

Annual Workforce Equality and Diversity Profile Report 2018/2019

Contents

1. Overview
2. Report Purpose
3. Lambeth Equality Commission Recommendations
4. Key metrics and findings
5. Workforce size and shape
6. Age Profile
7. Disabled Staff
8. Ethnicity and Race
9. Gender
10. Sexual Orientation
11. Religion/Faith
12. Maternity Leave
13. Starters and Leavers
14. Recruitment
15. Key terms and definitions



Lambeth

1. Overview

Report overview

This Annual Workforce Equality Report covers Lambeth Council's key diversity statistics for 2018-19 and compares to 2017/18 and 2016/17 results where available.

It details of the workforce diversity demographic composition in terms of the key 'protected characteristics' under the 2010 Equality Act and monitors the profile of the workforce in regard to:

- Age
- Disability
- Gender
- LGB
- Race and Ethnicity
- Religion and belief
- Maternity

The report provides a diversity profile in regard to each characteristic including:

- Directorate
- Grade
- Length of Service

Report overview

- The council has recently introduced equality targets and key performance indicators for the top 5% earners in order to monitor progress of the EDI Strategy and action plans. BAME representation has increased from previous year however while women and disabled staff have increased overall there has been a decrease in disabled staff reporting at senior levels.
- Gender and ethnicity pay gap reporting is also included for the first time. The council has included gender, race and disability pay gap analysis as key corporate performance indicators following the introduction of statutory gender pay gap reporting in 2018 and government consultation on the introduction of statutory ethnicity pay gap.
- Recruitment and retention patterns are also key equality indicators and will continue to be a primary area of focus for implementing and monitoring the equality action plan. There are positive signs of progress in attracting and retaining diverse talent however there are also areas for improvement in regard to recruit to hire rates for target groups including black, Asian and minority ethnic, disabled, women and under 30s.
- While more disabled and LGBT staff are recorded in the workforce, under-reporting continues to be an issue particularly in regard to sharing personal information on disabled, ethnicity, religion and sexual orientation status. Actions to further promote and boost staff and applicants' confidence in sharing diversity status will continue as part of the EDI programme.
- Moving forward, regular in year review of monthly and quarterly diversity data will be monitored and reported in order to track progress and performance

2. Report purpose

The purpose of this report is to provide equality and diversity information about our workforce focussing on three areas



Protected Characteristics

To monitor our workforce by protected characteristics



Workforce Strategy

To provide a picture of where our workforce is now compared to previous years to inform strategy

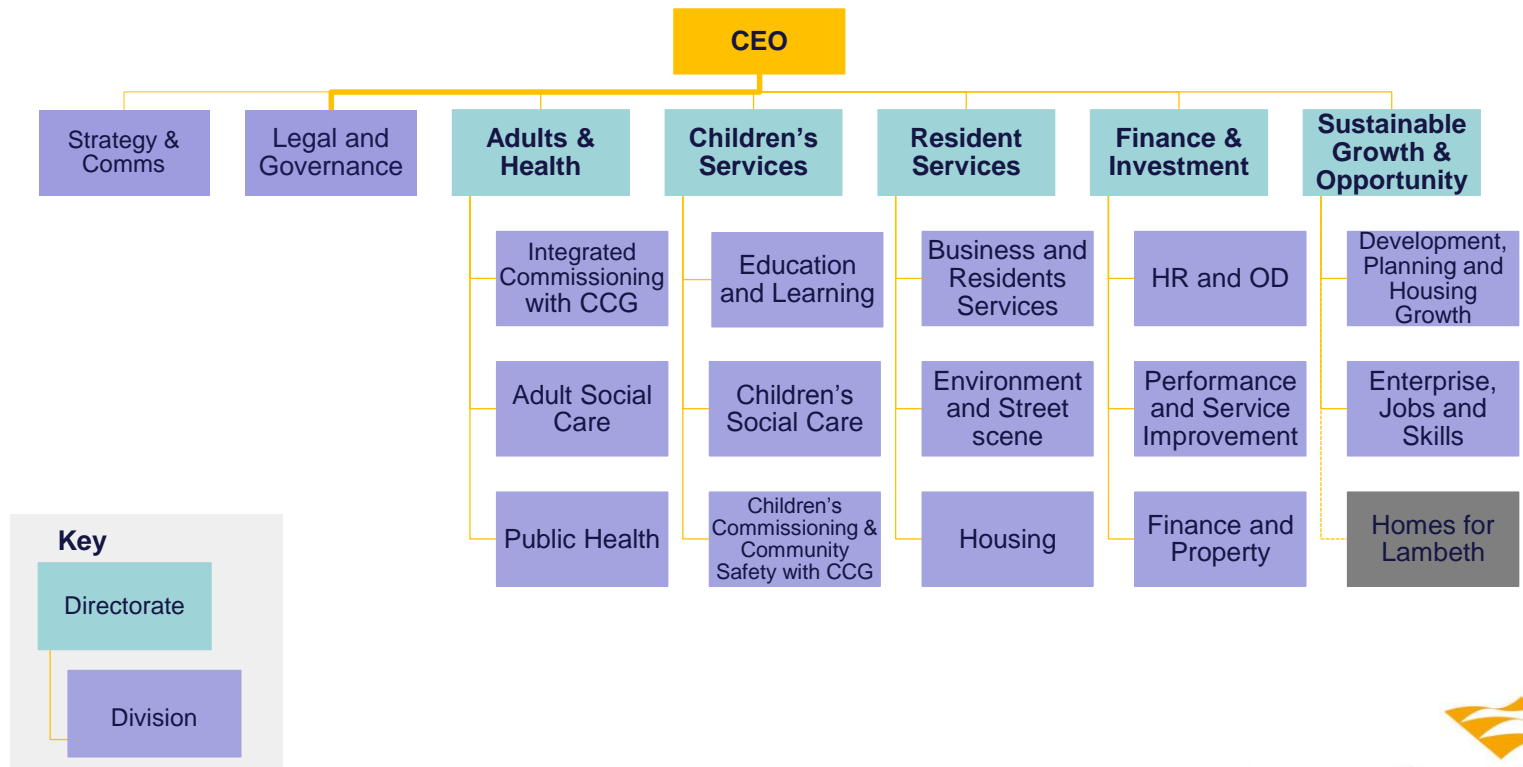


Representation

To help identify issues of under representation and to inform positive action

In 2018/19 we changed our organisational structure to help us provide a better service for our residents

The reorganisation resulted in a change to Directorates and the teams who sit under them. As such comparisons to previous years at a Directorate level has not been possible. Comparisons at a Council wide level are still included in this report. Homes for Lambeth was created as a wholly owned housing company building much needed housing for the Borough.



3. Lambeth Equality Commission Recommendations

The Lambeth equality commission report was published in 2017 and followed up with updates in July 2018. The commission recommended areas of activities to reduce inequality

Tackle underachievement amongst children and young people

Support young people at risk of disengagement from education

Support young people during key transition periods – primary to secondary, and school to work/training/further education

Support transitions into work for those furthest away from the job market

Tackle low pay and poor working conditions

Mitigate the impact of welfare reform changes for residents most at risk of poverty and deprivation



Develop community leadership and increase participation in public life amongst target groups

Increase representation of target communities in local workforces at all levels

Encourage best practice in equalities and improve conditions for participation amongst disabled residents

Help the voluntary and community sector (VCS) to thrive and be a strong voice for communities in Lambeth

Build on activity to improve trust and respect between the police and the community

Tackle hate crime, violence against women and girls (VAWG) and support vulnerable victims of crime

Reduce the impact of crime on young people

To help provide focus and pace, four strategic priorities were agreed for the first six-12 months

- The Lambeth equality commission report was published in 2017 and followed up with updates in July 2018
- The commission recommended areas of activities to reduce inequality



*Source - equality commission recommendation report

4. Key findings and metrics

Key findings

 49%

Of our workforce are in
Resident Services

The highest % of our
workforce are in PO1-PO4

37% 

Our workforce is

61% Female

59% BAME

Representing no significant
change from last year



189

2018/19 had same
number of female
starters and leavers

82%

Of our workforce are
35 years and over

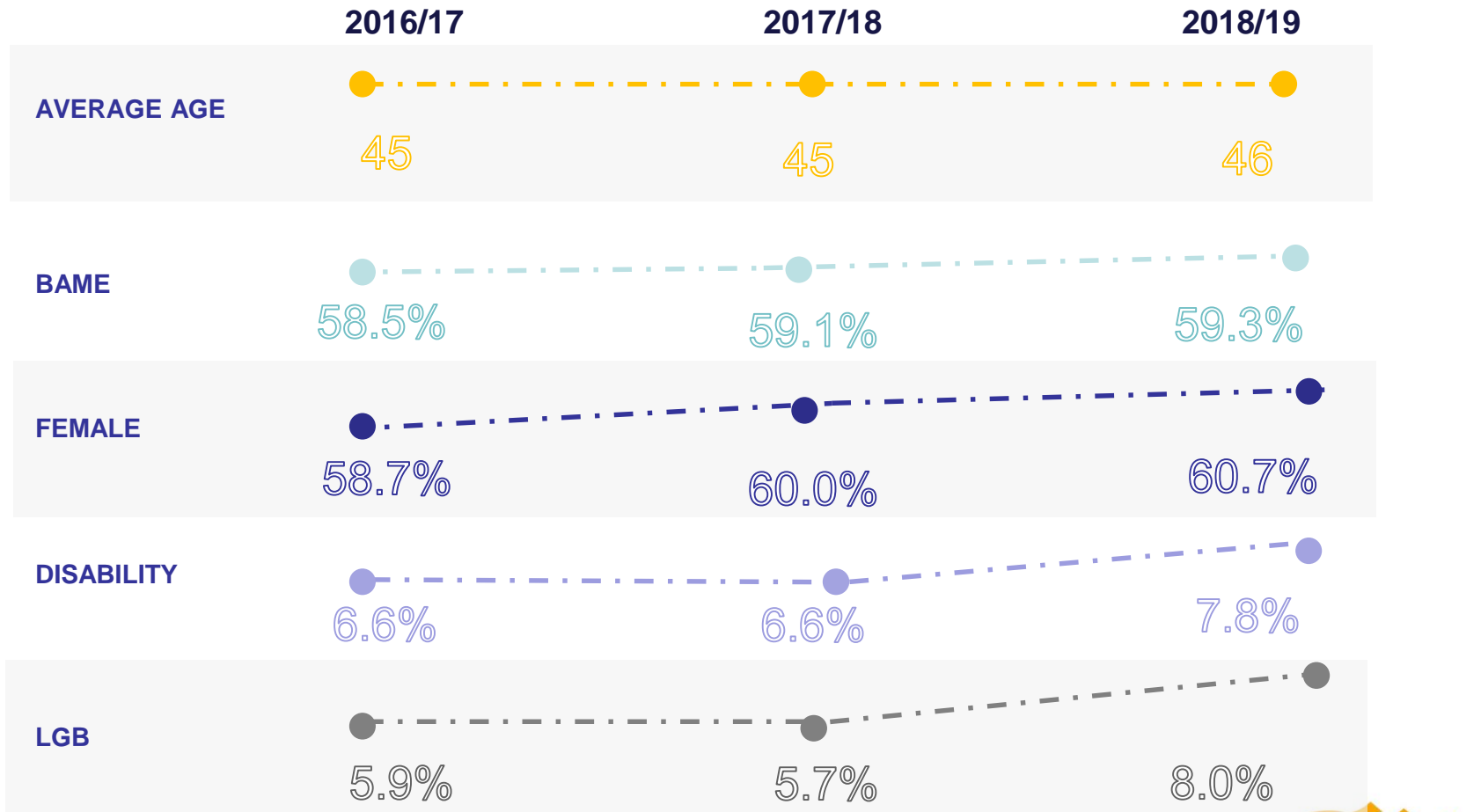


Our average age is

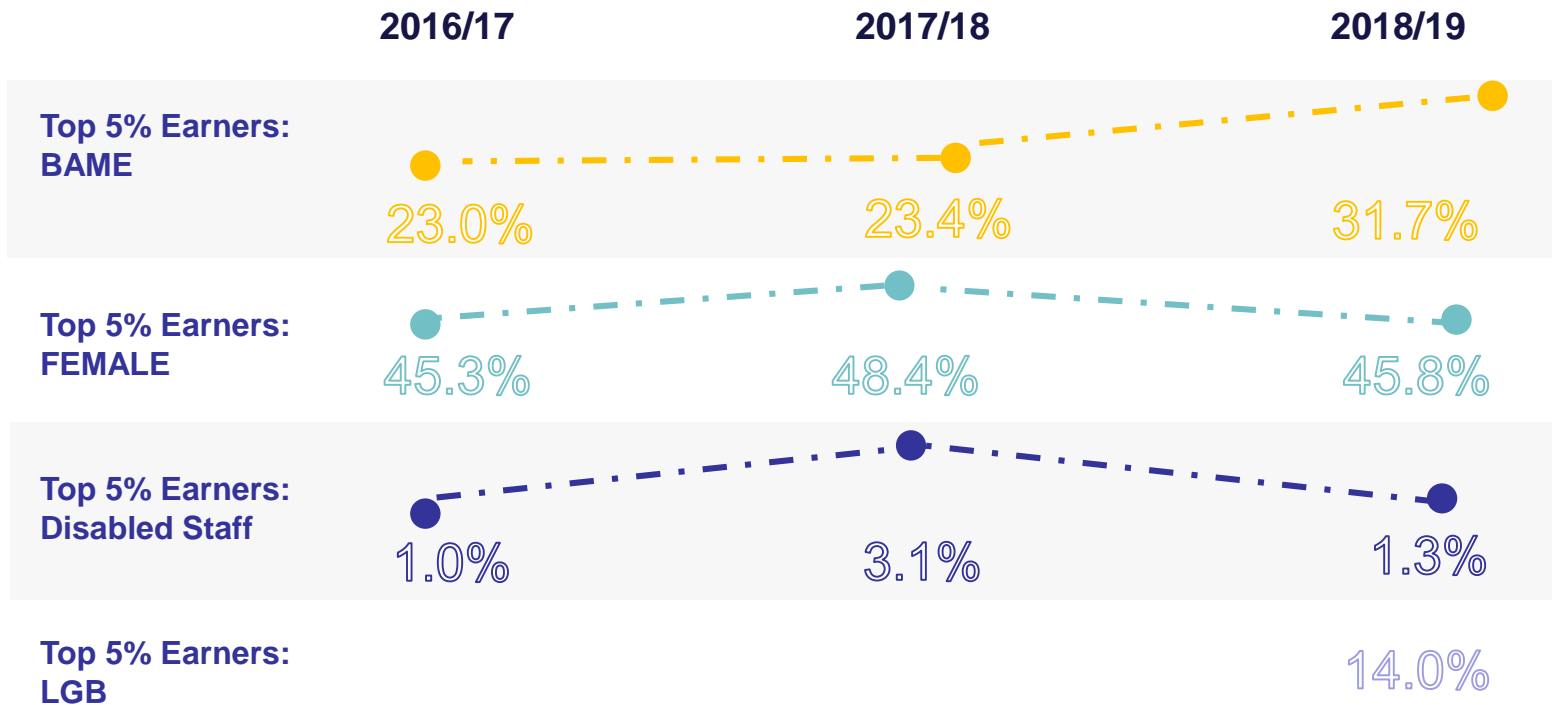
46

this is in line with London
Councils

Our data enables us to monitor our workforce key performance indicators over time



Our data enables us to monitor our workforce key performance indicators over time



5. Workforce size and shape

Understanding our workforce - 49% of our workforce are in Residents Services



324

ADULTS & HEALTH



119

CHIEF EXECUTIVE



1175

RESIDENT SERVICES



436

CHILDREN'S
SERVICES



242

FINANCE &
INVESTMENT



108

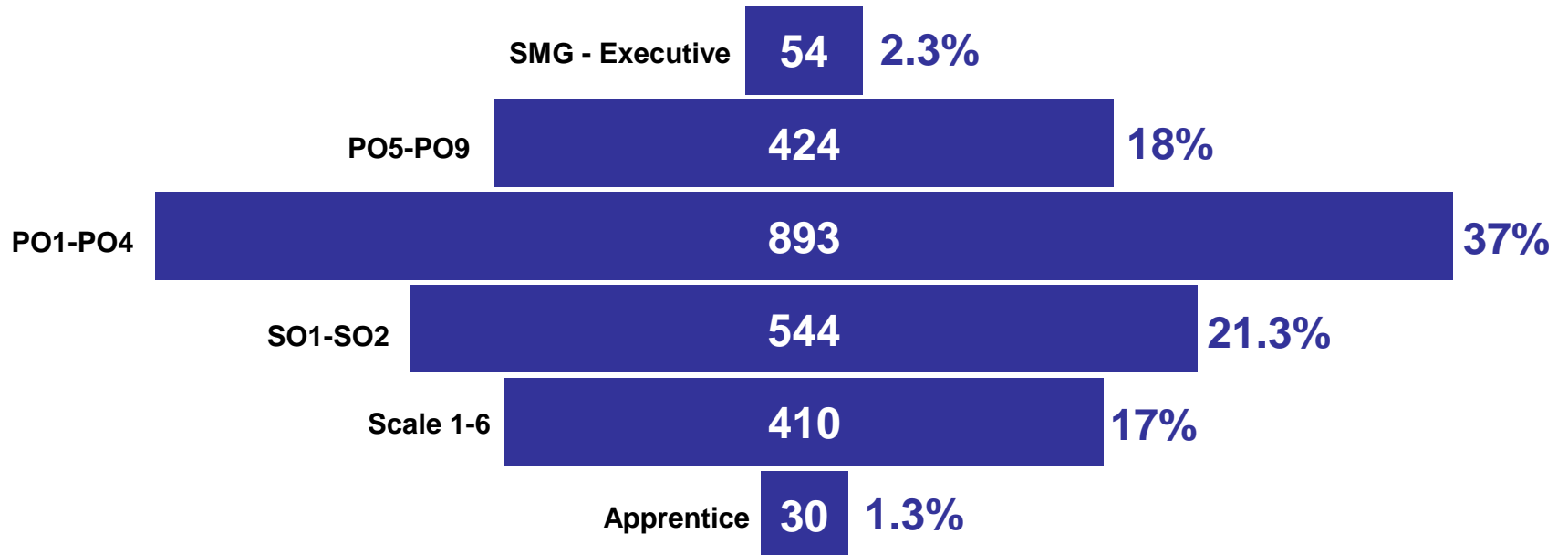
SUSTAINABLE
GROWTH &
OPPORTUNITY

In 2018/19 our total
headcount was

2404



Our middle officer grades have the highest number of staff

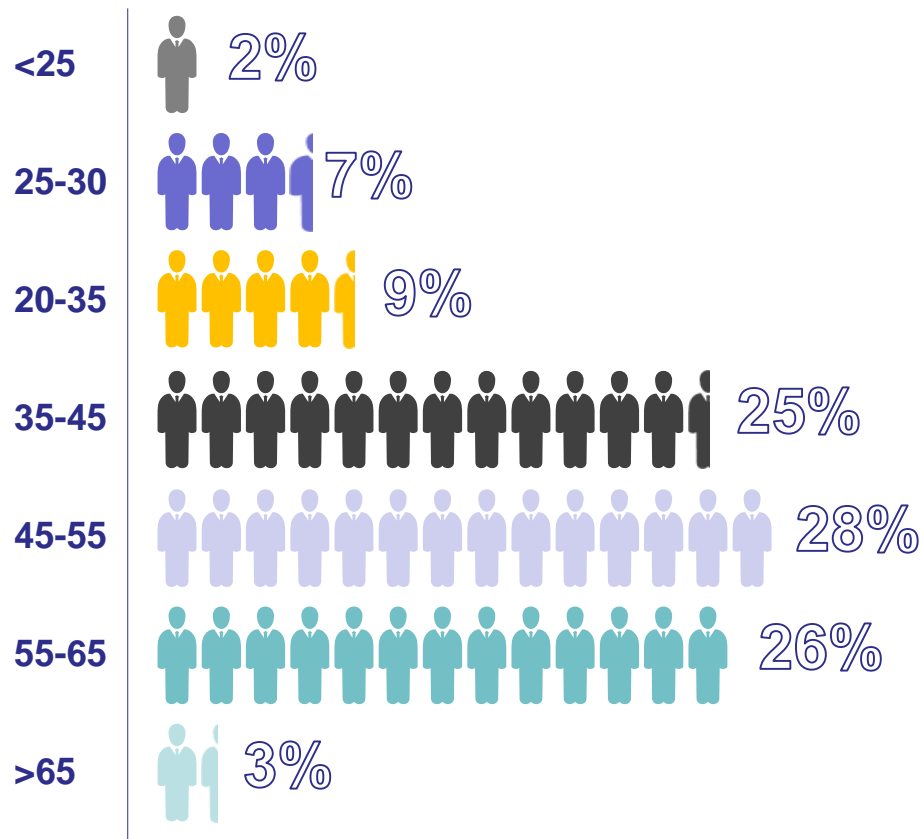


- We have over 20 pay bands grouped for this report into six layers. Each pay bands equates to a management layer based on recommendations from the GLPC job evaluation scheme
- The shape of each division will vary from this according to staffing and skills requirements
- Best practice suggests 8-12 management layers give optimal organisational efficiency

*snapshot as at 31/03/19

6. Age Profile

82% of our workforce are over 35 years



In 2018/19 the Lambeth Council average age was

46.4
years



In 2017/18 the London council median age was



46
years

Our average age is 46 which is similar to the London Councils average

Average age for 3 years

In 2016/17 was

45

years

In 2017/18 was

45

years

In 2018/19 was

46

years

A comparison with Lambeth Council, Lambeth Borough and London Councils

Lambeth
Council

46

years

Lambeth Borough
Population (16+)

34.2

years

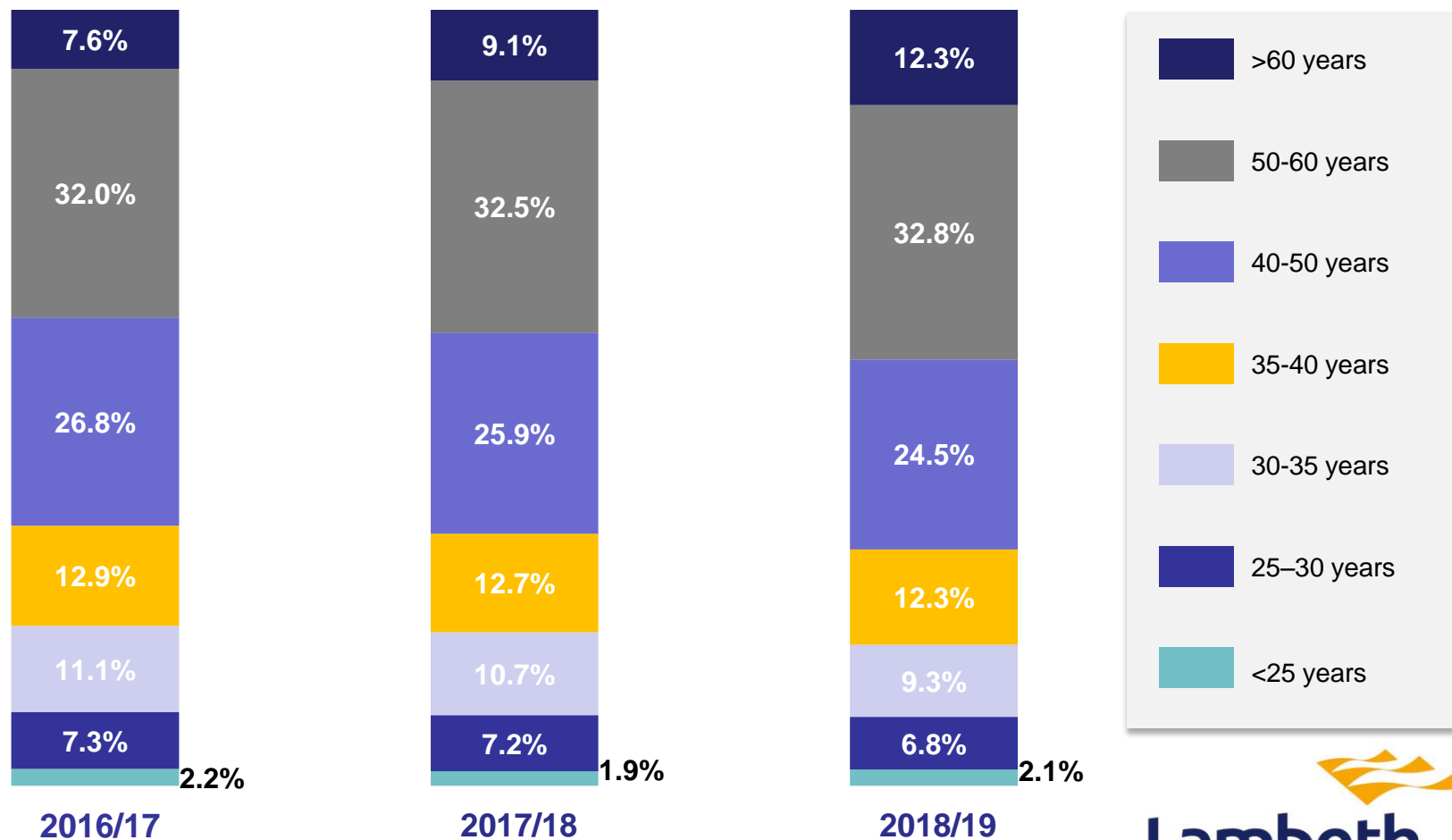
London Councils
(Median age)

46

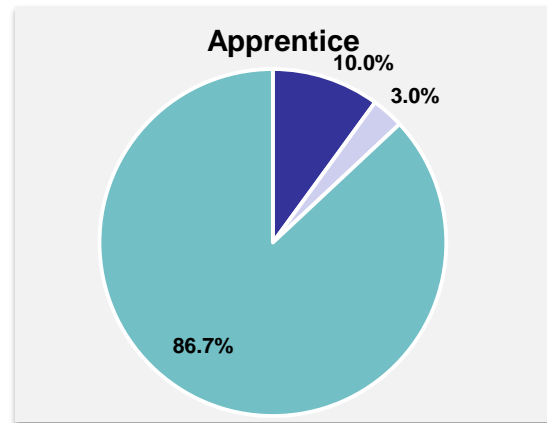
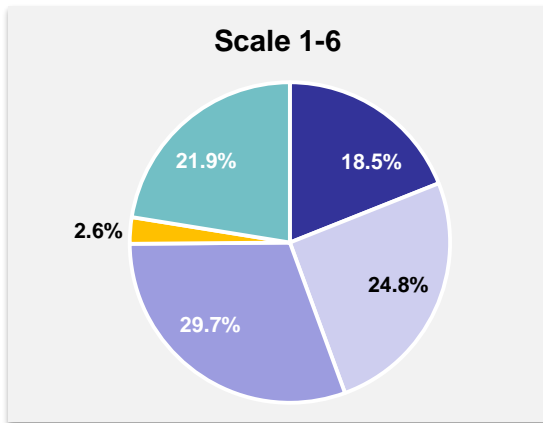
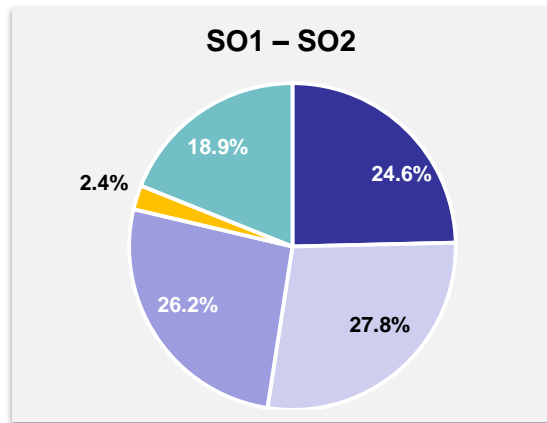
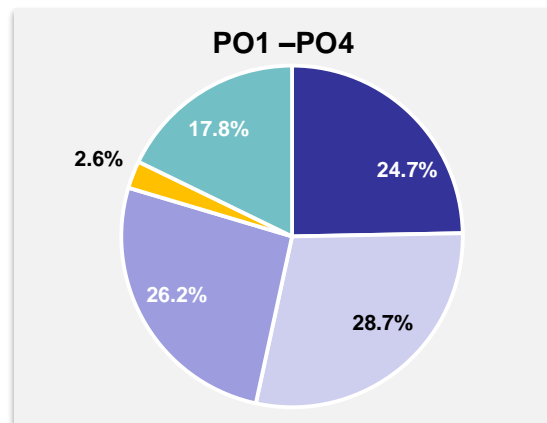
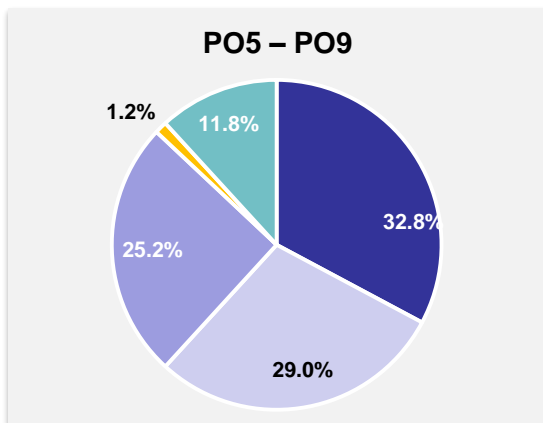
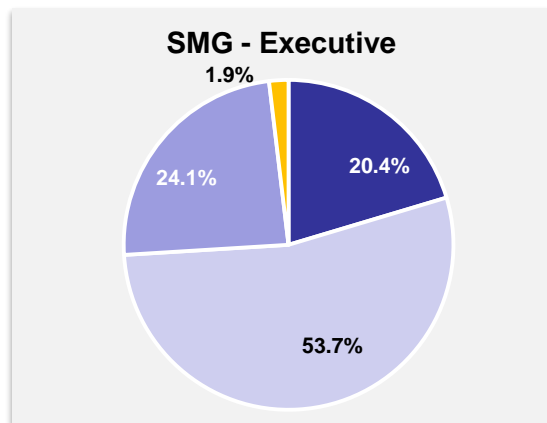
years




Our age profile has remained similar for the 35-60 years group for the last 3 years



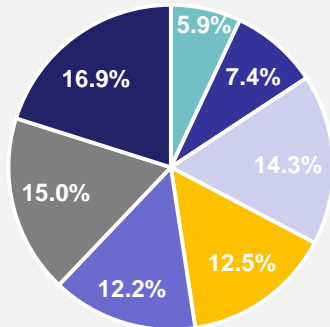
Grade: The over 35 to 65 years old are well represented in all the grades



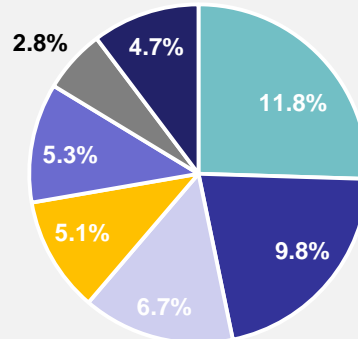
 <35  35-45  45-55  55-65  65+

Directorates: Resident Services has the highest % of <25 (43%) and highest percentage of over 60s (54%)

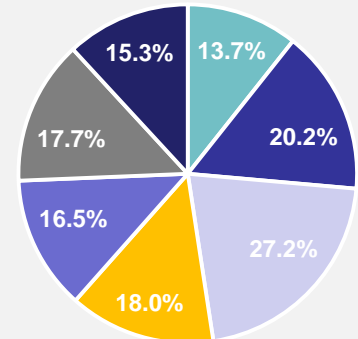
Adults & Health



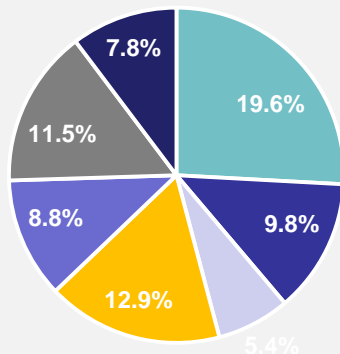
Chief Executive



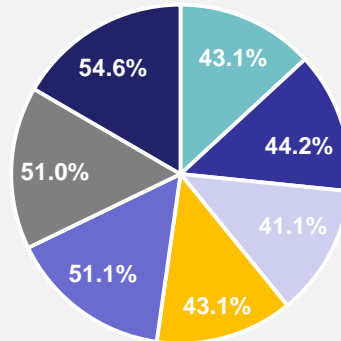
Children's Services



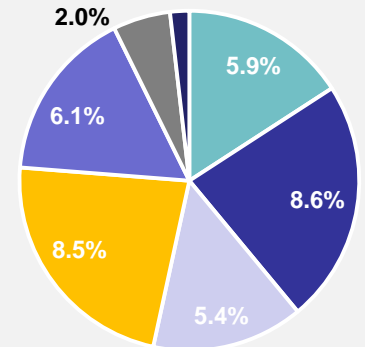
Finance & Investment



Resident Services



Sustainable Growth & Opportunity



<25 25-30 30-35 35-40 40-50 50-60 >60

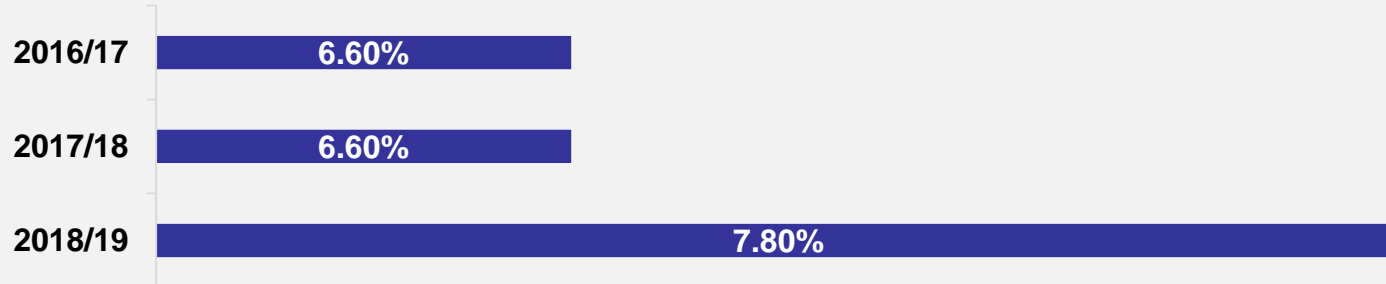
7. Disabled Staff

Disabled staff

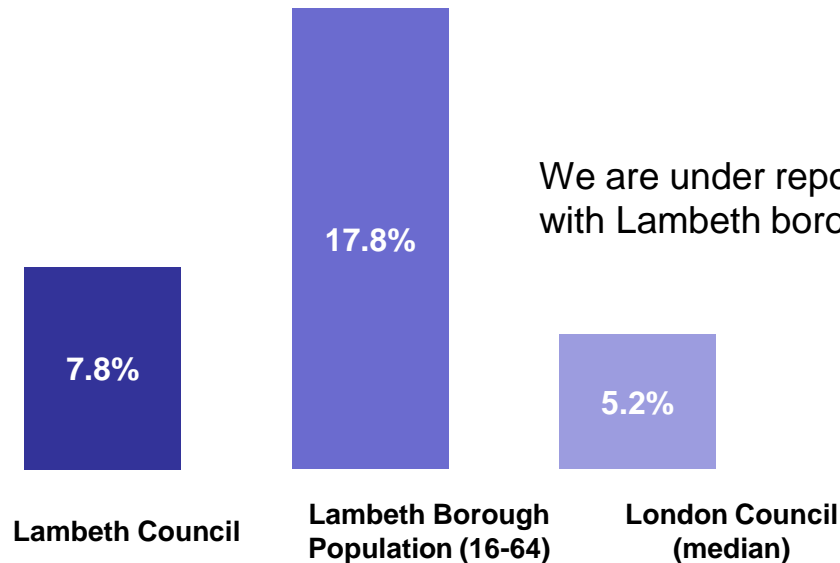
In 2018/19 we increased our number disabled staff.

The workforce data is based on 1700 employees who shared their information.

Our disabled staff % over the past 3 years



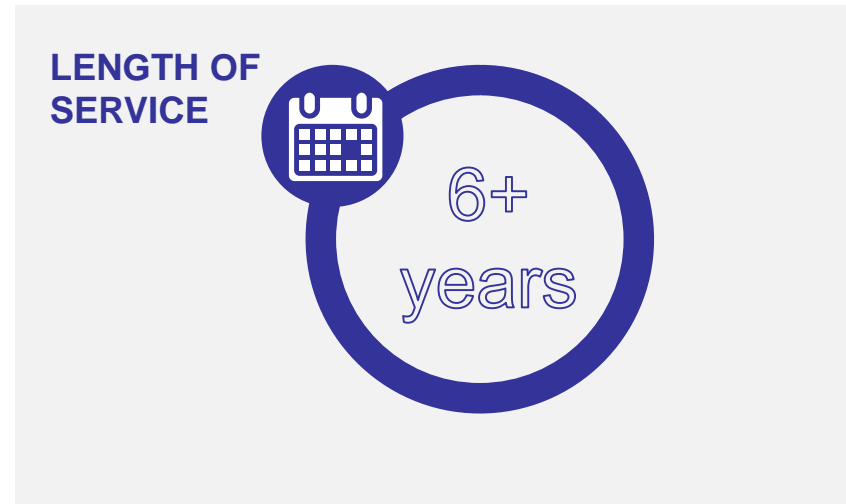
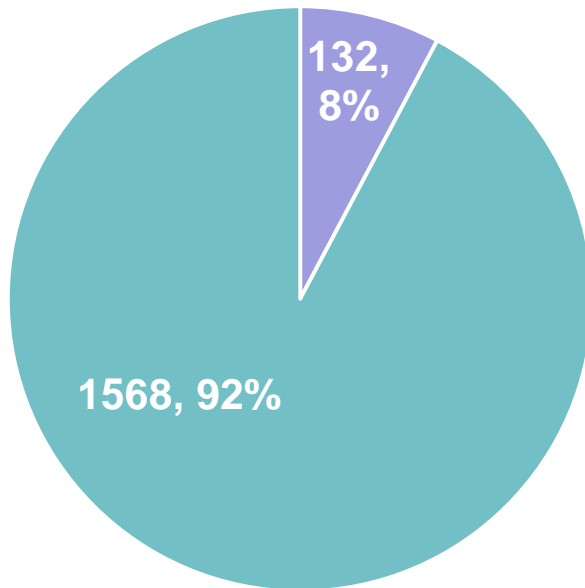
2018/19 saw an increase of 15% in the number of staff who are disabled.



We are under reporting when compared with Lambeth borough population.

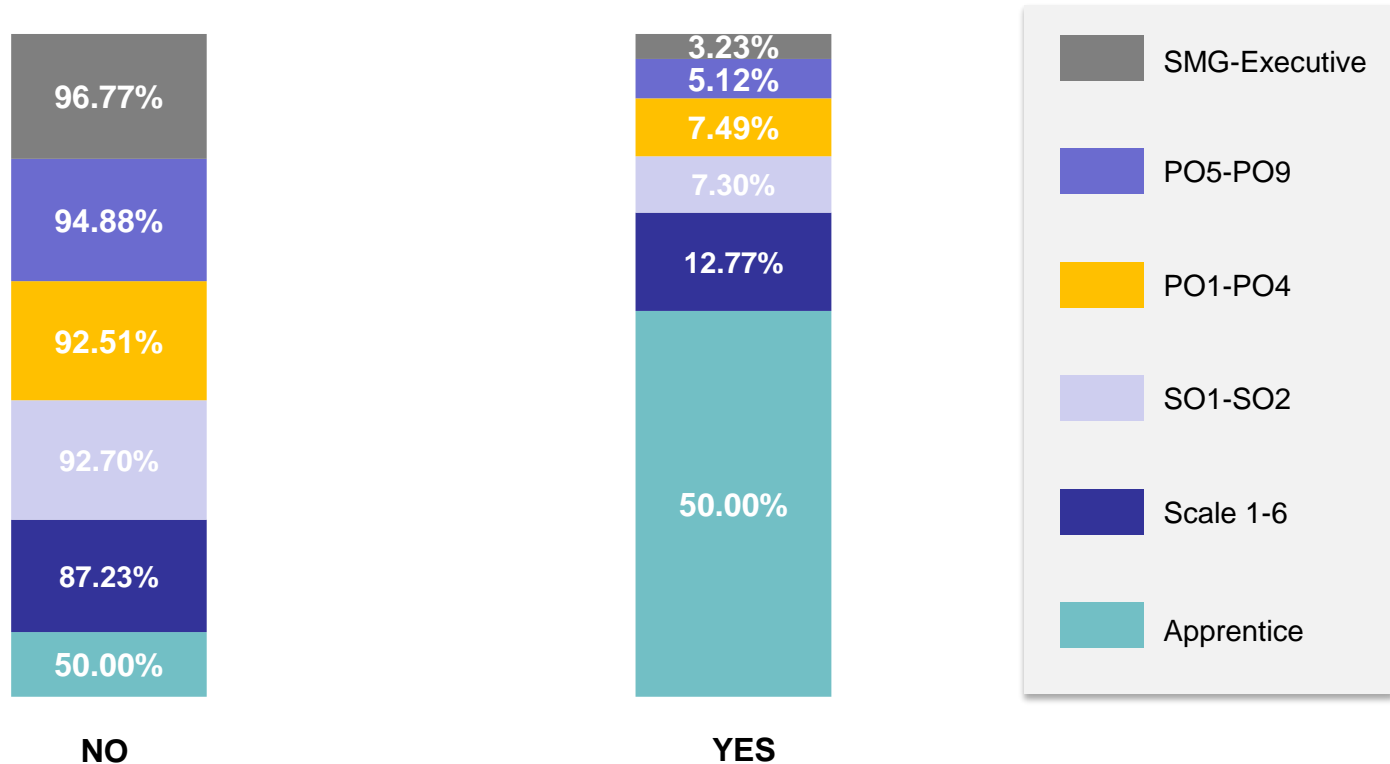
Disabled and Not Disabled Staff

- 132 members of staff (7.8%) shared they have a disability.
- 78% of disabled staff have a length of service of 6+ years compared to 64% of without a disability.



Disabled and Not Disabled Staff – by grade

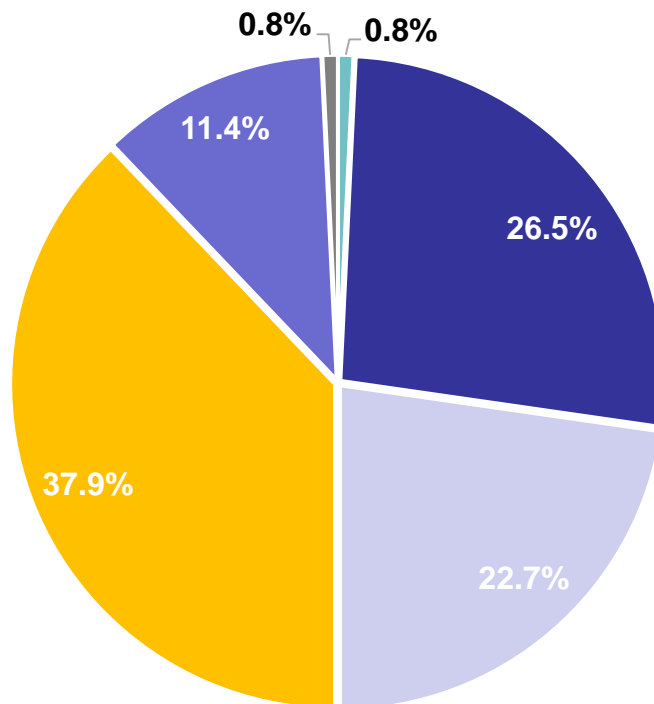
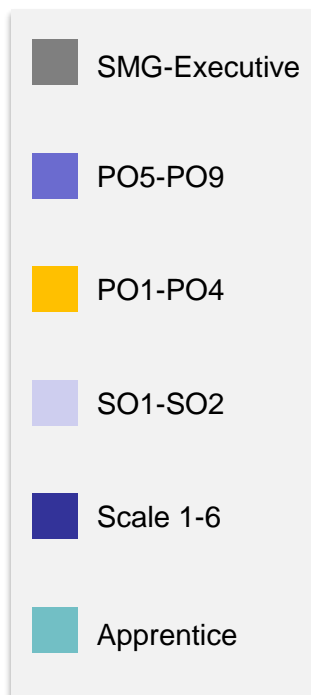
Staff responses when asked ‘do you have a disability?’ by grade:



Staff who said yes have a disability are highly represented in scale 1-6 (12.7%) when compared with staff who said they don't have disability.

Disabled Staff only – comparison by grade

The highest percentage of disabled staff are in PO1-PO4 (37.9%) and followed by Scale 1- 6 (26.5%)



Percentage of top 5% earners who are disabled:

Lambeth -
1.3%

London
Boroughs -
3.6%

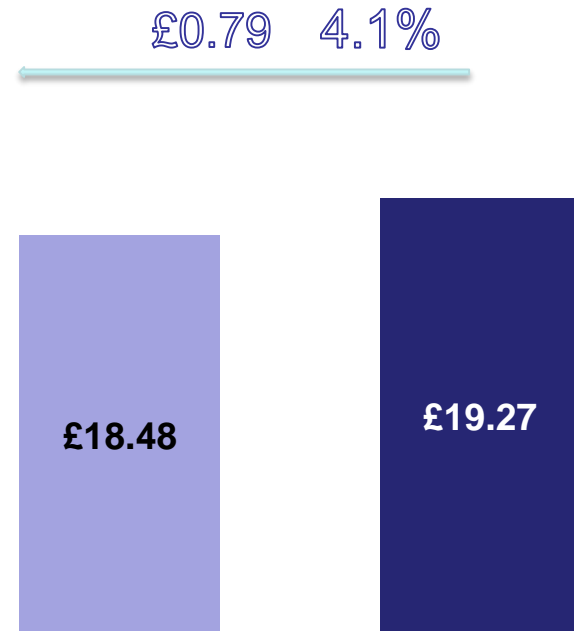
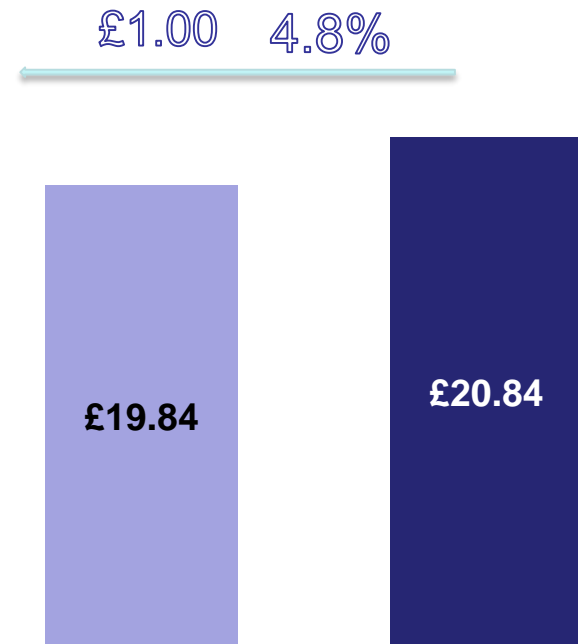
The data is based on 132 employees who said “yes” have a disability.

Disabled Staff Pay Gap

The difference between disabled employees' pay and not disabled employees' pay as percentage of not disabled (average 4.8%) and (median 4.1%)

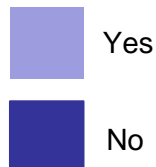
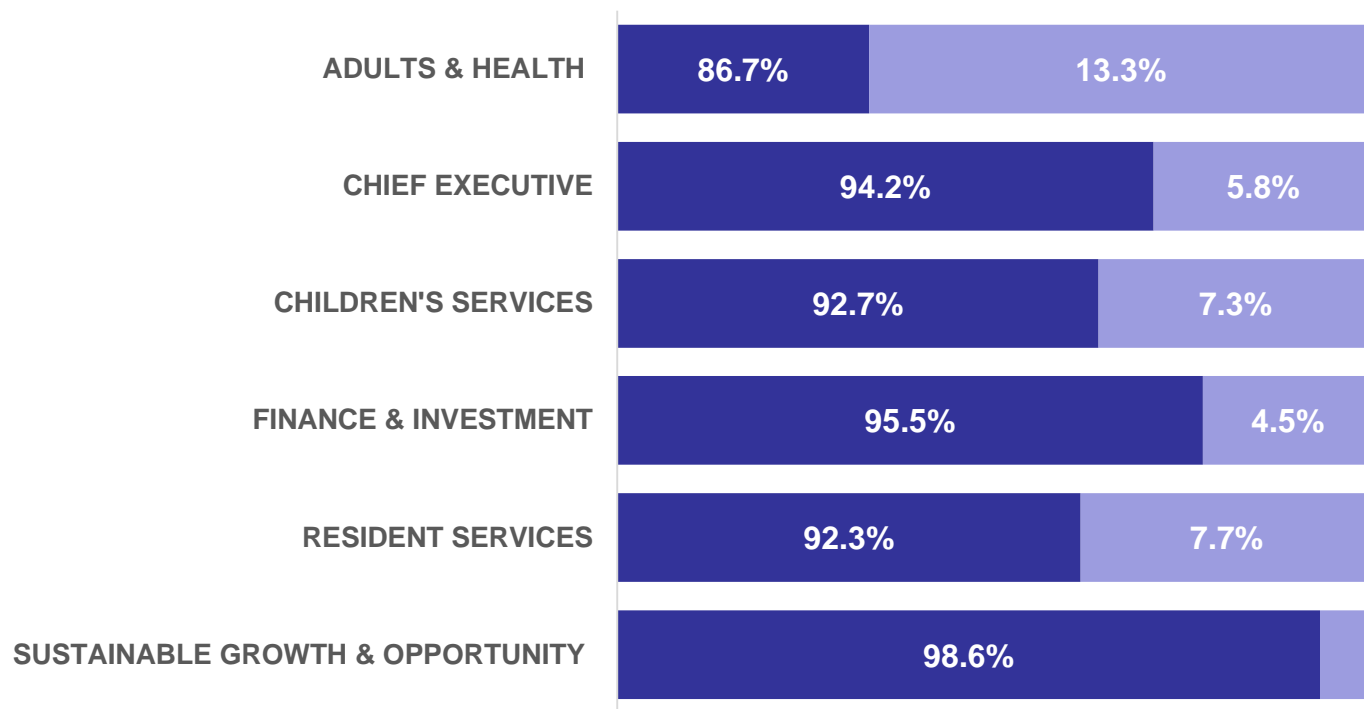
Average hourly pay gap

Median hourly pay gap



Disabled and Not Disabled Staff – by directorate

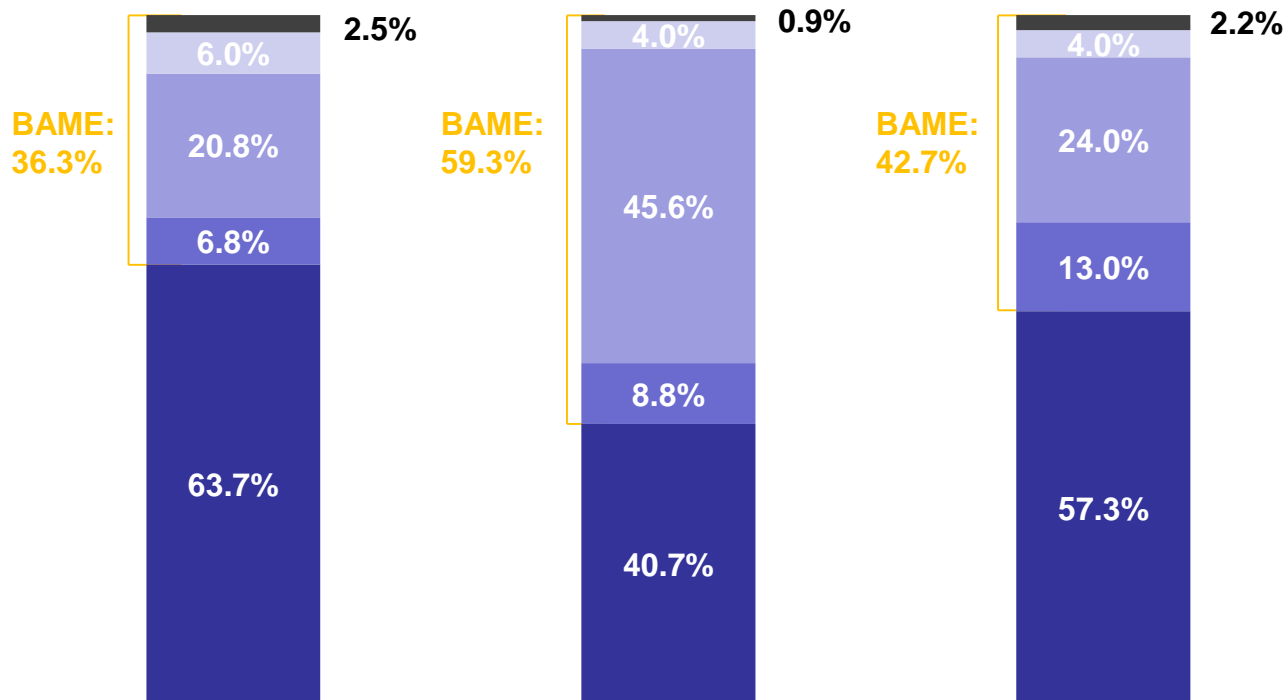
Adults & Health has the highest percentage of staff that said yes have a disability



8. Ethnicity and Race

Ethnicity and Race - Lambeth Council, Lambeth Borough and London Councils

The majority (59%) of Lambeth staff are BAME compared to 36% of the borough's residents (Age 16+)



Lambeth Borough
(age 16+)

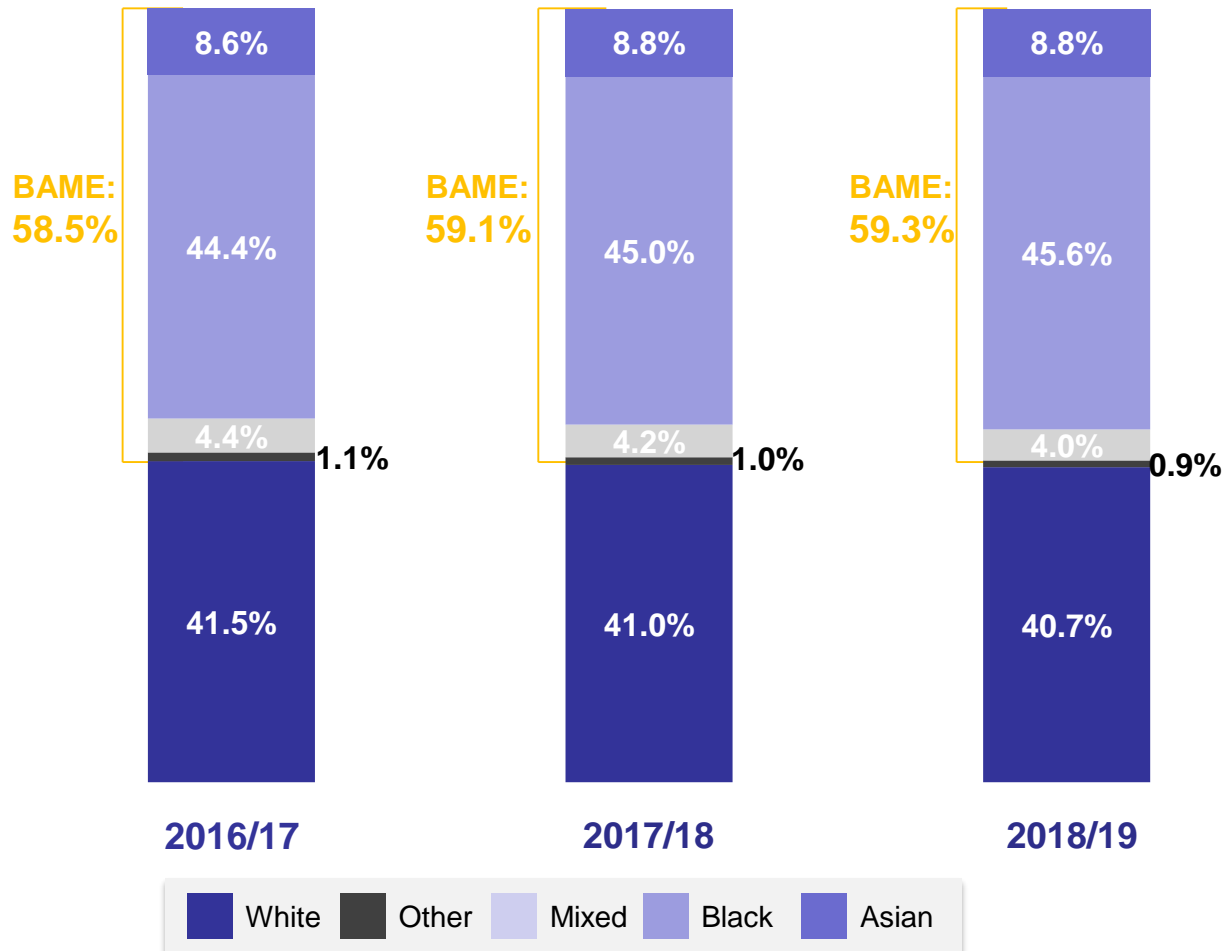
Lambeth Council

London Boroughs



Ethnicity and Race

- BAME staff have increased by 1.3%, white staff have decreased by 2% in 2018/19 compared to 2016/17
- In 2018/19 2111 employees shared their ethnicity information. 295 (12%) employees didn't share



Percentage of top 5% earners who are BAME:

Lambeth - 31.7%

London Boroughs - 17%

BAME and White Staff Pay Gap – Council Wide

- The difference between BAME employees' pay and white employees' pay as percentage of white employees' (average 13.4%) and (median 12.3%)
- BAME staff earn less on average £3.01

Average hourly pay gap

- £3.01

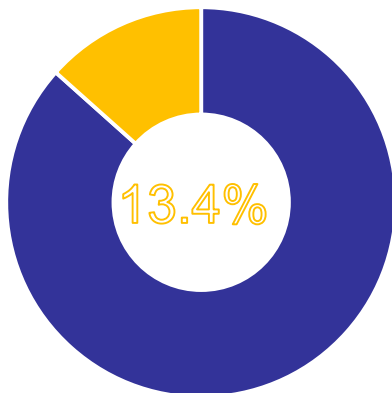
BAME

£19.49



White

£22.50



BAME

Median hourly pay gap

- £2.59

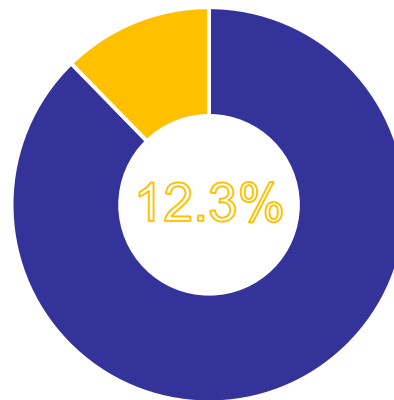
BAME

£18.48



White

£21.07



Lambeth

BAME & White Staff Pay Gap – Adults & Health

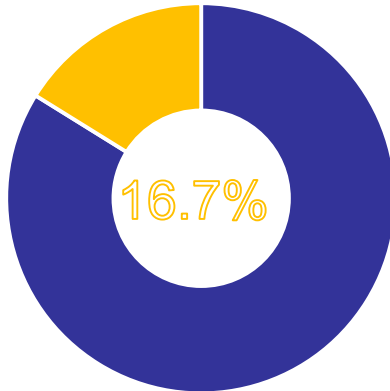
- The difference between BAME employees' pay and white employees' pay as percentage of white employees' (average 16.7%) and (median 15.6%)
- BAME staff earn less on average £3.85

Average hourly pay gap
-£3.85

BAME
£19.17



White
£23.02



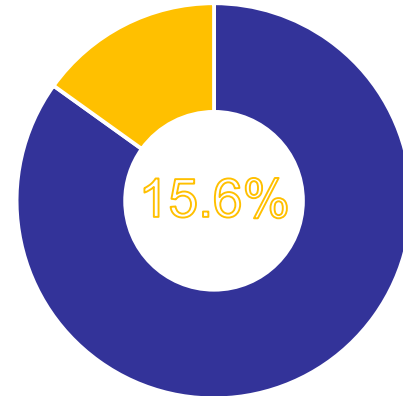
BAME

Median hourly pay gap
-£3.42

BAME
£18.48



White
£21.90



Lambeth

BAME & White Staff Pay Gap – Children's Services

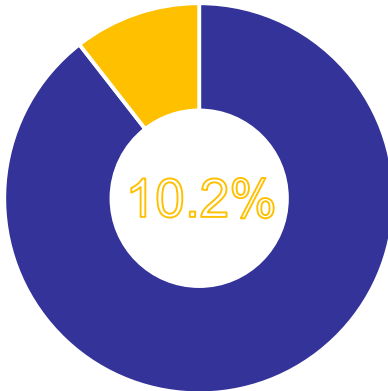
- The difference between BAME employees' pay and white employees pay as percentage of white (average 10.2%) and (median 5.6%)
- BAME staff earn less on average £2.27

Average hourly pay gap
-£2.27

BAME
£19.94



White
£22.21

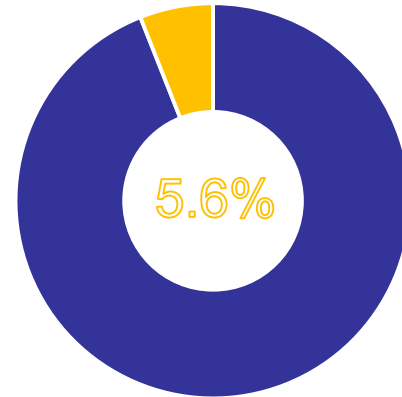


Median hourly pay gap
-£1.15

BAME
£19.27



White
£20.42



 BAME


Lambeth

BAME & White Staff Pay Gap – Corporates

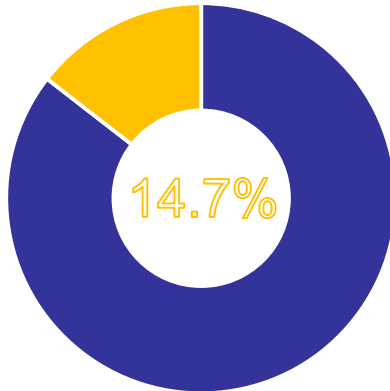
- The difference between BAME employees' pay and white employees pay as percentage of white (average 14.7%) and (median 15.6%)
- BAME earn less on average £3.42

Average hourly pay gap
-£3.42

BAME
£19.83



White
£23.25



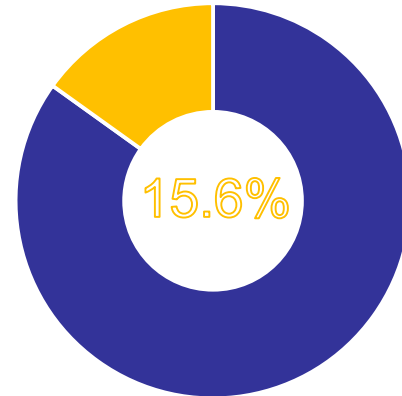
 BAME

Median hourly pay gap
-£3.42

BAME
£18.48



White
£21.90




Lambeth

BAME and white staff pay gap – Neighbourhoods & Growth

- The difference between BAME employees' pay and white employees pay as percentage of white employee's (average 13.4%) and (median 9.1%)
- BAME staff earn less on average £2.95

Average hourly pay gap
-£2.95

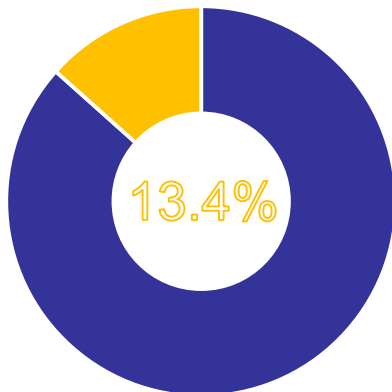
BAME

£18.98



White

£21.93



Median hourly pay gap
-£1.84

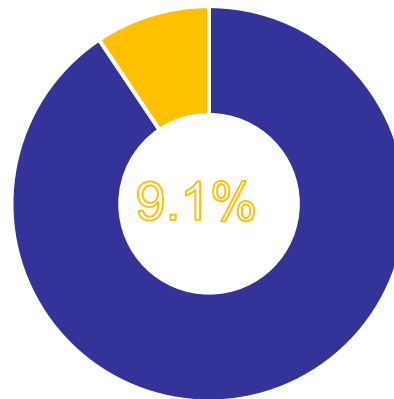
BAME

£18.48



White

£20.32

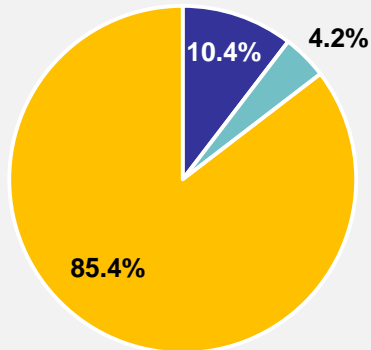


 BAME

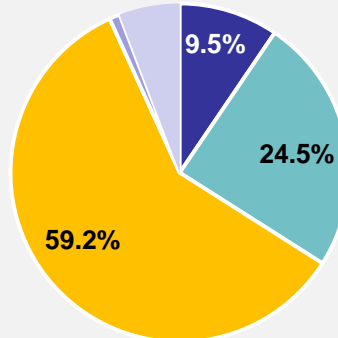
Ethnicity and race – grade comparison

- 90% of black staff are in PO4 and below grades
- 87% of BAME staff are in PO4 and below grades

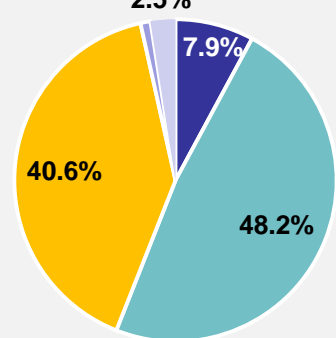
SMG - Executive



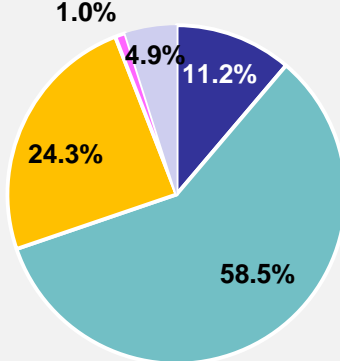
PO5 – PO9



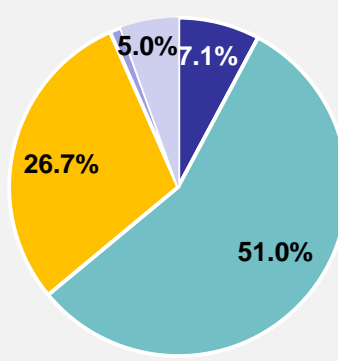
PO1 –PO4



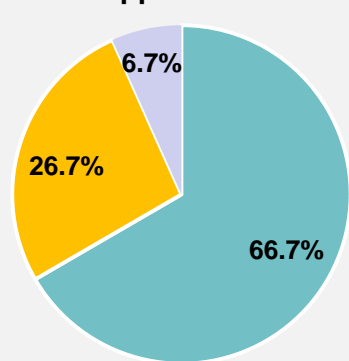
Scale 1-6



SO1-SO2



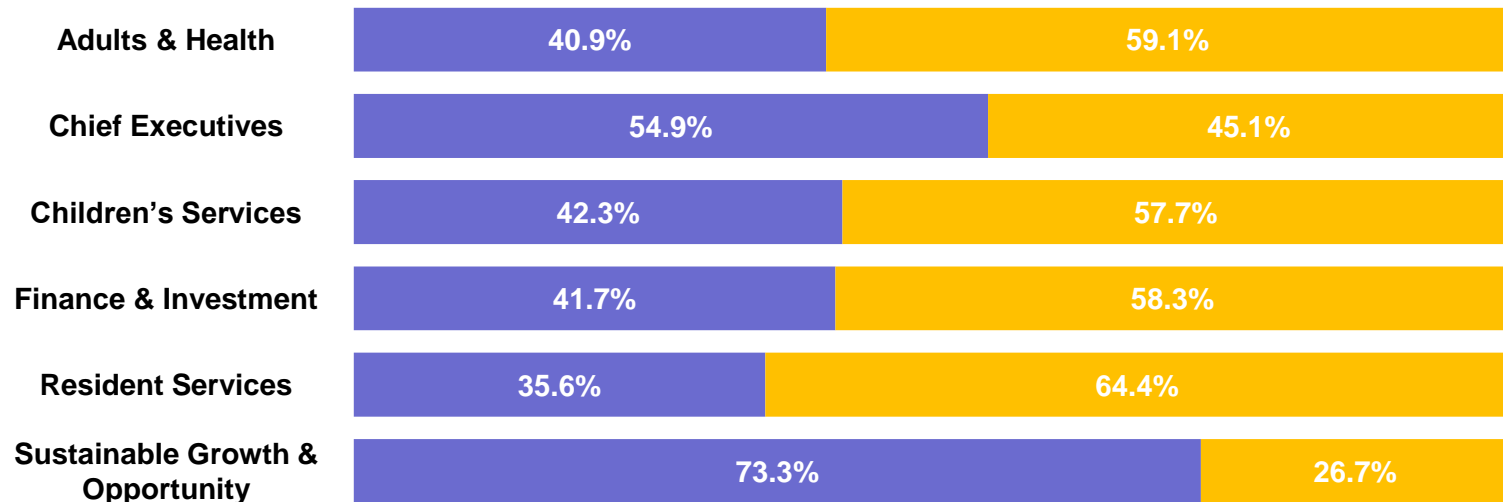
Apprentice



Black Asian Mixed White Other

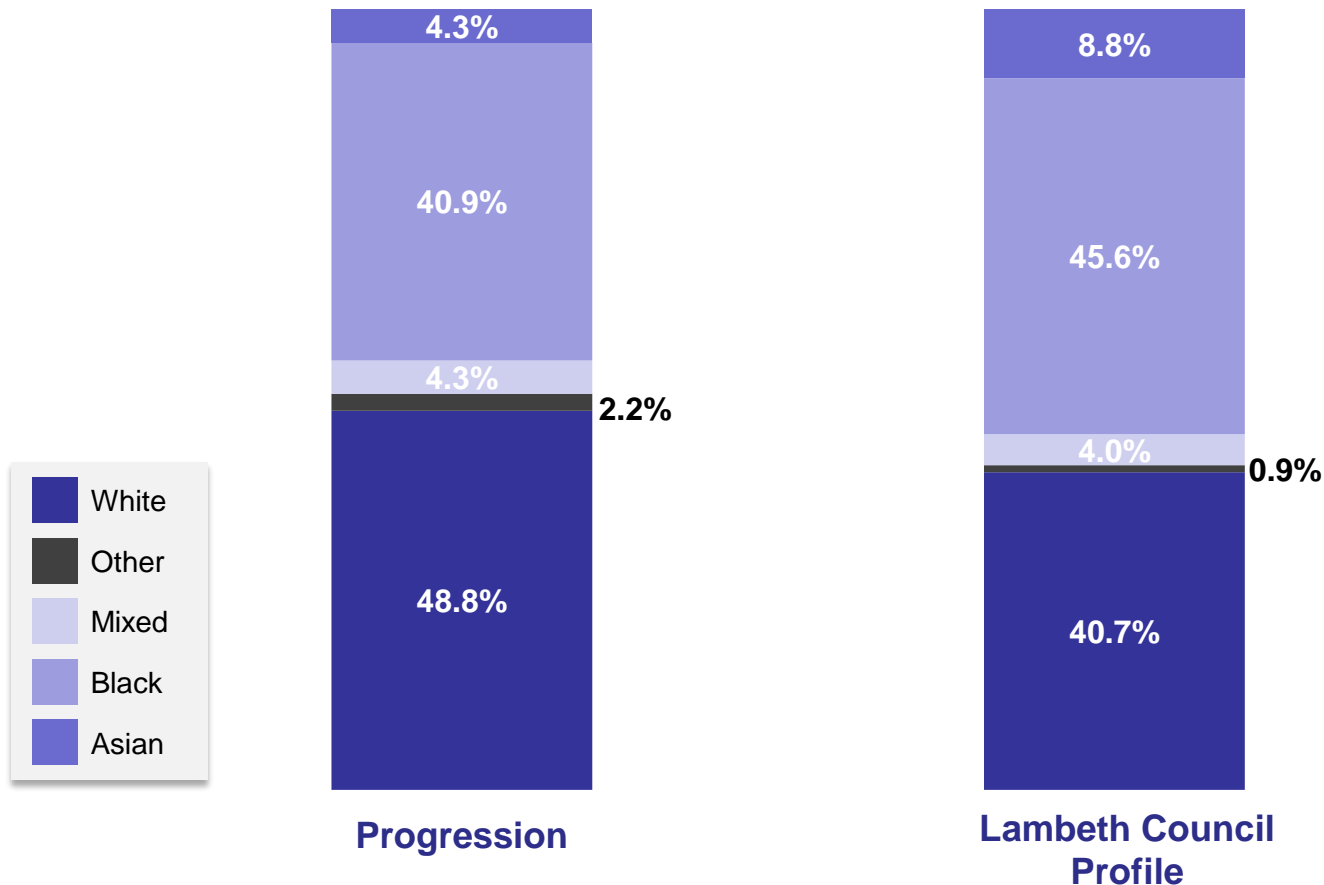
BAME and white staff - by directorate

- BAME staff are well represented in all the directorates except Sustainable Growth & Opportunity
- Resident Services has the highest percentage of BAME staff (64.4%)



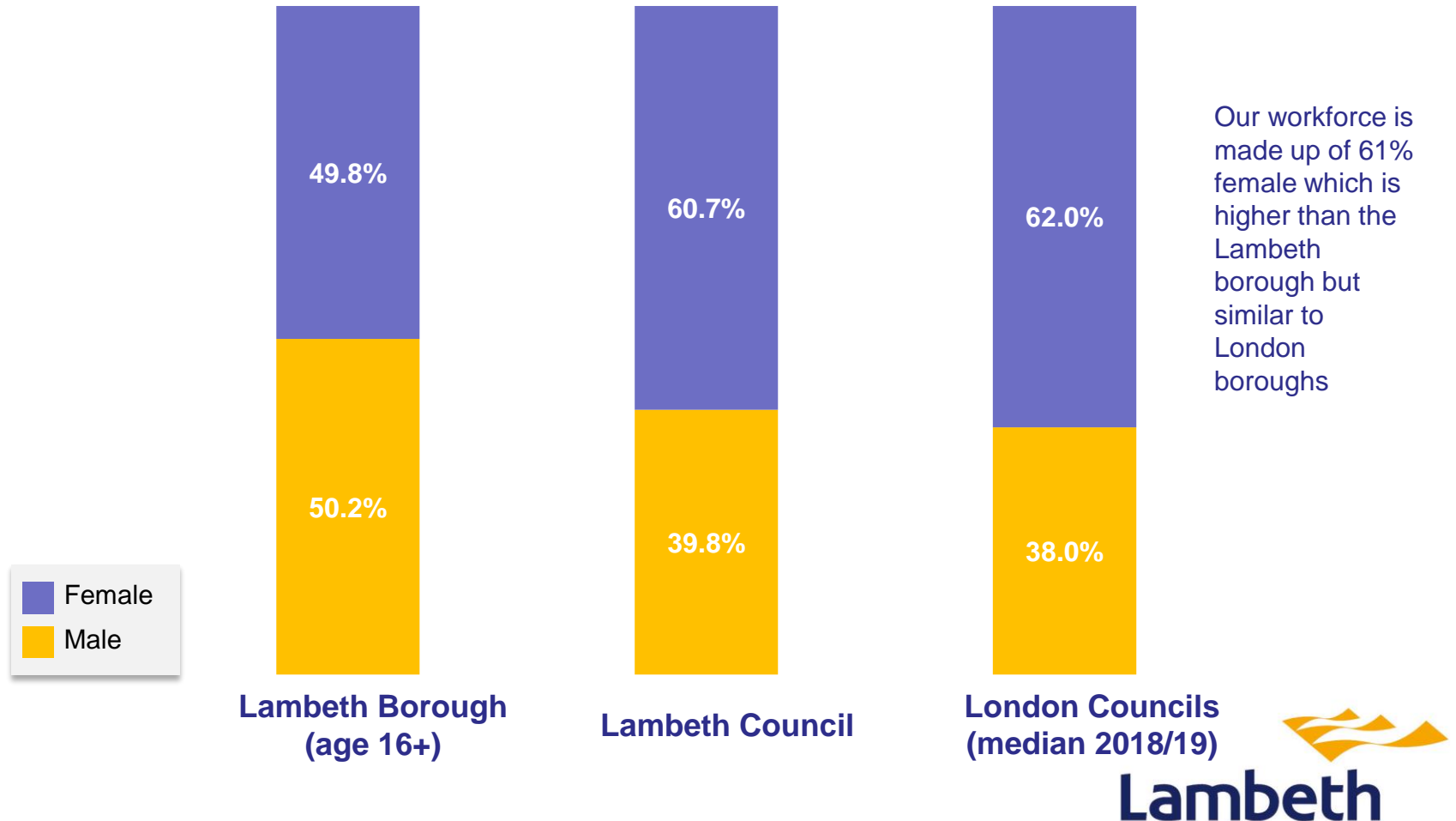
Ethnicity and race - progression

Progression rate is similar to the council ethnicity profile except Asian staff are under represented when compared to workforce profile. 467 staff had their ethnicity information and 52 were not stated.



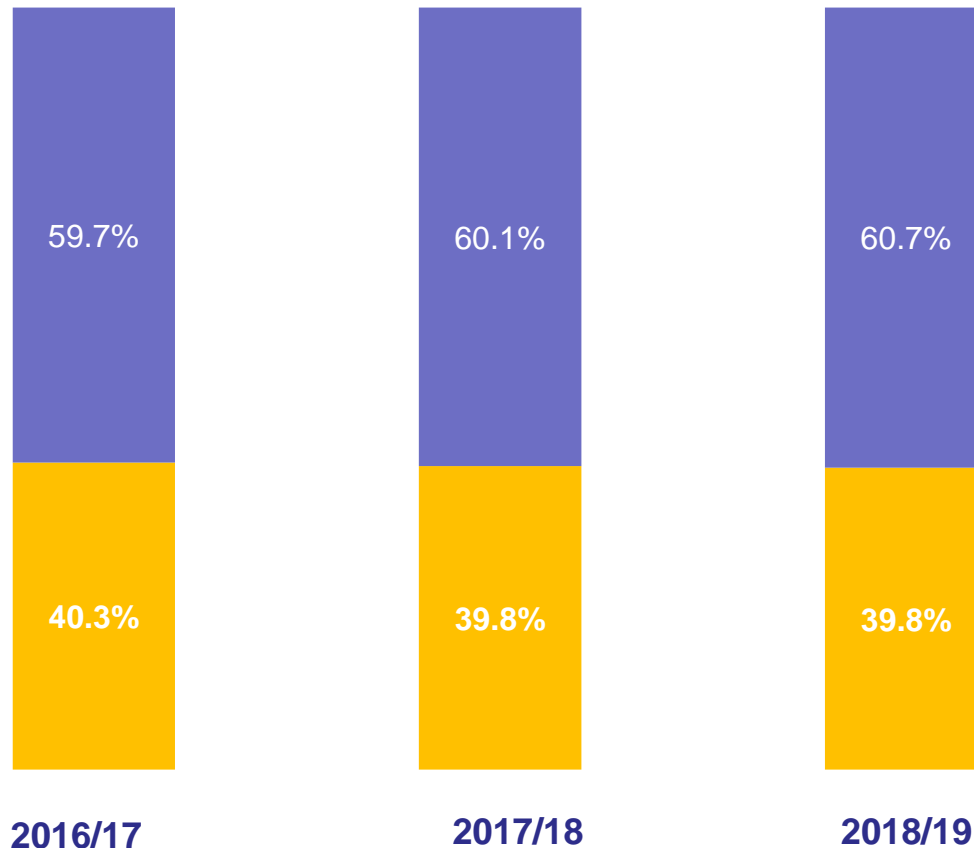
9. Gender

Gender – comparison Lambeth Borough, Lambeth Council and London Boroughs



Gender – comparison with previous years

- Female staff has increased by 1.6% in 2018/19 compared with 2016/17.
- Male staff has decreased by 0.1% in 2018/19 compared with 2016/17



Percentage of top 5% earners who are female:

Lambeth - 45.8%

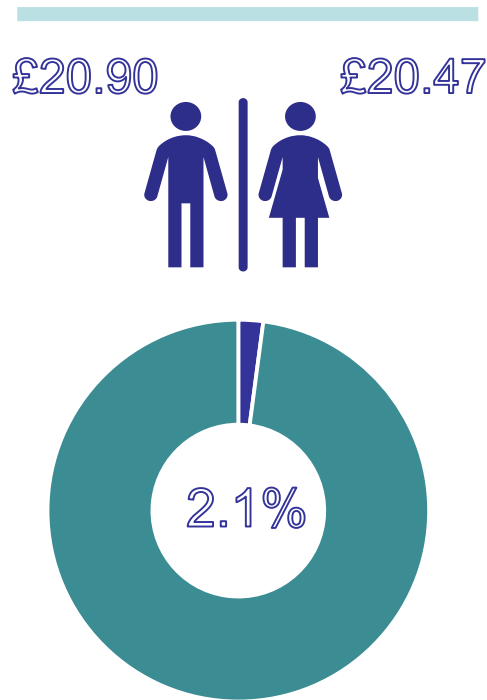
London Borough - 53%

Gender pay gap 2017/18

- The difference between women's pay and men's pay as percentage of men's pay (average 2.1%) and (median 0.7%)

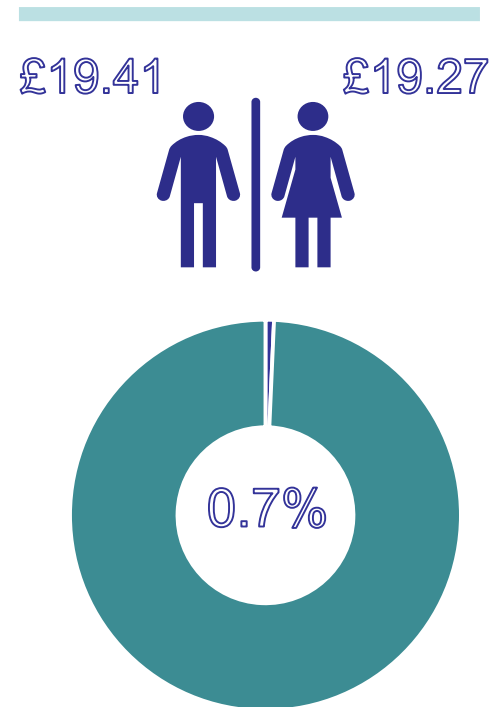
Average hourly pay gap

- £0.43



Median hourly pay gap

- £0.14



 Female

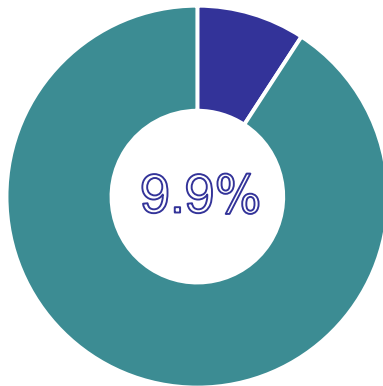
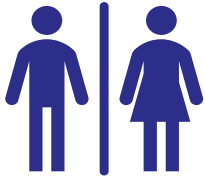
Gender pay gap - Adults & Health

The difference between women's pay and men's pay as percentage of men's pay (average 9.9%) and (median 9.8%)

Average hourly pay gap

- £2.24

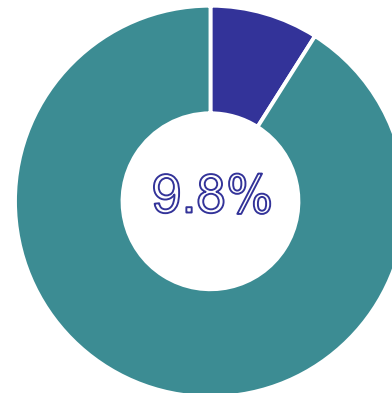
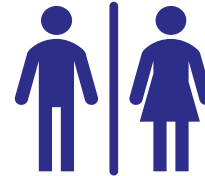
£22.74 £20.50



Median hourly pay gap

- £2.14

£21.90 £19.76



 Female

Gender pay gap – Children's Services

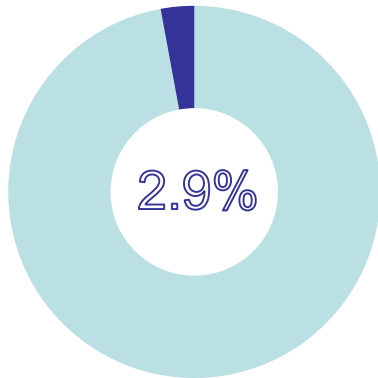
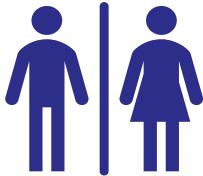
The difference between women's pay and men's pay as percentage of men's pay (average 2.9%) and (median 5%). Positive for women who are paid more by £0.60 on average

Average hourly pay gap

£0.60

£20.61

£21.21

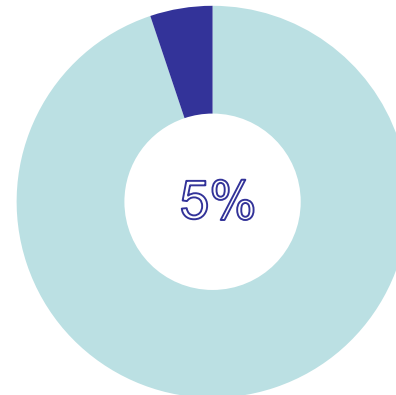
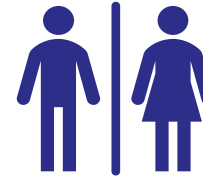


Median hourly pay gap

£1.01

£19.27

£20.28



 Female

Gender pay gap – Corporate Resources

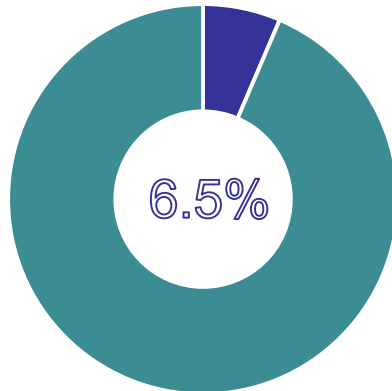
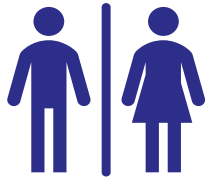
The difference between women's pay and men's pay as percentage of men's pay (average 6.5%) and (median 7.2%)

Average hourly pay gap

-£1.42

£21.91

£20.49

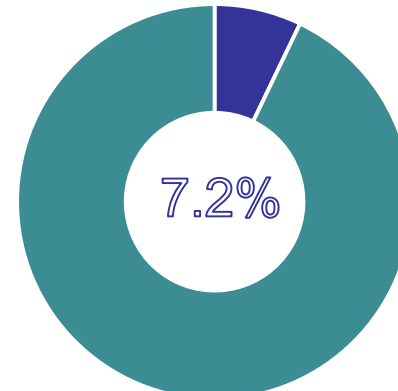
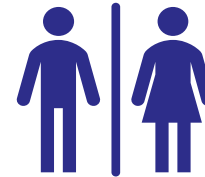


Median hourly pay gap

-£1.46

£20.28

£18.82



 Female



Lambeth

Gender pay gap – Neighbourhoods and Growth

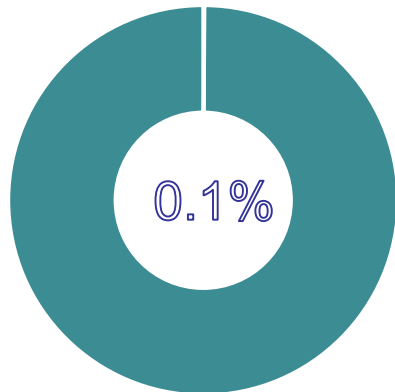
The difference between women's pay and men's pay as percentage of men's pay (average 0.1%) and (median 4.1%)

Average hourly pay gap

-£0.19

£19.92

£19.73

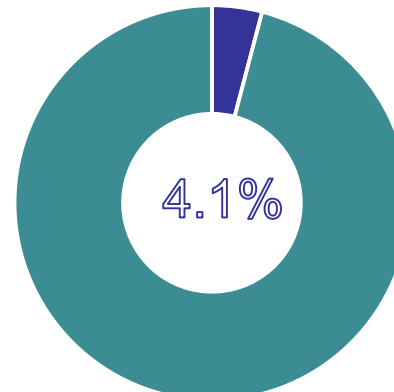


Median hourly pay gap

-£0.79

£19.27

£18.48



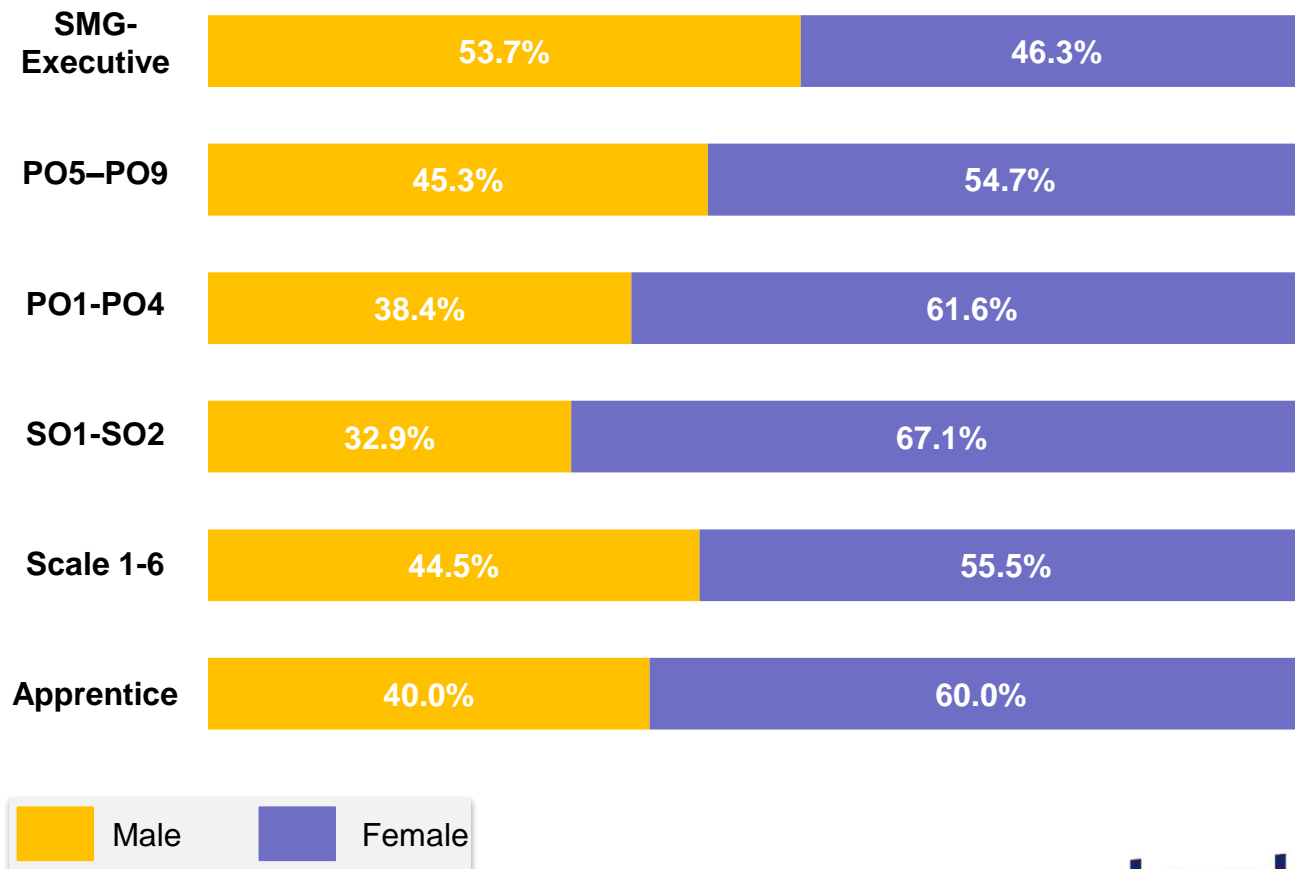
 Female



Lambeth

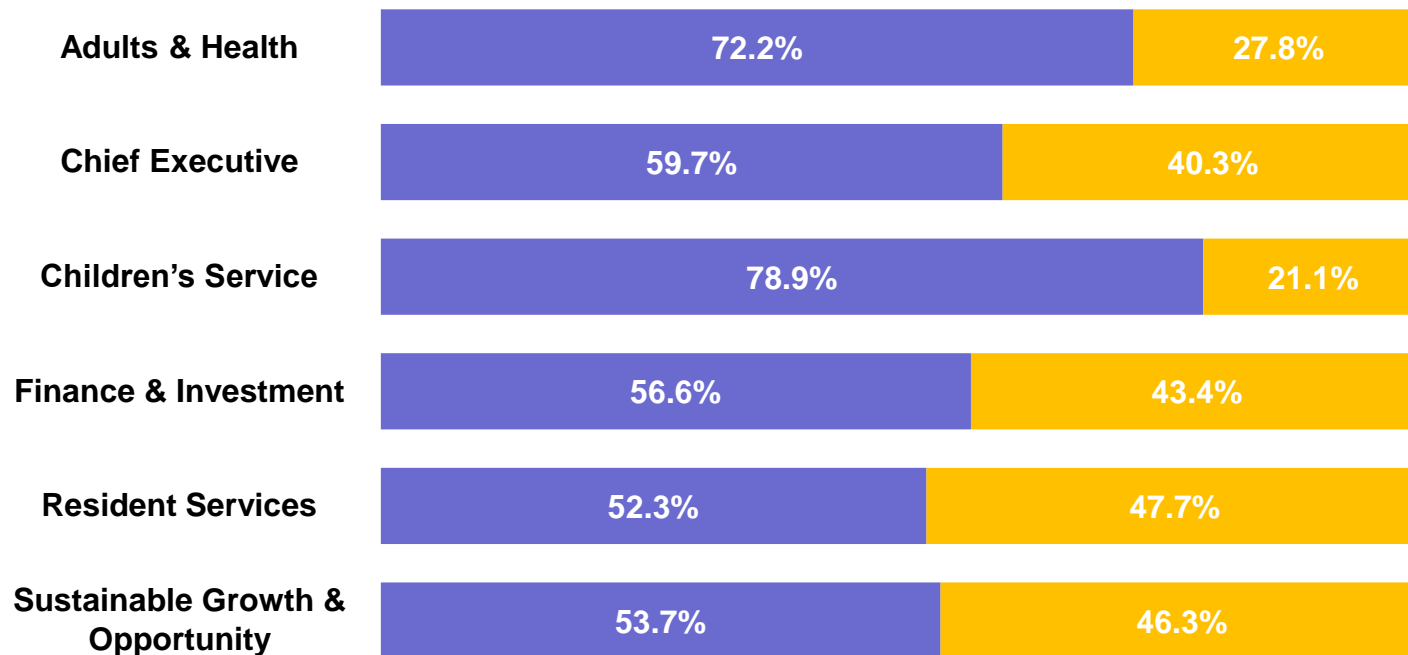
Gender - Grade

Female staff are well represented in all the grades except SMG - Executive grade.



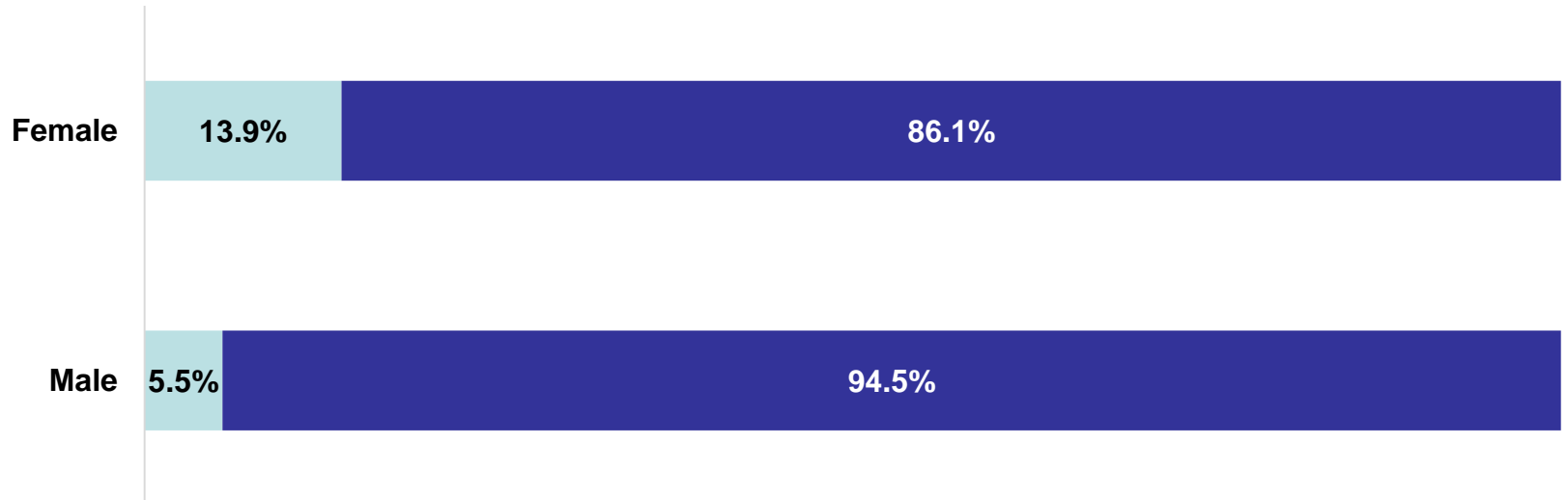
Gender – Directorate

- The majority of female staff in Adults & Health and Children's Services are in PO1-PO4.
- 81% female staff are qualified social workers compared to 19% male staff qualified social workers.



Gender – Working Patterns

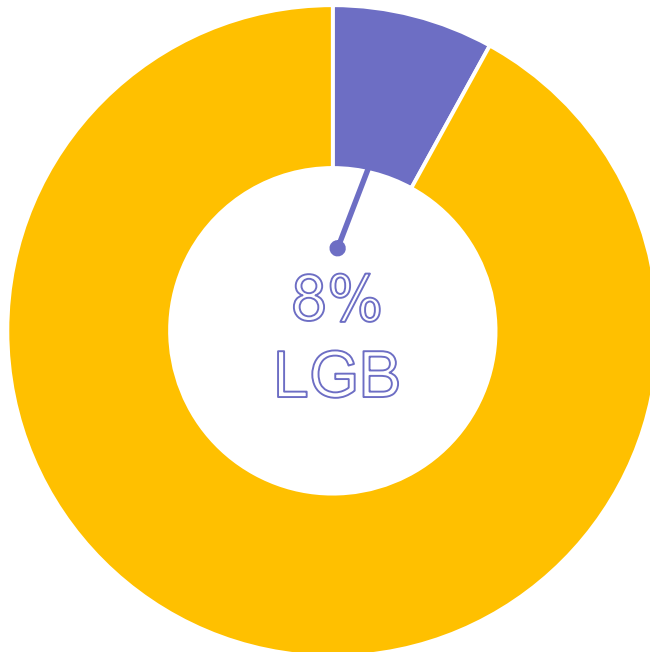
10% (255) of our workforce work part time hours and out of 255 staff 80% are women working part time



10. Sexual Orientation

Sexual Orientation

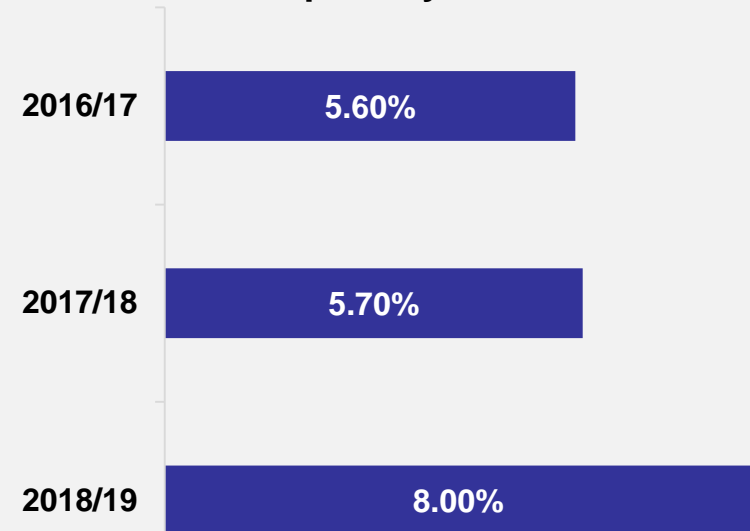
- Only 64(8%) employees shared information on their LGB/Other status, 1529(63.6%) of the workforce is unknown and 76(3.2%) of staff prefer not say
- LGB data is not available for the borough or London boroughs
- The data is based on 799 employees who shared their information LGB/Heterosexual



2018/19 employee information

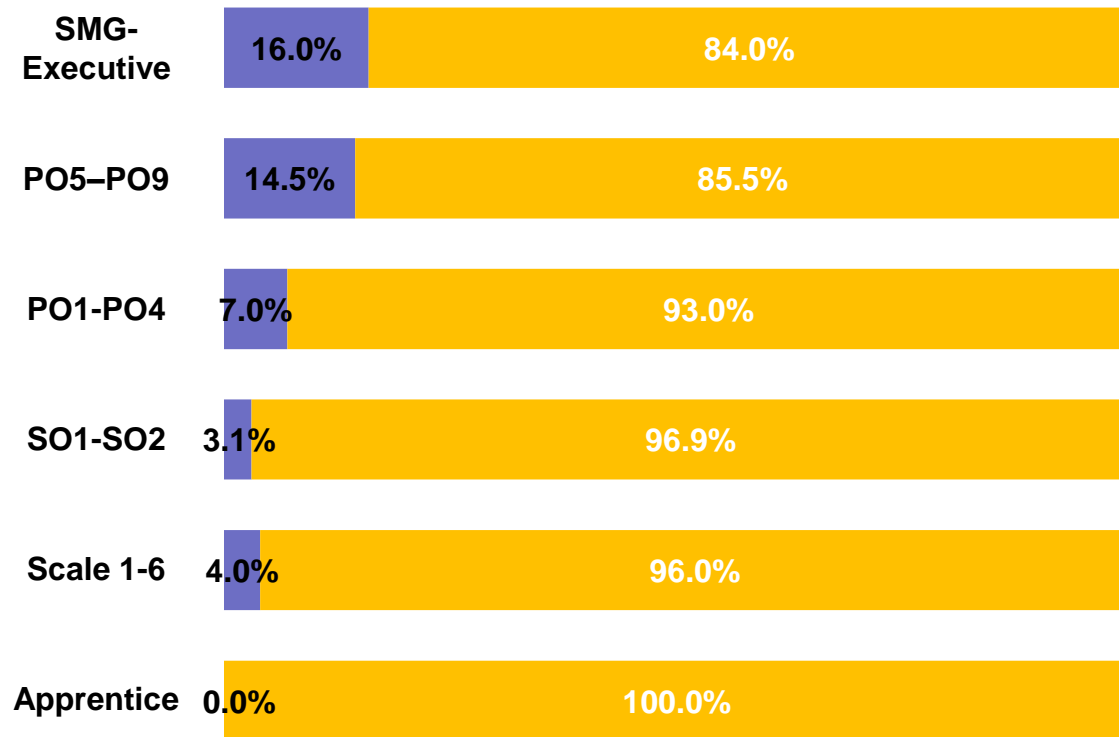


LGB % over the past 3 years



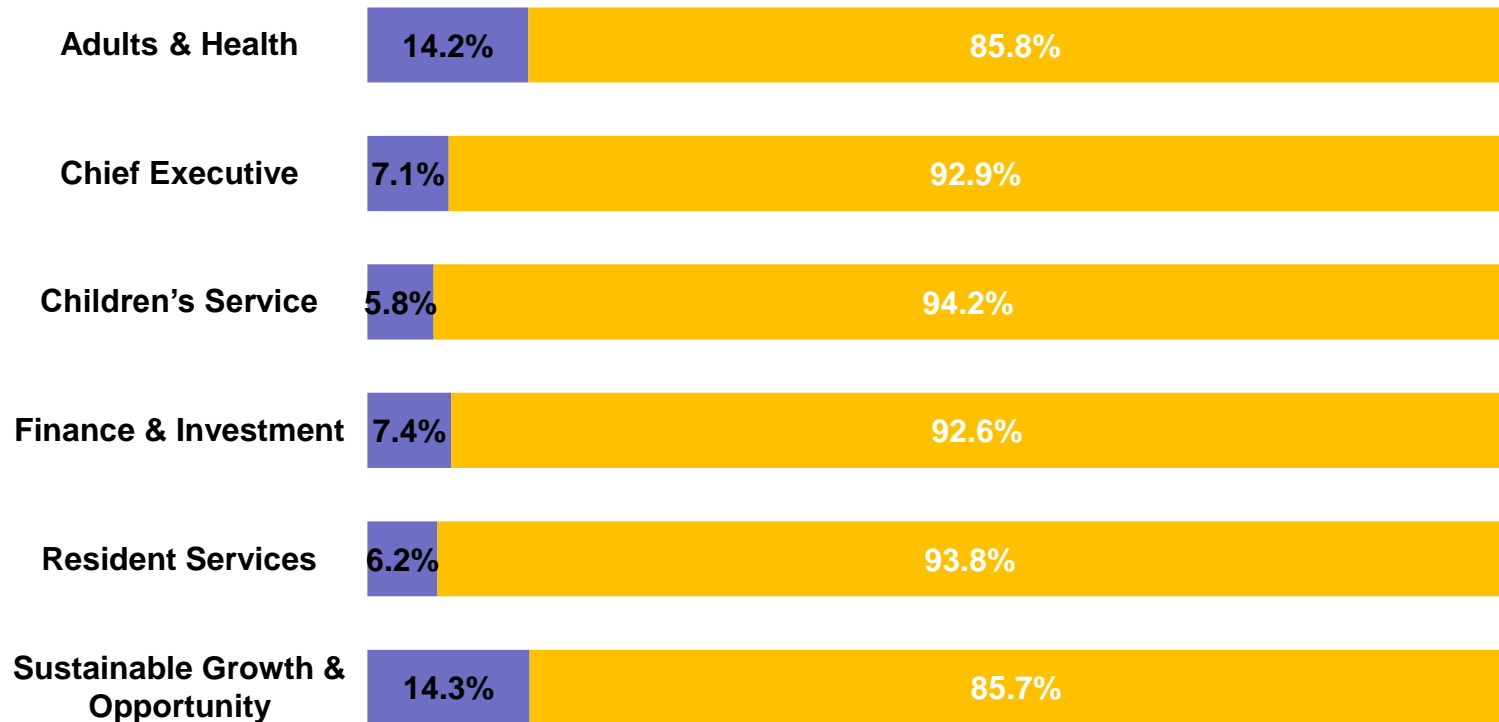
Sexual Orientation – Grade

LGB staff are well represented in higher grades



Sexual Orientation – Directorate

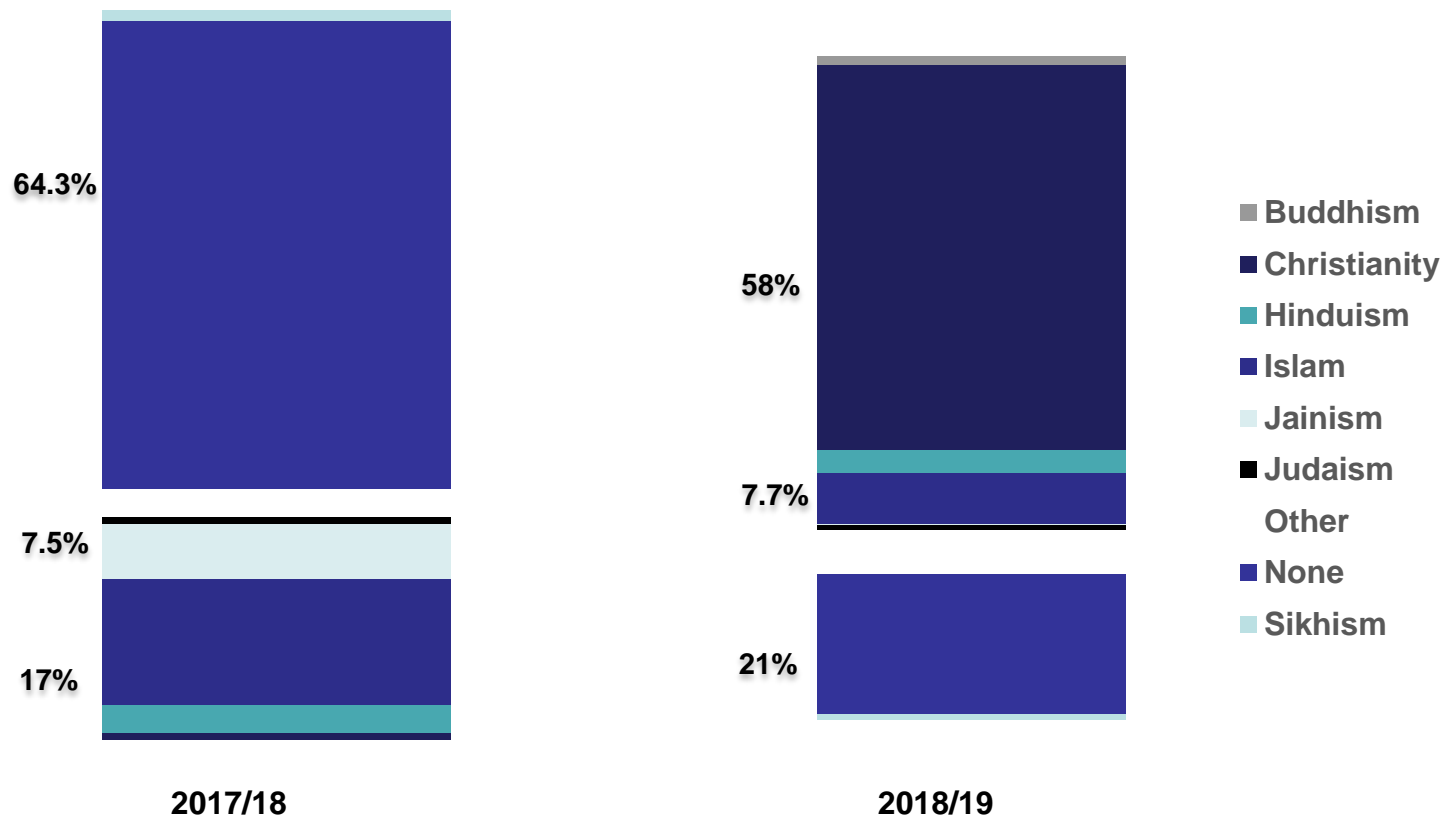
Only Adults & Health and Sustainable Growth & Opportunity have the highest percentages of employees who have shared they are LGB



11. Religion/Faith

Religion/Faith

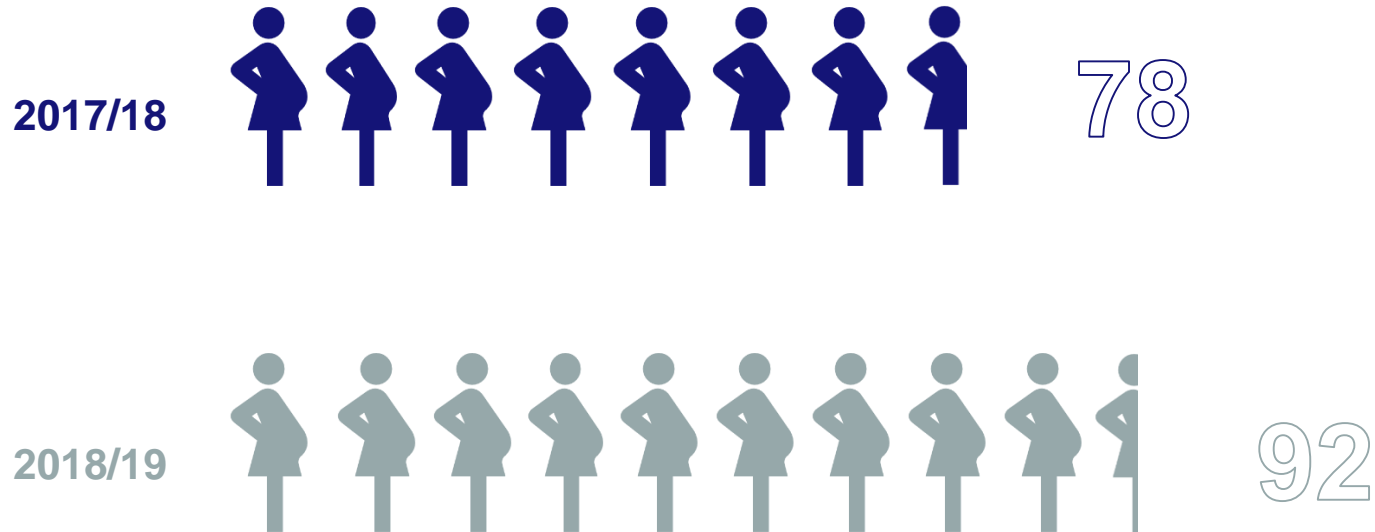
653 employees who shared their religion/belief, Christianity was the highest with 58%, followed by none religion with 21% and the 3rd highest was Islam with 7.7%



12. Maternity Leave

Maternity Leave

In 2018/19, an increase of 15% staff on maternity leave when compared with the same period in 2017/18



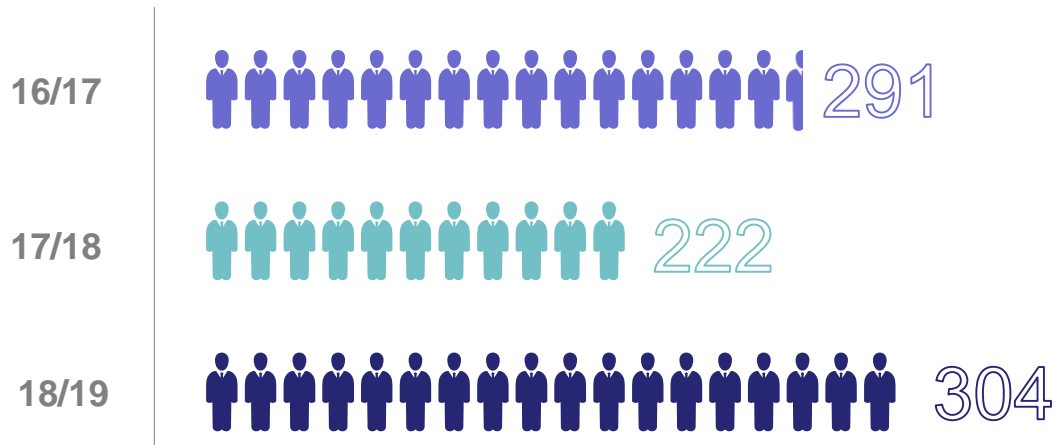
13. Starters and Leavers

Starters and leavers

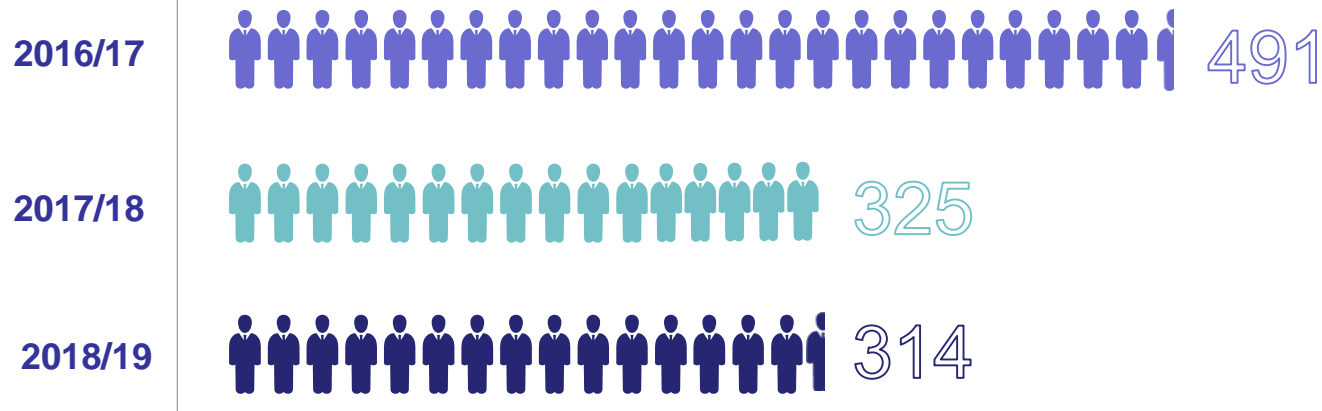
27% increase on new starters and a 5% increase of leavers in 2018/19 compared with 2017/18 period.



New Starters - we have been attracting new talent with an increase in new starters across whole council



In 2018/19 number of leavers has reduced by 50% when compared with 2016/17 number of leavers.



Starters and leavers

Our starters and leavers numbers by Directorate have been similar for Adults & Health, Finance & Investment and Sustainable Growth & Opportunity



ADULTS & HEALTH

48

starters



46

leavers



CHIEF EXECUTIVE

31

starters



21

leavers



RESIDENT SERVICES

102

starters



131

leavers



CHILDREN'S SERVICES

78

starters



70

leavers



FINANCE & INVESTMENT

30

starters



32

leavers



SUSTAINABLE GROWTH & OPPORTUNITY

15

starters



14

leavers



Lambeth

New starters as a percentage of headcount

New starters as a % of headcount shows a higher percentage in Resident Services and Children's Services. Out of 6 directorates Resident Services is the biggest directorate with a 49% of staff.



15.8%

ADULTS & HEALTH



10.2%

CHIEF EXECUTIVE



33.6%

RESIDENT SERVICES



25.7%

CHILDREN'S SERVICES



9.9%

FINANCE & INVESTMENT



4.9%

**SUSTAINABLE GROWTH
& OPPORTUNITY**

Leavers as a percentage of headcount

Leavers as a % of headcount shows a higher percentage of leavers in Resident Services and Children's Services



14.6%

ADULTS & HEALTH



6.7%

CHIEF EXECUTIVE



41.1%

RESIDENT SERVICES



22.3%

CHILDREN'S SERVICES



10.2%

FINANCE & INVESTMENT

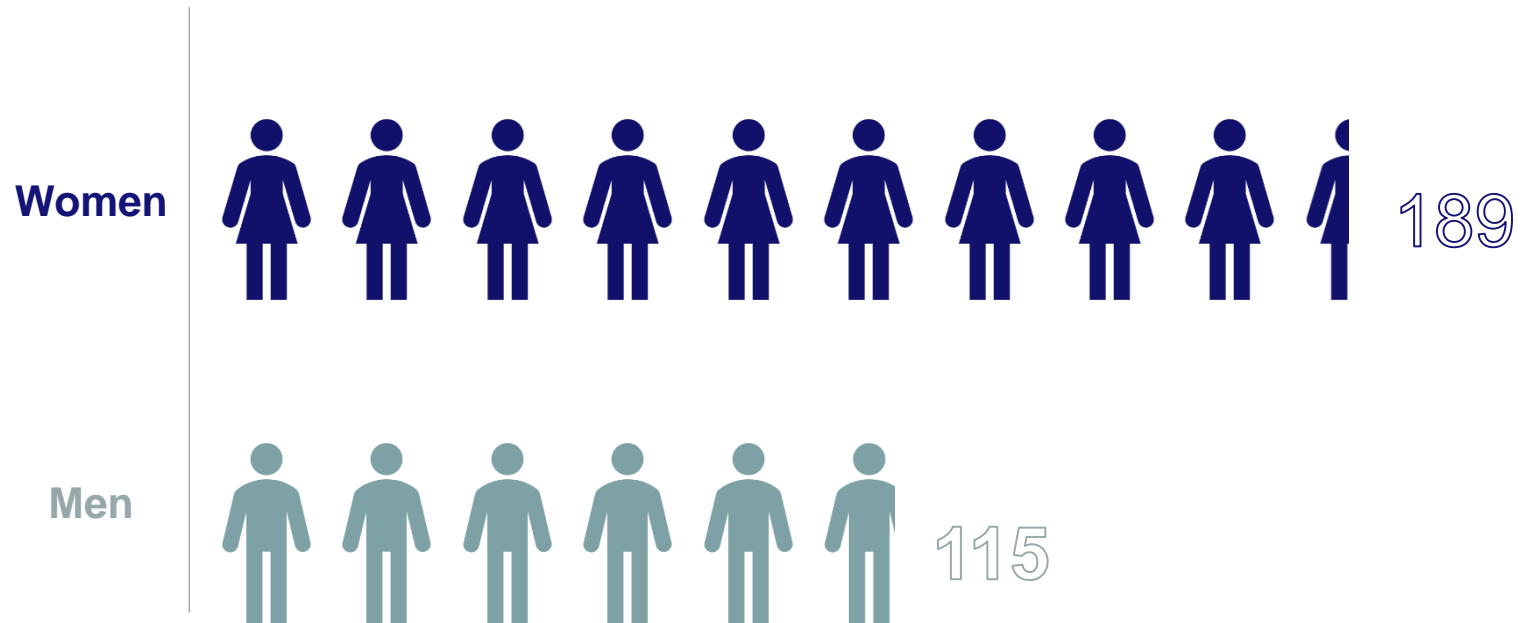


4.5%

**SUSTAINABLE GROWTH
& OPPORTUNITY**

Starters - gender

62% of our new starters are women this is reflective of the council workforce profile



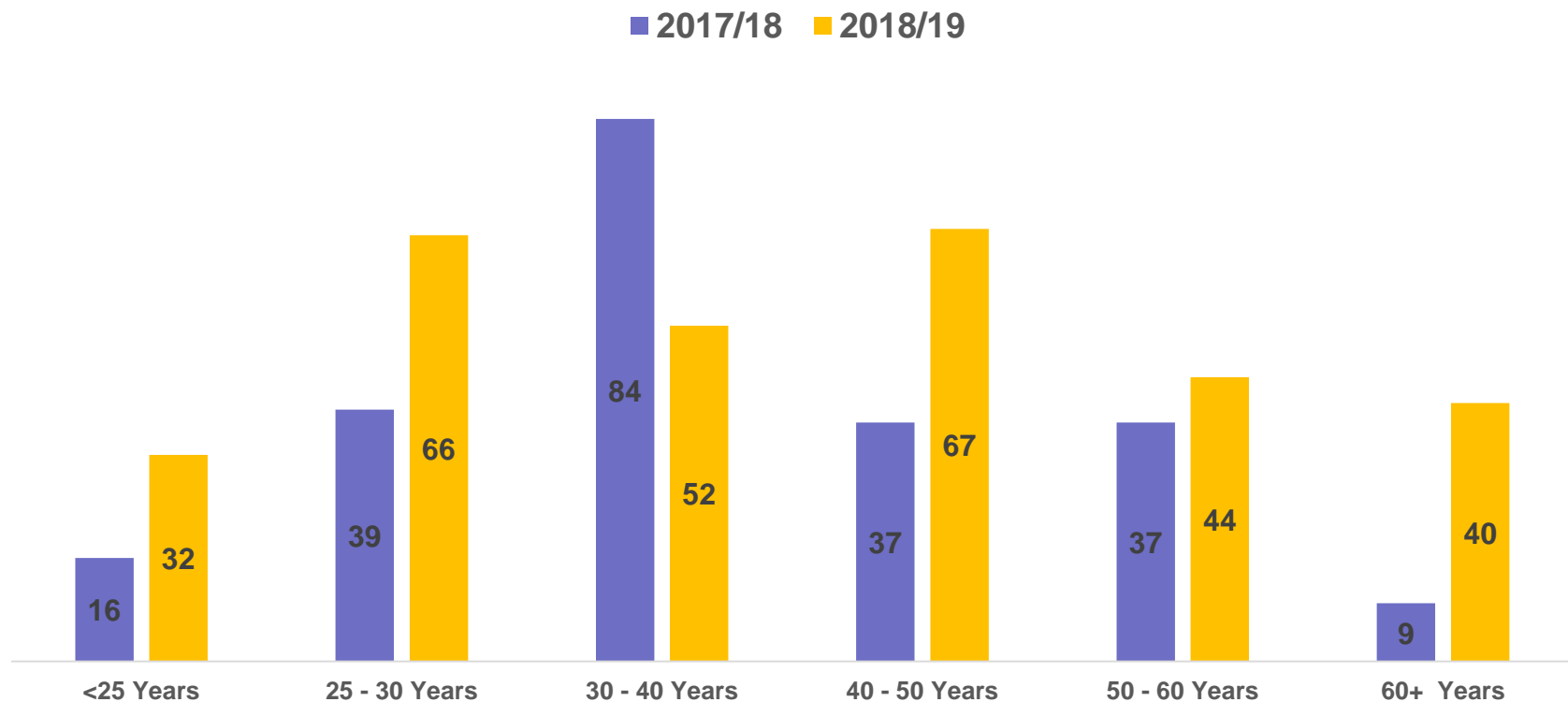
Leavers - gender

There was the same headcount of starters and leavers for female staff in 2018/19



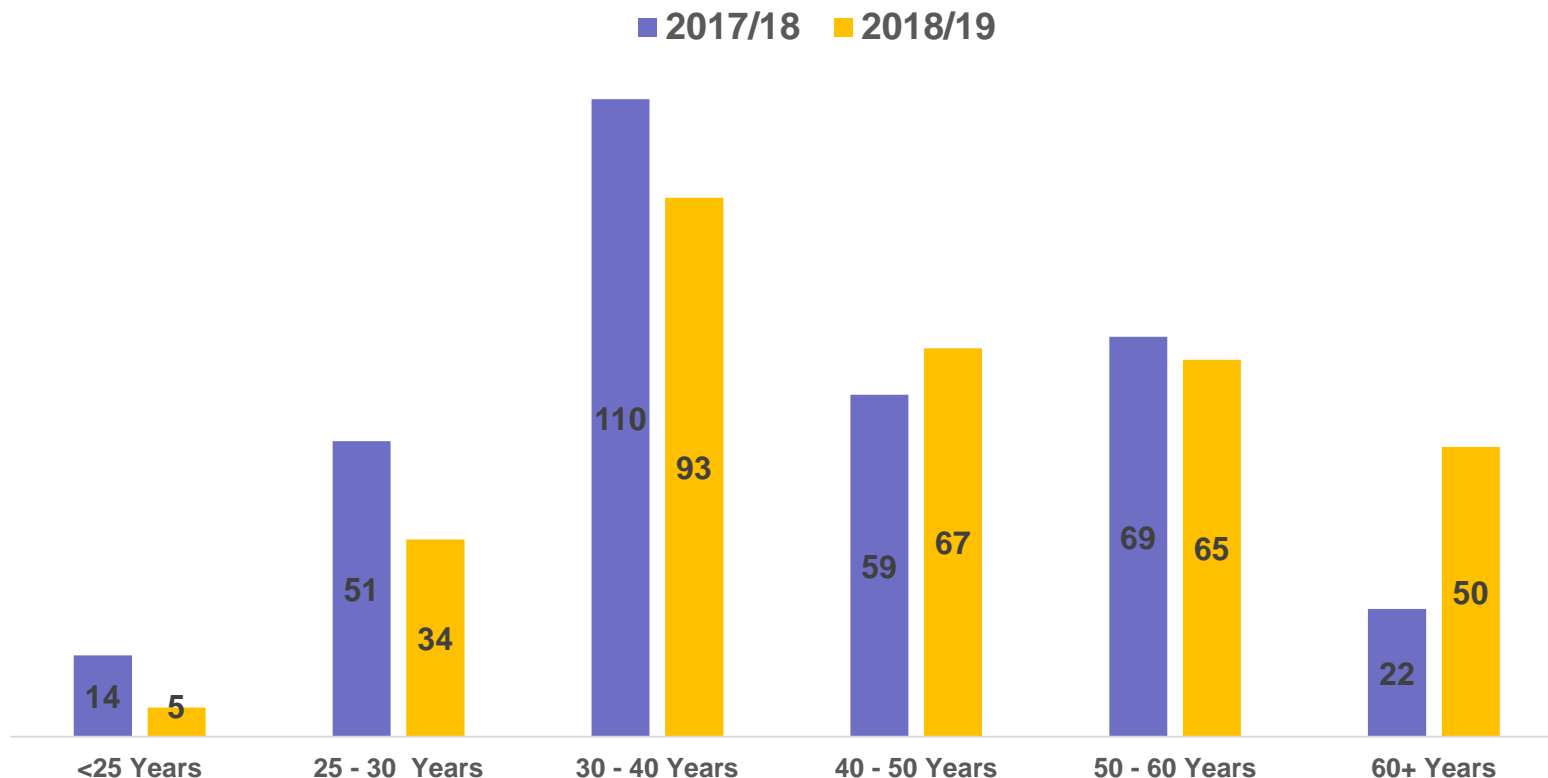
Age – starters

Comparing to the 2017/18 data, the age bands with highest numbers of starters are 25-30 and 40-50 years. There has been a 50% increase for <25 years and 77.5% increase for 60+ years



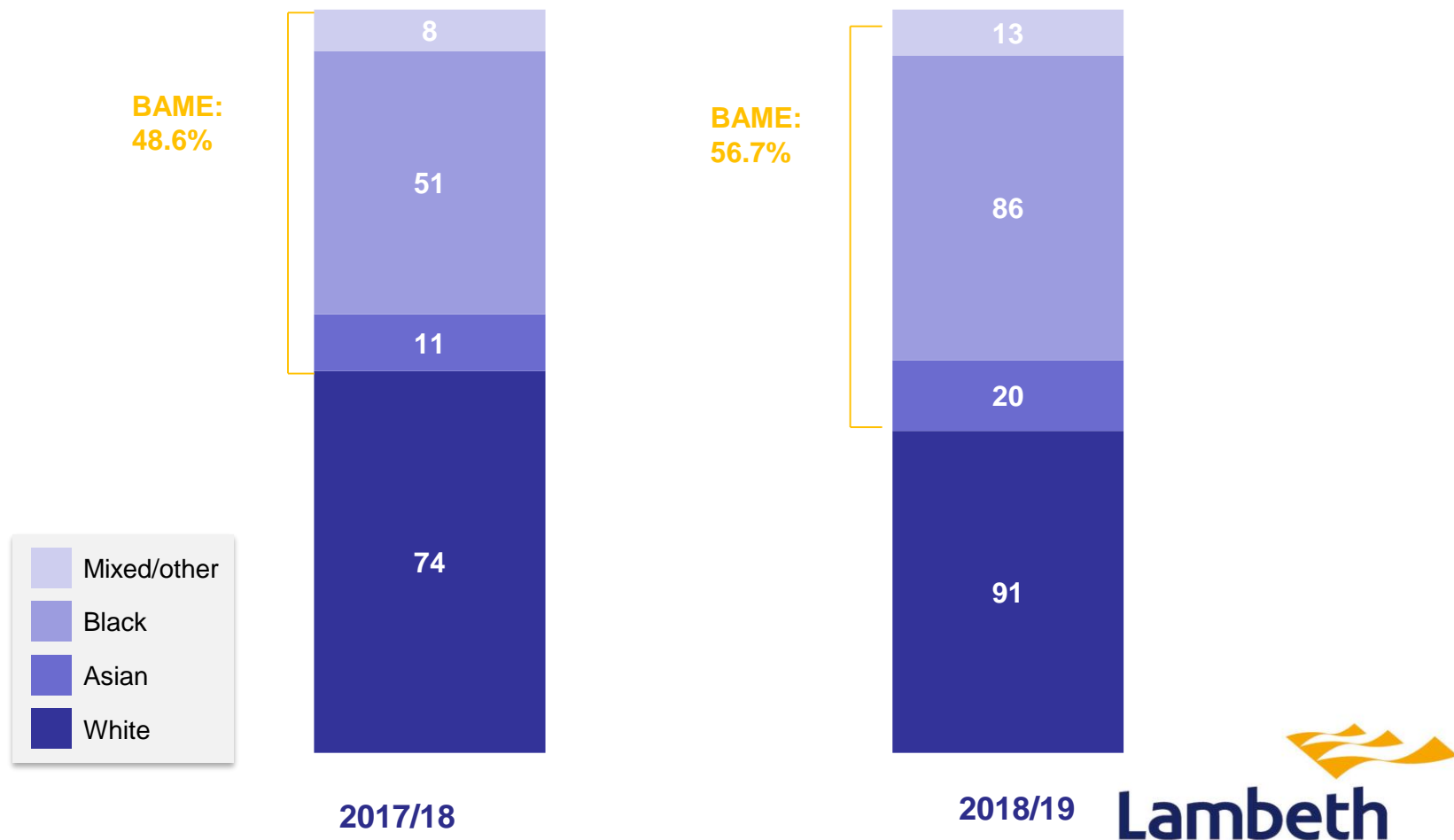
Age – leavers

A comparison with 2017/18 data, the age band with highest numbers of leavers was 30-40 years.
The age band <25 years improved retention by 180% in 2018/19



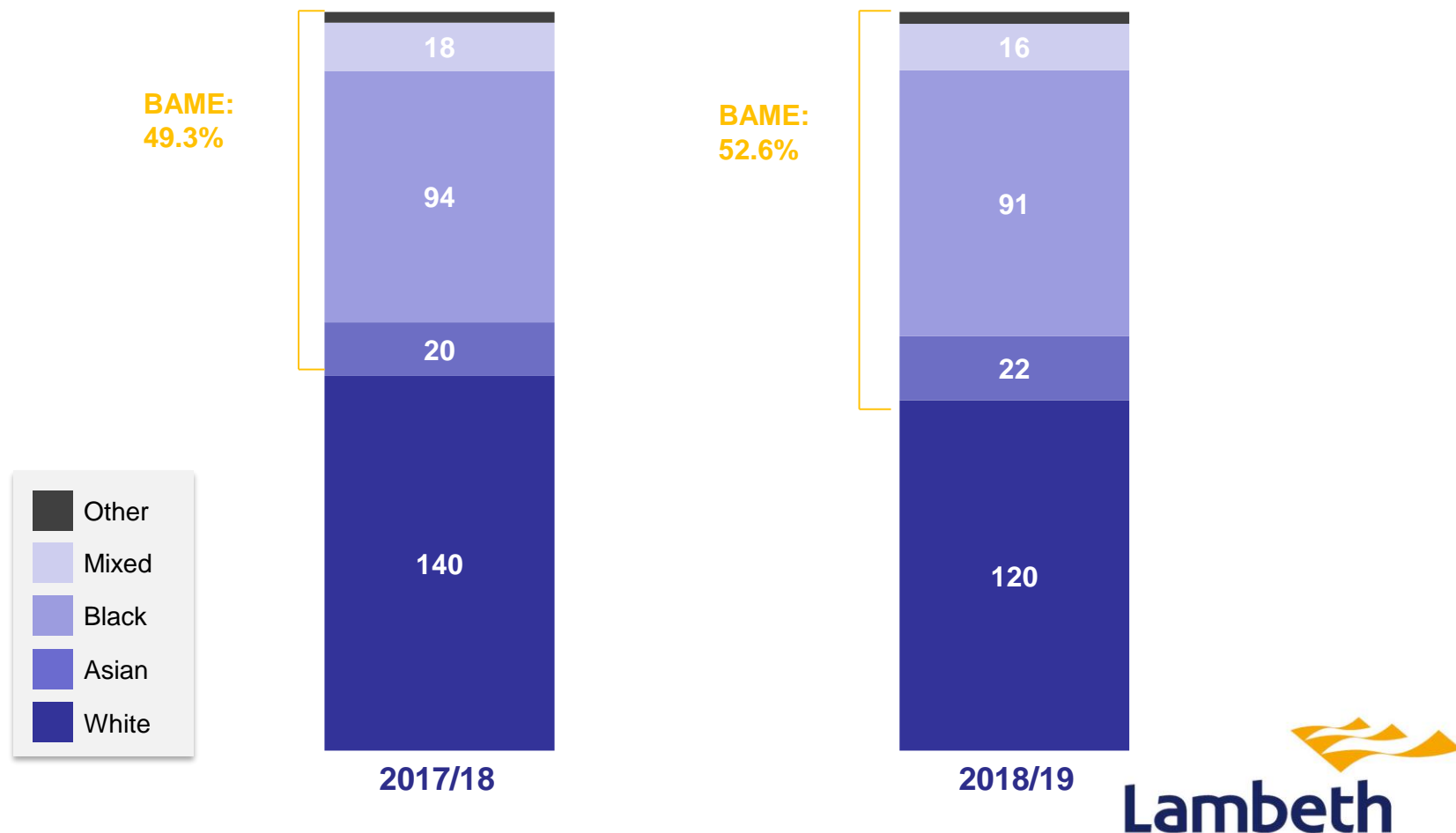
Ethnicity and race – starters 2017/18 and 2018/19

White new starters were the highest, followed by black starters both in 2017/18 and 2018/19. 78 (2017/18) and 94 (2018/19) new starters didn't share their ethnicity



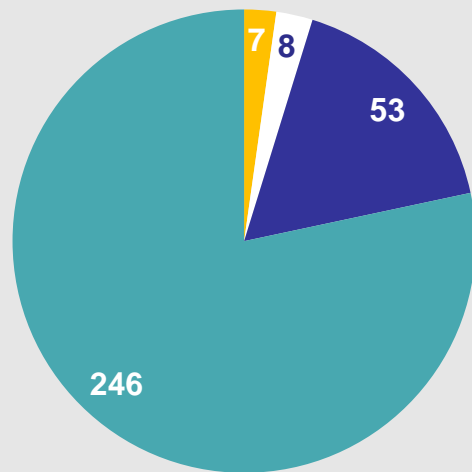
Ethnicity and race – leavers 2017/18 and 2018/19

In 2017/18 over 50% of white staff left the council and in 2018/19 52% of BAME staff left the council. 49 (2017/18) and 61 (2018/19) didn't share their ethnicity

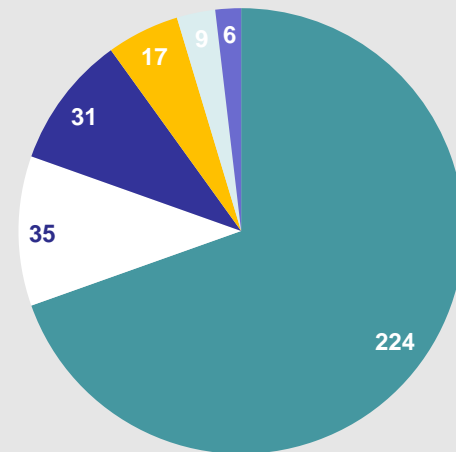


Leavers – reason for leaving

In 2018/19 22 (8.9%) more staff left to resignation compared with 2017/18. 18 (33%) more staff left due to redundancy in 2018/19 compared with 2017/18



2018/19



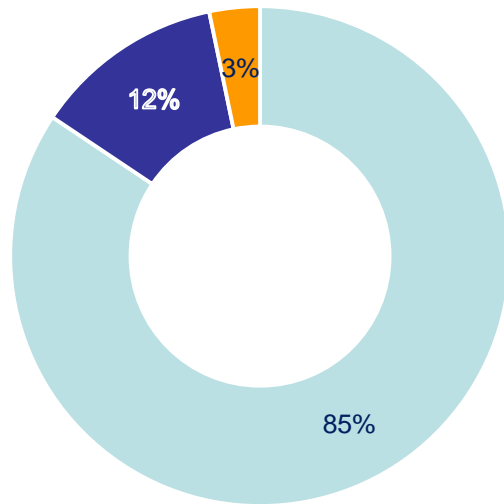
2017/18



14. Recruitment

Recruitment - Council wide applicants, interviewed and hired

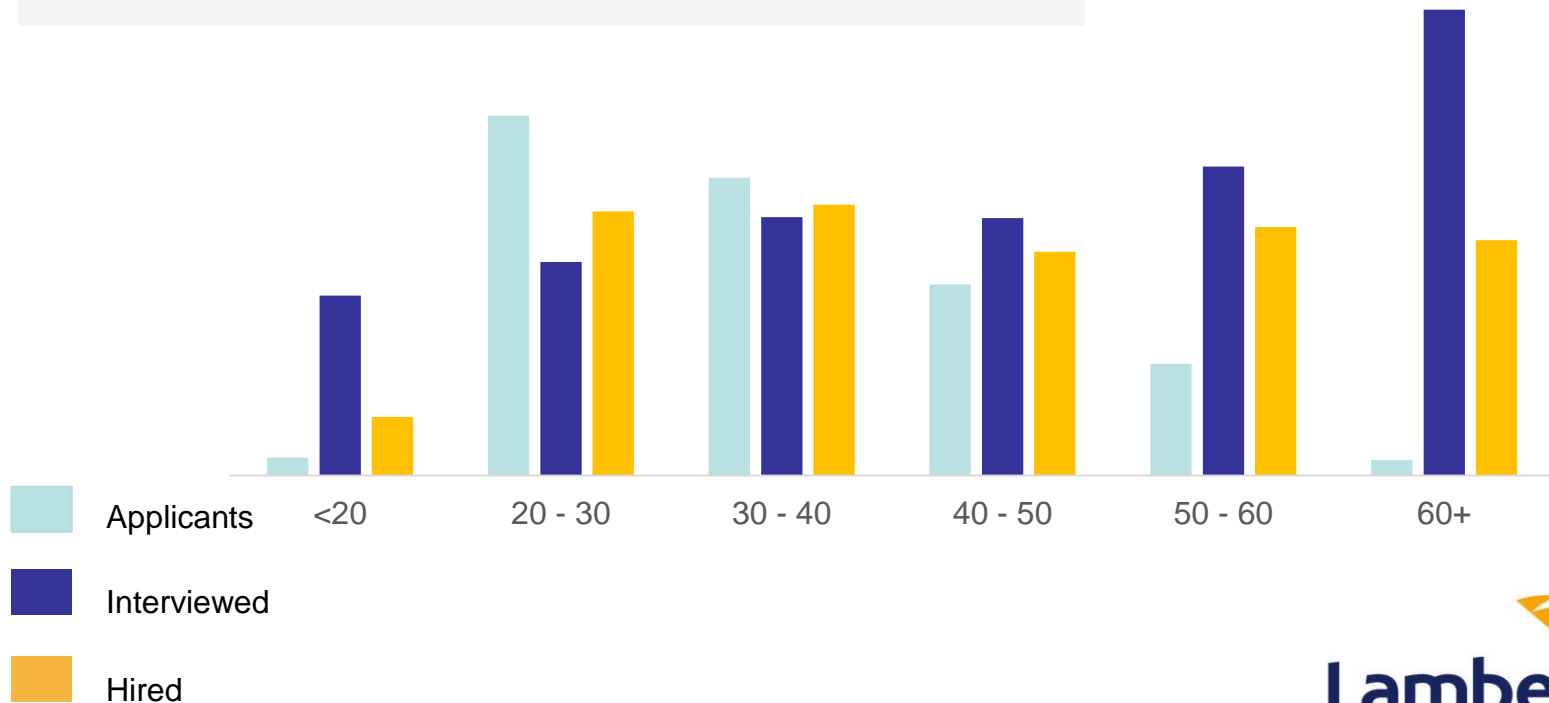
2018/19



- Shortlisted: The number of all shortlisted as percentage of overall applicants
- Hired: The number of all hired as percentage of number of all shortlisted candidates

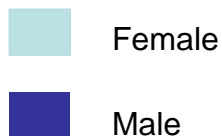
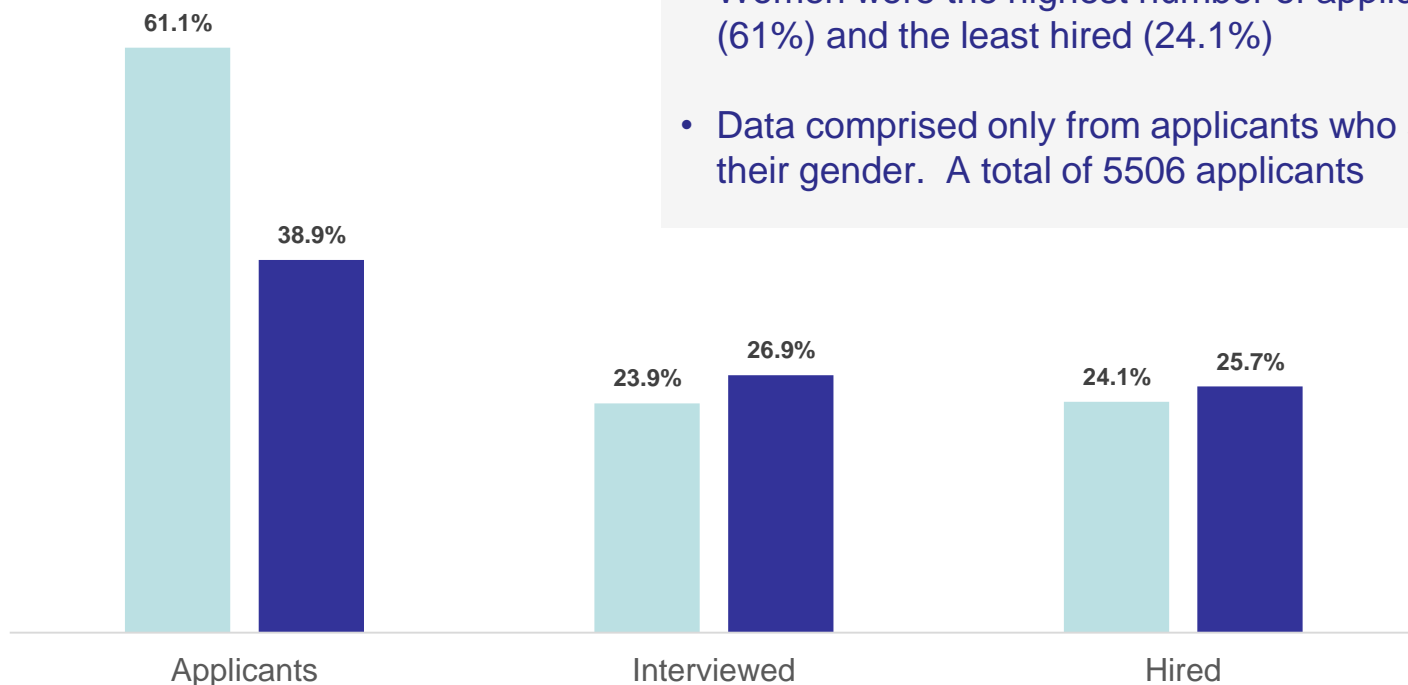
Recruitment - Age band Council wide

- 5265 applicants shared their information
- The 20-30 years age group has the highest number of applicants and 20-30 years and 30-40 years were highest hired

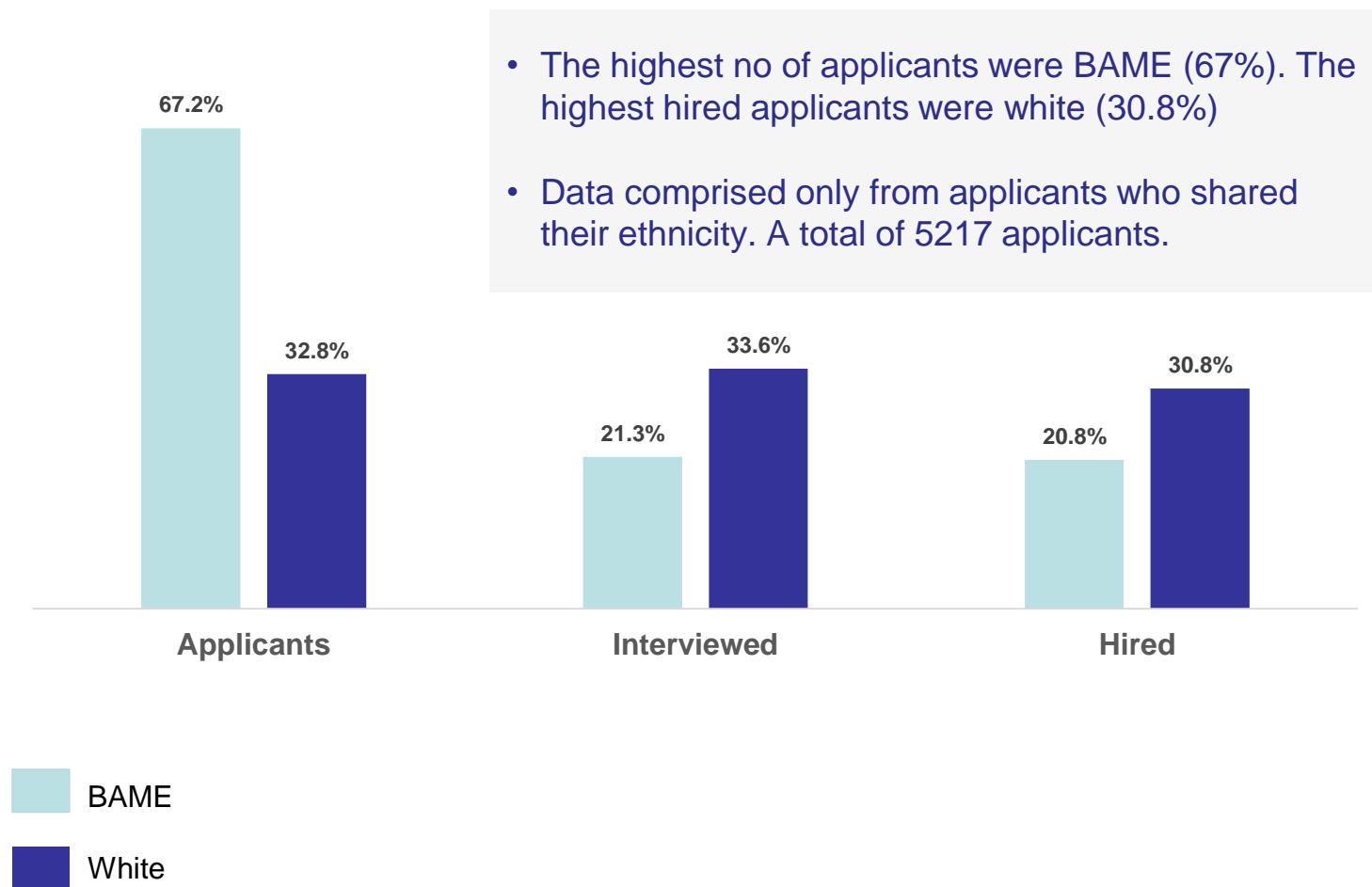


Recruitment - gender Council wide

- Women were the highest number of applicants (61%) and the least hired (24.1%)
- Data comprised only from applicants who shared their gender. A total of 5506 applicants

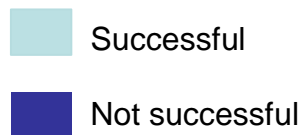
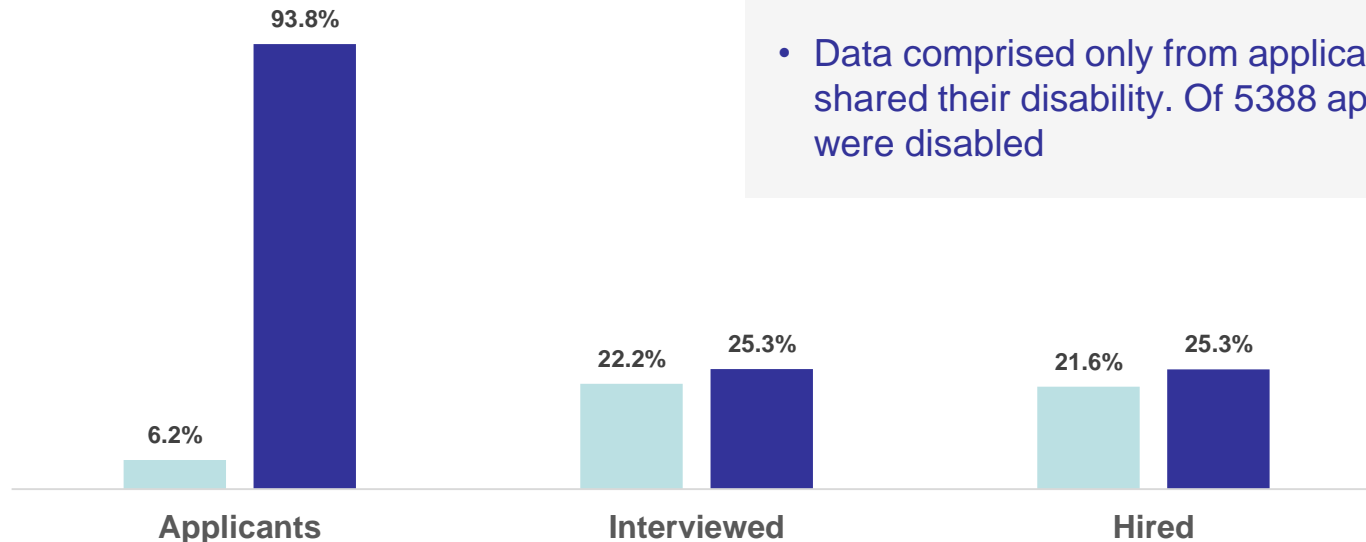


Recruitment - BAME and white Council wide



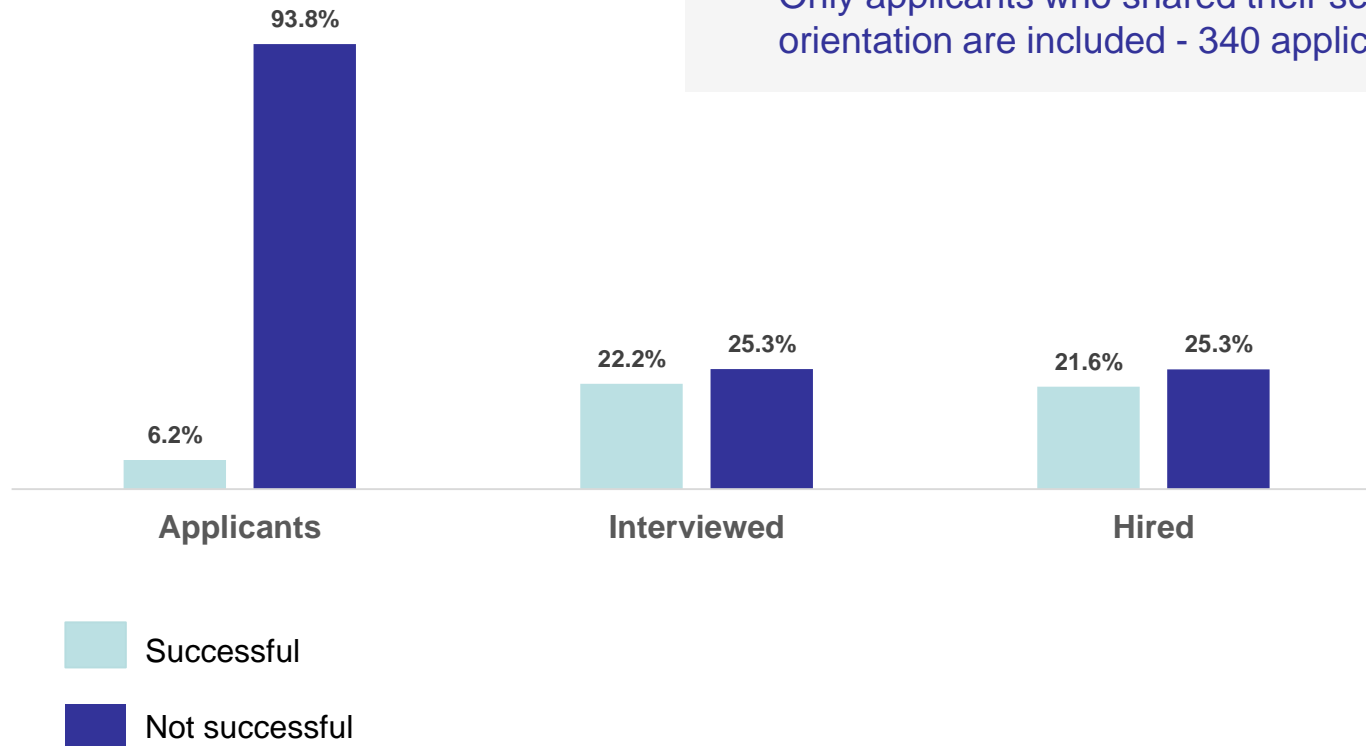
Recruitment - Disabled and not disabled Council wide

- Disabled staff were successful both in interviews and hired compared with percentage of applicants (6.2%)
- Data comprised only from applicants who shared their disability. Of 5388 applicants 333 were disabled



Recruitment - LGBT Council wide

- LGB applicants were successful both at interview and hire stages
- Only applicants who shared their sexual orientation are included - 340 applicants



15. Key terms and definitions

About our data

- Our data excludes agency workers, casual workers and school staff.
- Our data is sourced from Oracle Cloud Business Intelligent which is used by the Council to record employees information and recruitment data. The data is for the period 1/04/2018 to 31/03/2019. The headcount data is based on a snapshot as at 31/03/2019.
- Gender and ethnicity & race pay gap data is for the period 1/4/2017 to 31/03/2018.
- Our benchmarking data is source from different sources this includes Greater London Authority, Office for National Statistics and London Councils (Human Capital Metrics 2018-2019). An extract from Lambeth equality commission recommendation report 2017 and update report 2018.
- Our diversity data used in this report is based on staff and applicants who shared their information. The diversity data is therefore not complete where status is unknown, has not been recorded or where staff choose not to record or 'prefer not to say'.

Key terms and definitions

- BAME: Black, Asian and Minority Ethnic
- GENDER: Male or female
- LGB: Lesbian, Gay, and Bisexual
- DISABLED: Social model of disability
- PROGRESSION: Moving to a higher grade