

Waterloo Station Masterplan

Summary Vision Statement

Vision & Delivery Plan
Concept Vision Framework

February 2024

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Waterloo Station Masterplan

Vision and Delivery Plan

Lambeth Council and Network Rail, in partnership with South Bank Employers' Group, SB Royal Holdings Ltd, We Are Waterloo and South Bank BIDs, LCR, HB Reavis and Bourne Capital, jointly commissioned a Grimshaw-led consultancy team to develop the Waterloo Station Masterplan. The plan will set the vision for the transformation of Waterloo station – one of the busiest transport hubs in Great Britain – and the surrounding Waterloo and South Bank area.

Supported by partners including TfL, GLA, South Bank BID, South Bank Employers' Group, We Are Waterloo BID, HB Reavis, Bourne Capital, SB Royal Holdings Ltd and LCR, the masterplan sets out a transformational vision to enhance the experience of the 100 million passengers that pass through the station each year, with the regeneration of the surrounding public realm benefiting the experience of residents, workers, local businesses, stakeholders, and the wider Lambeth community.

“

-
- Delivering a **world-class station** worthy of its position, role and scale in the capital, and able to respond to future growth and change, opportunities and promote active travel.
 - Providing a **catalyst** for sustainable and inclusive growth.
 - Creating a world class **public realm** and **interchange**.
 - Developing the roadmap to delivering a **net-zero** carbon station and surrounding neighbourhood.

”

Summary Vision Statement

Lambeth Council and Network Rail have jointly commissioned a Grimshaw led consultancy team to develop the Waterloo Station Masterplan. This framework will set the vision for the transformation of Waterloo station – one of the busiest transport hubs in Great Britain – and the surrounding Waterloo and South Bank area.

This summary vision statement captures an overview of the masterplan proposals. It sits as the first chapter in the overall vision report. Please refer to the vision report for further details on each area of the masterplan.

01

London's Healthiest Neighbourhood

The Vision for the Waterloo and South Bank of Tomorrow

The Waterloo masterplan will deliver **transformational change to benefit local communities, businesses** and **improve the quality of life** in this extraordinary neighbourhood to meet its full potential. It sets the conditions, and creates the connections that is the **flourishing cultural sector** that the area is known for internationally, the **new hubs of innovation** that will drive the area's role as a focus for the emerging life science and low carbon economies. The Waterloo and South Bank will become the **healthiest, most sustainable, diverse and successful** centres with an integrated **world-class multi-modal transport system**.



CONNECTIONS

40+

Enhanced walking and cycling routes

15+

Improved gateways to Waterloo and the City



GREEN SPACE

New green infrastructure
and shaded, tree-lined streets

30,000m²

Inclusive, multi-generational public spaces



JOBS

Up to 6,000–10,000

Potential direct jobs

Up to 8,800m²

Affordable workspace for local businesses



LOCAL COMMUNITIES

25,000m²

Improvements to community open space

18,600m²

Adaptive reuse of undercrofts and vacant land including SME and community spaces

es, visitors and station users alike, and enable
ctions, for **local economies to thrive**, whether
tion around St Thomas' and King's College, or
outh Bank of tomorrow will be one of London's
nodal transport and civic hub at its heart.



WORLD-CLASS STATION

20+

New or enhanced station entrances and
pedestrianised routes

11,000m²

New concourse space



HEALTHY LIFESTYLES

5,000+

Cycle parking and hire spaces with connected,
designated, and safe routes for active travel

1,900m²

New green spaces around Waterloo station

Masterplan Context

Waterloo and South Bank Today and Tomorrow

Waterloo and South Bank Today

An Active Intersection of London

Waterloo is a busy transport hub: a place of constant movement with 24 train platforms, 4 underground lines and multiple bus routes supporting over 100 million passengers every year. It is also home for 13,000 people, the internationally recognised South Bank - a unique conglomeration of world-leading cultural and creative organisations -, an emerging health and life science district (SC1), and a place of work.

This crossroads and coming together of culture, commerce and innovation, health and community, and travel is unique - a rich patchwork of people and place shaped through time with the 175-year-old station at its heart. Today, however, Waterloo and South Bank needs to determine its own future: to build on its vibrant roots and create an exemplary open, safe and inclusive environment with the community at its heart.

A Connected Framework

Plans, proposals and programmes of work are already in play for the area. Designs for Emma Cons Gardens are supported by Lambeth and the community; investment in Millennium Green, Archbishop's Park and Bernie Spain Gardens is planned in addition to the planned extension to Jubilee Gardens; alongside the transformational scale of new public realm being proposed by One Waterloo, Royal Street, and Waterloo Estate developments.

This proposed masterplan will act as framework to the delivery of these significant projects and create a structure to ensure that the impact (Waterloo currently contributes 53% of Lambeth's GVA¹) has local resonance: socially, physically, and economically.

Waterloo and South Bank, like many parts of London, has economic diversity – high levels of wealth and lifestyle expectations as well as being home to six areas that fall within the 20% most deprived places in the UK². Today we know that to meet and transform these distinct challenges we need to set ambitions that create a better tomorrow, for all.

¹ ONS, 2020

² MHCLG, English Indices of Deprivation, 2019; CDRDC AHAH Index, 2022



Waterloo and South Bank Tomorrow

An Exceptional City Civic Hub

Harnessing the multiple voices and stakeholders of Waterloo and South Bank, and the complex issues of its location, this vision establishes clear principles that will guide future development, embed sustainability and a circular economy, and realise true social value outcomes for the community.

People are at the heart of these principles: creating a place everyone can feel part of, invest in, and adopt. A focus on air quality, active travel, biodiversity, and open green spaces sits alongside commercial development, maker-spaces, adaptive reuse, safeguarded community spaces, and high functioning public realm to create a balanced and thriving community.

Waterloo Station will become a more mixed-use and amenity-rich place, delivering jobs, leisure, training opportunities, services, community assets and a range of benefits beyond those offered by a transport node. It will act as a centre and destination in its own right, as a permeable extension of the street and public realm – becoming even more important for the local community and the city.

A Place That Is Future Ready

The measure of success, however, is in properly understanding what is needed today for tomorrow's ambitions. Improvements to the passenger experience at the station are critical and will rely on the surrounding network of streets, spaces, and places. These relationships across Waterloo and South Bank – intertwined, inclusive, and flexible - will keep it alive and responsive to its communities, passengers, workers and visitors alike, better reflecting the positive and aspirational change present in the area.

The partnership established to progress the masterplan, and each organisation's own sustainable, social, and economic targets, means a clear vision and path is possible, with the masterplan building on and bringing together projects to date such as the 'Net Zero for Waterloo and South Bank: a fairer, greener Future Neighbourhood by 2030'.

This is an incredible chance to deliver fundamental and lasting change, founded both on decarbonisation and social impact, and create a place that is empowered as a force for good, for the future of Waterloo and South Bank and its communities.



Waterloo and South Bank's Socio-Economic Profile

Learning from Waterloo and South Bank

The masterplan principles have been shaped by **policy drivers, stakeholder engagement, and data analysis** of the existing and future trends in Waterloo.

Policy Drivers



Engage the local community in the celebration of **culture, creativity & heritage**



Create **economic prosperity** and **equal opportunities** for all



Support business resilience and growth in priority sectors



Promote and celebrate **local destinations and neighbourhoods**



Provide and activate public realm and green spaces with **equitable access**



Create **safe, healthy and liveable environments** which tackle local environmental issues



People

Increasingly a neighbourhood of choice, particularly for **youth and early career** starters

Young, well-qualified workforce is raising lifestyle expectations and **challenging affordability**



Concentration of **15-24 year olds** exceeds the Central Activities Zone and the Borough

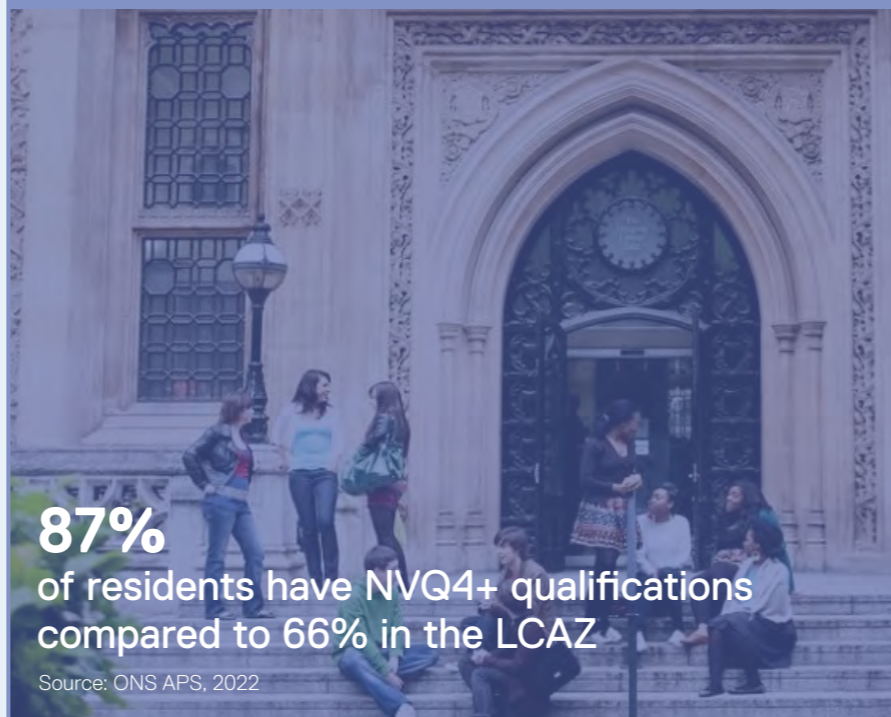
Source: ONS Mid-Year Population Estimates, 2020. ONS Census, 2021.

As of 2021, the residential representation of Asian (16%), Black (18%) and other minority communities was on par with Lambeth and LCAZ.



13% growth in neighbourhood population (2015-2020) faster than comparator geographies & on-par with the Central Activities Zone

Source: ONS Mid-Year Population Estimates, 2020. ONS Census, 2021.



87% of residents have NVQ4+ qualifications compared to 66% in the LCAZ

Source: ONS APS, 2022





Place

Waterloo residents seek **healthy & active lifestyles** despite key challenges





Lambeth residents report **higher levels of walking & cycling** compared to Inner London and National peers.



However

All 6 LSOAs rank among the 20% most deprived nationally in Living Environment metrics

Living Environment deprivation is driven largely by pedestrian and traffic conflicts, as well as air quality

Source: MHCLG, English Indices of Deprivation, 2019; CDRDC AHAH Index, 2022



63% less green space

per resident than London average

Source: Department for Transport, Walking and Cycling statistics, England, 2021; Fields in Trust, 2022; ONS Access to gardens and public green space in GB, 2020



Prosperity

An **Economic Engine for Lambeth**

Waterloo economy is at the intersection of **Healthcare, Technology, Art and Culture**, with tailored economic development strategies needed to achieve full potential.



Contributes **53%** of the borough's GVA



5.1% compound annual growth rate ahead of borough (4.5%) & on par with the London Central Activities Zone

Sources: ONS, 2020

Existing Specialised Sectors



Human Health & Social Work
Specialised & Growing



Information & Communication
Specialised but Contracting



Arts, Entertainment & Recreation
Specialised & Stable

Focus Sectors for Growth



Low Carbon Economy
800 Jobs
Unspecialised & Growing



Creative & Digital
9000 Jobs
Specialised & Growing



Life Sciences
13,500 Jobs
Specialised & Growing

Sectoral specialisation indicates greater share of jobs than national average. Growth assessed by compound annual growth rate (2015 - 2020)

Source: ONS BRES, 2021

Opportunities for new SME growth

Micro < 10 employees
Small < 50 employees
Source: ONS UK Business Counts, 2021

77%
Micro businesses
85% LCAZ
90% Lambeth

16%
Small businesses
11% LCAZ
8% Lambeth

Masterplan Engagement

Community Conversations

Local Communities Driving Change

Waterloo and South Bank benefits from an active, engaged local community. A number of key plans and initiatives have already been undertaken including the Neighbourhood Plan, and many active and committed groups such as SoWN promote local positive change.

The masterplan has been guided and informed by these proposals, seeking to provide an overarching wider vision to allow these to come forward and build towards a holistic vision for the wider Waterloo and South Bank area.

Community Group Workshops

Working with trusted community leaders/established groups and the council, our approach centred on also starting to bring together protected characteristics groups, including young people, the elderly, those with a disability and LGBTQ+ groups within the Waterloo and South Bank area.

As part of 3 curated workshops, attendees had the opportunity to express their thoughts and aspirations related to specific themes being explored by the consultant team. Valuable feedback was gathered which has been crucial to informing the work.

Future Community Engagement

This masterplan provides a framework for making the Waterloo and South Bank of tomorrow a reality. Each element of the masterplan will be subject to a large amount of future design development, and extensive community engagement will be essential at every step of the way.


Example of Local Initiatives



Community Workshops





Common Themes From Consultation Research and Stakeholder Workshops



Local Identity & Ownership


The Masterplan should promote connection and integration of the station area and resident communities to foster a sense of ownership. Local identity, culture and diversity should be preserved and celebrated.






Community Uses


Safeguarding space for community uses and services, which respond to local community need, should be prioritised both in meanwhile uses and the final development. A community offer within the station area would help to integrate the resident community.






Public Safety


The Masterplan should respond to issues around anti-social behaviour, street lighting and night-time activation, and equitable accessibility, to address concerns with accessibility and not feeling safe at night.






Green Spaces


The Masterplan should prioritise the creation of green and public spaces which are welcoming and interconnected. Opportunities for pedestrianisation and more trees, plants, and wildlife should be explored.






Employment Opportunities


Employment opportunities within the Masterplan should be prioritised for local people and aimed at retaining young people and university graduates within the local area.





Housing Provision

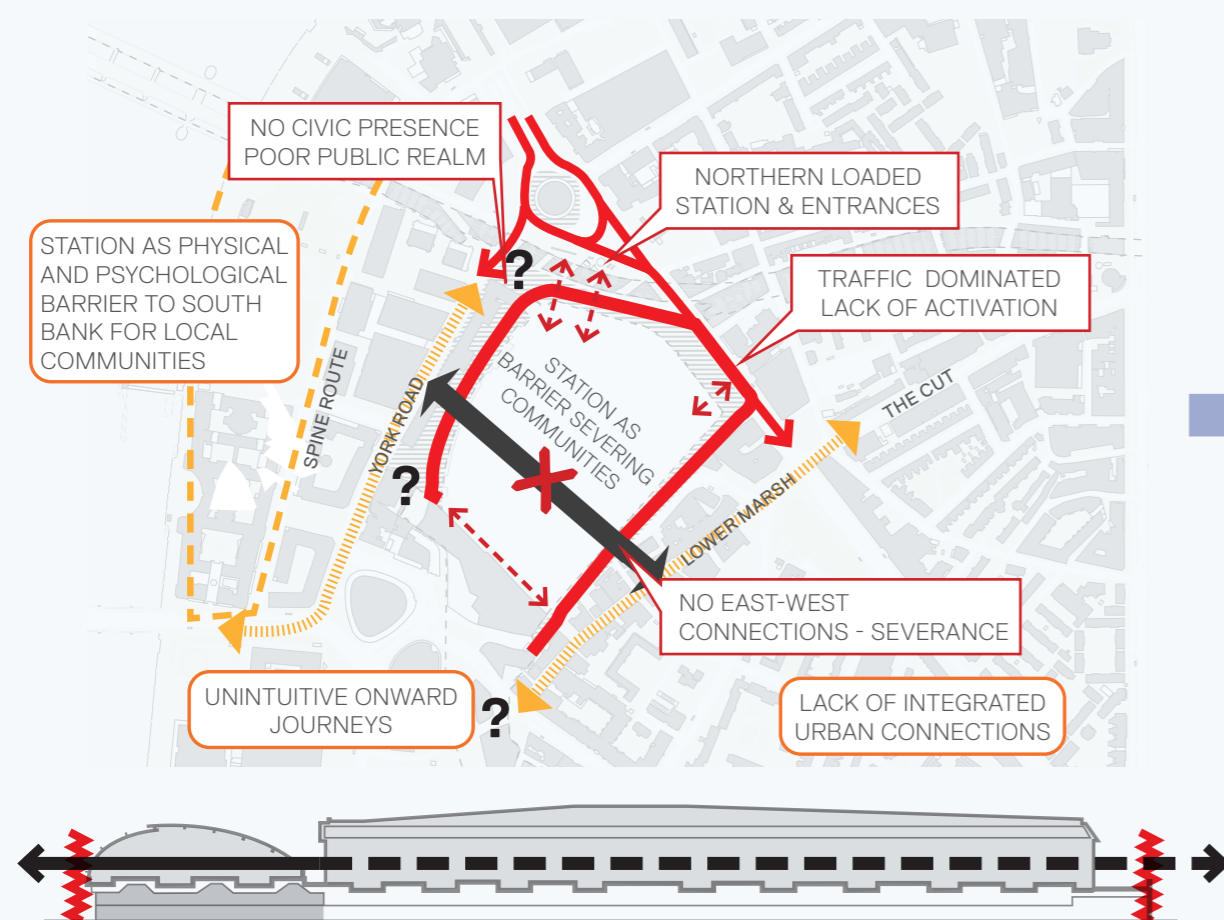
Waterloo has a diversity of housing needs across age, income level, and preferred housing model, whilst also facing rapidly increasing affordability pressures.



Masterplan Overview

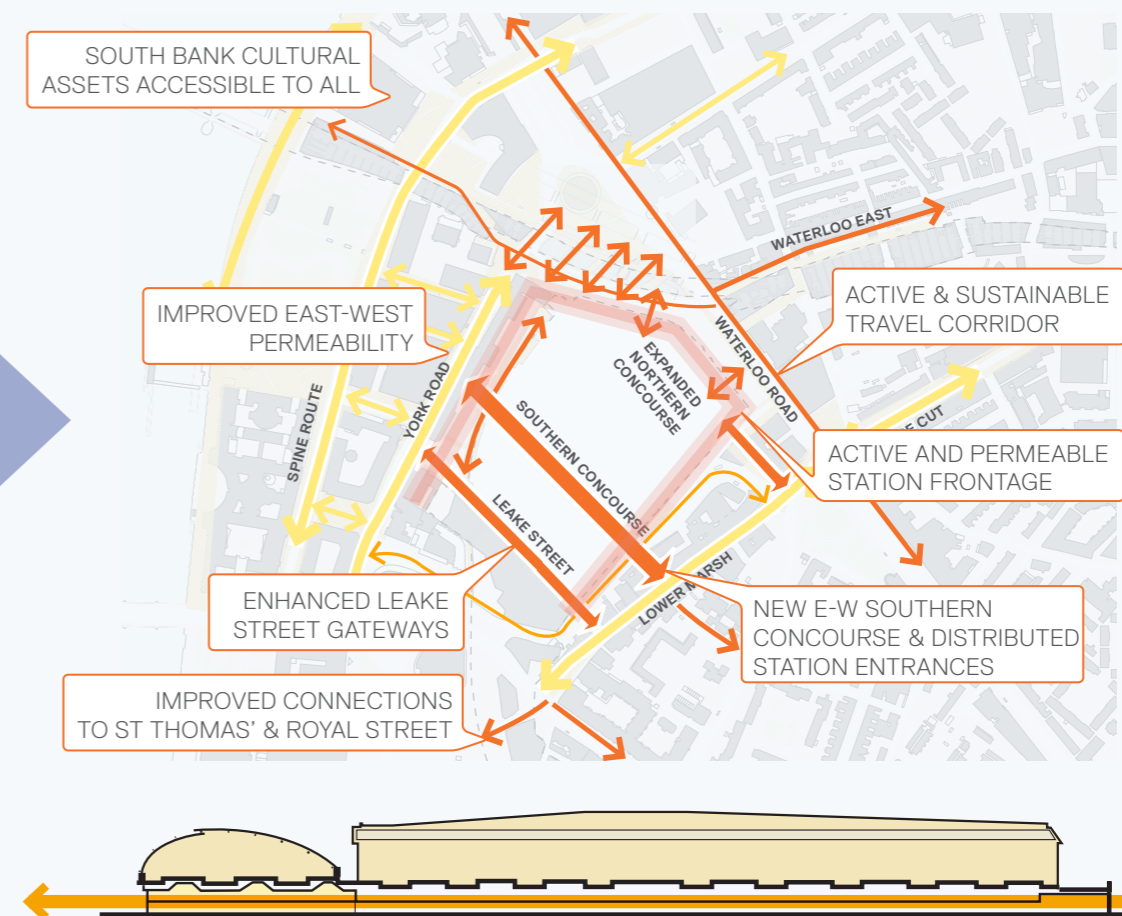
A Connected, Permeable, and Integrated Place For All

New **high quality pedestrian focussed routes** are opened up **resolving historic barriers** between the diverse neighbourhoods to create a **coherent vibrant and integrated** Waterloo and South Bank area.



Existing Challenge

The station acts as a significant barrier and causes severance between Waterloo's neighbourhoods

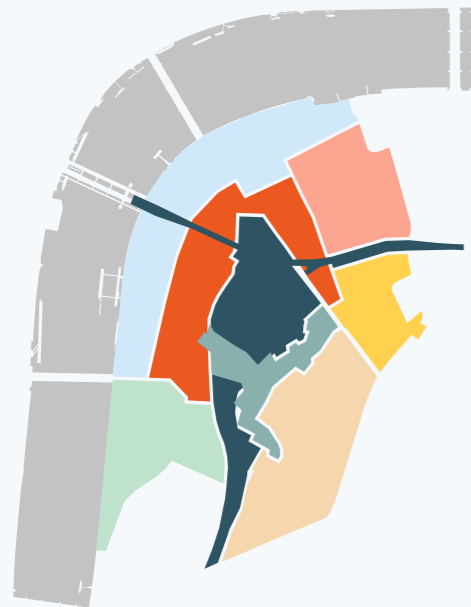


Proposed Opportunity

Stitching new routes and public spaces into a truly permeable network of connections across Waterloo and South Bank

Waterloo Character Areas

- CA 1: Station Area
- CA 2: Station Interface
- CA 3: Riverside Culture
- CA 4: SC1
- CA 5: Roupell Street
- CA 6: The Cut
- CA 7: Lower Marsh
- CA 8: Lambeth North



Riverside Culture



Roupell Street



Station Interface



Station Area



Lower Marsh



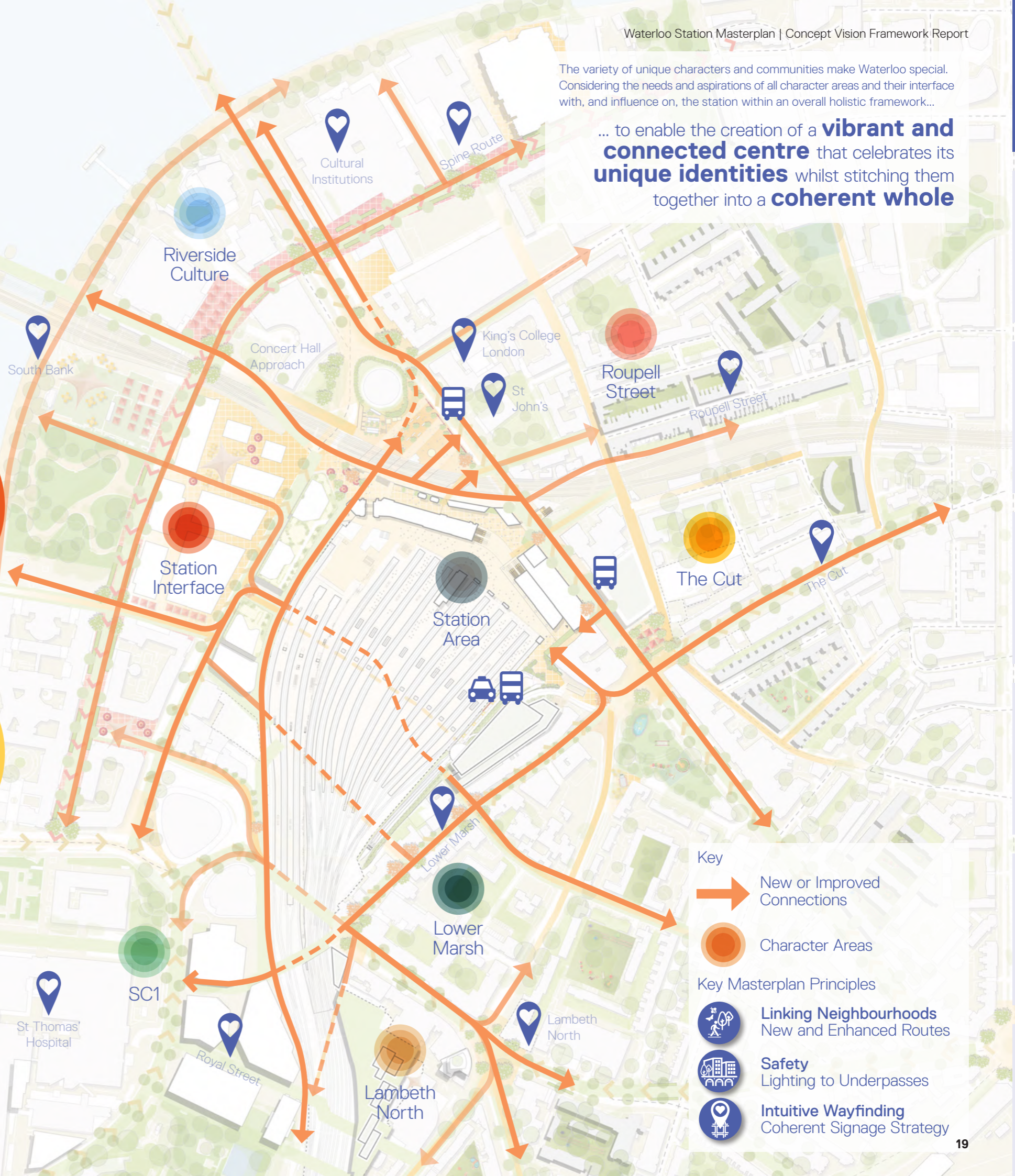
The Cut



SC1



Lambeth North



The variety of unique characters and communities make Waterloo special. Considering the needs and aspirations of all character areas and their interface with, and influence on, the station within an overall holistic framework...

... to enable the creation of a **vibrant and connected centre** that celebrates its **unique identities** whilst stitching them together into a **coherent whole**

Key

➔ New or Improved Connections

● Character Areas

Key Masterplan Principles

🚶 Linking Neighbourhoods
New and Enhanced Routes

🚦 Safety
Lighting to Underpasses

📍 Intuitive Wayfinding
Coherent Signage Strategy

Waterloo Station Overview

A World-Class Multimodal Hub in the Heart of London

Multi-Modal Interchange

Intuitive movement between transport modes through new routes creates a true multi-modal transport hub that promotes active and sustainable travel.

Accessible and Safe

New step-free access along all routes align with key onward movement desire lines. Safe and secure spaces encourage 24hr natural surveillance in a generous station that improves the passenger experience for all.

Future-Proof

Utilisation of dormant undercroft spaces in a new southern concourse, and increased northern concourse space, provide operational resilience to create a station that can be responsive and adaptable to future growth.

40%

Additional platform concourse space

150%

Additional Exit 2 concourse space

5000+

Cycle parking spaces

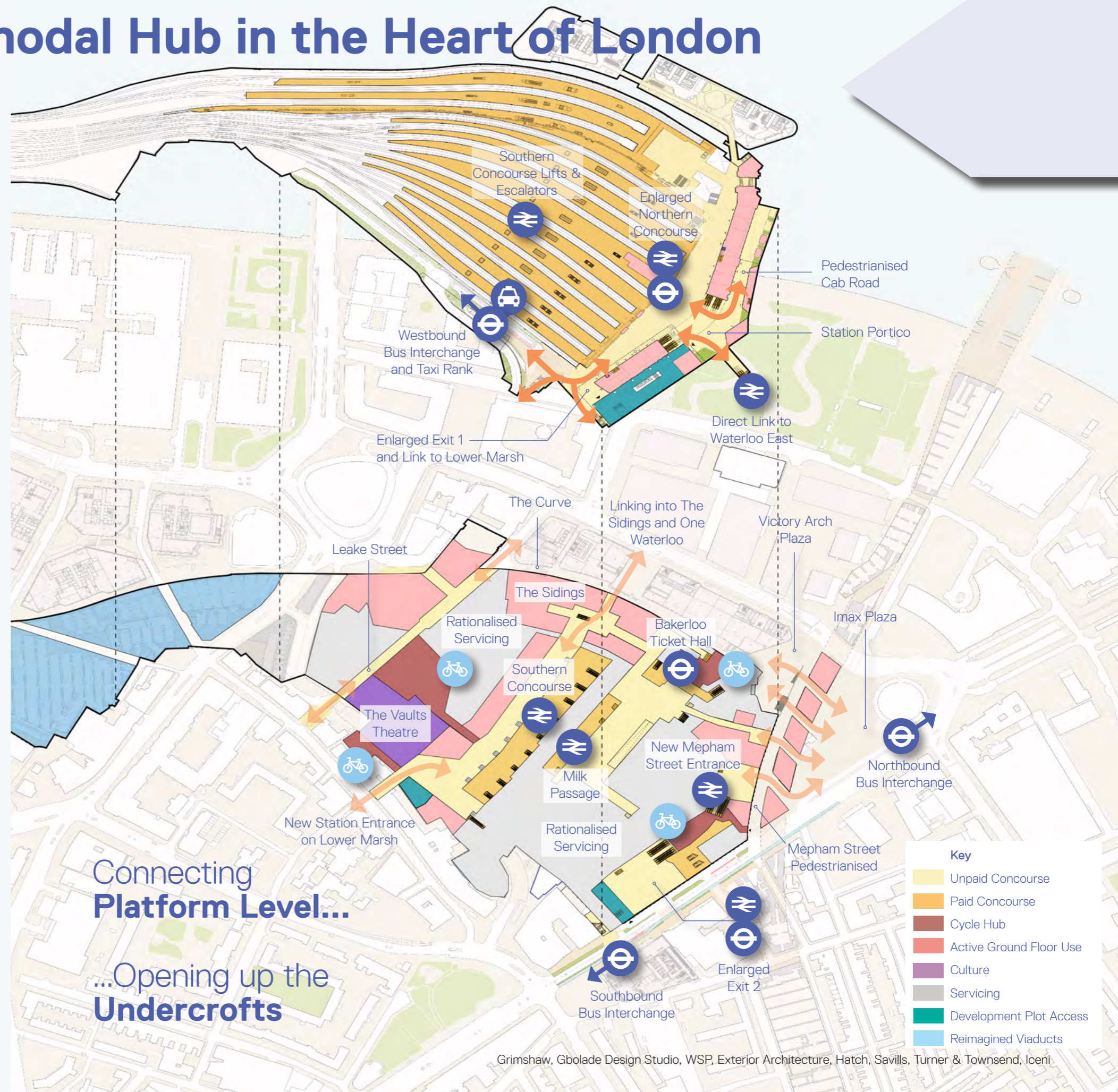
Step-Free Access

At all entrances

New Direct Links

To LU ticket hall, bus interchanges and Waterloo East station

New **high-quality public plazas** creating new civic gateway to the city



A **future-proofed station** and **intuitive interchange** between sustainable transport modes that alleviates congestion and access issues, creating a **civic gateway** with **people-centred public realm** that is **fully stitched into the city fabric**.



Entrances

... **11** new or enhanced entrances **dispersed** around station perimeter with real **civic presence**



Permeability

...**12** new pedestrianised routes utilising **new people-centred public realm** to create a station fully connected into Waterloo and South Bank



Activation

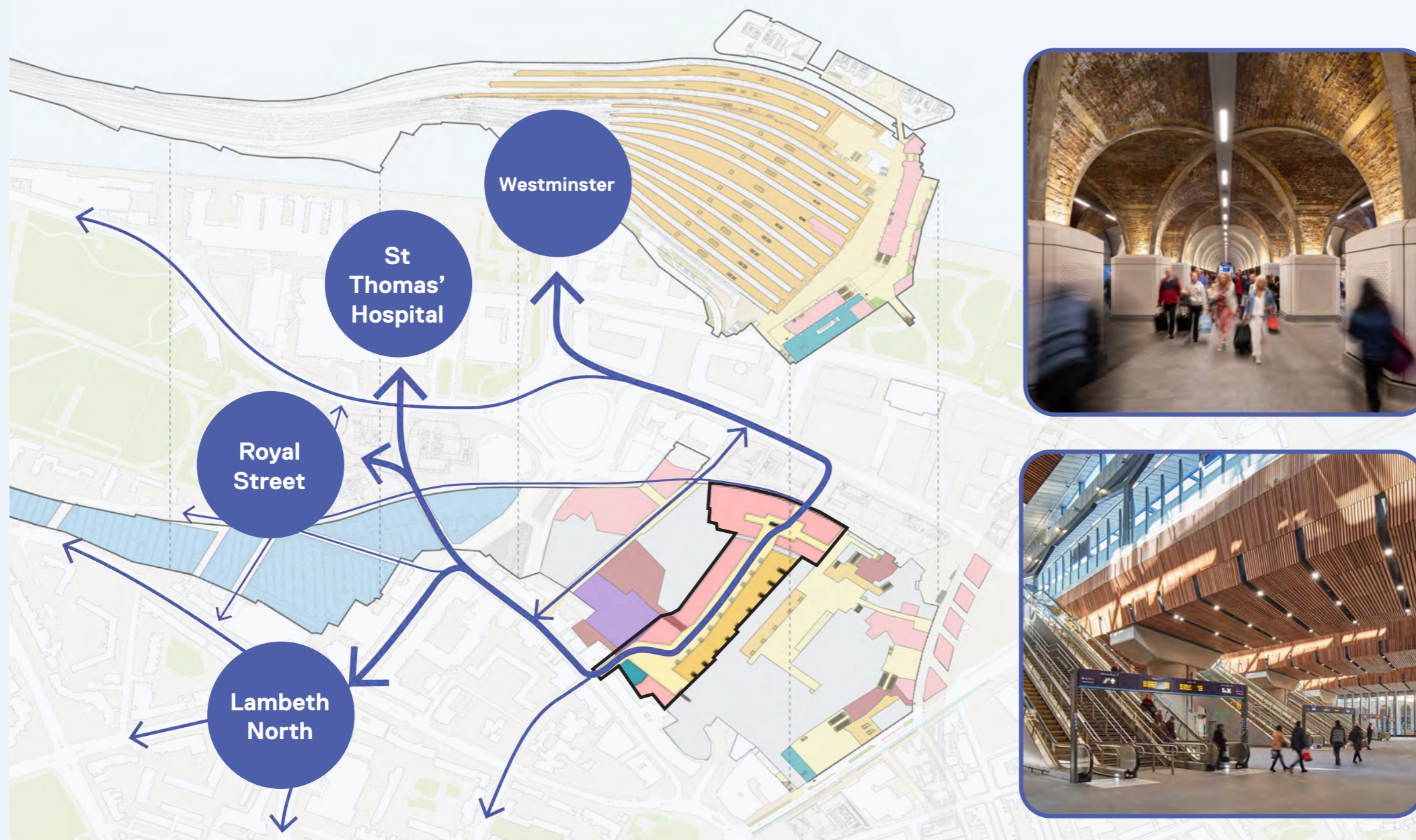
...**1,900m²** new green space around the station, with **1,035m** new or enhanced **active frontage** creating animated, safe spaces



Waterloo Station Southern Concourse

A New Southern Concourse that Catalyses Wider Benefits

A new accessible **southern concourse** with **east-west pedestrian link** unlocks **intuitive walkable routes** to key **southern anchors** and **emerging communities**, tackling congested platforms, long passenger journey times, and unintuitive onward connections south of the station, **spreading the station benefits across all of Waterloo**.



Maximising potential
of underutilised undercrofts

8,000m² New concourse
relieving passenger congestion & providing resilience

New east-west connection
as permeable extension of the street network

33,600ft² new active ground floor uses including safeguarded community and incubator spaces

Increased footfall to The Sidings and Lower Marsh with improved accessibility south

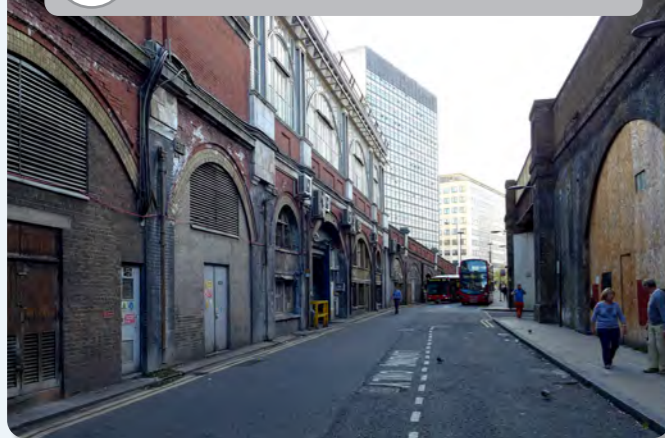
Unlocking The Edges of Waterloo Station

A Major New Urban Destination Full of Character and Energy

A station perimeter transformed into **activated, permeable, welcoming frontage**, utilising **new fully pedestrianised plazas** with increased footfall along **vibrant, safe, walkable streets** day and night.

**Mepham Street**

From an inhospitable, unintuitive barrier for vehicles...

**Mepham Street**

... to a safe, activated, and permeable public space



1

**Cab Road**

From a vehicle dominated forecourt...

**Station Portico**

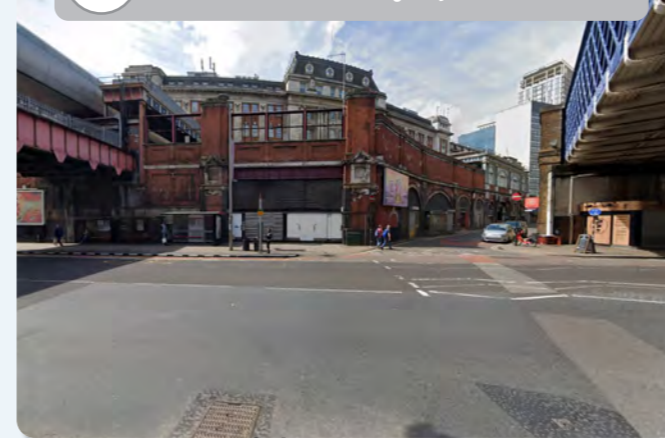
... to a transformed station threshold and gateway to Waterloo



2

**Waterloo Road**

From a vehicle dominated highway...

**Waterloo Road**

... to an active and sustainable travel corridor, with new open and welcoming station entrances



3

**Lower Marsh**

A local destination street and mixing valve of local business and residents, lacking at either end...

**Lower Marsh Station Entrance**

...with a new accessible station entrance, increased footfall, enhanced gateways & onward connections



4



Public Realm Overview

Welcoming, Accessible, and Green Public Realm

Waterloo and South Bank will be transformed into a **vibrant, inclusive and sustainable neighbourhood**, with a strong focus on **urban greening, high-quality public realm** and **enhancing existing community spaces** promoting inclusive activation, social interaction, and a sense of local pride and ownership.



1 Green Infrastructure

Currently a 'Tree Desert'...
 ...Connected green routes and gateways form
 a **restorative tree strategy**



2 Enhanced Community Assets

In the **20% most deprived** nationally in Living Environment metrics...
 ...**Enhanced local community assets** supporting liveable
 neighbourhoods

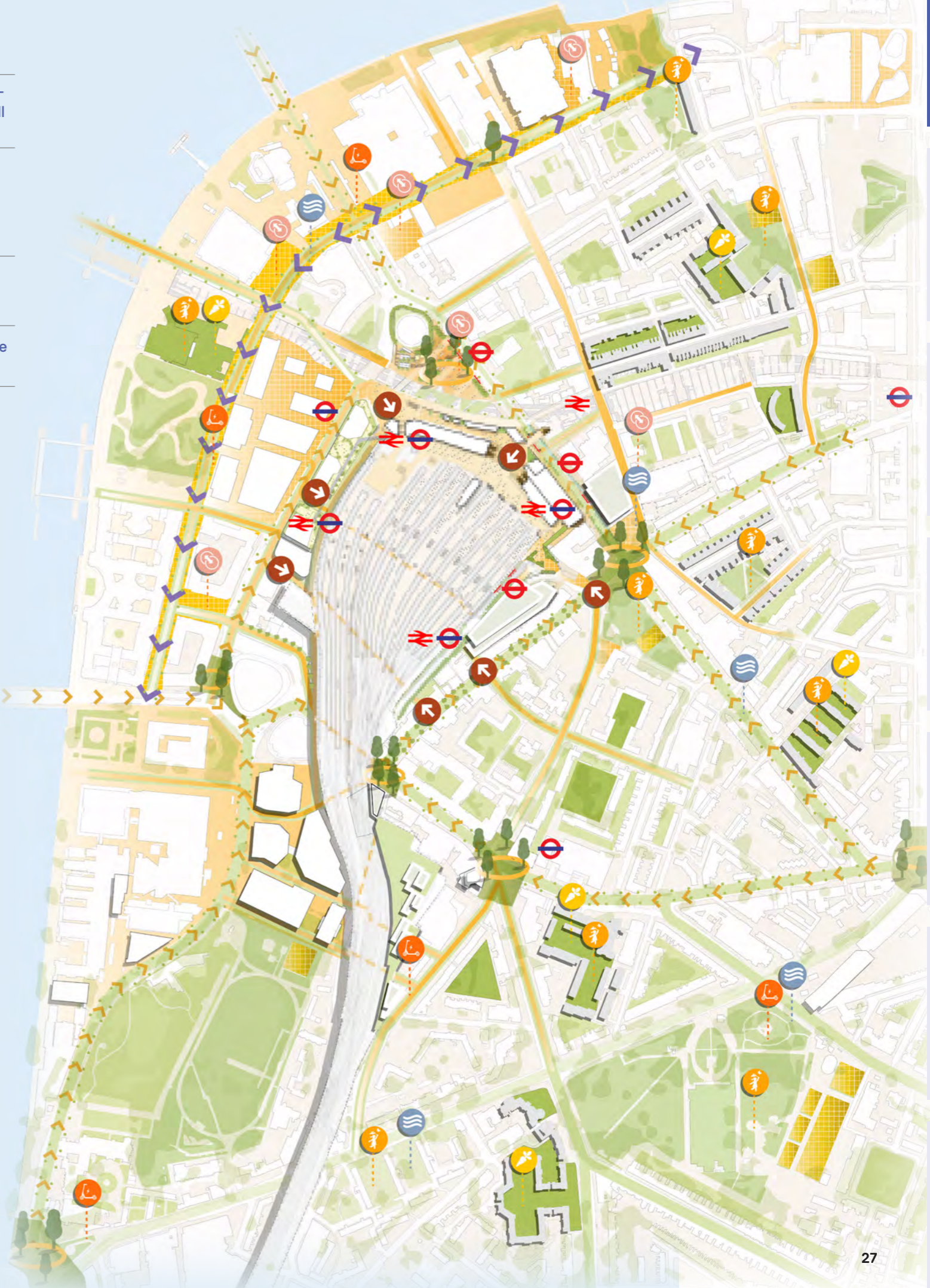
Legend

-  Spine Route
-  Key Greenways to Waterloo Station - Priority Area for Tree Planting
-  Green Routes
-  Proposed and Emerging Developments
-  Proposed and Emerging Public Realm and Green Infrastructure
-  Green Space Improvements
-  Proposed Gateways
-  Priority Entrances to Waterloo Station
-  Proposed Multi-modal Transport Hub
-  Opportunity for Play Space
-  Opportunity for Self-Grow Spaces / Small Horticulture
-  Area Wide Opportunities for Water Feature / SuDS Across Different Typologies
-  Opportunity for Multi-Functional Spaces
-  Existing Green Space and Tree Canopy



3 Inclusive Open Spaces

63% less open space than London average per resident...
...new **inclusive, multi-generational** public spaces for all ages and abilities



Development Overview

Sustainable, Inclusive Growth and Opportunities

Unlocking **development value** and maximising the potential of **underutilised assets** to fund **improvements** across Waterloo.

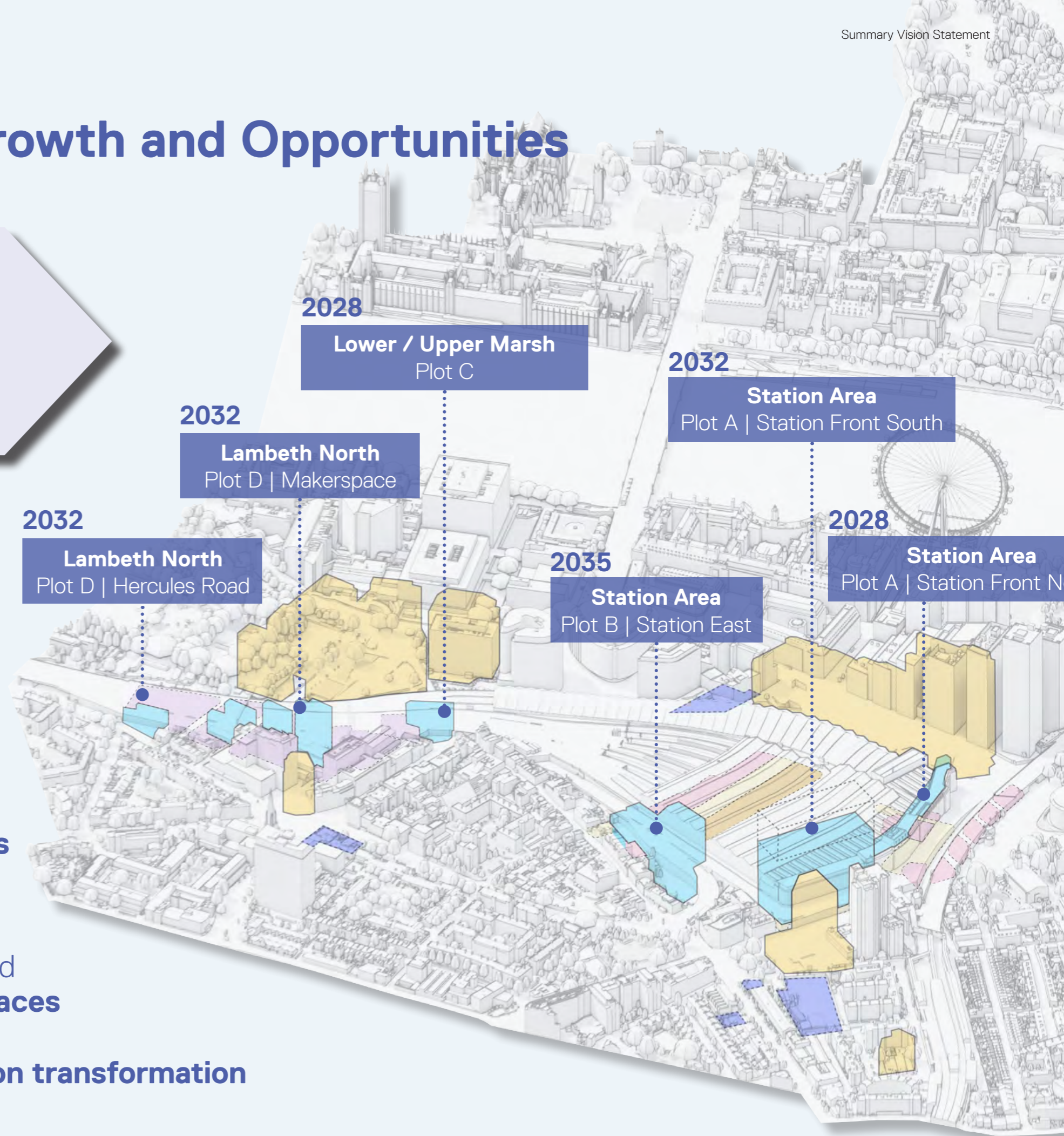
Up to **6,000–10,000**
Direct Jobs

Up to **380+**
Apprenticeships

Up to **95,000ft²**
Affordable Workspace for **Local Businesses**

Up to **200,000ft²**
Adaptive Reuse of Viaducts, Undercrofts, and Vacant Land for **SME and Community Spaces**

Unlocking **development value** to fund **station transformation** and support **wider community benefits**



* It is recognised that in some instances there are long leaseholds in place with organisations such as Arch Co.

Pipeline
and future
development
potential

NR
freehold
sites*

Viaducts and
undercrofts*

Wider infill
sites

The concept designs shown here are indicative only and have been worked up to demonstrate the potential opportunity for development to come forward around the station - to provide activation, complement improvement works and new public realm, and to provide value to invest in the important infrastructure improvements identified in the masterplan. They have not yet been subject to modelling, testing or assessment against planning requirements, have not been assessed or approved by the Local Planning Authority, or undergone stakeholder engagement, and will require more detailed development, consultation and assessment as part of the evolution of potential proposals.

Baseline Quantum

NR Freehold Sites*

High level indicative quantum illustrated to support masterplan viability and delivery appraisal. Massing to be developed at next stage.

Viaducts & Undercrofts*

Opportunities to maximise the potential of underutilised assets, providing key activation, connectivity, revenue generation, amenity and workspace benefits.

Wider Infill Sites

Third-party sites identified for potential future development to support the masterplan objectives and urban, activation and public realm principles.

Pipeline of Development

Emerging development pipeline and future development potential proposed by others across the Waterloo and South Bank area. Inclusion of massing does not confirm planning status.

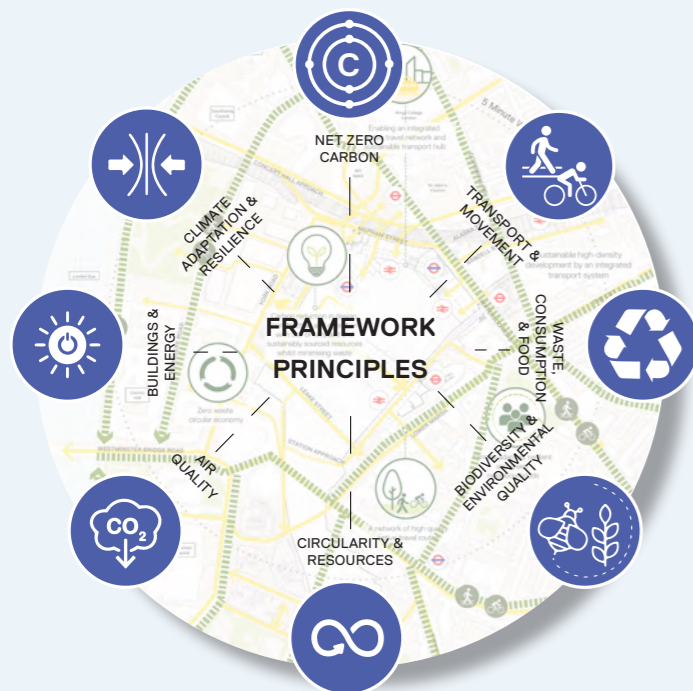
Social Value Ambitions

A Resilient, Sustainable, and Healthy Waterloo and South Bank

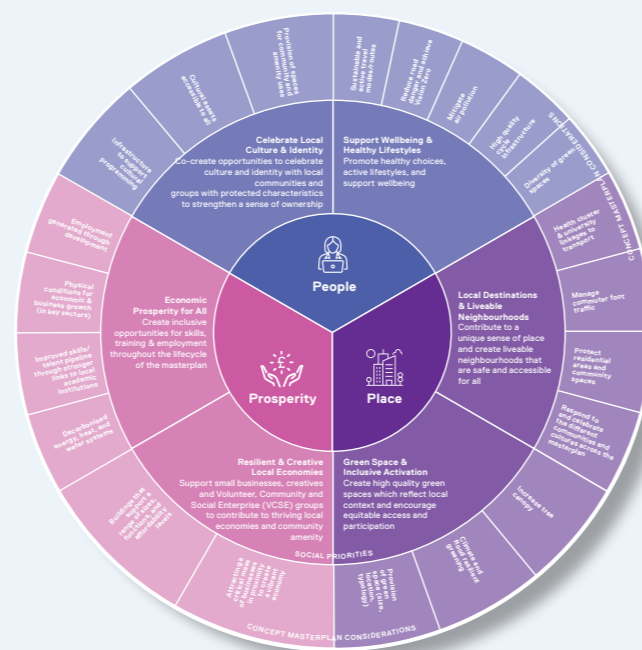
As London's **cultural centre, creative heart and emerging life science hub**, future Waterloo and South Bank will continue to cater for and welcome all. **New and improved spaces for local communities and businesses** underpinned by a **net-zero station and surrounding neighbourhoods** will deliver lasting positive outcomes for all those who **live, study and work** in the neighbourhood and the local area.



ENVIRONMENTAL SUSTAINABILITY



SOCIAL VALUE



LANDSCAPE PILLARS AND VISION



LANDSCAPE CO-BENEFITS





Celebrate Local Culture and Identity

- Celebrating and enhancing the unique identities of different character areas including gateways to destination streets such as South Bank, Lower Marsh, The Cut and Leake Street
- Supporting creative and cultural businesses and affordable maker-spaces
- Creative branding, signage and wall murals aiding wayfinding and highlighting heritage and creative Waterloo identity
- Identifying meanwhile, flexible and permanent spaces to support community activity and amenity



Supporting Wellbeing and Healthy Lifestyles

- Station threshold public realm improvements that prioritise pedestrian safety
- Improvements to Lambeth North area with pedestrian and cyclist priority
- New permanent and temporary green infrastructure, community agriculture and food growing
- New cycle parking and connected, high quality cycling infrastructure and routes including 5,100 new spaces around the station



Economic Prosperity for All

- Development of new commercial and retail space, supporting employment opportunities, including in the Station area, the undercrofts, Lower Marsh, The Sidings, and Lambeth North
- New commercial space adjacent to transport, cultural, health, and university clusters provides conditions for economic growth and success
- Affordable and community spaces safeguarded within new development street frontage



Resilient and Creative Local Economies

- Adaptive reuse of viaducts, undercrofts, and vacant land for new SME business or community spaces
- Improvements to Lambeth North neighbourhood through public realm and connections, safeguarded spaces for communities and local maker-spaces
- Supporting and strengthening the gateways to Lower Marsh, increasing footfall and onward connections
- Improved connections and accessibility to cultural assets for all



Local Destinations and Liveable Neighbourhoods

- Pedestrian and vehicular traffic calming measures and defensible space improvements for Mepham Street and Cab Road
- New public realm provision that is safe and accessible (including for those with sight or hearing problems and people with reduced mobility) and diversified to appeal to all ages
- Through-station connections and increased walkability, accessibility and safety



Green Space and Inclusive Activation

- Transformative new pedestrian only routes, green infrastructure and public realm interventions
- Increased access to green open spaces and new green routes running through the masterplan area
- New spaces to dwell with shading and seating, and new and enhanced playspaces
- Meanwhile-use strategies, arts and heritage trails



Waterloo and South Bank Vision Framework

A Thriving, Vibrant, and Diverse Place for All



WATERLOO AND SOUTH BANK TODAY

JOB



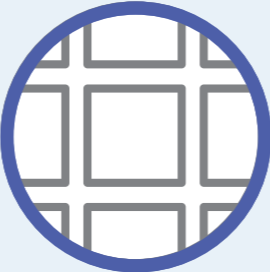
GREEN INFRASTRUCTURE



GROUND FLOOR ACTIVATION



A WORLD CLASS STATION



COMMUNITY



6,000 - 10,000 DIRECT JOBS
NEW AFFORDABLE WORKSPACE
LOCAL SKILLS, TRAINING AND ENTERPRISE OPPORTUNITIES

NEW GREEN CORRIDORS AND SHADED TREE LINED STREETS
EQUITABLE ACCESS TO GREEN OPEN SPACE AND PLAYSPACE
CONNECTED, DIVERSE GREEN NETWORK AND BIODIVERSITY

CHOICE OF SAFE, ACCESSIBLE, LEGIBLE CONNECTIONS AND VIBRANT PUBLIC REALM
PERMEABLE, ACTIVATED STATION EDGES
NEW GATEWAYS AND ACTIVATION OF KEY ROUTES & DESTINATIONS WITH INCREASED FOOTFALL

A GATEWAY TO THE CITY WITH SENSE OF ARRIVAL AND CIVIC PRESENCE
9 NEW/IMPROVED, DISTRIBUTED STATION ENTRANCES
14 NEW/IMPROVED PEDESTRIAN ONLY STATION-WIDE ROUTES

RE-IMAGINED AND INTEGRATED STATION HUB AT HEART OF THE COMMUNITY
SAFEGUARDED COMMUNITY SPACES E.G. SPACES FOR LOCAL ARTISTS & CULTURE, INCUBATOR HUBS, SAFE SPACES FOR YOUNG PEOPLE
SUPPORTING HEALTHY, RESILIENT, DIVERSE COMMUNITIES

WATERLOO AND SOUTH BANK OF TOMORROW



SUMMARY OF KEY MOVES

- 1 Stitching into the Imax Peninsula** - Seamless public realm connections into the pedestrianised public plaza with urban greening, consolidated bus interchange, safer cycle network, and improved connections to the South Bank and the City
 - 2 Mepham Street** - Pedestrianised tree-lined street, with retail and amenity spaces, new entrances to Waterloo Station, and safer routes
 - 3 Northern Station Edge** - Pedestrianised street and public plaza along existing Cab Road station edge with retail, new station entrances, and enhanced station civic presence
 - 4 Waterloo East Connections** - Direct and intuitive footbridge linking stations incorporating green infrastructure and planting
 - 5 Northern Concourse** - Station concourse expanded north and east alleviating capacity and congestion issues
 - 6 New Southern Concourse** - Transformative new station entrances and public route across station with direct access to platforms maximising undercroft spaces to improve southern connectivity and catalyse wider benefits
 - 7 Exit 2 & Waterloo Road** - Unlocking space to alleviate Jubilee Line congestion and improving the pedestrian and cycle experience along Waterloo Road
 - 8 Multimodal Hub** - Enhanced interchange experience, including new consolidated bus and taxi hub to the eastern edge of the station, pedestrianised route to peninsula bus interchange and distributed cycle parking around station perimeter
 - 9 New Development** - New plots, including reuse of underutilised spaces, help drive public realm improvements, define and activate key routes, and create new jobs and safeguarded community spaces
 - 10 Promoting an Inclusive Economy** - Supporting the emerging SC1 life science district and low carbon sectors, and creating new SME and affordable workspaces to support local creative industries
 - 11 Widening the Benefits** - Creating local hubs for skills, supplies and safeguarded community spaces, such as maker spaces, freight consolidation, affordable workspace for apprenticeships and skills training for young people
 - 12 Connecting the South Bank 'In-between' Spaces** - Partnering with cultural institutions to connect 'in-between spaces' e.g. Theatre Avenue and similar parallel streets, with South Bank and the Spine Route to form a coherent public realm
- Key Gateways** - Defined entrances to Lower Marsh, The Cut, Leake Street and other locations such as St. Thomas', Royal Street, and world class cultural corridor to celebrate local identity and aid wayfinding
- Green Infrastructure** - Extensive planting to highlight gateways, green routes, improve existing assets, and create new public spaces
- New Waterloo Connections** - Numerous new routes, and new station entrances on key desire lines, stitch the station into the surrounding street network to facilitate masterplan wide movement
- Strengthened Onward Connections** - Including pedestrianisation and improved public realm connecting the station to Concert Hall Approach, the Spine Route and South Bank. New southern concourse and station entrance on Lower Marsh, improving connections south to St Thomas' and SC1

New or
Enhanced
Station
Entrance

Route



Next Steps

It is important that the masterplan is viewed as a **live document and flexible framework** as projects and new opportunities come forward at varying speeds dependant on funding opportunities and site considerations. Key to this will be **on-going conversations** between **project partners, the local community and wider stakeholders**.

Waterloo and South Bank's **diverse characters and communities with the station at its heart, alongside its unique conglomeration of world leading cultural and creative institutions, are its strength**, and a **strong commitment to partnership** is needed. We are keen to continue the conversations with the community, to **identify project priorities and shape Waterloo and South Bank into a better place**.

GRIMSHAW



EXTERIOR
ARCHITECTURE

HATCH

