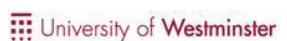


The Stockwell Neighbourhood Action Plan



Produced by the Stockwell Partnership with support from Lambeth First and the European Union funded Urban II programme.

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1.0 What is the Stockwell Neighbourhood Action Plan (SNAP)?

This is a simple guide detailing local priorities and how the communities in Stockwell plan to influence the future of services in their area.

SNAP is a new document but it takes forward many of the aspirations and tasks contained in the Urban II Action Plan and the Stockwell Partnership's own Development Plan and work that was done in the Stockwell Neighbourhood Co-ordination project. It is also a response to both central and local government aspirations for neighbourhood working. HM Government has just launched more proposals for what they call "community empowerment" and this is exactly in simple terms what this document is about. Similarly Lambeth Council and Lambeth First are now introducing new neighbourhood working arrangements and we are confident that this plan can fit well as part of the new arrangements.

2.0 What will the Stockwell Neighbourhood Action Plan be used for?

It will help to make it clear who is doing what, what the gaps are, how local people can get involved and where to turn to when there are problems. It will also make clear how the organisations that are advocating for Stockwell can all work together.

3.0 Timetable for implementation

This is set out in Section 19.0 below.

4.0 Consultation

The proposals have emerged from the 6 months of consultation by our team of 18 dedicated Community Researchers. These are Lambeth residents mainly from Stockwell who have been interviewing hundreds of local people. Together with postal and on-line questionnaires 1000 detailed surveys have been conducted to identify your needs and priorities. 30 European Funded Urban II projects were offered detailed consultation as this plan deals with what happens after the European funding ends. A small business survey was also conducted. The plan has been consulted upon at three public events at the Stockwell Community Resource Centre in May, at Springfield Health and Community Centre in June, at the Stockwell Festival and at a general meeting at Stockwell Community Resource Centre in September. The summary of the plan was also delivered to all 12,907 postal addresses in the Urban II area.

5.0 Implementation

Preparation of this plan has been funded by Lambeth First and the ERDF as part of the way forward after the Urban II programme ended in Stockwell in October 2008. The Stockwell Partnership, Lambeth First and Lambeth Council will be working together to implement this as part of the new ways of working in Lambeth neighbourhoods being introduced in late 2008.

The Stockwell Partnership's Development Plan contains the following values that have informed this Neighbourhood Action Plan:

- To have a community forum that is fully representative of our diverse neighbourhood.
- To work with the London Borough of Lambeth and other external agencies to secure funds and **improved services** for the neighbourhood and to deliver projects that **improve our environment**.
- To support & initiate activities to address poverty and encourage social inclusion.
- **Local people from all walks of life are best placed to identify their own needs** and, where feasible, should be given the tools to contribute actively towards meeting those needs.
- **Local people need access to information** to enable them to make better quality choices and take control of their lives
- **Services should be responsive to local needs** and reflect the diverse community of Stockwell.

In summary the Neighbourhood Action Plan in Stockwell seeks to:

- influence policies and practice in response to local needs and gaps in provision.
- take forward operational issues raised by local residents and businesses.
- bend mainstream resources into the Stockwell Partnership area.
- mainstream innovative approaches developed at a local level.
- promote integrated local service delivery.
- build a body of knowledge about what is successful in deprived areas and share good practice with others.
- liaise and share information with the other decision-making bodies.

Crucially, Neighbourhood Coordination will help statutory agencies to meet their aim of involving local people in shaping their priorities. This Neighbourhood Action Plan proposes how this can be done.

6.0 Visions for Stockwell

Lambeth Council's vision for Stockwell is:

Stockwell will be a place which celebrates its mixed communities and diversity of cultures. Its good transport links will connect its residents to the best employment and leisure opportunities in Lambeth and beyond, supplementing the new dynamism of the local economy.

Our new Vision for Stockwell is:

Stockwell will be a place which celebrates its mixed communities and diversity of cultures. Its award-winning redeveloped town centre will comprise a thriving commercial mix of independent retailers and high street names. Its good transport links, including the new Cross River Tram, will enable Londoners from far and wide to visit this dynamic neighbourhood. Community groups will work together to enable everyone to participate.

7.0 Who is going to lead all this work?

There is a consistently strong desire that the future of Stockwell should be guided by local people. Communities have been successful where they have got together and run their own forums and developed their own independent voices so that they can work on an equal basis with the Council and everyone else. The **Stockwell Partnership** is happy to give this lead but it recognises that it will best be done in partnership with other local community groups. We will start by holding Forum meetings to which all local organisations, businesses and individuals are invited. Between October and December 2008 we will work with other local groups to consider the options and whether there should be a federation of groups. The following tasks need doing if Stockwell is going to succeed as a community in charge of its own destiny. This table lists them and who will lead on them.

Tasks	Who will lead?
Continuous community engagement to keep people informed and understand the needs of the communities in Stockwell.	Stockwell Partnership working with all local groups and partners such as Lambeth First and PCT.
Setting priorities for mainstream services (e.g. health) to ensure that they effectively address community needs and continuously improve and are monitored and accountable.	Stockwell Partnership will seek funding to support this work so that Stockwell can join in the Lambeth-wide neighbourhood priority setting and monitoring process which are currently being piloted.
The needs for effective co-ordination, investment and management of community buildings to meet the needs of local people.	Stockwell Community Resource Centre and Stockwell Partnership will work with local groups and the Council in the light of the findings of the 2008 Urban II Community Buildings study.
Support for the voluntary and community sector in its development and in the way it continuously improves how effectively it meets local needs.	Local groups will need to call on LVAC for this support though it is hoped that SP and SCRC can conduct a capacity building exercise with local organisations in late 2008/early 2009 to work through the implementation of this plan.

Tasks	Who will lead?
Ensuring that local people can meet their needs, fulfil their potential and enjoy an improving quality of life through advice, guidance and access to training and education opportunities.	This remains a priority for local people and the Stockwell Partnership is seeking designation of the area as Working Neighbourhoods Pilot. SCRC will lead as Stockwell's representative on the Lambeth Employment and Training Providers Network.
Identifying available resources (e.g. money) , bidding for them and managing projects/programmes (e.g. to implement Future Stockwell Framework projects).	Stockwell Partnership will seek to bid for funding for projects and programmes to implement this plan and the Future Stockwell Framework.
Commenting on development proposals and seeking the development of the centre of Stockwell as “ town ” or “ civic ” centre.	Stockwell Partnership will co-ordinate responses to major developments locally and lead the drive to create a more vibrant town centre as proposed in the master-plan.

8.0 Funding for all the above work

Funding this work from the end of Urban II in October 2008 remains a problem. Lambeth Council may allocate £5000 to the Stockwell Partnership to run the new neighbourhood forums until March 2009, however after that there is the possibility but no guarantee of funding for the Forums. There is currently no funding for the other tasks above even though the Stockwell Partnership has tried to source funding.

An asset base for the Stockwell Partnership

One of the commitments in the Urban II programme was to seek to transfer a Council building as an asset to the Stockwell Partnership. This may be the only way that the Stockwell Partnership can secure sustainable funding for its neighbourhood co-ordination work. At the end of the Urban II programme this remains an aspiration. Stockwell Partnership will work with local organisations and Lambeth Council in the light of the Stockwell Community Buildings study 2008. This work will be to try and ensure the better co-ordination, management and development of community buildings across Stockwell. It will also be seeking to identify opportunities for asset transfer to Stockwell community organisations.

Who runs the Stockwell Partnership?

To ensure that Stockwell Partnership continues to focus on the needs of local people and encourages their participation in decision-making its constitution specifies that a new board of directors/trustees will be elected every year at the Annual General Meeting. The majority of committee members are residents – some re-elected each year - but also representatives of local statutory and voluntary sector agencies e.g. representatives from Stockwell Community Resource Centre and Lambeth Somali Community Association. Local ward councillors may also attend with observer status.

Encouraging and sustaining participation is challenging and those taking part need to feel that their involvement is meaningful, that their views are listened to and where possible acted upon. Above all, it is our aim to make participation more worthwhile, satisfying and enjoyable.

9.0 Understanding the needs of all the communities in Stockwell on an ongoing basis

This will be vital to the success of Stockwell in the future. How else can we ensure fairness and good services? Ultimately this needs to be a funded role as it is unlikely to happen voluntarily given the shortage of resources among the local voluntary sector.

The Stockwell Partnership will work with the research teams at Lambeth Council/ Lambeth First, the public health department of Lambeth Primary Care Trust, and other partners such as the Metropolitan Police to create regular “state of Stockwell Communities reports”, keeping a constant watch on Stockwell and its changing needs. These will initially be prepared annually but if funding allows the frequency could be increased. These reports will be available to all organisations in Stockwell to use in funding applications etc.

A “Stockwell Observatory” role could exist but would need funding – one member of staff would be needed as a minimum. This would mean that everyone in Stockwell could know all the latest statistics and needs. This would help plan services and bid for funds. Funding for this would be hard to attract and needs to be sustained. Very few funders would fund this but it does need doing. It might be that volunteers could come forward to do this or a school or college could take this on as part of its studies.

The Stockwell Partnership would like to fill this role if funding or volunteers could be found, in the meantime, we can point people in the direction of neighbourhood data that already exists. There is a mass of data, publications and other resources for communities at: <http://www.communities.gov.uk/communities/>. There is also much data on the www.lambeth.gov.uk; www.lambethfirst.org.uk and for public health data: www.lambethpct.nhs.uk

10.0 Continuous community engagement

Stockwell Partnership will seek to facilitate a **united voice of Stockwell** underpinned by strong network of groups, regular forums and close working with elected members, such as councillors and our MP. Building on the success of participation of Stockwell Partnership general meetings, it is proposed to re-fashion them to become meetings of a Stockwell Neighbourhood Forum. The Forum will be the principal gateway for local people to get involved in shaping their area.

Experience of running public events suggests that people prefer a mix of invited speakers and presentations on local issues with more convivial networking socials with the sharing of ideas and information and refreshments, displays and entertainment. The Forum meetings will be hosted by different groups in different parts of Stockwell. The Forum will also be part of Lambeth First's neighbourhood working arrangements and will have the following aims:

- to provide a vehicle for local people to articulate views on the day-to-day issues that matter to them.
- to facilitate dialogue and information exchange between service providers and residents/businesses.
- to promote new developments and initiatives.
- to showcase examples of good practice and innovation.

A budget for regular events, newsletters etc will be needed. So far funding for only a limited budget for running forums up till March 2009 has been identified. Stockwell Partnership's web-site has been revamped with the help of Urban II funding.

An annual programme of bi-monthly meetings is being developed with each meeting having a key theme either as agreed at the previous meeting or to meet a need that has emerged for community discussion.

Stockwell Neighbourhood Forum

Each meeting will:

- 1) Be convened and administered by the Stockwell Partnership
- 2) Be hosted by a different Stockwell organisation.
- 3) Start with an information exchange by all those present.
- 4) Have a report on any recent or planned consultations or events.
- 5) Include an update on neighbourhood working from the Council.
- 6) Feature a major theme e.g. primary care/police etc.

Thematic forums. A refugee and settler forum

We have received a number of requests from groups representing refugees and settlers in Stockwell for an umbrella body that represents their views and aspirations. Lambeth's Community Strategy confirms the need for more support for this sector.

An older person's forum

During our needs analysis we received several requests from senior citizens for more specific services for the elderly. Indeed, our local Portuguese community articulated a strong desire for more services for their elders.

The proposal for these forums will be put to the full Stockwell Forum for a decision as to how to proceed. Funding and/or voluntary leadership and effort will be needed if these forums are to go ahead.

Neighbourhood Housing Forums

Established bodies such as Tenants' and Residents' Associations have been instrumental in developing improvements for residents of their estates. It is evident that the area is well-served by the existing network of Tenants' and Residents' Associations. Stockwell Neighbourhood Forum will work closely with the housing forums, sharing information and encouraging mutual participation in events and activities.

Keeping people informed.

Subject to funding, the Stockwell Partnership will keep people informed by the delivery of newsletters to all households and businesses. This will be done whenever funding allows and we will seek sponsorship of the newsletter from partners on the basis of the main service theme at the forthcoming Forum. We will keep this under review as there is a great deal of expense and paper involved and many different views about the value of this. We will also try out new ways of communicating that people suggest.

We will also work with "Homeground" magazine, "Lambeth Life" and any other local newsletters to promote the forums as well as getting word through a cascade system through local organisations and venues with posters and notices in newsletters etc.

Lambeth Council's plans for neighbourhood working put Stockwell Wards and Vassal Wards in the same area. Discussions will be held with Vassal-based organisations to work out how best to work together.

Stockwell Festival

The festival has been a great way of bringing people together and letting people know what is going on in Stockwell – it is hoped to continue it as an annual event. The sustainability of the festival after Urban II is being examined and a report will be presented to the Neighbourhood Forum.

11.0 Ensuring that mainstream services effectively address community needs and continuously improve

“Mainstream services” means all those services provided for Stockwell by the big public bodies e.g. social housing, health, Jobcentre Plus, transport and police. Subject to funding, in order to get them all working together for the good of Stockwell, Stockwell Partnership will convene **regular joint practitioner** meetings hosted by a different community organisation or service provider. Managers from these agencies will also be invited to attend the public meetings on their topics to answer questions.

Stockwell will also have **leads on each topic** from the appropriate local organisations to attend the meetings of service providers, respond to consultations, lobby etc – and report back to the Assembly. In some cases these will be from the organisations most expert in that field (e.g. Friends of a Park) and in other cases it will be individuals who have the skills and time to take it forward. These will be agreed at the neighbourhood forums and renewed every year. In every case this has to be supported by a **rigorous accountability to the community meetings** so that the leads report back and seek guidance/agreement from the forums.

12.0 Community buildings

Understanding the needs for community buildings and for their effective co-ordination and management to meet these needs has great challenges – challenges of both what is provided and of management.

The Stockwell Partnership has commissioned the Urban II funded community buildings study 2008. This considers issues such as the need for investment in, and better management of, community buildings. The main expertise in community buildings management is at the Stockwell Community Resource Centre and the Neighbourhood Forum will be asked to support them in taking the lead on this subject. Greater sharing of facilities management etc will be encouraged to help all community buildings to move towards improvement and sustainability.

The Stockwell Community Resource Centre needs to grow and the Future Stockwell Framework identifies the need for a “Civic Hub” (i.e. a public place to go of public/community importance) in the centre of Stockwell.

In many areas community groups are given a building as their own asset so that they can earn income from it and have some financial independence. This is a key way in which community groups will be able to survive in future so work needs to continue with Lambeth Council to identify buildings that would best be run by the community.

HM Government’s Community Assets Fund is expected to be available again soon and it should be possible to bid for funding for buildings to be improved and then leased on favourable terms to community groups in return for them producing quality work in the community that is needed (e.g. some of the tasks in this plan).

Stockwell Partnership and SCRC will convene a local groups meeting with Lambeth Council to identify and prioritise buildings for potential transfer to the community as assets.

13.0 Supporting the voluntary and community sector

Supporting the voluntary and community sector in its development, in the way it continuously improves and how effectively it meets local needs will always be needed in a fast-changing community such as Stockwell. The question is who is going to continue this work in Stockwell once that funding runs out?

Groups will be able to get support from the Lambeth Voluntary Action Council and there will be a Lambeth Volunteer Centre. Our consultation and research suggests that groups in Stockwell feel that they still need a lot of support with capacity building. This will be a priority for fundraising but in the meantime groups will have to support each other or access Lambeth-wide or London-wide support.

Improving community awareness of what is on offer

A major gap identified by the Community Researchers is that there still seems to be a gap between what local community groups provide and awareness of this amongst local people. The Urban II Forward Strategy, Training and Employment Project found that local residents like the Community Researchers could be most effectively employed on communicating directly with other residents, reaching people and talking to them and informing them about what is available – these have been called “community inter-actors” elsewhere.

Subject to funding we would run similar schemes again, we will also signpost residents to join other local schemes such as the health trainers’ programme.

14.0 Ensuring that local people have their needs met, fulfil their potential and enjoy an improving quality of life through advice, guidance and access to training and education opportunities

Our Community Research shows that people value employment, education and training very highly and more is needed. The statistics show that it works in terms of falling unemployment etc. though there is still a severe local level of unemployment, lack of skills and training in the Stockwell area.

Recent statistics suggest that, despite the successful Single Regeneration Budget and Urban II investment programmes, the underlying problems of unemployment and a low skills base among residents remain and, with high resident mobility, are likely to remain for a considerable time to come. The need is also emphasised by the Lambeth Employment and Skills Strategy 2007 and this project addresses the strategy's target to "reduce those on workless benefits for communities and neighbourhoods experiencing high levels of unemployment". The Future Stockwell Framework is proposing to bring more business premises to Stockwell; how can we ensure that local people are trained and ready for these jobs?

The main organisation that delivers employment and training services locally is the Stockwell Community Resource Centre with its partners such as the Stockwell

Women's Achievement Network. SCRC will continue to represent Stockwell on the Lambeth Employment and Training Providers Network and maintain a local network in Stockwell to ensure that all the right organisations can get involved and have a say.

This is a clear priority and all organisations in Stockwell will be encouraged to address these needs in collaboration with each other.

Lambeth First is adopting a new approach to this called “**Working Neighbourhoods**”. This is the main way in which funding will be available to local areas. Some excellent employment and training projects have been run in Stockwell but they will need funding if they are to continue and we will lobby for a “**Working Neighbourhoods**” pilot to be held in Stockwell.

15.0 Identifying available resources (especially money), bidding for them and managing projects / programmes

Stockwell now has the chance to take its future in its own hands – it has a new master-plan (the Future Stockwell Framework), new arrangements for working with the Council and Lambeth First –and a community that can take a lead on all these things.

The Future Stockwell Framework suggests a lot of projects to meet the needs that the public have expressed in the consultation but someone needs to ensure that:

- 1) They happen at all (e.g. that they get funding and get through all the barriers).
- 2) That they are done as the community wants and needs them.
- 3) That they are done as well as they can be.
- 4) That they all fit together and public money is spent on what is really needed.

This takes a lot of work and the Stockwell Partnership will give a lead in trying to ensure that as much beneficial change as possible happens. The Stockwell Partnership will work with other local groups to drive the future of Stockwell whilst being accountable to the community. The evidence is that the service deliverers will welcome this, follow, and join in (e.g. the Council, Transport for London etc).

16.0 A Stockwell Development Trust?

In other areas local trusts have been created and employed to do the design work, manage projects, and run programmes. Should we be doing that ourselves in Stockwell? The main advantage is that income that the community generates can be ploughed back into the community. It would work well if a building can be gifted (by the Council or another body) as an asset. Discussions with the Council have been taking place.

However, it needs resources and agreement as to who it is going be and how they will be accountable back to the community. The Stockwell Partnership would be happy to be the lead organisation or to support a Federation or work with others.

As a starting point the Stockwell Partnership will bring some ideas to a neighbourhood forum by December 2008 and will invite others to do so too.

17.0 Volunteering

Volunteering will be an important part of Stockwell's future and links will be developed with Lambeth's volunteering centre to ensure that Stockwell people get the maximum benefits and opportunities from volunteering.

18.0 Lambeth First's proposed neighbourhood working template

18.1. Overview

18.1.1 Neighbourhood Model Area

Stockwell

18.1.2 Lead Delivery Organisation

Stockwell Partnership

18.1.3 Area Narrative and Goals

This template was designed to capture sufficient information to evaluate the impact of neighbourhood working in Lambeth through the experience of **the three model areas of South Bank, Brixton and Clapham Park**. It is not immediately envisaged that this will be applied, as it is, in Stockwell.

A decision will need to be made if this is likely to be the necessary format so that Stockwell does not start developing a system only to find that it has to change later to fit in with Borough-wide arrangements.

Wherever possible, the Lambeth's Partnership Development Team will pre-populate this template with the information already provided through the information already provided by model areas.

In Stockwell we will need to work with Lambeth First and the Lambeth Council to determine if this is the appropriate format for neighbourhood co-ordination.

An Action point is to hold a community meeting jointly with the Council's new North

Lambeth Neighbourhood Manager in Nov/Dec 2008 to establish if this is the type of implementation plan and monitoring to be used in Stockwell and if so how this will be resourced.

18.2. Local Priorities

This section will capture information on the local priorities for the area, and in particular how successful achievement against these will be measured. It is vital that there is community discussion about the performance measures as these will have such an effect on what is and what is not achieved.

Important: we will be asked to provide performance information against these performance indicators, including baseline data, so we need to ensure we are clear on how these performance indicators can be measured.

Action point - Once it is known if this will be the template Stockwell Partnership and Lambeth First need to assess the level of work involved and how it will be resourced. The inputting on the table can be done by the Stockwell Partnership but the burden of continuous monitoring, data collection etc needs resourcing. This should all be put to a community meeting in January/February 2009 to ensure that there is buy-in to the priorities and processes.

Neighbourhood Themes	Performance Measure/ Activity	Performance Indicators
Stockwell Masterplan priorities	Public realm improvements.	To be agreed Neighbourhood Forum and with Council.
	Stockwell Town Centre regeneration.	To be agreed at Neighbourhood Forum, with businesses and with Council.
	Village Hubs – local shopping/service locations.	To be agreed at Neighbourhood Forum, with businesses and with Council.
	Improved pedestrian/cyclist connectivity across Stockwell.	To be agreed at Neighbourhood Forum, with TfL and with Council.
	Gateways to Stockwell	To be agreed at Neighbourhood Forum, with TfL and with Council.

Neighbourhood Themes	Performance Measure/ Activity	Performance Indicators
	Slow down Stockwell – further work to make Stockwell less of a “drive thru” and more of a community.	To be agreed at Neighbourhood Forum, with businesses TfL and the Council.
Stockwell Neighbourhood Action Plan priorities	Continuous community engagement.	To be agreed at Neighbourhood Forum and with Council.
	Setting priorities for mainstream services	To be agreed at Neighbourhood Forum with service providers and the Council.
	Effective co-ordination, investment and management of community buildings development of asset based regeneration.	To be agreed at Community Group meeting and then at Neighbourhood Forum.
	Advice, guidance and access to training and education opportunities.	To be informed by Lambeth Employment and Training Providers network, local businesses and providers and agreed with Neighbourhood Forum.
	Identifying available resources (e.g. money) , bidding for them and managing projects/programmes.	Indicators to be developed of resources raised per priority.
Other Borough level or partner priorities to be shown here.	To be received via Lambeth First	To be agreed at Neighbourhood Forum.
	Ditto	To be agreed at Neighbourhood Forum.
	Ditto	To be agreed at Neighbourhood Forum.

18.3. Contributing to the Lambeth Sustainable Communities Strategy (SCS) and the Lambeth Local Area Agreement (LAA)

Lambeth First's effectiveness will be judged largely on its ability to deliver against the targets set out in the Lambeth LAA (as a demonstration of the partnership's progress towards achieving the SCS).

Stockwell is likely to be asked to use the table below to identify which indicators it will contribute to by deleting those not relevant. In the final column, Stockwell Partnership will need to broadly identify what activities/projects contribute to each indicator.

Action point: It is recognised that not all of the LAA indicators will be relevant to Stockwell's priorities, so an exercise at a community meeting needs to take place to include those where planned work in Stockwell will make a direct contribution.

Indicator description	NI	What activities will contribute to meeting this target in Stockwell?
Overall employment rate	151	Arrangements for taking this forward still need to be resolved between Stockwell Partnership/Lambeth Council and Lambeth First
New business registrations	171	As above
Achievement of a Level 2 qualification by the age of 19	79	As above
16-18 year olds not in education, employment or training	117	As above
Working age population qualified to at least Level 2 or higher	163	As above
Migrants English language skills and knowledge	13	As above
Working age people claiming out of work benefits in the worst performing neighbourhoods	153	As above
Emotional health of children	50	As above
Obesity among primary school age children in Reception year	55	As above

Indicator description	NI	What activities will contribute to meeting this target in Stockwell?
Stability of placements of looked after children: length of placement	63	Arrangements for taking this forward still need to be resolved between Stockwell Partnership/Lambeth Council and Lambeth First
Under 18 conception rate	112	As above
Achievement gap between pupils eligible for free school meals and their peers achieving the expected level at Key Stage 2 and Key Stage 4	102a and 102b	As above
Rate of permanent exclusions from school	114 (Local PI)	As above
Serious violent crime	15	As above
Serious acquisitive crime rate	16	As above
Perceptions about drug use and drug dealing as a problem	42	As above
Dealing with local concerns about anti-social behaviour and crime by the local council and police	21	As above
Percentage of people who feel they can influence decisions in their locality	4	As above
Overall/general satisfaction with the local area	5	As above
Building resilience to violent extremism within Lambeth	35	As above
Young people's participation in positive activities	110	As above
Take-up of formal childcare for low income working families	118	As above
Increasing the number of volunteers registering	Local PI	As above
Mortality rates from circulatory diseases in people under	121	As above
Social Care clients receiving Self Directed Support (Direct Payments and Individual Budgets)	130	As above

Indicator description	NI	What activities will contribute to meeting this target in Stockwell?
Number of vulnerable people achieving independent living	141	Arrangements for taking this forward still need to be resolved between Stockwell Partnership/Lambeth Council and Lambeth First
Carers receiving needs assessment or review and a specific carer's service, or advice and information	135	As above
Proportion of children in poverty	116	As above
Adults with learning disabilities in employment	146	As above
Adults in contact with secondary mental health services in employment	150	As above
Young offenders engagement in suitable education, employment or training	45	As above
Offenders under probation supervision in employment at the end of their order or licence	144	As above
Number of affordable homes delivered (gross)	155	As above
Number of households living in temporary accommodation	156	As above
Percentage of non-decent council homes	158	As above
Per capita CO2 emissions in the local authority area	186	As above
Improved street and environmental cleanliness (levels of graffiti, litter, detritus and fly posting)	195 (Local PI)	As above

18.4. Activities and Partner Contributions

If this methodology is to be adopted, at the end of the current 3 Lambeth First pilots, and once the Table 3 has been completed local partners would be asked to sign up to their commitments.

This section is designed to capture which activities are to be delivered through the model and, most importantly, how partnership working – either through the neighbourhood working or other/existing mechanisms – contributes to improved outcomes.

In the first column we will need to enter the activities/projects to be delivered in Stockwell; in the second column the anticipated outcome of each activity; and finally in the final column exactly what partner organisations will need to contribute to delivery of each specific task in order to achieve improved outcomes. Stockwell should then use Lambeth First Neighbourhood Working Development Group (NWDG) to identify where the contributions of individual partners need to be strengthened or improved. The intention would be to prepare this as a community-led process through a neighbourhood forum so that everyone can be clear who is doing what. An example is included as a guide:

Activity / Project	Anticipated Outcome	Contribution of NWDG / Partners
e.g. Job brokerage service	e.g. More Stockwell residents gaining employment opportunities	e.g. i) NWDG bringing pan London contacts and businesses to bring wider employment referrals ii) NWDG ensuring coordination with employment and skills division agenda iii) Job Centre Plus borough representative to tackle employment obstacles with Benefits Agency, DWP, etc...

19.0 Implementing this Neighbourhood Action Plan

Task	Time table	Lead	Outcome
Capacity building assessment of Stockwell Partnership as a neighbourhood lead organisation	September 2008	LBL Frances Forrest	Achieved – Stockwell Partnership assessed at highest score.
Stockwell Partnership to present to the Lambeth First Neighbourhood Working Development Group	September 2008	Stockwell Partnership Ian Sesnan	Achieved
Stockwell Partnership Chair joins Lambeth Neighbourhood Chairs' group	October 2008	Lucy Annan	Achieved
Funding in place for Stockwell Partnership's lead role for at least 18 months	By Dec 2008 when current interim provision ends	SP/LBL/LF	Appoint Director or other lead officer by Jan 2009
Joint Council/community meeting to reflect on Urban II and consider new neighbourhood working arrangements	By Dec 2008	Stockwell Partnership with LBL convene a neighbourhood forum	Necessary update for Stockwell as to what the new neighbourhood working arrangements are to be – agree a route to implementation
Community meeting to ensure that there is buy-in to the priorities and processes	January/February 2009	Stockwell Partnership convene a neighbourhood forum	Agreed high level priorities for all themes.

Task	Time table	Lead	Outcome
Community meeting to agree indicators which are appropriate to Stockwell, targets and whose responsibility they are	March 2009	Stockwell Partnership convene a neighbourhood forum	Agree indicators and who will manage them and where the resources are coming from

20.0 How this Neighbourhood Plan links to other plans

Lambeth's Sustainable Community Strategy (SCS)

Lambeth First is the Local Strategic Partnership for Lambeth that brings together all public service agencies, the Council, Police, and Primary Care Trust to name some. The voluntary and business sectors and community advocates are also key players in Lambeth First. They all come together to create a shared vision and sense of priorities for Lambeth.

This vision will be set out in a **Sustainable Community Strategy (SCS)** which will describe how Lambeth will change over the next twelve years to make it a better place for the people who live, work and visit here. The SCS will become the overarching plan for the borough. Every other major plan or strategy in Lambeth (such as the Housing Strategy, or the Local Development Framework) must ‘have regard to’ the SCS. A major consultation has taken place in order to develop this strategy and at the time of writing the results are being considered and the final plan prepared. This Neighbourhood Action Plan will need to fit in with the Sustainable Community Strategy and we are confident that it will because we have done so much consultation and discussed it at length with partner organisations and Lambeth First.

Lambeth Community Strategy 2004-2015

Other key linkages are with the Government’s and Lambeth Communities First initiative and Lambeth’s **Communities First Strategy 2007- 2010: Building Active Communities and Neighbourhoods**) and Lambeth First commissioned report ‘Devising Lambeth’s Approach to Neighbourhood Working,’ August 2007. This report has also been developed by the Communities’ First Programme Phase Two of which will contain a capacity building project for town centre and area forums. To support “more cohesive and resilient communities”. It is planned that this will lead to these two outputs:

1. To secure up to six capacity building plans for area engagement activities in the Norwood, Streatham, Clapham, Brixton, Stockwell and North Lambeth areas of Lambeth.

2. Up to six town centres, or area forums operating across Lambeth, which bring together representatives from voluntary and community sectors, elected councillors, safer neighbourhood panels and stakeholders at least four times a year, as well as an annual event within the area modelled on the People First Expo.

At the time of writing area reviews are underway involving the completion of an evaluation report to identify the state of play in each area and the capacity of community organisations to lead in areas such as Stockwell. It is understood that Stockwell will be grouped with Vassal Ward (to the East) and if so arrangements will need to allow for both Stockwell and Vassal. We would be keen to work together with them for the benefit of the whole.