambeth.

Contact us:

We want the Lambeth Market Position Statement 2023–2028 to facilitate ongoing dialogue with our health and care provider partners, to make our ambitions a reality. We would appreciate feedback to ensure that this document is valuable for care providers and contains the information you need to develop services. For this reason, we have published a survey feedback form alongside the Market Position Statement, so you can share your views on the Market Position Statement, including any questions or suggestions for how we could develop this further in the period to 2028.

Please send comments or enquiries to:

Email: ASCCommissioning@lambeth.gov.uk

Feedback form: please share your views on the Market Position Statement [here](#)

We look forward to working with you towards realising our vision and ambitions for the Lambeth adults health and care market.