Draft Revised Lambeth Local Plan October 2018

Draft Infrastructure Delivery Plan

October 2018



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1. Executive Summary

- 1.1 This Lambeth Infrastructure Delivery Plan (IDP) has been produced to identify infrastructure required to meet the needs of the borough between the financial years 2019/20 and 2034/35. This IDP provides evidence for the review of the Lambeth Local Plan and the review of the Lambeth Community Infrastructure Levy (CIL) Charging Schedule.
- 1.2 This IDP is a draft version published as part of public consultation on the Draft Revised Lambeth Local Plan and the Preliminary Draft Charging Schedule between October and December 2018. This document may be subject to updating prior to finalisation for submission and examination of the Revised Local Plan and Draft Charging Schedule.
- 1.3 The importance of infrastructure is highlighted in national planning policy and guidance and consequently this IDP has been written to meet requirements of the National Planning Policy Framework (NPPF) and Planning Practice Guidance (PPG). The IDP has also considered the growth requirements for Lambeth of the Draft London Plan 2017 (as amended August 2018).
- 1.4 This report identifies two levels of infrastructure:
 - Regional or sub-regional infrastructure infrastructure that serves London-wide or sub-regional needs or is needed to accommodate expected growth across the capital, not just in Lambeth
 - Borough-level infrastructure infrastructure that serves needs within Lambeth or is needed to accommodate expected growth across the borough.
- 1.5 Local infrastructure needs are addressed separately in Cooperative Local Investment Plans (CLIPs) for seven parts of the borough.
- 1.6 Regional and sub-regional infrastructure is addressed in section 4 of this report. Borough-level infrastructure is addressed in section 5 and is separated into a more detailed schedule for the first five year period (2019/20 to 2023/24).
- 1.7 This report addresses the following types of borough-level infrastructure:
 - Air Quality
 - Cemeteries and Crematoria
 - Education
 - Emergency Services
 - Health
 - Libraries and Community Hubs
 - Parks and Green Infrastructure
 - · Sports and Leisure
 - Transport and Public Realm
 - Utilities
- 1.8 The borough-level infrastructure schedule for the first five year period identifies **46** different infrastructure projects. Collectively these projects are estimated to cost **£341** million.

- 1.9 Though infrastructure delivery has previously been heavily reliant on funding from the public sector, in the context of public sector funding restrictions there will be increased reliance on infrastructure and service providers and the development industry to fund infrastructure going forward.
- 1.10 Taking into account committed sources of funding there is an estimated funding gap of £166 million. Based on the charges identified in the Preliminary Draft Charging Schedule October 2018 and the housing trajectory in the Draft Revised Lambeth Local Plan October 2018, it is estimated that £78.4 million could be generated in CIL receipts over the first five year period. This would result in an estimated funding gap of £92.4 million.
- 1.11 Following adoption of the Revised Lambeth Local Plan and revised CIL Charging Schedule, the council will report annually on progress with delivery of the infrastructure identified in this report by producing an Infrastructure Funding Schedule.
- 1.12 Annex 2 of this report sets out the current position with delivery of the infrastructure identified in Annex 2 of the Lambeth Local Plan 2015.

2. Introduction

Purpose

- 2.1 This Lambeth Infrastructure Delivery Plan (IDP) has been produced to identify infrastructure required to meet the needs of the borough between the financial years 2019/20 and 2034/35. This IDP provides evidence for the review of the Lambeth Local Plan and the review of the Lambeth Community Infrastructure Levy (CIL) Charging Schedule.
- 2.2 This IDP is a draft version published as part of public consultation on the Draft Revised Lambeth Local Plan and the Preliminary Draft Charging Schedule between October and December 2018. This document may be subject to updating prior to finalisation for submission and examination of the Revised Local Plan and Draft Charging Schedule.
- 2.3 The council has liaised with infrastructure and service providers and reviewed relevant reports and strategies to identify and detail infrastructure projects. A summary of reports and strategies relating to each infrastructure type is shown in Annex 1.
- 2.4 This report identifies two levels of infrastructure:
 - Regional or sub-regional infrastructure infrastructure that serves London-wide or sub-regional needs or is needed to accommodate expected growth across the capital, not just in Lambeth
 - Borough-level infrastructure infrastructure that serves needs within Lambeth or is needed to accommodate expected growth across the borough.
- 2.5 Local infrastructure needs are addressed separately in Cooperative Local Investment Plans (CLIPs) for seven parts of the borough.
- 2.6 Regional and sub-regional infrastructure is addressed in section 4 of this report. Borough-level infrastructure is addressed in section 5 and is separated into a more detailed schedule for the first five year period (2019/20 to 2023/24).
- 2.7 The detailed infrastructure schedule lists the infrastructure projects necessary to support expected growth in the borough in the first five years of the plan period, with information on anticipated costs and funding. Projects likely to come during years six to fifteen are listed separately, with less information available given greater uncertainty about project implementation during that period at this stage.
- 2.8 Following adoption of the Revised Lambeth Local Plan and revised CIL Charging Schedule, the council will report annually on progress with delivery of the infrastructure identified in this report.
- 2.9 Annex 2 of this report sets out the current position with delivery of the infrastructure identified in Annex 2 of the Lambeth Local Plan 2015.

Structure of the Infrastructure Delivery Plan

- 2.10 The Structure of the document is as follows:
 - Section 3 identifies the **policy and guidance** relevant to infrastructure planning.

- Section 4 addresses regional and sub-regional infrastructure
- Section 5 addresses borough-level infrastructure, separated into a detailed schedule of projects for the first five year period and a separate list of longer-term projects
- Section 6 summarises information on estimated **costs and funding** to deliver infrastructure in the first five years
- Annex 1 sets out sources of information used in the production of this IDP and identifies the organisations and agencies involved in the delivery of infrastructure in Lambeth and their latest agreed delivery strategy or programme
- Annex 2 summarises the 2015 infrastructure schedule and provides a progress update on projects

3. Policy and Guidance

3.1 As identified in national policy and guidance, the planning and delivery of infrastructure is an important part of the planning system. It is a key piece of evidence for the production of a Local Plan and for justifying the need for a Community Infrastructure Levy (CIL).

National Planning Policy Framework 2018 (NPPF)

- 3.2 The National Planning Policy Framework 2018 (NPPF) highlights the significance of infrastructure delivery. Paragraph 20 states that strategic planning policies should make sufficient provision for:
 - b) infrastructure for transport, telecommunications, security, waste management, water supply, wastewater, flood risk and coastal change management, and the provision of minerals and energy (including heat)
 - c) community facilities (such as health, education and cultural infrastructure)
- 3.3 The NPPF makes clear the importance of engaging with infrastructure providers and that engagement should be "effective and on-going" (paragraph 26) throughout the planmaking process.

Planning Practice Guidance (PPG)

- 3.4 The Planning Practice Guidance¹ (PPG) further expands on the role of infrastructure-planning in Local Plans, stating that councils should pay careful attention to "identifying what infrastructure is required and how it can be funded and brought on stream at the appropriate time." It states that this information can be set out in a supporting document such as an infrastructure delivery programme (or plan) that can be updated regularly.
- 3.5 The PPG sets out that:
 - It is important to have early discussions with infrastructure providers;
 - The Local Plan should make clear, for at least the first five years of the plan period, what infrastructure is required, who is going to fund it, and how it relates to the anticipated rate and phasing of development;
 - Less detail may be provided in relation to infrastructure for the period following the first five years of the Local Plan;
 - Councils should identify whether the delivery of infrastructure is uncertain and the consequences of such uncertainty; and
 - Where councils intend to bring forward CIL, there is a strong advantage in doing so in parallel with the production of a Local Plan.
- 3.6 The PPG also explains the relationship with infrastructure and CIL and states that:
 - CIL charging authorities need to draw on their infrastructure planning evidence when setting their CIL charge²
 - Charging authorities must identify the total cost of infrastructure they wish to fund wholly or partly through the levy and identify the funding gap, with the

¹ Paragraph 018 Reference ID: 12-018-20140306

² Paragraph 008 Reference ID: 25-008-20140612

- government recognising that funding sources beyond the short-term is often uncertain³
- At a CIL examination, the charging authority should set out a draft list of infrastructure projects or types that are to be funded (either wholly or in part) by CIL⁴

³ Paragraph: 016 Reference ID: 25-016-20140612

⁴ Paragraph: 017 Reference ID: 25-017-20140612

4. Regional and sub-regional infrastructure

- 4.1 This section sets out the regional and sub-regional infrastructure that will support growth across the capital, as well as in Lambeth. Whilst this infrastructure will support growth in the borough, Lambeth is not responsible for the delivery or funding of these projects.
- 4.2 Chapters 5, 8, 9 and 10 of the Draft London Plan 2017 (as amended August 2018) identify the importance of social, green, sustainable and transport infrastructure. Chapter 11 of the Draft London Plan 2017 discusses funding the necessary infrastructure to support the delivery of the document. Evidence underpinning the Draft London Plan 2017 identifies the strategic infrastructure needed to support its delivery.
- 4.3 The following regional or sub-regional projects are anticipated to be delivered during the period 2019/20 to 2034/35:
 - Thames Tideway Tunnel (TTT) a 25km sewer designed to intercept, store and transfer sewage waste away from the Thames, due to be complete in 2023.
 - Crossrail 2 (CR2) –a proposed new cross-London rail route between north and south-west London, with connections in central London. The proposed route has not yet been finalised but it is not anticipated there will be a CR2 station within Lambeth.
 - Kings College Hospital, Denmark Hill (KCH) a new masterplan is being produced for KCH which will set out how the hospital can be reconfigured to meet future needs at the sub-regional and regional level.
 - St Thomas' Hospital (STH) The Guy's and St. Thomas' NHS Foundation Trust is
 progressing plans to reconfigure and renew its estate to meet future needs at subregional and regional level.
 - Northern Line Upgrade Part 2 and extension to new Nine Elms and Battersea stations the first part of the Northern Line upgrade has taken place and the new Nine Elms and Battersea stations are due to open in 2020 connecting them with Kennington and the rest of the Northern Line. Part 2 will involve 17 additional trains being purchased to increase capacity throughout the network, anticipated to take place from 2023. Given that the Northern Line benefits passengers from multiple boroughs, it is considered to be a high level infrastructure project.
 - Bakerloo Line Extension and Upgrade The TfL Business Plan identifies that from 2023, works to upgrade the Bakerloo line will be undertaken to increase capacity, with a potential extension into Lewisham by 2029.

5. Borough-level Infrastructure

Introduction

5.1 This section of the IDP identifies the infrastructure needed in Lambeth to accommodate the level of growth identified in the Draft London Plan 2017 (as amended August 2018) and Draft Revised Lambeth Local Plan October 2018. The information is presented as a detailed schedule for the first five year period and a less detailed list for years six to fifteen on the plan period.

First five year period 2019/20 to 23/24

- 5.2 The Infrastructure Schedule overleaf identifies borough-level infrastructure projects necessary to accommodate growth in Lambeth in the financial years 2019/20 to 2023/24, under the following category headings:
 - Air Quality
 - · Cemeteries and Crematoria
 - Education
 - Emergency Services and Justice
 - Health
 - Libraries and Community Hubs
 - Parks and Green Infrastructure
 - Sports and Leisure
 - Transport/Public Realm
 - Utilities

Infrastructure Schedule for the five year period 2019/20 to 2023/24

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Air Quality			•			,		
Low Emission Neighbourhoods (LEN)	Improve Air Quality and monitoring in Air Quality Focus Areas and around sensitive receptors. 2017-2022 Air Quality Action Plan.	LB Lambeth	None	Borough-wide	£7.0m	f0	£7.0m	CIL, s106, LIP, Mayor's Air Quality Fund, Zero Carbon Fund
Cemeteries and Cr	ematoria	L		I.				
Lambeth, Streatham and West Norwood Cemeteries	To improve and increase capacity of the council's cemeteries and replace cremators. Cemetery Capital Investment Priorities, Cabinet Report (May 2015).	LB Lambeth	None. Will be met within existing facilities.	Gipsy Hill	£16.8m	£5.7m (A mixture of capital receipts and Heritage Lottery Funding)	f11.1m	From multiple sources including sponsorship.

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Education (Primar	(y)							
Sudbourne Primary School	Reconfiguration and expansion of Sudbourne Primary School from 1.5 FE to 3FE on the exisiting site and the Mandrell Road site.	LB Lambeth	Development would be on existing school site, as well as Mandrell Road site that is under council ownership.	Brixton Hill	£9.75m	£9.75m (Basic Needs Funding and S106)	£0	N/A
Glenbrook Primary School	Rebuild of existing primary school to continue provision of 2FE and allow Secondary School to also be built.	Harris Federation	Redevelopme nt on existing Glenbrook Primary School Site	Thornton	TBC	TBC (Fully funded by Priority Schools Building Programme)	£0	N/A
Wyvil School	To provide additional 2FE in a split-site school.	LB Lambeth	Remodelling and extension of existing school will happen on site.	Oval	£16.6m	£14.675m (S106, LB Lambeth and Developer contribution)	£1.925m	S106, DIFS

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Education (Second	ary)			<u> </u>			-	<u> </u>
Glenbrook Secondary Free School	To provide a new 6.5 FE secondary school	Harris Federation	Redevelopme nt on existing Glenbrook Primary School Site	Thornton	TBC	TBC (Fully funded by Free Schools Programme)	£0	N/A
New free school Vanguard (NAS) at Lollard Street	To provide 78 SEN secondary school places overall and 12 places in year 7	ESFA / Academies unit	Site in council ownership and has planning consent.	Prince's	TBC	TBC (Fully funded by ESFA/DfE)	£0	N/A
Additional Secondary School provision (South of Borough)	To provide either one or two forms of entry for secondary school places as an extension to a school located in the south of the Borough to meet needs by 2022	LB Lambeth	Site to be identified	South of the Borough	£7m-£14m	£7m (Basic Needs Funding)	£0 -£7m (dependant on amount of forms of entry needed)	Basic Needs Funding
Education (Further	·)	1	'	<u> </u>	•	•	'	1
Harris Central Sixth Form College	To provide 600 sixth form places	Harris Federation	Harris Foundation to identify and purchase site	Thornton	TBC	TBC (funded by Harris Federation)	£0	N/A

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Lambeth College	To reconfigure and redevelop Lambeth College's estate to improve their service delivery.	Lambeth College	Within the Lambeth College estate	Borough-wide	TBC	TBC (funded by Lambeth College)	£0	N/A
Emergency Service	25							
Lambeth Fire Station	Provision of new Fire Station as part of the redevelopment of the current site to improve service delivery for growing population. London Fire and Emergency Planning Authority Draft Asset Management Plan 2017	LFEPA/ Developer	Redevelopme nt of site currently in LFEPA ownership (Site Allocation 10)	Prince's	£15.0m	£15.0m (funded by developer)	£0	N/A

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Health							•	
Clapham Park Practice	Reconfiguration of Clapham Park Practice to meet additional demand resulting from Clapham Park Estate regeneration. NHS Lambeth CCG Estates Strategy	NHS Lambeth CCG/ LB Lambeth	None. Will be met within existing facilities.	Clapham Common	£3.3m	2.1m (NHS Estates and Technology Transformation Fund)	£1.2m	CCG to bid for CIL funding.
Expansion of Binfield Road, Mawbey Brough and South Lambeth Road GP Surgeries	Requirement to meet new population growth in Nine Elms & Vauxhall Opportunity Area. Development Infrastructure Funding Study. NHS Lambeth CCG Estates Strategy	NHS Lambeth CCG/ LB Lambeth	None. Will be met within existing facilities.	Vauxhall	£1.986m	£1.986m	£0	N/A
Crown Dale Medical Centre	Option appraisal for increasing capacity NHS Lambeth CCG Estates Strategy	NHS Lambeth CCG/NHS Property Services	TBC, considering new build and refurbishment options.	Knight's Hill	£3.0m	£0m	£3.0m	Options being explored, including NHSPS Landlord Capital.

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Stockwell	Option appraisal for local practices in Stockwell area, to address anticipated population growth. NHS Lambeth CCG Estates Strategy	NHS Lambeth CCG	None, will take place within the sites of existing practices.	Stockwell	TBC	£0m	TBC	Options being explored, including Wave 5 NHS Capital Funding
Baldry Gardens Health Centre	Reconfiguration to increase capacity NHS Lambeth CCG Estates Strategy	NHS Lambeth CCG / Community Health Partnerships/ GSTT/South London and Maudsley NHS Trust	None. Will be met within existing facilities.	Streatham Wells	£1.26m	£0m	£1.26m	Awaiting outcome of bid for Wave 4 NHS Capital, CHP Landlord Capital

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
New Primary Care Centre in Waterloo	To support development of local care networks and community based multi-agency services NHS Lambeth CCG Estates Strategy	NHS Lambeth CCG working with Lambeth Council	TBC, potential for colocation with Joanna Primary School/New Waterloo Library.	Bishop's	TBC (subject to feasibility)	£0.01m (CCG, for feasibility)	TBC	Examining other potential funding sources, including through One Public Estate and NHS Capital
Libraries and Comr	nunity Hubs							
Johanna Primary School/ New Waterloo Library	Redevelopment to provide education provision as well as a new, purpose-built library resource for North Lambeth residents that supports education outcomes for young people.	LB Lambeth / Oasis Trust	No. Would be within current school site.	Bishop's	£16m (£14.2m for School and £1.8m for Library)	£0	£16.0m	Expected to be delivered and funded by a development partner as part of the development of the site.

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Lambeth Archives	New archives facility to increase space for borough records and improve visitor access Cabinet Report (October 2017) approved recommendation to relocate Archive Services	LB Lambeth	No. Site already in Council ownership (301 Kennington Lane)	Oval	TBC (subject to feasibility)	£0.125m (CIL and Co-operative Investment Fund)	TBC	Cross- subsidy through development and S106.
Upgrade of Community Facilities	To improve and upgrade community facilities to meet future needs caused by population growth.	LB Lambeth	None, expected to come forward in existing facilities	Borough-wide	£2.5m	£0	£2.5m	Multiple sources, including S106 and CIL.
Parks and Green In	 frastructure							
Borough-wide programme of parks and green infrastructure improvements	Improvements to parks and open spaces, to support more intensive use arising from population growth. LBL Parks and Open Spaces Capital Investment Plan	LB Lambeth	None, will take place on existing land.	Borough-wide	£24.91m	£8.17m (A mixture of capital funding, S106 monies and external funding)	£16.74m	Multiple sources including CIL

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Sports and Leisure							1	
Clapham Common	2 new full size 3G sports pitches plus new changing provision. To meet future need for outdoor sports pitches.	LB Lambeth	To be delivered on Clapham Common (subject to planning consent)	Clapham Common	£3.5m	£3.5m (A mixture of CIL/Grant Funding and Sports England Funding)	£0	N/A
Vauxhall Square Site	Potential to provide community access to new leisure facilities.	Developer	As part of Vauxhall Square development (subject to planning consent).	Vauxhall	N/A	Direct provision	£0	N/A
Doon Street Development	To provide new swimming pool	Developer	As part of Doon Street development.	North Lambeth	N/A	Direct provision	£0	N/A

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Transport/Public	Realm							
Electric Vehicle Charging Infrastructure	Provision of on-street charging facilities for electric vehicles to address air quality issues by enabling the uptake of zero emissions vehicles. Draft Lambeth Transport Strategy, Mayor of London's Transport Strategy, Air Quality Management Action Plan	LB Lambeth/TfL	To be identified.	Borough-wide	£0.92m	£0.55m	£0.37m	While further grants may be available, the sector is expected to move towards a self-sustaining business model with less requirement for public sector subsidy and greater reliance on service users and the private sector.

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Healthy Route Network	Borough wide infrastructure improvements for walking and cycling. Draft Lambeth Transport Strategy, Mayor of London's Transport Strategy	LB Lambeth / TfL (where routes identified on their network e.g. CFR15 on the A23.)	To come forward on identified routes.	Borough-wide	£17.5m	£1.5m (Quietways and LIP funding)	£16.0m	TfL funding from CFR15, Q5, Q7 and the Streatham to Peckham Quietway. TfL LIP funding for development of LBL sponsored routes CIL/S106
Low Traffic Neighbourhoods	Area based improvements to reduce traffic and enable walking and cycling Draft Lambeth Transport Strategy, Mayor of London's Transport Strategy	LB Lambeth	To be identified.	Borough-wide	£3.0m	£0	£3.0m	TfL Local Implementat ion Plan CIL/S106

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Bus priority	Targeted interventions on bus routes to improve journey times. Draft Lambeth Transport Strategy, Mayor of London's Transport Strategy	LB Lambeth/ TfL	To come forward on strategic bus routes.	Borough-wide	£2.0m	£0.6m (TfL)	£1.4m	TfL
Secure cycle parking	Bike hangars, on-street visitor cycle parking, parking at transport interchanges. Draft Lambeth Transport Strategy, Mayor of London's Transport Strategy	LB Lambeth	To come forward at transport interchanges and other locations to be identified.	Borough-wide	£1.5m	£0.15m	£1.35m	TFL Local Implementat ion Plan funding, S106

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Brixton Liveable Neighbourhood	Area based scheme to improve walking, cycling, public realm, air quality and environmental benefits in Brixton town centre and adjacent neighbourhoods. Brixton Public Realm Strategy 2014, Draft Lambeth Transport Strategy	LB Lambeth	Throughout Brixton and surrounding area.	Coldharbour, Ferndale, Brixton Hill, Herne Hill, Tulse Hill	£7.0m	£0m	£7.0m	Bids to Liveable Neighbourho od and Good Growth Funds, CIL/S106
Vauxhall Gyratory	Removal of Vauxhall gyratory to be replaced with two-way working and construction of a new bus station, canopy and public square. Draft Lambeth Transport Strategy, Mayor's Transport Strategy	LB Lambeth / TfL	To come forward at the Vauxhall Gyratory.	Vauxhall	£50.0m	£50m (A mixture of VNEB DIF monies and TfL)	£0	N/A

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Vauxhall area highway improvements	Improved access and environment adjacent to the Nine Elms and Vauxhall Opportunity Area	Funding and governance for this project is yet to be agreed.	To be identified.	Vauxhall	£5.0m	£0	£5.0m	TfL, CIL
	The removal of the Vauxhall gyratory and uplift in public realm should be complemented by related improvements to the adjacent area to improve access, public realm and environmental quality.							
	Draft Lambeth Transport Strategy							
Borough-wide Highways Improvements	To improve and upgrade the highway to allow for more intensive use.	LB Lambeth	To be identified.	Borough-wide	£37.5m	£7.5m (Parking revenue receipts)	£30.0m	S106, CIL and other funding sources.

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Lambeth Bridge South Improvements	Conversion of roundabout to a four way junction with segregated cycle lanes and increased pedestrian space. Identified as a high priority junction for collision reduction.	TfL/ LB Lambeth/ LB Westminster	Requires conversion of existing roundabout.	Prince's	£2.5m	£2.5m (TfL)	£0m	N/A
Tulse Hill gyratory	Introduction of 2-way working and associated public realm improvements.	LB Lambeth / TfL	Requires conversion of existing one- way system.	Tulse Hill	£5.0m	£5.0m (TfL)	£0	N/A
Streatham Hill Phases 5&6	Delivery of public realm, walking and cycling improvements between Sternhold Avenue and South Circular. Draft Lambeth Transport Strategy, Streatham Masterplan	LB Lambeth / TfL	To come forward on Streatham Hill.	Streatham	£10.0m	£10.0m (TfL)	fO	N/A

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Waterloo City Hub and Waterloo Road	Reconfiguration of Junction to allow for new open space, new bus station, new direct links from Station to South Bank and	TfL / LB Lambeth	Requires existing junction to be reconfigured to create space for	Waterloo	£25.0m	£25.0m (TfL and CIL)	£0	N/A
	upgrades to adjoining streets including Sandell St, Exton St, Mepham St. Improvements to Waterloo Road/Bayliss Road/The Cut Junction.		project.					
	Waterloo Opportunity Framework (GLA), Waterloo SPD, Draft Lambeth Transport Strategy							

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Waterloo Public Realm Projects	o Spine Route (Upper Ground / Belvedere Road/ Concert Hall Approach) o Emma Cons Garden and junction / Millenium Green o 'Play Trail' Neighbourhood enhancement and 'Low Line' between Waterloo East and Vauxhall (Lambeth Bridge Road) o Victory Arch Square: o Concert Hall Approach: o The Cut	LBL/ TfL /SBEG/TfL/ third party developer	On identified routes and sites.	Waterloo	£15.0m	£0.28m (LIP and HIP funding)	£14.72m	Section 106. Matched funding by South Bank BID for Spine Road
Loughborough Junction Public Realm	Measures to improve quality of environment and create better conditions for walking and cycling.	LB Lambeth	Within Loughborough Junction Area.	Loughborough Junction	£4.0m	£0.25m	£3.75m	S106, TfL LIP, CIL
Road Danger Reduction	Measures to re-inforce the borough wide 20mph speed limit and improve roads / junctions with a high collision rate.	LB Lambeth	On routes with a poor safety record.	Borough-wide	£5.0m	£0.576m	£4.424m	CIL, S106, LIP, TfL

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Brixton Rail Station upgrade	Refurbishments to provide step-free access and safer and improved user experience Draft Lambeth Transport Strategy	TfL/ LB Lambeth/ Network Rail	None. To come forward within current station.	Coldharbour	£10.0m	£0	£10.0m	DfT/Network Rail, Train Operating Company
Streatham Station Access	Provision of platform lifts at Streatham station Draft Lambeth Transport Strategy	LB Lambeth/ Network Rail/ TfL	To come forward within current station or surroundings.	St Leonards	ТВС	£0	ТВС	Network Rail Access for All programme
Tulse Hill Station upgrade	Network Rail has identified the need for congestion relief. Passenger growth is expected as the interchange becomes more significant. Access to and between platforms is poor with no step free access. Draft Lambeth Transport Strategy	LB Lambeth/ Network Rail/ TfL	To come forward within current station or surroundings.	Norwood	TBC	£0	TBC	Network Rail

Project	Project Information/ Supporting Strategies	Lead Delivery Agency	Land Requirements	Area	Estimated Cost (excluding land acquisition costs)	Committed Funding (source, where known)	Funding Gap	How Funding Gap Could Be Met
Utilities							1	
New digital infrastructure	Installation of wi-fi and small cells to street furniture (e.g. lamp posts) to increase digital connectivity	LB Lambeth, Arqiva / Concesssionaire / Bouygues	None.	Borough-wide	£3.35m	£3.35m (Arqiva)	£0	N/A
Borough-wide Flood Risk Reduction Schemes	To reduce flood risk in Critical Drainage Areas (CDA) to ensure future resilience against the impact of climate change.	Lambeth Local Lead Flood Authority	TBC	Borough-wide	£0.50m	£0	£0.50m	CIL,s106, Environment Agency or Thames Water funding.
Waste Infrastructure	To provide electric charging infrastructure for the waste and recycling fleet	LB Lambeth	Within waste depots	Borough-wide	£1.0m	£0	£1.0m	CIL/S106 and other funding sources.

Years six to fifteen

- 5.3 The following projects are expected to be delivered between 2024/25 and 2034/35:
 - Brixton Recreation Centre Works to the existing recreation centre to meet future needs.
 - Electric Vehicle Charging Infrastructure Continuation of the programme to roll out Electric Vehicle Charging points across the borough.
 - Healthy Route Network Continuation of the programme to improve infrastructure for walking and cycling.
 - Low Traffic Neighbourhoods Continuation of the programme to reduce traffic and enable walking and cycling.
 - Orbital rail connections a set of infrastructure improvements, including the
 provision of new platforms to provide interchange with London Overground and
 other orbital services in the Brixton/Loughborough Junction area, as well as
 platform lengthening to accommodate longer trains at Wandsworth Road and
 Clapham High Street
 - Waterloo Public Realm Continuation of the programme to improve public realm and encourage walking and cycling in the Waterloo area.
 - School place planning the council undertakes an annual assessment of school place provision in the borough. Needs beyond year five will be assessed on the basis of this updated analysis.
 - Health infrastructure the council will continue to work with the Lambeth Clinical Commissioning Group (CCG) throughout the Local Plan period to help identify further infrastructure needs beyond year five.
 - District Heating Networks the installation of district heating networks to lower emissions in different parts of the borough.

6. Costs and funding

Costs

6.1 The Infrastructure Schedule for the first five year period identifies **46** infrastructure projects. The estimated total cost to deliver these projects is **£341 million**.

Sources of Funding

- 6.2 Traditionally, infrastructure projects have been heavily reliant on public sector funding to support their delivery. The council and other public authorities have seen unprecedented levels of financial cuts, as well as a reduction of its revenue streams. In addition, funding from Central Government bid regimes are not a regular funding source of infrastructure and in such an uncertain financial environment, are heavily competitive and constrained.
- 6.3 As such, there is a greater expectation that infrastructure and service providers and the development industry will fund the necessary infrastructure necessary to accommodate growth.
- 6.4 The Infrastructure Schedule has identified sources of committed funding where known. This results in an estimated funding gap between the cost of projects and the funding committed for their delivery of approximately £166m. This is set out below.

Infrastructure Type	Estimated Cost	Committed Funding	Funding Gap
Air Quality	£7.0m	£0m	£7.0m
Cemeteries and Crematoria	£16.8m	£5.7m	£11.1m
Education	£40.35m	£31.425m	£8.925
Emergency Services	£15.0m	£15.0m	£0m
Health	£9.546m	£4.086m	£5.46m
Libraries and Community Hubs	£18.5m	£0m	£18.5m
Parks and Green Infrastructure	£24.91m	£8.17m	£16.74m
Sports and Leisure	£3.5m	£3.5m	£0m
Transport/Public Realm	£200.92m	£103.906m	£97.014m
Utilities	£4.85m	£3.35m	£1.5m
TOTAL	£341.376m	£175.137m	£166.239m

Community Infrastructure Levy (CIL)

6.5 Based on the charges identified in the Preliminary Draft Charging Schedule October 2018 and the housing trajectory in the Draft Revised Lambeth Local Plan October 2018, it is estimated that £78.4 million could be generated in CIL receipts over the first five year period. This would result in an estimated funding gap of £92.4 million.

<u>Annex 1 – Sources of Information</u>

The following table sets out the organisations and agencies involved in the delivery of infrastructure in Lambeth and their latest agreed delivery strategy or programme, where known.

Organisation	Strategy, Programme or Report
	Air Quality
LB Lambeth	Air Quality Action Plan 2017-2022
	Cemeteries and Crematoria
LB Lambeth	Cemetery Capital Investment Priorities, Officer Delegated Decision
	Report (February 2015)
	Education
LB Lambeth	Pupil Place Planning and Resultant Capital Programmes, Cabinet
	Report (December 2017)
	Emergency Services and Justice
HM Courts and	Fit for the future: transforming the Court and Tribunal Estate (2018)
Tribunals Service	
London Ambulance	A world class ambulance service for a world class city: Strategy
Service	2018/19-2022/23
London Fire	Draft Asset Management Plan (March 2017)
Brigade	
Metropolitan Police	MPS Business Plan 2017-18
Service	
	Health
Guy's and St	Together we care: our strategy 2018-2023
Thomas' NHS	
Foundation Trust	Operational Plan 2017/18 and 18/19
King's College	Strategy 2014-19: Our Vision for the new King's
Hospital NHS	Strategy 2011 101 Oct Violettion the Withing o
Foundation Trust	
Lambeth Clinical	Healthier Together Five Year Strategy 2014/15 to 2018/19
Commissioning	Lambeth Healthcare Infrastructure Analysis 2018
Group (CCG)	Brixton Health Hub: GP and Community Health Demand/Supply
	(2018)
South East London	Sustainability and Transformation Plan
Sustainability and	
Transformation	
Partnership	
South London and	Estates Strategy (June 2017)
Maudsley (SLaM)	
NHS Foundation	
Trust	
	Libraries and Community Hubs
LB Lambeth	Future Options for Lambeth Archives Cabinet Report (October 2017)
	Parks and Green Infrastructure
LB Lambeth	Parks and Open Spaces Capital Investment Plan (2014/15 –
	2018/19)
	Sports and Leisure
	Strategic Assessment of Need for artificial grass provision in London
	2017-2041
1	

Organisation	Strategy, Programme or Report
Greater London	Strategic Assessment of Need for sports halls in London 2017-2041
Authority and	Strategic Assessment of Need for swimming pools in London 2017-
Sports England	<u>2041</u>
LB Lambeth	Lambeth Physical Activity and Sports Plan 2015 to 2020
	Lambeth Indoor Sports Facilities Plan 2015 to 2020
	Lambeth Outdoor Facilities Plan 2015 to 2020
	Transport and Public Realm
GLA/Transport for	Mayor's Transport Strategy
London (TfL)	London's strategic infrastructure requirements – an evidence base to
	help deliver the Mayoral strategies
	<u>TfL Business Plan 2018/19 to 2022/23</u>
LB Lambeth	Draft Lambeth Transport Strategy
	Draft Lambeth Local Implementation Plan III
Network Rail and	Railway Upgrade Plan Update 2017-18
train operating	
companies	
	Utilities
LB Lambeth	Lambeth Wi-Fi Concession Contract, Cabinet Member Delegated
	Decision Report, 12 May 2017
Southern Gas	Leading the way in energy delivery: Our company strategy 2016-17
Networks	
UK Power	Business Plan (2015 to 2023)
Networks	
Environment	Thames Estuary (TE2100 Plan) (November 2012)
Agency	Thames River Basin Management Plan, December 2015
DEFRA	<u>Creating a River Thames fit for our future – An updated strategic and</u>
	economic case for the Thames Tideway Tunnel, October 2015
Thames Water	Charging arrangements for new connection services (1 April 2018 –
	31 March 2019)
	Business Plan 2015-2020
	<u>Draft Water Resources Management Plan 2019</u>

<u>Annex 2 2015 Infrastructure Schedule – Progress update</u>

The tables below set out the current position with the projects identified in the Infrastructure Schedule in Annex 2 of the Lambeth Local Plan 2015 and identify which projects are identified in the Infrastructure Schedule, the list of projects anticipated to come forward in years 6 to 15 of the plan period or the list of sub-regional or regional projects lists.

Projects completed

Projects completed Project	Project update
	Transport
Northern Line upgrade part 1	This was completed in 2016.
Vauxhall underground congestion relief and step-free access station improvements	This was completed in 2016.
Vauxhall over- ground station platform improvements	New stairs and lift renewal completed in early 2018.
Waterloo Station improvements phase 2 – capacity increase	Platforms have been extended and opened.
Cycle Docking Stations	Docking stations opened in Brixton in February 2018.
	Emergency Services
Fire Station replacement West Norwood	New station opened in 2014.
	Health
Norwood Neighbourhood Resource Centre	The Resource Centre was opened in 2014
	Education
New SEN Provision - Landsdowne Rebuild.	Works completed by December 2016.
EACT Academy – City Heights	The school opened in September 2013.
Expansion of legacy BSF secondary	Expansion of Dunraven and Norwood secondary schools were completed in 2013.

achaela Namusad		
schools - Norwood		
and Dunraven		
	Public Realm	
Lower Marsh	Project completed in August 2018.	
Regeneration		
Project: Area 2		
Westminster Bridge		
Road/Upper Marsh		
Leake Street tunnel	Leake Street has been refurbished for seven retail units and a new	
enhancement and	public realm and lighting scheme has been implemented.	
new uses		
Stockwell	Stockwell gyratory was removed in December 2016.	
	Sports & Leisure	
Streatham Leisure	New Leisure Centre and Ice Rink opened in 2013.	
Centre	·	
Norwood Hall	The West Norwood Health and Leisure Centre opened in 2014.	
Libraries & Community Hubs		
Streatham	This work was completed in 2014.	
Library	·	
Brixton Library	The project has been completed.	
Carnegie	The library reopened in 2018.	
Library/Hub		
'Your New Town	The New Town Hall development was completed in early 2018.	
Hall' scheme (SW2)		

Projects underway/in development

Project	Project update
	Transport
Northern Line Extension to Nine Elms and Battersea	This is under construction and is due to be completed in 2020. This is listed as a regional or sub-regional project in this IDP.
Bakerloo Line upgrade	This project aligns with the Bakerloo Extension Line which is now due for completion in 2028/29. New trains will operate from 2023. This is listed as a regional or sub-regional project in this IDP.
Vauxhall gyratory and interchange improvements	Planning permission was granted for a new bus station in December 2017. The gyratory and works and bus station are scheduled to begin in 2020. This project is listed in the five year schedule of borough-level projects in this IDP.
Brixton Town centre transport infrastructure	New cycle hub currently expected to come forward as part of a development scheme on the identified site.
Remove lift from Victory Arch to subway	Planning permission has not been implemented.
Waterloo Station – reintroduction of platforms 20 -24.	The platforms are due to be in operation by December 2018.

Project	Project update
Transport interchange on London Road	This will be delivered as part of TfL's Waterloo City Hub project, which is expected to complete in 2020. This project is listed in the five year schedule of borough-level projects in this IDP.
Nine Elms & Vauxhall Legible London	Sign refresh in Vauxhall and Brixton will take place in 2019 subject to TfL confirmation.
Cycle routes network – central London grid	There has been partial completion of high quality cycle routes in Zone 1, with further schemes in development. The Healthy Route Network project is listed in the five year schedule of borough-level projects in this IDP.
Cycle routes – quietways	Quietway 5 has largely been completed and Quietway 7 is due for implementation in 2018. The Healthy Route Network project is listed in the five year schedule of borough-level projects in this IDP.
Hostile Vehicle Mitigation Phase 2 Addington Street / Westminster Bridge Road roundabout pedestrian movement	Phase 2 is currently in planning but there are not currently timescales set for its delivery. The project is under-construction with minor finishing works being undertaken until Autumn 2018.
Albert Embankment	Improvements have not yet taken place but is are still sought as part of the development of a Healthy Route Network. The Healthy Route Network project is listed in the five year schedule of borough-level projects in this IDP.
Highway improvements outside the Nine Elms and Vauxhall Opportunity Area	Scoping work has been undertaken. Borough-wide Highways Improvements is listed in the five year schedule of borough-level projects in this IDP.
Nine Elms & Vauxhall Strategic Links	Enhanced pedestrian movement is to be delivered as part of the development of Vauxhall. Vauxhall area highway improvements is listed in the five year schedule of borough-level projects in this IDP.
Crossrail 2	The project has not yet been delivered and is still yet to be confirmed. This is listed as a regional or sub-regional project in this IDP.
	Utilities
Thames Tideway Tunnel	The scheme is under development and expected to be completed in 2023. This is listed as a regional or sub-regional project in this IDP.
Nine Elms & Vauxhall District Heating Network	The GLA are leading on a feasibility study to investigate a district heat network in the area.
Emergency Services	
Lambeth Fire Station	Expected to come forward as part of the redevelopment of the existing Fire Station on Albert Embankment. Lambeth Fire

Project	Project update
	Station is listed in the five year schedule of borough-level projects in this IDP.
	Health
Primary Care Centre in Waterloo	Feasibility study is currently underway with potential for colocation of centre as part of redevelopment of Johanna Primary School. A New Primary Care Centre in Waterloo is listed in the five year schedule of borough-level projects in this IDP.
Nine Elms & Vauxhall Opportunity Area –development of primary care services and facilities.	Expansion of Binfield Road, Mawbey Brough and South Lambeth Road GP surgeries being delivered. These projects are listed in the five year schedule of borough-level projects in this IDP.
Guy's and St Thomas' Hospital NHS Foundation Trust	A number of identified projects at St. Thomas' Hospital were completed: - PET Centre was refurbished in 2013 - The Cleft Centre relocated from Guy's to St. Thomas' - A new Urgent Care Centre was opened in 2016 - Re-cladding of the East Wing was completed in 2016. A number of projects did not advance and a new Masterplan is to be prepared. This is listed as a regional or sub-regional project in this IDP.
Kings College Hospital Trust Denmark Hill Masterplan	A new masterplan will be developed for Kings College Hospital. This is listed as a regional or sub-regional project in this IDP.
	Education
Lambeth College	Phases 1 and 2 are complete but Phase 3 was never progressed. Lambeth College are in the process of preparing future plans for its estate. Lambeth College is listed in the five year schedule of borough-level projects in this IDP.
Woodmansterne proposed expansion to secondary provision in addition to primary school	Secondary school opened in 2017, new school building due to be open in 2019.
Expansion of existing primary schools (phases A and B)	All of the planned expansions have been completed with the exception of Wyvil and Sudbourne which are in development. Wyvil and Sudbourne Primary Schools are is listed in the five year schedule of borough-level projects in this IDP.

Project	Project update
New Primary School in Clapham Park Estate	Discussions about Telferscot 2 are continuing.
New primary school / possible expansion of existing Wyvil school	Expansion of Wyvil School expected to be completed by 2020. Wyvil School is listed in the five year schedule of borough- level projects in this IDP.
	Parks and Open Spaces
Parks and Open Spaces	The previous IDP identified multiple parks and open spaces projects. A range of these projects have come forward and some are still planned. A Borough-wide programmes of parks and green infrastructure improvements is listed in the five year schedule of borough-level projects in this IDP.
	Public Realm
Lowering of Cab Road and Station Approach	Network Rail launched their 2050 plan but it is unlikely that Station Approach will come forward during the Local Plan period. Some improvements to the end of Cab Road will take place as part of the Elizabeth house redevelopment and Mepham Street will be improved as part of the City Hub scheme. Waterloo Public Realm Projects is listed in the five year schedule of boroughlevel projects in this IDP.
Victory Arch Square	This will be delivered through a revised Elizabeth House redevelopment proposal, subject to planning consent. Waterloo Public Realm Projects is listed in the five year schedule of borough-level projects in this IDP.
Emma Cons Gardens	Expected to come forward as part of set of schemes relating to public realm in Waterloo. Waterloo Public Realm Projects is listed in the five year schedule of borough-level projects in this IDP.
IMAX Roundabout and Waterloo Road	Consultation took place in 2017, with construction expected from 2020. Waterloo Public Realm Projects is listed in the five year schedule of borough-level projects in this IDP.
Lower Marsh Regeneration Project: Area 2 Westminster Bridge Road/Upper Marsh	Under construction and expected to be complete in early 2019.
Belvedere Road / Upper Ground – South Bank Spine Route	The project is being taken forward and is at a design stage. Waterloo Public Realm Projects is listed in the five year schedule of borough-level projects in this IDP.
Waterloo Westside Public Realm Programme	TfL have delivered cycling and pedestrian improvements (including public realm improvements) to Westminster Bridge South Roundabout and Addington Street. It is not expected that further elements of the project will come forward.
Vauxhall Cross	Planning permission for a new bus station was granted in December 2017. Vauxhall Gyratory is listed in the five year schedule of borough-level projects in this IDP.

Project	Project update
Loughborough Junction framework plan	Light touch works to Wyck Gardens and the railway bridge have been undertaken, with further work planned. Loughborough Junction Public Realm is listed in the five year schedule of borough-level projects in this IDP.
Streatham	A number of phases of the Streatham High Road improvements have been undertaken and further improvements are planned. Streatham Hill Phases 5 and 6 is listed in the five year schedule of borough-level projects in this IDP.
Brixton Town Centre Public Realm	A number of schemes have been completed (e.g. Canterbury Square and Electric Avenue), with Atlantic Avenue public realm scheduled for 2019. Brixton Liveable Neighbourhood is listed in the five year schedule of borough-level projects in this IDP.
Norwood	Public realm works underway and due for completion later in 2018.
	Sports & Leisure
Doon Street Leisure Provision	Planning permission was granted in 2010. Permission is extant but development has not yet commenced. Doon Street Development is listed in the five year schedule of borough-level projects in this IDP.
Brixton Recreation Centre	Plans are being reviewed following the listing of the site by Historic England but it is expected that the site will be redeveloped. Brixton Recreation Centre is listed as a project that is anticipated to come forward between years 6 and 15 of the plan period in this IDP.
	Libraries & Community Hubs
Waterloo Library	The library has been temporarily relocated and options are being explored to create a new permanent home as part of the redevelopment of Johanna Primary School. A New Waterloo Library is listed in the five year schedule of borough-level projects in this IDP.
Nettlefold Cultural and Creative Hub including West Norwood Library	The site is under construction and likely to complete soon.
Minet Library	A Local Steering Group is to be established to look at the long- term future of the Library. Feasibility works are ongoing to relocate the council's archives from the site to a new facility. Lambeth Archives is listed in the five year schedule of borough-level projects in this IDP.
Relocation of Lambeth Archives	An October 2017 Cabinet report approved recommendations to develop a scheme to relocate the Lambeth Archive service to 301 Kennington Lane as a standalone facility or as part of a mixed use development and feasibility work is ongoing. Lambeth Archives is listed in the five year schedule of borough-level projects in this IDP.

Projects not progressed/No update

Projects not progressed	Project update	
	Transport	
Tramlink extension to Crystal Palace	There are currently no plans for this project to be implemented. It is not currently in TfL's business plan.	
Vauxhall over- ground station platform improvements	The council has not been made aware of plans to increase platform lengths at the station.	
London Overground	New high-level stations at Brixton and Loughborough Junction and access improvements and platform lengthening to Wandsworth Road and Clapham High Street Stations have not yet progressed.	
An appropriate replacement for the role and function of the former Cross River Congestion relief on the Northern line corridor	There are currently no plans for this project to be implemented.	
Cornwall Road bus garage redevelopment	Development of the site has not progressed.	
River Bus Piers	No update available at this time.	
Cycle Super Hub at Waterloo	This project is not in TfL's business plan.	
	Utilities	
Lambeth's Reuse and Recycling Centre	This project has not been progressed.	
South Bank Decentralised Energy Network	Further feasibility has been undertaken but no delivery planned.	
	Emergency Services	
Metropolitan Police estate	The Estate Strategy is currently under review.	
Fire station improvement – Brixton	This project is not identified in the LFEPA's Draft Asset Management Plan.	
Lambeth River Station	This project is not identified in the LFEPA's Draft Asset Management Plan.	
	Education	

Additional new primary school in	This is not being progressed.	
Norwood		
	Public Realm	
Millennium Green Junctions – neighbourhood hub Riverside Walkway	The City Hub scheme led by TfL and the council will include improvements to the pedestrian crossing but junction work is not expected to come forward. This project is landowner led. Repair and renewal are being undertaken on a reactive basis.	
Pedestrian connection from Upper Ground - street level to Waterloo Bridge – bridge approach.	This project has not been delivered as the Doon Street development has not been implemented.	
Improved connection from Waterloo Station (east side) to Lower Marsh, Baylis Road	This project is no longer being progressed.	
Waterloo East NR Station Public Realm and Way Finding	This project is no longer being progressed,	
Flaxman Leisure Centre	There are currently no plans to develop the Leisure Centre.	
Ferndale Leisure Centre	There are currently no plans to develop the Leisure Centre.	
	Libraries & Community Hubs	
Stockwell Hubs sites	This project has not progressed.	
The Brix Tate South Lambeth Library	This project has not progressed. No update available at this time.	
Durning Library	Plans for the redevelopment of the site is to be developed.	
Employment Training		
Employment Training Centre	This project will no longer be delivered.	
Cultural Facilities		
Southbank Centre Festival Wing	No update is available at this time.	