OUR 2020 VISION
Lambeth's Sustainable Community Strategy
Contents

Foreword 05

1.0 Introduction 06

2.0 Lambeth 2008 08

3.0 Lambeth 2020 – What will the borough look like? 12
   3.1 The next three years
   3.2 A new way of working
   3.3 Universal issues
   3.4 Local Development Framework

4.0 Creating a sustainable borough 22
   4.1 Economic Wellbeing
      Outcome: Lambeth is a great place to do business with higher levels of investment and business growth
      Outcome: Greater wellbeing for households through higher numbers of residents in employment
   4.2 Social Wellbeing
      Outcome: Even more children and young people are on the path to success through the provision of good quality education, training and jobs which reduces the risk of exclusion and offending
      Outcome: Safe and cohesive places where people are empowered and have the confidence to play active roles in their communities
      Outcome: Improved health and wellbeing of people which enables them to live active and independent lives
      Outcome: Lower levels of poverty and social exclusion in Lambeth by helping more of our socially excluded adults into employment, education and training
   4.3 Environmental Wellbeing
      Outcome: Mixed and sustainable communities with an increased supply of new homes, improved existing dwellings and a high quality physical environment

5.0 Moving Forward Together 48

6.0 Appendix 50

The first three years: Lambeth’s Local Area Agreement 2008-11
Lambeth is an extraordinary borough. In recent years we’ve seen rapid improvements to key services which have improved the quality of life for all people living and working here. We’re proud of our multicultural make-up, our cohesive communities and incredible diversity.

This Community Strategy, as developed by Lambeth’s Local Strategic Partnership, is a road map for the challenges ahead - challenges which will only be tackled by joining together to target the causes of problems rather than their effects.

We at Lambeth First are delighted with the progress we’ve made over the last four years and we have a clear vision of where we want Lambeth to be in 2020. This strategy sets out our approach to fulfilling this vision. Our central focus is to enable sustainable economic growth, in order to create new opportunities for Lambeth’s communities thereby reducing the number of people not in work. We recognise this will be more challenging given the recent economic down-turn. However we are passionate in our belief that worklessness is a major barrier to success and a key factor in poverty and exclusion. There is a clear link between worklessness, poor health and education standards, low aspirations, higher crime and communities which are less integrated. Tackling worklessness therefore is our key focus and together we can and will steer the borough in a positive direction.

We will approach these challenges by improving universal services, undertaking targeted work with key communities and increasingly seeking to deliver services at the neighbourhood level.

Developing this strategy is the beginning of our journey to realise the potential of Lambeth. Our Local Area Agreement 2008-2011 will be our first three-year action plan linked to this strategy. It will outline how and when we will deliver the principles set out here.

We hope you will join with us in Lambeth’s next exciting chapter and we look forward to working with you to make the borough a sustainable and prosperous place to live and work.

Councillor Steve Reed
Chair of Lambeth First
Leader of the London Borough of Lambeth
Our Sustainable Community Strategy provides a shared framework for Lambeth First. It sets out an agreed approach to improving quality of life for the people who live and work in the borough and ensures organisations from the private, public and third sector pool their resources and work together to tackle problems jointly. Working together we can achieve more for Lambeth. This strategy is also an evidence driven document. The partnership has utilised a series of data sources such as the State of the Borough report to inform our strategic direction and guide us in identifying what we have to do to meet the needs of the borough.

In reviewing this evidence we concluded that worklessness should be the key focus of this Sustainable Community Strategy. It’s a relatively new term which describes people who are out of work but who want a job. It includes people claiming unemployment benefits, people not currently in paid work who are seeking employment and those who are economically inactive.

If we’re genuinely committed to tackling worklessness we have to first acknowledge the complex and inter-related issues which come with it and understand that a sustainable community is one which focuses on the economic, social and environmental wellbeing of its residents.

We know that worklessness is one of the key causes of crime, poverty and social exclusion. These challenges often lead to lower than average skills/educational attainment, poor health and poor living environments. Clearly there is a cycle in motion which can only be addressed head-on and as a whole.

This strategy also sets out how we will tackle the wider economic, social and environmental issues associated with worklessness to achieve a thriving and prosperous borough.
Lambeth is an inner London borough that stretches from the South Bank and Waterloo in the north, down through the vibrant town centres of Clapham and Brixton, to the more residential suburbs of Norwood and Streatham in the south.

The borough’s population is diverse, dense and highly mobile. There are areas of serious deprivation alongside some of great affluence. We have the seventh highest population in Greater London and are the fourth most densely populated borough in the country. Our population is set to increase by nearly 17% between 2001 and 2028 and we have the second highest total migration (i.e. both inward migration and outward migration) in inner London.

We have approximately 20% population churn each year and we are often described as ‘an escalator borough’ where new communities settle when they first arrive in London/England before they move elsewhere. Lambeth’s population is made up of 38% of people from ethnic minorities. This includes 12% Black Caribbean (2nd highest in UK) and 11.6% Black African (4th highest and growing). The borough is also believed to have the largest Portuguese population outside of Portugal. Over 74% of the school population are from BME backgrounds and over 130 different languages are spoken here.

Lambeth – a snapshot

Waterloo and the South Bank is a key central London business and tourist area and one of the world’s leading cultural centres with icons such as the London Eye, Royal Festival Hall and National Theatre. The area also includes international companies (Shell and IBM) and one of London’s busiest transport interchanges.

This part of Lambeth already accommodates 61,500 jobs, not far short of half the borough’s total, and is set for further major growth. Waterloo and the South Bank have fewer residents than the rest of the borough, split between high-end developments and areas of deprived social housing.

Vauxhall, the Oval, Kennington and Vassal are close to central London and benefit from good transport links. The Oval cricket ground is a major international attraction. However, like Waterloo, Vauxhall’s transport infrastructure and developments along the Albert embankment cut residential areas off from the river.

Many parts of Vassall ward (the area between Kennington and Brixton) suffer from limited amenities and high levels of deprivation. This area as a whole also faces a number of challenges in improving the local environment, public realm and providing a good range of facilities and services for its communities.

Brixton is at the heart of Lambeth and is a major town centre. With a reputation as a diverse cultural and creative centre, it’s famous for entertainment venues and markets. Currently home to 69,000 residents, Brixton is projected to grow by 14%, making it the most populous area in the borough by 2026.

One of the key African-Caribbean communities in London, in Brixton black Caribbean residents represent 15% of the population compared with 11% across the borough as a whole. Nearby areas such as Herne Hill and Tulse Hill are also thriving neighbourhoods.

Clapham is very diverse, combining some of the borough’s most affluent areas and some of its most deprived. Home to an estimated 40,700 residents, Clapham has long been popular with young professionals, drawn by its good transport connections to central London and its vibrant night-time economy. The population is projected to grow by around 8% to just over 44,000 in 2026. The population is also relatively young with 75% of people in Clapham aged 44 or under.
Stockwell is a mixed area including substantial social housing. It’s home to what is thought to be one of Britain’s largest Portuguese communities, many of whom originally come from Madeira. Many black African and east African people also live in the area.

Stockwell’s housing is as mixed as its population. Conservation areas of Georgian and Victorian dwellings can be found next door to large pre- and post-war housing estates. In total the area has a highly dense population of about 29,000. The Greater London Authority (GLA) estimate that by 2026 the population will grow by around 16%. In addition, Stockwell ward is the third poorest in Lambeth, with 72% of its households classified as deprived or severely deprived.

Streatham has had the fastest population growth of any of Lambeth’s town centre areas over the past decade. This growth is set to stabilise and the GLA projects a net decline in the Streatham population between 2006 and 2026 from 54,700 to around 54,000. Recent population growth has increased the diversity of the area, with a large Somali community in Streatham South and a Polish community in Streatham Vale. Streatham is home to the largest concentration of Asian residents in the borough (9% compared with 4% across Lambeth).

Streatham is relatively affluent when compared with other areas of the borough. It’s best known for its residential areas and High Road. For some, the nearly two and a half kilometres of unbroken shopping and leisure attractions on the High Road is Streatham’s defining feature. However, as traffic congestion has increased, the High Road has suffered and modern shopping developments have opened in Croydon and Kingston leading to a decline in use.

Norwood is a mainly residential area with good quality housing and quieter main streets. It also contains the borough’s only remaining industrial area. Just over 40,500 people are estimated to live in Norwood and this is projected to grow by 9% to around 44,000 by 2026. Norwood is well known for its high quality of life and the pride of its local people. West Norwood has a popular town centre, with a good range of shops in a pleasant environment, while new schools and leisure facilities are a focus for community activity.
In order to move forward, we are clear that we must build on the borough’s strengths and tackle the root causes of the challenges that are holding us back from achieving our long term vision.

The previous section sets out Lambeth as it is today. Below is a detailed description of where we want to take Lambeth by 2020.

Underpinning our vision are seven long term outcomes that this strategy will deliver. These are as follows:

- **Lambeth is a great place to do business with higher levels of investment and business growth:** Through business support services, planning and skills development, we will have made Lambeth an attractive borough to establish a business. We will have supported economic growth and encouraged development and regeneration of sites across the borough. This will provide the safe, welcoming and attractive environment that businesses need to thrive.

- **Greater wellbeing for households through higher numbers of residents in employment:** In 2020 Lambeth will have a much higher employment rate. This will be achieved by ensuring all our communities have access to seamless education/training opportunities, which will in turn provide Lambeth residents with the right skills to gain employment. Further, this increase in employment will also help to lift vulnerable people out of poverty and enable them to play an active role in their community.

- **Even more children and young people are on the path to success through the provision of good quality education, training and jobs which reduces the risk of exclusion and offending:** More of our children will be on the path to success. We will ensure this is the case by helping them to be happy, healthy and safe. Services for children will be seamless and responsive to their needs.

- **Safe and cohesive places where people are empowered and have the confidence to play active roles in their communities:** Lambeth will be an even more desirable place to live. Our diverse communities in Lambeth will be safer and stronger than in 2008. Crime rates will reflect the inner London average with violent and volume crime both lower than they currently are. In addition, our communities will continue to be highly cohesive, with people getting on well with one another. People in Lambeth will also play an active role in their local area through a variety of means such as volunteering.

Early intervention and effective partnership working will ensure the safety and welfare of children. Attainment, skills and qualifications will continue to improve with more of our young people having the right qualifications to succeed in adulthood.

Services for children and young people will increasingly be co-designed with more effective engagement of children, young people and families – particularly those from vulnerable and seldom heard groups.
15

3.0 Lambeth 2020 – What will the borough look like?

- **Improved health and wellbeing of people which enables them to live active and independent lives:** We will have facilitated the creation of active, healthy and independent communities where the gap in health inequalities within the borough and between the borough and the rest of London have been reduced. In addition, health services within Lambeth will be equally accessible to all members of the community.

  Health and social care services will be based around enabling independence, providing choice and promoting control. This will be achieved through increased personalisation of social care services and greater patient choice around the health care services they receive.

- **Lower levels of poverty and social exclusion in Lambeth by helping more of our socially excluded adults into employment, education and training:** Lambeth will have lower levels of poverty and social exclusion by tackling the barriers which stop people actively participating in society. This will ensure all our communities have equal access to services and opportunities.

  The most vulnerable members of our community will receive tailored support services that help them access training, education, employment opportunities and the welfare benefits they are entitled to.

- **Mixed and sustainable communities with an increased supply of new homes, improved existing dwellings and a high quality physical environment:** We will have helped more people to access affordable high quality housing and reduced the number of people living in temporary accommodation. Over 12,000 new homes will be provided by 2020 and town centre regeneration will include provision for new housing. This will help to meet the ever increasing housing demand and ensure the creation of mixed communities within easy reach of local services.

  In addition, the quality of our environment will be improved with cleaner streets and high quality green spaces. Further, Lambeth will play an active role in tackling climate change by reducing greenhouse gas emissions.
To realise our long-term vision, Lambeth First has identified key priority areas for the next three years. These are set out in our Local Area Agreement, which was approved in June 2008. See the Appendix for further details.

### Vision
Lambeth is a diverse, dynamic and enterprising borough at the heart of London.

### Sustainability

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<thead>
<tr>
<th>Economic Wellbeing</th>
<th>Social Wellbeing</th>
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### Universal Issues
Community Cohesion, Equalities, Sustainability and Culture

### Sustainable Community Strategy 2020 Outcomes

<table>
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<tr>
<th>Lambeth Local Area Agreement</th>
<th>Priority Areas for Improvement 2008 - 2011</th>
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<td>Improving the emotional health of children.</td>
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<td>Increasing VAT registration rate for new companies.</td>
<td>Reducing the percentage of people who fail to influence decisions in their locality.</td>
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<td>Increasing the number of working age people with a Level 2 qualification or higher.</td>
<td>Increasing overall satisfaction with the local area.</td>
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<td>Increasing the number of 19 year olds with Level 2 qualifications.</td>
<td>Building resilience to violent extremism within Lambeth.</td>
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<td>Reducing the number of 16-18 year olds not in education, employment or training.</td>
<td>Increasing young people’s participation in positive activities.</td>
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<td>Increasing migrants’ English language skills and knowledge.</td>
<td>Reducing the gap in achievement between pupils eligible for free school meals and their peers at Key Stage 2 and 4.</td>
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<td>Reducing working age people claiming out of work benefits.</td>
<td>Increasing take-up of formal childcare for low income working families.</td>
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<td>Improving the emotional health of children.</td>
<td>Reducing serious violent crime.</td>
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<td>Reducing obesity in primary school children.</td>
<td>Reducing serious acquisitive crime.</td>
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<td>Improving the stability of placements for looked after children.</td>
<td>Tackling perceptions about drug use and drug dealing.</td>
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<td>Reducing the under 18 conception rate.</td>
<td>Tackling concerns about anti-social behaviour and crime by the local council and police.</td>
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### Our new way of working
Neighbourhood Working – Where appropriate we will deliver services at the neighbourhood level.
Neighbourhoods are becoming ever more significant. In an increasingly globalised environment they are the place where people will discover their connectedness; where they live, shop, learn, do business and relax. They are the place in which community cohesion and community engagement is made real.

We believe neighbourhood working engages citizens in the work of creating services which are really meaningful to them. We think this way of working helps create a sense of place and of belonging. Services designed with citizens at the neighbourhood level can produce less duplication, better value for money and greater public satisfaction.

Our commitment to citizens and neighbourhoods implies that services and delivery must be designed with input from neighbourhoods. This will mean different choices in different places and, as a partnership, we are committed to the flexibility this will require.

In support of this, Lambeth First has developed a Framework for Community Engagement and a Community Engagement Toolkit. These underline our determination to work in a different way – to put the needs of residents and neighbourhoods first.

We have had some significant successes in delivering services at the neighbourhood level. In Clapham Park, our New Deal for Communities programme has achieved higher than average rates of employment, increased physical activity among residents, better results in reducing crime and, overall, residents are more satisfied with the area.

Since 2006, Operation Freshview has provided partners the opportunity to make a visible impact in the community and resolve long-standing environmental and anti-social behaviour issues in six targeted wards (Tulse Hill, Prince’s, Coldharbour, Oval, Ferndale and Vassall).

The approach to delivering local services in partnership encourages local residents and businesses to participate in setting the priorities and encourages the public to take a fresh view of their area. Independent surveys have shown a 33% improvement in graffiti scores and a significant 80% reduction in fly-posting in targeted wards. The success of Operation Freshview has been so great that it is being rolled out as ‘Community Freshview’ to enable more places and people to be included.

Further examples of neighbourhood working include the South Bank and Waterloo Partnership which represents a long-standing business partnership and the URBAN 2 funded project delivered through Stockwell Partnership.

By embedding neighbourhood working at the very heart of everything we do, our aims are to:

- Continue to genuinely listen to local people’s priorities and treat all local residents equally
- Provide services which combine effective delivery with value for money
- Devolve decision making and resources wherever practical
- Give real opportunities for local people and existing neighbourhood partnerships to be involved in neighbourhood working. This includes encouraging residents to take up paid positions in organisations and on delivery teams
- Encourage civic pride and establish more ownership in the community for local facilities, services and the life of local neighbourhoods
- Build trust within our communities and harness the energy of local people to tackle challenges

This will be achieved through:

- Developing our understanding of Lambeth’s neighbourhoods and seizing opportunities where they arise
- Establishing trust and taking a practical approach rather than imposing already existing models
- Focusing on areas which are already considered by local people as neighbourhoods - this could mean a group of streets, a housing estate, economic neighbourhoods such as town centres, established business zones or geographic areas
- Bringing together the resources we need to develop neighbourhood working throughout the borough
- Taking the findings from pilot schemes currently being trialled in Brixton, Clapham Park and Waterloo to develop neighbourhood working borough-wide
- Committing public services to respond in a flexible and timely manner when requested to reshape their delivery services for the specific needs of neighbourhoods

This way of working shows our commitment to giving Lambeth residents more influence over public service delivery in their own neighbourhoods – where they can get local problems resolved, enjoy better facilities and opportunities and experience better outcomes for themselves, their families and their communities.
In the sections above we have set out what we want Lambeth to look like in 2020 and the areas we will target in the next three years to begin to realise this vision.

However, the way in which we approach the challenges of creating a sustainable borough will be impacted by three universal issues which Lambeth First feels are vital to the successful delivery of this strategy. These are:

- Equalities and community cohesion
- Sustainability
- Culture

**Equalities and community cohesion**

A cohesive community is one where people from different backgrounds have similar life opportunities, access to services, treatment and where there is a widely shared sense of the contribution individuals and communities can make.

Lambeth’s minority communities bear a disproportionate brunt of the disadvantage which this strategy aims to address.

In delivering this strategy we will therefore take account of the ethnicity, age, gender, disability, faith/religion, sexuality and community cohesion issues across the borough. This commitment will be expressed through all the Partnership’s programmes, based on an equality and cohesion impact assessment.

We are also committed to moving beyond traditional patterns of public service engagement in people’s lives to create innovative methods of service delivery and policy interventions. Therefore, where appropriate, we will look at adapting mainstream services to take account of the diverse needs of our communities as well as targeting underserved groups. This includes undertaking specific projects with small groups of people that require additional support as well as working collaboratively across organisations to ensure services are designed around the needs of the user. The delivery plan for the Local Area Agreement and thematic strategies will show how we are achieving this.

**Sustainability**

Balancing the economic, social and environmental wellbeing of Lambeth residents will provide a high quality of life for current and future generations. To do this we will employ central government’s five sustainable development principles:

- Living within environmental limits
- Ensuring a strong, healthy and just society
- Achieving a sustainable economy
- Using sound science responsibly
- Providing good governance

Each outcome within this strategy sets out how we are ensuring these five principles are being delivered. In addition, providing good governance will be achieved through our local strategic partnership and our neighbourhood working model, which will increase community involvement in local decision making.

**Culture**

Lambeth First recognises the key role culture can play in achieving our 2020 vision and outcomes. Culture is a vehicle for new ideas and ways of thinking. It supports overall wellbeing and brings communities together through shared activities and experiences.

Building on Lambeth Council’s new vision for Culture, Lambeth First will develop a partner-wide Cultural Strategy. We will aim to use culture as an enabler, to deliver the outcomes within this strategy.

The planning framework offers Lambeth First the opportunity to shape the borough and ensure our ambitions are realised in the physical development that takes place. The strategic objectives of the LDF are closely linked with our primary focus on tackling worklessness and the long term outcomes of this strategy. This is set out below. The core strategy within the LDF will set out in more detail how, through spatial planning, we will ensure delivery of the Sustainable Community Strategy.

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<tr>
<th>Sustainable Community Strategy 2020 Outcomes</th>
<th>Local Development Framework Core Strategy Proposed Objectives</th>
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<td>Lambeth is a great place to do business with higher levels of investment and business growth</td>
<td>• Support the growth of key economic sectors through new business development, business retention and inward investment</td>
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<td>• Support the regeneration and renewal of London Plan Opportunity Areas</td>
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<tr>
<td>• Create viable, safe and well-managed town centres</td>
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<tr>
<td>Greater wellbeing for households through higher numbers of residents in employment</td>
<td>• Increase the number and variety of jobs in the local economy, including local jobs for local people</td>
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<tr>
<td>Even more children and young people are on the path to success through the provision of good quality education, training and jobs which reduces the risk of exclusion and offending</td>
<td>• Provide the essential infrastructure to support population growth</td>
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<tr>
<td>• Develop mixed, cohesive, safe communities accessible to all</td>
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<td>• Provide good access to local services and community facilities within neighbourhoods</td>
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<td>• Increase the number and variety of jobs in the local economy, including local jobs for local people</td>
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<tr>
<td>• Create distinctive local places through excellent design, valuing heritage, identity and the natural environment</td>
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<tr>
<td>Empowered, safe and cohesive places where people have the confidence to play active roles in their communities</td>
<td>• Provide good access to local services and community facilities within neighbourhoods</td>
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<tr>
<td>• Develop mixed, cohesive, safe communities accessible to all</td>
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<tr>
<td>Improved health and wellbeing of people which enables them to live active and independent lives</td>
<td>• Increase public transport accessibility and promote walking and cycling</td>
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<tr>
<td>• Provide the essential infrastructure to support population growth</td>
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<tr>
<td>Lower levels of poverty and social exclusion through higher numbers of socially excluded adults into employment, education and training</td>
<td>• Increase the number and variety of jobs in the local economy, including local jobs for local people</td>
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<tr>
<td>Mixed and sustainable communities with an increased supply of new homes, improved existing dwellings and a high quality physical environment</td>
<td>• Increase the overall supply and mix of housing, including affordable housing</td>
</tr>
<tr>
<td>• Maximize the efficient use and management of resources, including water, energy and waste</td>
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<tr>
<td>• Reduce carbon emissions from residents, businesses and public buildings</td>
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<tr>
<td>• Create distinctive local places through excellent design, valuing heritage, identity and the natural environment</td>
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Lambeth has many resources to promote inward investment, business growth and the creation of more local jobs. Large employers such as IBM, Shell and ITV are already located in the north of Lambeth and the areas of Vauxhall, Waterloo and the South Bank act as significant gateways for the borough.

In recent years we’ve also seen growth in key areas of the local economy such as the public sector, banking, finance, insurance, distribution, hotels and restaurants. Creative and cultural industries are also increasing, with research suggesting that 12,500 people in the borough are currently employed in this sector alone. Tourism plays a significant role in the economy, particularly in the north of the borough and social enterprises have the potential to grow and expand.

Between 1994-2003 our overall stock of companies grew by 35% and by 2007 Lambeth was host to around 10,000 businesses. In order to address our central theme of tackling worklessness we will continue to support the growth of the local economy and bring more businesses to Lambeth.

Challenges to success

We know that there are a number of challenges hindering us from delivering our outcome. Key issues which are a particular concern to Lambeth First include:

- Over 99% of businesses are classified as small or medium enterprises. While this is to be celebrated as proof of an enterprising borough, we recognise this can limit the range of employment available.
- Business density is low and growth in knowledge-based employment sectors lags significantly behind London and national rates.

Outcome: Lambeth is a great place to do business with higher levels of investment and business growth

The way forward 2008-2011

The borough is seeking to address these challenges through the Sustainable Community Strategy, Local Area Agreement and a series of economic development strategies. In the next three years we will focus on two key areas which we feel will begin to address the barriers discussed above. These are:

- Providing the right conditions to secure inward investment which will lead to an increase in companies moving to Lambeth.
- Increasing the number of people getting access to high quality local employment.

We will use our centres of excellence such as the South Bank, Waterloo and Vauxhall to draw more investment into the borough. In addition, by regenerating key sites and facilities in town centres such as Brixton, Streatham and Norwood, we will improve their vitality, thereby making them more viable business centres.

Our Local Area Agreement (LAA) sets out two key performance indicators and one LAA stretch target which will measure the success of inward investment. By 2011 we want to have:

- Increased the overall employment rate to 69.3%.
- Increased VAT registration rate for new companies.

By 2010 we want to have:

- Supported 531 lone parents into sustained employment (2007-2010).
4.1 Economic Wellbeing

Partner-led improvements
Success in 2020 means we must have the right land and planning frameworks in place to increase inward investment. This will be achieved through the LDF’s core strategy, the Economic Development Strategy, Regeneration Delivery Plan, emerging Housing Strategy and partner-led work such as the South Bank Partnership Action Plan. These strategies complement the focus of the Local Area Agreement and aim to achieve the following outcomes:

Secure and increase the availability of employment by:

- Ensuring planning policies safeguard employment floor space and employment use, especially in town centres
- Aligning Lambeth Council’s property portfolio management with other regeneration strategies and encouraging joint working with other stakeholders to identify opportunities for subsidised business incubation space
- Providing quality and accessible information about available sites and premises and assess their employment-generating potential

Improve town centre management and marketing to maintain and improve the quality and attractiveness of our town centres by:

- Marketing town centres and the borough as a whole and providing the capital investment set out in the Regeneration Delivery Plan
- Working in partnership with businesses to create safe, clean and attractive environments
- Actively encouraging local partnerships to consider Business Improvement Districts and alternative business models for the future management of commercial areas

Improve business support to ensure they can grow and succeed in the local economy by:

- Providing high quality, integrated information and support through the new Lambeth Business Support Network
- Promoting industry assured quality standards
- Promoting safer business through initiatives such as ‘Safer Socialising’ and ‘Safer Indoors’ and establishing a ‘Safer Lambeth Business Award’ scheme
- Continuing to promote the national Challenge 21 scheme which seeks to address the issue of underage drinking
- Promoting environmentally-friendly business and continuing to build our links with the Social Enterprise sector
- Ensuring Lambeth Council unlocks the complexities of business regulations. Up to 30 different services are provided by the council which impact on local business

Using public sector procurement policies and procedures to create a level playing field for all companies including SMEs by:

- Working with primary contractors to open their supply chains to local companies
- Supporting initiatives to raise the capacity of our local businesses to ensure they are able to capitalise on these opportunities by being ‘fit to supply’

Support and promote innovation to increase our business density by:

- Supporting the development of creative industries by growing networks, exemplified by ‘Create Briton’
- Providing new business and incubator space, supporting innovations in knowledge-based business and enabling street market development with outlets for arts and crafts production

Build pathways to enterprise to enable more of our residents to establish businesses within Lambeth by:

- Providing mentors and peer support
- Enabling access to start-up finance
- Working with schools to promote vocational education and introducing young people to the potential of working in business through ‘Enterprise Challenge’
- Continuing our pilot schemes with diverse communities, including Somali, Spanish and Portuguese speaking residents, to make existing advice more accessible and relevant
- Supporting the work of the 14-19 Forum which is making progress to implement work-based learning

Universal issues
Our approach to delivering this long-term outcome and our three-year programme of work will take into account our universal issues. These issues are of particular importance to Lambeth and will have an impact on the way we deliver our vision and outcomes within this strategy.

Neighbourhood working
Securing inward investment to our most deprived areas will depend on neighbourhood-led solutions. A key focus of the Brixton neighbourhood model will be around improving the public realm. Improvements to the physical environment will make the borough look more appealing and help attract more businesses to the local area. In addition, the Neighbourhood Working model in Waterloo will seek to further the South Bank Partnership Manifesto for Action. A key element of this will focus on securing economic growth, new development and jobs.

Equalities and community cohesion
The process of economic improvement will not undermine the distinctiveness of Lambeth’s neighbourhoods; lead to the exclusion of existing residents or to a sterile gentrification. We will also ensure local people are fully involved (and feel fully involved) in spatial planning processes by implementing our Local Development Framework Statement of Community Involvement.

Sustainability
Our spatial planning and regeneration initiatives will balance economic and environmental needs. We will ensure development in the borough supports the principles of sustainable living by minimising energy usage, supporting alternative energy generation, providing for green space and ensuring developments have access to local public transport.

Culture
We will support the continued growth of the culture sector through business development, regeneration and spatial planning to maximise the benefits of creative clusters. This will increase local job opportunities, promote skills development and employability and further diversify our local economy, resulting in greater resilience to national or global economic downturns. We also recognise that the creative and cultural industries are synonymous with the diverse population and vibrancy of Lambeth and that this diversity could potentially be an economic asset to the borough.

In addition, we will use the opportunities created by the 2012 Olympic and Paralympic Games to build support for our business community as well as promoting Lambeth as a destination.
4.1 Economic Wellbeing

Outcome: Greater wellbeing for households through higher numbers of residents in employment

Wellbeing is improving within our borough. Unemployment is falling, down from its peak in 2005/06, and the borough has benefited from strong economic growth. We also have a significant pool of highly skilled workers with 40% qualified at NVQ Level 4 or above. This compares well with the rest of London and nationwide, where only 35% of people have this level of skill in the capital and 27% nationally. Continuing and building on our efforts to improve skills within the borough is a key element of our approach to tackling worklessness. Only by equipping our residents with new skills will we be able to ensure our communities can access new jobs created within the borough and across London.

Challenges to success

We know there are a number of challenges hindering us from delivering our outcome. Key issues of particular concern to Lambeth First include:

- **Skill levels** among current job-seekers are poor - 37% of Lambeth’s businesses report shortages in finding skilled labour.
- **Literacy levels** are below the national average and numeracy is up to three times below the national average.
- **Far more 16-18 year olds are not in education, employment or training (NEET)** than across the capital and the rest of the country - 9.8% compared with 7% and 8% respectively.
- A high number of residents with no qualifications - 21% compared to 14% nationwide. Among those who are workless, the number of people with no qualifications is 31%.
- **Education, training and skills levels vary between our communities and Lambeth First intends to target those groups with the greatest education, skills and training needs. This includes:**
  - Those who are unemployed and on incapacity benefit
  - Those on Job Seekers Allowance in our deprived neighbourhoods
  - Groups with lower levels of qualifications such as Black African, mixed race, white, Black Caribbean, the over 50s and lone parents
  - Migrants who require personal and ongoing support to gain knowledge of the English language.

The way forward 2008-2011

At Lambeth First, we recognise that what is needed are concerted and co-ordinated programmes which bring the public, private and voluntary sector together. In the next three years we will focus on two key areas which we feel will begin to address the barriers discussed above. These are:

- Developing employer-led programmes to improve skills and maximise opportunity.
- Enabling our migrant communities to be economically active within the borough.

Education, training and skills levels vary between our communities and Lambeth First intends to target those groups with the greatest education, skills and training needs. These include:

- Those who are unemployed and on incapacity benefit
- Those on Job Seekers Allowance in our deprived neighbourhoods
- Groups with lower levels of qualifications such as Black African, mixed race, white, Black Caribbean, the over 50s and lone parents
- Migrants who require personal and ongoing support to gain knowledge of the English language.

The Local Area Agreement sets out five key performance indicators which will measure our success. By 2011 we want to have:

- Increased the number of working age people with a Level 2 qualification or higher to 72.2%
- Increased the number of 16-18 year olds with Level 2 qualifications to 73.3%
- Reduced the number of 16-18 year olds not in education, employment or training to 7.1%
- Increased migrants English language skills and knowledge.
- Reduced working age people claiming out of work benefits to 23.3%.

Invest in a wide range of skills training and development by:

- Signing up to the Skills Pledge, which asks employers to develop the literacy and numeracy of their employees up to a Level 2 standard.
- Significantly increasing the take-up of Apprenticeships and Train to Gain programmes by Lambeth residents.
- Developing a new university leadership model to strengthen the school-to-university pathway, to enable more Lambeth residents to enter higher education.
- Increasing adult learning through local ‘learning hubs’ providing new and return-to-learn taster sessions and open access learning. This will offer a mix of accredited and non-accredited learning, with clear pathways for progression. The extended schools programme will also provide provision for young people and adults to undertake further learning.
- Working with employers to encourage and support an increased investment in training to meet the higher level skills needs of their staff, so contributing to sustainable employment.

Partner-led improvements

The Local Area Agreement sets out specific targeted improvements for the next three years, but it cannot capture or seek to make improvements against all services. We will therefore deliver our outcomes within Lambeth’s Economic Development Strategy and wider employment-related activities such as Jobcentre Plus contracts, the work of the London Skills and Employment Board and through our partners in the third sector. These strategies complement the focus of the Local Area Agreement and aim to achieve the following outcomes:

**Provide better advice and guidance to support people looking for employment by:**

- Providing information, advice and guidance services in the borough that will support residents to identify and access appropriate progression pathways to employment.
- Offering a wider choice to residents of job-search services and better access to information about jobs. We will work across borough boundaries, breaking down artificial barriers and encouraging access to aligned service provision and job opportunities.

**Working with people to ensure other significant barriers to work, e.g. housing or retention of benefits are tackled:**

- Signing up to the national Jobs Pledge which will offer a guaranteed interview for people who have been on benefit and are prepared to work.
- Supporting the Adult Advancement and Careers Service being piloted in Lambeth, Southwark and Wandsworth from autumn 2008.
- Supporting alternative routes into higher education such as Train to Gain programmes by Lambeth residents.
- Significantly increasing the take-up of Apprenticeships and Train to Gain programmes by Lambeth residents.

Outcome: Of residents in employment

<table>
<thead>
<tr>
<th>Level of skill</th>
<th>Lambeth</th>
<th>Capital</th>
<th>National</th>
</tr>
</thead>
<tbody>
<tr>
<td>NVQ Level 4 or above</td>
<td>40%</td>
<td>27%</td>
<td>27%</td>
</tr>
<tr>
<td>NVQ Level 3</td>
<td>34%</td>
<td>32%</td>
<td>32%</td>
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<tr>
<td>NVQ Level 2</td>
<td>25%</td>
<td>24%</td>
<td>24%</td>
</tr>
<tr>
<td>NVQ Level 1</td>
<td>10%</td>
<td>11%</td>
<td>11%</td>
</tr>
</tbody>
</table>

**Worklessness**

- 6% of residents in employment compared to 5% across London and 6% nationwide.
- 35% of residents are employed, down from its peak in 2005/06.
4.1 Economic Wellbeing

- Remove barriers to employment and undertake specific projects to tackle the causes of worklessness by:
  - Ensuring the London Development Agency’s Childcare Affordability Programme has maximum impact in Lambeth, to reduce the childcare affordability gap and improve pathways to employment for parents
  - Working with employers on initiatives such as ‘Diversity Works’ and tackling issues such as race and racial discrimination
  - Working with partners to use investment in housing to create local job opportunities
  - Working with the council and partners to integrate housing management and employment advice
  - Addressing the link between homelessness and worklessness by applying for Enhanced Housing Option trailblazer status from central government
  - Using our significant purchasing power, through our procurement spend, to encourage contractors to work with us to reduce worklessness

Universal issues

Our approach to delivering this long term outcome and our three-year programme of work will take into account our universal issues. These issues are of particular importance to Lambeth and will have an impact on the way in which we deliver our vision and outcomes within this strategy.

Neighbourhood Working

Our pilot Neighbourhood Working areas will seek to improve wellbeing. In Brixton we will work with local partners to provide more jobs locally. In addition, the South Bank Partnership manifesto, which will form the basis of our neighbourhood working model in the north of the borough, has a specific focus on improving training to benefit local people without work. The focus of our Working Neighbourhood Fund is to tackle the direct and indirect barriers to worklessness with programmes to enhance adult training and skills development.

Equalities and community cohesion

We will facilitate SME business owners and other major business players to grow their network of contacts in local communities, particularly among those groups where such networks are least developed (specific minority ethnic communities, particularly among those groups where such networks are least developed (specific minority ethnic communities, women and people with mental health problems). In addition, we will support local organisations to provide services to the public sector through our procurement programmes. This will grow local businesses and provide more local employment opportunities.

We will carry out action research to identify the specific barriers to employment for BME, disabled and single parent households. In addition recently commissioned research into SME unemployment and incapacity benefits has generated new findings. These will be assessed and where possible utilised in the design and delivery of services.

Sustainability

This outcome clearly links to the sustainable development principle of ‘achieving a sustainable economy’. In order for our local residents to move out of poverty and take advantage of local job opportunities they will need training and skills to access these employment opportunities.

Culture

We will work together to provide training opportunities to enable children, young people and adults to enable them to improve their wellbeing. In addition, Lambeth First will ensure the borough provides integrated and tailored learning pathways and progression routes for residents. To supplement this joined-up approach, Lambeth First will work with local cultural organisations and creative businesses to provide formal and informal training opportunities. These will enhance people’s skills, draw them back into education, training and provide them with new skills that will support employment.

4.2 Social Wellbeing

Outcome: Even more children and young people are on the path to success through the provision of good quality education, training and jobs which reduces the risk of exclusion and offending

More children and young people in the borough are leading healthier, happier and safer lives. This is vital to ensuring the next generation of Lambeth’s population can succeed and play a positive role in our communities.

A key improvement is that more children are doing better in their GCSEs. From 1996 – 2006 the gap between Lambeth students and those in England gaining 5 or more A*-C grades reduced from a 20% gap to a 4% gap, with just over half (55%) of Lambeth students gaining five or more A*-C GCSE passes in 2006 compared with 59% nationally. The achievement gap at Key Stage 2 and 4 between young people who are eligible for free school meals, and those who are not, is less than both London and England. Further, the welfare of children and young people has been improved with the creation of 26 Children’s Centres (soon to be 29) which provide a wide array of services for children and their families.

In addition, the 2007 Lambeth residents’ survey showed that Lambeth’s young residents play an active role in their community with 30% of young people aged 11-17 being a member of their school council, 6% higher than the London average, one in five (21%) having volunteered (7% higher than across London) and one in ten (10%) having been a peer educator. In 2007, 59% of children and young people reported using sports and leisure facilities, 53% visited a local library, 31% used adventure playgrounds and 28% used local youth clubs and centres. This engagement in positive activities and play is important as it has a beneficial impact on the development of children. In identifying this area of focus as a key outcome for the strategy we recognise that education, training and the overall wellbeing of our children are essential if we are to ensure the next generation of adults in Lambeth are not workless.

The way forward 2008-2011

Education will continue to be the cornerstone of social mobility and a good quality education will become increasingly vital in future years, with more jobs requiring intermediate and higher qualifications. Ensuring the overall wellbeing of young people will also be vital so that they are able to maximise the education and training opportunities within Lambeth. In the next three years we will focus on three key areas which we feel will begin to address the barriers discussed above. These are:

- Improving the health of children and young people – both emotional and physical
- Improving educational attainment of children and young people at all stages throughout their educational career
- Supporting our vulnerable children by ensuring they have a stable family life when they are in care, thereby ensuring they are not disadvantaged by the challenges caused by family breakdown

Challenges to success

We know there are a number of challenges hindering us from delivering our outcome. Key issues of particular concern to Lambeth First include:

- Only 60% of Lambeth students achieve a level two qualification by the age of 19 compared to 71% of London and England students
- Just over a third (36%) of children in Lambeth live in families that are on key benefits compared to 24% in London
- 38% of our children receive free school meals and more children starting school are obese (13% in Lambeth compared to 11% in London)
- Infant mortality is higher in Lambeth than in London and the rest of England but is declining
- Teenage pregnancy rates remain very high in Lambeth but this has also declined in recent years
Improving the quality of our primary schools by implementing the Primary Capital Programme Strategy for Change

Improving the quality of our secondary schools by implementing the Building Schools for the Future – Secondary School Investment Programme

Increasing participation in out of school activities through the provision of holiday activities, delivering the Youth Strategy and enhancing activities for children and families through the Extended Schools Programme

Developing a play and youth facility catchment area policy. This will enable gaps in play provision to be identified and resources prioritised to address these gaps

Raising awareness, aspiration and achievement amongst young people via the Aspire programme and other widening participation initiatives. This will encourage greater progression of local learners into higher education projects which positively impact the social identity of BME young people such as the delivery of the Young and Safe Strategic Action Plan and activities undertaken through schools and youth related activity – including ‘Rites of Passage’ work.

Encouraging the take up, by employers, of local students for work placements and work experience programmes. This will promote local employment opportunities and encourage the employment of local people

**Ensure children and young people make a positive contribution by:**

- Increasing opportunities for children, young people and their family’s views to be heard through consultation, the design of services and by continuing to ensure Lambeth has a vibrant Youth Council and Youth Mayor

**Ensure children and young people achieve economic wellbeing by:**

- Working to deliver one of our LAA targets, to reduce the number of young people not in education, employment and training

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**Social Wellbeing**

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**Our Local Area Agreement identifies 22 performance indicators which will measure our success in the medium term. 16 of these are key national areas of focus and are listed in the Appendix. In addition, Lambeth First has identified the following six local performance indicators and two LAA stretch targets which will measure our success in the medium term. By 2011 we want to have:**

- Improved the emotional health of children with 75% of them reporting good emotional health
- Improved the stability of placements for looked after children with 68% in stable placements
- Reduced the under 18 conception rate to 59.7 per 1,000 females
- Reduced the percentage of primary school aged children, in the reception year, that are obese to 12.8%
- Reduced the gap in achievement between pupils eligible for free school meals and their peers at Key Stage 2 and 4 to 11% and 9% respectively
- Reduced the rate of permanent exclusions from school to 0.09% - (approximately 27 children out of a school population of around 30,000 pupils)

**By 2010 we want to have:**

- Increase the percentage of schools in Lambeth achieving healthy school accreditation and further develop this as part of the “Extended Healthy Schools Programme”. This will recruit 50 local schools and encompass three healthy lifestyle streams (sex and relationships education, substance misuse, and emotional wellbeing)
- Enabled 17,742 children and young people to participate in arts across Lambeth for an average of 8.9 hours and a minimum of three hours

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**Partner-led improvements**

As well as the Local Area Agreement, we are also working to deliver the Children and Young People’s Plan. This strategy was refreshed in May 2008 and complements the focus of the Local Area Agreement. It aims to achieve the following outcomes:

**Enable children and young people to be healthy by:**

- Helping more young people take preventative measures to maintain their sexual health and reduce the likelihood of young people participating in high risk sexual behaviour
- Tackling the links between sexual health, substance and alcohol misuse, crime, gangs and educational attainment
- Continuing to roll out the multi-partnership Team Around the Child Service which seeks to tailor support to improve the mental/emotional wellbeing of children
- Continuing to tackle substance misuse in young people by raising awareness of the effects of drug and alcohol abuse, providing tailored support to those involved in taking substances and by working with families to develop drug prevention programmes and interventions

**Ensure children and young people stay safe by:**

- Providing targeted and specialist support to families with additional needs
- Preventing young people from drifting into crime - our key focus will be ethnic minority boys and families with children at risk of criminal activity. In addition, we will undertake targeted work with young people involved in gangs
- Improving transition arrangements for vulnerable young people. In particular we will focus on looked-after children with disabilities. This means ensuring those children leaving care have their individual needs addressed and ensuring children with special education needs and disabilities have tailored education and health support which meets their needs

**Ensure children and young people enjoy and achieve by:**

- Continuing to build on our successful Children Centre programme by extending the number of centres within the borough which provide (among other services) parenting support and good quality childcare places up to primary school age
- Raising awareness, aspiration and achievement amongst young people through the Aspire programme and other widening participation initiatives. This will encourage greater progression of local learners into higher education

**Universal issues**

**Our approach to delivering this long-term outcome and our three-year programme of work will take into account our universal issues. These issues are of particular importance to Lambeth and will have an impact on the way we deliver our vision and outcomes within this strategy.**

**Neighbourhood working**

Our Working Neighbourhood Fund programme supports our 2020 outcome of ensuring children and young people are on the path to success. Key programmes being taken forward include targeted support to teenage parents. Work to engage with young people and stop them becoming involved in gangs is also being delivered through the Working Neighbourhood Fund.

**Equalities and community cohesion**

We will connect young people with a cross-section of individuals from their local community who will be able to support their emotional development. We will work with the local community, third sector and with our public sector partners to identify how our communities can be supported to take this aspiration forward. We will continue to support
4.2 Social Wellbeing

Outcome: Safe and cohesive places where people are empowered and have the confidence to play active roles in their communities

Lambeth is getting safer and our communities remain strong and cohesive overall. Since 2003/04 we have seen a 30% reduction in overall crime within the borough. This fall reflects decreases in crimes such as robbery, burglary, theft, wounding, criminal damage and common assault.

Our diverse communities are also strong and cohesive overall with 64% of people satisfied with their area as a place to live and 83% of people feeling they get on well with one another. The borough also benefits from a flourishing third sector with over a 1,000 voluntary organisations who are currently members of our umbrella third sector organisation, Lambeth Voluntary Action Council. Community safety is the number one public concern in Lambeth. Therefore the partnership is clear that we must continue to address this issue. We also know that tackling crime is vital if we are to make Lambeth a more attractive borough for businesses to invest in. Without increased business investment we will not be able to create the new local job opportunities that will reduce worklessness within the borough.

Challenges to success

We know that there are a number of challenges hindering us from delivering our outcome. Key issues which are a particular concern to Lambeth First include:

- 61% of adults and 59% of young people said they were concerned about crime in the 2007 residents’ survey - this is significantly (7% and 8%) higher than figures recorded for London as a whole
- Lambeth currently ranks 12th out of the top 40 high crime areas in England and is one of the top three ‘high crime’ boroughs in London
- Drug and alcohol use also remain urgent issues and there are key links between these and robbery, theft, burglary and violent crime

The Metropolitan Police Service has identified 27 organised youth gangs and there is reason to believe there may now be more than 30

Only 30% of the Lambeth electorate voted in the 2006 local borough elections compared with nearly 40% across London

Satisfaction with opportunities to get involved in decision making vary between parts of Lambeth with 48% of North Lambeth residents and 43% of Brixton residents satisfied compared with only 23% of Streatham residents

In 2005, 88% of the borough felt that they got on well with each other, this number dropped to 83% in 2007

The potential for extremism within our communities remains a concern both from the far right and from those advocating violent extremism with several high profile terrorists having lived, studied and worshipped in Lambeth

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The way forward 2008-2011

In the next three years we will focus on five key areas which we feel will begin to address the barriers discussed above. These are:

- Cutting the crime rate in priority areas
- Tackling perceptions of crime in the borough
- Empowering our communities to have a real stake in local decision making
- Reducing the causes of community tensions that can lead to social break-down
- Tackling the drivers of violent extremism

Our Local Area Agreement sets out ten key performance indicators and three LAA stretch targets which will measure our success in the medium term. By 2011 we want to have:

- Reduced serious violent crime
- Reduced serious acquisitive crime to 30.74 offences per 1,000 population
- Tackled perceptions about drug use and drug dealing so that only 54% of people believe it is a problem in the borough
- Tackled concerns about anti-social behaviour and crime by the local council and police
- Increased the percentage of people who feel they can influence decisions in their locality to 44%
- Increased the percentage of people satisfied with the area to 69%
- Built resilience to violent extremism within Lambeth so that we are rated as a Level 4 authority
- Increased young people’s participation in positive activities
- Ensured that 34% of low income working families take up childcare
- Increased the number of registered volunteers

By 2010 we want to have:

- Increased the proportion of incidents of domestic violence which result in sanctioned detections to 37%
- Reduced the proportion of total incidents of domestic violence that are repeat incidents to 27.3%
- Reduced the proportion of total incidents of domestic violence (excluding those whose cases are managed by a Multi-Agency Risk Assessment Conference System) to 54%
- Increased the number of domestic violence offenders brought to justice to 165
- Reduced the number of first time entrants from BME groups to the Youth Justice System by 44 people
- Reduced the average number of re-offences committed by BME young people taking part in Intensive Supervision and Surveillance Programmes to 7.7 crimes per person within this group
- Reduced the number of accidental dwelling fires in Lambeth (over the three year period 2007-10) to 979

Social Wellbeing

Outcome: Safe and cohesive places where people are empowered and have the confidence to play active roles in their communities

Lambeth is getting safer and our communities remain strong and cohesive overall. Since 2003/04 we have seen a 30% reduction in overall crime within the borough. This fall reflects decreases in crimes such as robbery, burglary, theft, wounding, criminal damage and common assault.

Our diverse communities are also strong and cohesive overall with 64% of people satisfied with their area as a place to live and 83% of people feeling they get on well with one another. The borough also benefits from a flourishing third sector with over a 1,000 voluntary organisations who are currently members of our umbrella third sector organisation, Lambeth Voluntary Action Council. Community safety is the number one public concern in Lambeth. Therefore the partnership is clear that we must continue to address this issue. We also know that tackling crime is vital if we are to make Lambeth a more attractive borough for businesses to invest in. Without increased business investment we will not be able to create the new local job opportunities that will reduce worklessness within the borough.

Challenges to success

We know that there are a number of challenges hindering us from delivering our outcome. Key issues which are a particular concern to Lambeth First include:

- 61% of adults and 59% of young people said they were concerned about crime in the 2007 residents’ survey - this is significantly (7% and 8%) higher than figures recorded for London as a whole
- Lambeth currently ranks 12th out of the top 40 high crime areas in England and is one of the top three ‘high crime’ boroughs in London
- Drug and alcohol use also remain urgent issues and there are key links between these and robbery, theft, burglary and violent crime

The Metropolitan Police Service has identified 27 organised youth gangs and there is reason to believe there may now be more than 30

Only 30% of the Lambeth electorate voted in the 2006 local borough elections compared with nearly 40% across London

Satisfaction with opportunities to get involved in decision making vary between parts of Lambeth with 48% of North Lambeth residents and 43% of Brixton residents satisfied compared with only 23% of Streatham residents

In 2005, 88% of the borough felt that they got on well with each other, this number dropped to 83% in 2007

The potential for extremism within our communities remains a concern both from the far right and from those advocating violent extremism with several high profile terrorists having lived, studied and worshipped in Lambeth

The way forward 2008-2011

In the next three years we will focus on five key areas which we feel will begin to address the barriers discussed above. These are:

- Cutting the crime rate in priority areas
- Tackling perceptions of crime in the borough
- Empowering our communities to have a real stake in local decision making
- Reducing the causes of community tensions that can lead to social break-down
- Tackling the drivers of violent extremism

Our Local Area Agreement sets out ten key performance indicators and three LAA stretch targets which will measure our success in the medium term. By 2011 we want to have:

- Reduced serious violent crime
- Reduced serious acquisitive crime to 30.74 offences per 1,000 population
- Tackled perceptions about drug use and drug dealing so that only 54% of people believe it is a problem in the borough
- Tackled concerns about anti-social behaviour and crime by the local council and police
- Increased the percentage of people who feel they can influence decisions in their locality to 44%
- Increased the percentage of people satisfied with the area to 69%
- Built resilience to violent extremism within Lambeth so that we are rated as a Level 4 authority
- Increased young people’s participation in positive activities
- Ensured that 34% of low income working families take up childcare
- Increased the number of registered volunteers

By 2010 we want to have:

- Increased the proportion of incidents of domestic violence which result in sanctioned detections to 37%
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- Increased the number of domestic violence offenders brought to justice to 165
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- Reduced the number of accidental dwelling fires in Lambeth (over the three year period 2007-10) to 979
Partner-led improvements

Given that community safety and crime is the number one concern for residents within the borough, much of the wider partnership outcomes, targets and activities already form a key part of our Local Area Agreement listed above. In addition, Lambeth First is working to deliver a range of strategies which set out wider partner-led service improvements which will support the delivery of our outcome. These include the Safer Lambeth Partnership Plan, Young and Safe: Strategic Action Plan and our Equalities and Cohesion Action Plan. In addition, the council is currently finalising its new community engagement strategy which will set out a series of initiatives that will empower and enable our communities to become more involved in our local democracy. These strategies complement the focus of the Local Area Agreement and aim to achieve the following outcomes:

Reduce serious and violent crime by:

- Reducing the number of assaults causing injury, knife offences, gun crime, robbery and offences involving serious violence
- Improving the detection rate of violent crime
- Breaking the link between violent crime and drugs by disrupting the local drugs market
- Supporting the Metropolitan Police Service in meeting the objectives of the Serious Violence Reduction Strategy

Reduce the harm caused by drugs and alcohol by:

- Protecting communities from drug misuse through robust enforcement such as high visibility policing, targeting drug trafficking, closing crack houses, seizing assets obtained through drug dealing and improving our understanding of the local drugs market
- Preventing harm to children, young people and families affected by drug misuse by addressing the problems caused by drug using parents and implementing the Young Person’s Substance Misuse Treatment Plan
- Delivering new approaches to drug treatment and social re-integration by increasing the number of drug users in effective treatment, improving retention rates in drug treatment programmes and increasing engagement in treatment of young black and white British males aged 18-24, who are known to the criminal justice system
- Implementing the Alcohol Strategy which will reduce the level of alcohol related violence and domestic violence, promote more responsible attitudes to alcohol misuse and improve the capacity and quality of treatment pathways

Reduce the youth reoffending rate by:

- Implementing the Young and Safe Strategic Action Plan which will provide targeted diversionary activities, extend youth provision, provide better pathways into employment for young people, provide greater support for vulnerable families whose children are at risk of becoming involved in gangs and increase enforcement activity to stem the flow of gang violence
- Developing programmes to provide targeted mentoring support for young people who are at risk of becoming involved in gangs and serious violent crime, such as the Phoenix Programme

Support the creation of more cohesive and resilient communities by:

- Improving the detection of hate crime by implementing the Hate Crime Strategy
- Improving local communities perceptions on crime and promoting community cohesion through coordinated communication and engagement initiatives
- Targeting crime and disorder hotspots which are driving fear of crime within the borough
- Continuing to work with our Muslim community to challenge the minority of individuals who advocate violent extremism

Support the creation of safer, more respectful communities by:

- Developing and strengthening the Safer Neighbourhoods work by encouraging marginalised people to join Safer Neighbourhoods Panels
- Implementing the Anti-Social Behaviour Strategy, targeting persistent offenders through prevention, intervention and rehabilitation
- Implementing the Resettlement Strategy to re-integrate offenders into our communities

Universal issues

Our approach to delivering this long-term outcome and our three-year programme of work will take into account our universal issues. These issues are of particular importance to Lambeth and will have an impact on the way in which we deliver our vision and outcomes within this strategy.

Neighbourhood working

Neighbourhood working is already a key feature of our efforts to create safe and cohesive places. Our Safer Neighbourhoods Teams tackle crime and provide appropriate community reassurance across the borough. Our Working Neighbourhood Fund will, over the medium term, support delivery of our Young and Safe: Strategic Action Plan.

In addition, our Brixton Neighbourhood Working pilot area will undertake targeted work in the Coldharbour ward (which has the highest levels of crime in London), and will tackle anti-social behaviour in Brixton town centre and provide increased enforcement activity.

Our Waterloo Neighbourhood Working pilot area will complement existing work by the South Bank Employers Group to improve safety through the enhancement of CCTV and emergency planning. In addition, the focus on promoting volunteering through the Working Neighbourhood Fund also seeks to ensure we have stronger and more cohesive communities.

Equalities and community cohesion

We understand that the urge to form gangs can be seen as a desire for self-help in economic as well as social terms. This is particularly important to Lambeth and will have an impact on the way in which we deliver our vision and outcomes within this strategy.

We will ensure that the Economic Development Strategy and Children and Young People’s Plan contain direct as well as systematic actions to address the economic drivers of criminal and gang related activity. These strategies will incorporate approaches that recognise the particular experience of BME young people (male and female) and where appropriate will be tailored to meet the specific needs of vulnerable individuals.

We are committed to providing a continuous stream of information which will help the ever-changing citizens of the borough to understand the diverse cultures of the communities with whom they live. We will also build on our cultural offer (set out below) and develop activities which encourage and enable people to come out of their homes, meet with their neighbours and understand one another.

Sustainability

A strong, healthy and just society must be one where communities are not undermined by crime and social tensions. It is also crucial that communities are actively engaged in deciding the future of their area.

Culture

Arts, sports and cultural services provided by local arts organisations, the Sports Action Zone and the council generate positive activities to divert young people away from anti-social behaviour. Engaging in cultural and creative activities enables our residents to acquire new skills, develop leadership qualities, break down barriers to engagement and build social relationships. We will use culture to bring physical improvements to our public realm, help design out crime and empower local people to create a shared sense of place.
**4.2 Social Wellbeing**

**Outcome: Improved health and wellbeing of people which enables them to live active and independent lives**

Lambeth’s health needs are complex and interrelated. High density housing, high levels of deprivation, crime, unemployment and drug/substance misuse increasingly challenge the health of our residents. In recent years we have therefore seen the gap in life expectancy widen. We have also been faced with other health issues such as continued high levels of mental illness in the borough.

Against this challenging backdrop, we have achieved some successes and, overall, the health and wellbeing of Lambeth’s communities is improving. Like the rest of London, the vast majority of Lambeth residents feel they are currently in good health (72% compared with 71% in London). Indeed, perceptions of health are more positive here than nationally (72% compared with 69% across England). Lambeth has seen real improvements in a number of areas, especially deaths from cancer, circulatory disease, infectious disease and reductions in teenage conceptions. Infant mortality is reducing and immunisation coverage improving. In addition, rates of physical activity are higher than the national average. Considerable progress has also been made in safeguarding vulnerable adults from abuse in Lambeth through improved awareness, reporting and investigation. This is reflected in an annual upward trend in reported abuse, from 126 alerts in 2005-06 to in excess of 300 in 2007-08.

Ensuring our residents are in good health is a vital component to tackling worklessness. People with poor mental health, physical health and other disabilities will face more barriers when trying to access employment. A key focus of the partnership will therefore be to ensure these barriers are removed.

**Challenges to success**

We know that there are a number of challenges hindering us from delivering our outcome. Key issues which are of particular concern to Lambeth First include:

- **Reducing health inequalities** (reflected in the lower life expectancies in both men and women overall and variations within Lambeth) and the link between worklessness and the broader determinants of health such as housing, environment, access to good quality services and health care

- **Reducing premature mortality and increasing overall life expectancy** in Lambeth which is caused by a number of factors, such as higher deaths from cardiovascular disease, cancers, respiratory disease, liver conditions, neonatal deaths, HIV and accidents.

- **Focusing on prevention and staying healthy.** At present, Lambeth scores 4th worst in London on unhealthy lifestyles, increasing the risk of serious illness over the long term. Higher than average rates of smoking, alcohol use, drug use and sexually transmitted infections all have an impact.

- **Supporting people to live independent and active lives.** As the population in Lambeth ages the pressure to support care for family members will also increase. At present, over 1,500 older people in Lambeth have dementia.

- **Managing Long Term conditions and supporting (with medical advances) people with complex physical needs.** People are now living longer and this will add to the pressures faced by our social care services

- **Reducing mental illness and promoting mental health** is a key priority in Lambeth. There is a need to provide greater support to people who are diagnosed with severe mental illness and substance misuse issues. Lambeth’s incidence of psychoses and suicide are considerably higher than both the London and national average.

**The way forward 2008-2011**

The partnership is seeking to address these challenges through the Sustainable Community Strategy, Local Area Agreement and a range of health, social care and wellbeing strategies. Clearly we must address the health of the borough as a whole, and in particular, we have enormous scope to change the quality of life for our more vulnerable residents. In the next three years we will focus on six key areas which we feel will begin to address the barriers discussed above. These are:

- Tackling the health inequalities within Lambeth and narrowing the gap in health inequalities between Lambeth and the rest of England – which is getting wider

- Promoting healthier lives by reducing the prevalence of alcohol drinking, improving people’s diet and increasing exercise rates

- Reducing and tackling long term conditions

- Improving mental health within the borough and ensuring those who experience mental illness are not excluded from society

- Supporting people to live independent lives through personalised services

- Supporting carers so they have the help and support to care for family members

**Our Local Area Agreement sets out four key performance indicators and two LAA stretch targets which will measure our success in the medium term. By 2011 we want to have:**

- **Reduced mortality rates from circulatory diseases in people under 75 to 89 per 100,000**

- **Increased the number of clients receiving self-directed support to 375 people per 100,000**

- **Increased the number of vulnerable people (in receipt of housing related support from the supporting people programme) living independently to 78%**

- **Increased the percentage of carers who have their needs assessed and reviewed and who take up a service to 25%**

**By 2010 we want to have:**

- **A 17% increase in smokers who set a quit date and are abstaining from smoking 52 weeks after quit date**

- **Increased the number of smokers from BME groups who attend Lambeth Stop Smoking Services who had set a quit date and who are still not smoking after four weeks up to 1,707 (from 2007-2010)**

- **Reduced test purchases that result in illegal sales of tobacco/cigarettes by 20%**

- **Increased the number of Supporting People service users who have moved on in a planned way from temporary living arrangements to 2,427 moves over the three years (2007-2010)**
Partner-led improvements

As well as the Local Area Agreement, Lambeth First is working to deliver a number of strategies around improving health and wellbeing and supporting the care needs of people that will improve outcomes for people. A number of these are already in place and others are in development. These are:

- Alcohol Strategy
- Building Schools for the Future – Secondary School Investment Programme
- Carers’ Strategy
- Children and Young People’s Plan
- Children and Young People’s Sport Plan
- Extra Care Housing Strategy
- Health and Wellbeing Strategy (in development)
- Healthy Weight/Healthy Lives Strategy
- Lambeth PCT Five-Year Commissioning Strategy Plan
- Lambeth Sexual Health Strategy
- Lambeth Tobacco Control Strategy
- Learning Disability Commissioning Strategy: Your Care Your Way
- Mental Health Commissioning Strategy: Towards Social Inclusion
- Mental Health Older Adults Commissioning Strategy
- Mental Health Promotion Strategy
- Older People’s Strategy (in development)
- Physical Disability Joint Health and Social Care Strategy (due for review by 2009)
- Primary Capital Programme Strategy for Change
- Supporting People Strategy: Tackling Social Inclusion
- Teenage Pregnancy Strategy

Over the medium-term these strategies complement the focus of the Local Area Agreement and aim to achieve the following outcomes:

Provide improvements for people with long term care needs by:

- Reducing the factors which can lead to cardio-vascular disorders
- Developing memory services which provide early assessment, treatment and support
- Personalising care plans and increasing self-directed care

Support children and young people by:

- Reducing infant mortality
- Improving breastfeeding rates, increasing immunisation rates and reducing obesity
- Working with parents, carers, schools and children and young people to build healthier school communities which have a positive influence locally

Improve sexual health by:

- Delivering the national targets around Genito Urinary Medicine services
- Reducing rates of sexually transmitted disease
- Reducing rates of teenage pregnancy
- Improving access to effective services for all populations

Improve mental health by:

- Reducing the prevalence of mental illness within Lambeth with reference to the higher rates of mental health issues within our BME communities and the challenges mental illness presents for older people
- Facilitating social inclusion for people affected by mental illness and provide personalised care/support to mental health sufferers
- Implementing Lambeth’s Mental Health Promotion Strategy, to improve social networks and wellbeing
- Improving access to effective early diagnosis and treatment services
### 4.2 Social Wellbeing

**Ensure people stay healthy by:**

- Reducing the prevalence of alcohol drinking, smoking and hypertension
- Improving people’s diet and exercise rates
- Enabling children and young people to access and achieve excellence in sport through the Children and Young People Sports Plan
- Improving sport and physical activity facilities through the Building Schools for Future programme
- Continuing to deliver the Sports Action Zone to increase participation in sport in some of our most deprived areas
- Working in partnership to create environments which support people to be healthy, physically active and which promote wellbeing (including schools)
- Reducing consumption of harmful substances, drugs, alcohol and tobacco
- Working with communities to support access to affordable healthy foods for everybody
- Delivering services which are easy to access for all residents, and which provide effective support and treatment

**Provide high quality end-of-life care by:**

- Improving the quality and consistency of end-of-life care
- Providing care closer to people’s homes
- Providing greater access to primary care services

**Provide services for people that enable them to live independent and active lives by:**

- Providing tailored support services to enable people to remain independent in their homes as long as possible
- Joining up services so that people with complex health needs receive the support services they need to live active and independent lives

Implement our **Supporting People** programme so that vulnerable people in the community are placed at no disadvantage and are able to access economic and social opportunities through better housing, employment opportunities, training, education and health by:

- Promoting and sustaining independence so that by 2010 all service users are supported to live independently and are able to move on from temporary living arrangements
- Engaging with service users and providers to ensure our services are tailored to meet need
- Improving access to supporting people services

Provide coordinated support to carers which will ensure that the needs of vulnerable people are met by:

- Providing a Carers Hub which will offer information and advice, support services, advocacy and support networks
- Increasing the recognition and respect for carers through forums and publicity
- Enabling carers to complete assessments which enable the take-up of self-directed care and formal care
- Helping carers remain healthy through the promotion of healthy lifestyles, training and physical and emotional support

**Universal issues**

Our approach to delivering this long-term outcome of “improved health and wellbeing of people which enables them to live active and independent lives” and our three-year programme of work will take into account our universal issues. These issues are of particular importance to Lambeth and will have an impact on the way in which we deliver our vision and outcomes within this strategy.

**Neighbourhood working**

The Working Neighbourhood Fund will target the health needs of particular communities. For example, the link between worklessness and poor health of our deprived communities will be explored – with appropriate support services designed and delivered. This will ensure health barriers stopping people from accessing employment are tackled.

**Equities, community cohesion and sustainability**

Our focus around reducing health inequalities, providing access to health services and personalisation of care services seeks to make sure poor health is never a barrier to stopping people from achieving their ambitions. By ensuring our communities are in good health, we also remove a potential barrier to employment.

We will develop and pilot projects that provide ‘sheltered’ pathways into work for residents recovering from mental illness. Further, we will also seek to create greater partnership and joined-up working between mental health services.

In addition, to support improved mental health services, further research will be undertaken to identify the factors that contribute to the higher rates of mental illness within our BME communities.

**Culture**

Arts and sports activities, together with high quality cultural venues, enable people to be physically active and lead healthy lifestyles. We’ll continue to work with the Sports Action Zone and Community Sports and Physical Activity Partnership to ensure our facilities improve in quality and continue to support our local health outcomes.

We’ll also continue our work with local arts organisations to increase physical activity and promote good health through creative engagement in dance, music, theatre and other cultural activities/events. In addition, our libraries will expand their resources to enable communities to make informed choices about their health.
4.2 Social Wellbeing

Outcome: Lower levels of poverty and social exclusion in Lambeth by helping more of our socially excluded adults into employment, education and training

This strategy has already discussed the many positive aspects of life in Lambeth, including large numbers of people with high skill levels, strong foundations for an improving economy (that supports business growth through spatial planning), a growing number of new businesses, falling crime and improving education attainment of our young people.

However, data continues to show a range of social and economic barriers facing our communities and we continue to see high rates of poverty and social exclusion. Poverty within the borough has a disproportionate effect on vulnerable people, children and young people. While the overarching focus of this strategy is to tackle poverty overall (by dealing with the component social and economic problems that lead to worklessness), Lambeth First recognises that specific, personalised and targeted support must be given to our most vulnerable communities to ensure they benefit from our attempts to tackle worklessness. These include adults with learning or physical disabilities, adults with mental health problems, young offenders and offenders.

Challenges to success

We know that there are a number of challenges hindering us from delivering our outcome. Key issues which are of particular concern to Lambeth First include:

- The 2007 Index of Multiple Deprivation (IMD) places Lambeth as the 5th most deprived borough in London and 19th most deprived in England - a worsening from our rating in 2004 where the borough was ranked 23rd in England.
- Those living in the most deprived areas are spread throughout the borough but are particularly concentrated in Coldharbour ward.
- One quarter (17,000 out of 67,000) of Lambeth’s under-19s live in areas of income deprivation and 38% of secondary school pupils are eligible for free school meals, the fifth highest proportion in England.
- Less than 3% of adults with learning disabilities are in employment and over 30% of young offenders are not in education, employment or training.
- Without access to good quality employment the barriers for those with mental health needs or learning disabilities to escape poverty are much higher.
- Ex-offenders are not currently presented with clear alternatives to a life of crime/poverty.
- Lambeth has a lower take-up rate of benefits for vulnerable adults and older people. These benefits can help alleviate poverty.

The way forward 2008-2011

We need to set those from our most vulnerable communities on the pathway to success through tailored education and skills support, which lead to employment and a career pathway. We also need to ensure that vulnerable adults, who are entitled to additional financial support, are helped to access this support. In the next three years we will focus on two key areas which we feel will begin to address the barriers discussed above. These are:

- Lifting more of our children out of poverty by ensuring our most vulnerable families (those with parents with specific needs/disabilities) are helped into employment.
- Helping young offenders and ex-offenders move away permanently from crime and poverty by helping them into employment, education or training.

Universal issues

Our approach to delivering this long-term outcome and our three-year programme of work will take into account our universal issues. These issues are of particular importance to Lambeth and will have an impact on the way in which we deliver our vision and outcomes within this strategy.

- Increased the percentage of adults in contact with secondary mental health services in employment.
- Increased the percentage of young offenders in suitable education, employment or training to 80%.
- Increased the percentage of offenders under probation supervision in employment at the end of their order or licence to 40%.

By 2010 we want to have:

- Assisted 3,600 individual residents to successfully claim a statutory benefit(s) through Lambeth Council’s enhanced benefit take-up campaign.

Partner-led improvements

As well as the Local Agreement, Lambeth First is working to deliver a number of strategies around tackling poverty such as the Economic Development Strategy, Employment and Skills Plan and Safer Lambeth Delivery Plan.

The focus of the Economic Development Strategy is set out in our first two outcomes. This outcome will also be met through our work to help young people and disabled people into employment. The Employment and Skills Plan seeks to remove barriers to employment, improve employment advice/basic skills/vocational training and promote local workforce development. The Safer Lambeth Delivery Plan also includes a focus on providing pathways to employment by developing apprenticeship and employment opportunities based in local private and social enterprises.

Our Local Area Agreement sets out five key performance indicators and one LAA stretch target which will measure our success in the medium term. By 2011 we want to have:

- Reduced the proportion of children in poverty to 28.5%.
- Increased the percentage of adults with learning disabilities in employment.

Equality and community cohesion

We will take account of equalities and cohesion issues by ensuring we combat the strong links between mental health and a sense of purpose through employment opportunities.

Sustainability

A strong, healthy and just society cannot be realised if there are individuals and communities who are marginalised and excluded from mainstream society through poverty. Without tackling worklessness head-on we cannot expect to create a sustainable borough. We will ensure our worklessness agenda extends to our most vulnerable communities (offenders and people with disabilities). We will provide tailored support to these individuals to ensure they, like the rest of our residents, get an improved quality of life.

Culture

Our local cultural offer will support our planned reduction in poverty and social exclusion. We will work with organisations who make our local cultural economy to provide high quality, relevant and accessible cultural services that celebrate/mainstream diversity, promote inclusion and promote community cohesion.

We will continue to offer tailored formal and informal learning experiences which meet the national generic learning outcomes and signpost progression routes to further training and employment. We will continue to support our residents with physical and learning disabilities or mental health issues through high quality arts and cultural activities, provision of accessible settings for adult learning in our libraries and by facilitating networks such as the Lambeth Arts and Disability Network.
Outcome: Mixed and sustainable communities with an increased supply of new homes, improved existing dwellings and a high quality physical environment

We’re making progress in meeting the housing needs of the borough while ensuring we protect and enhance our local environment. More of our social housing is now rated as ‘decent’ under the Decent Homes Standard. In addition, from 2005-2008 2,721 affordable new homes were completed within the borough and we secured the second highest initial allocation of funding from the National Affordable Homes Programme in London for 2006-08. Across London, the London Plan sets out a target of providing a minimum of 11,000 new homes by 2017.

The quality of our environment is improving. We have secured Green Flag accreditation for three of our parks (Milkwood Community Park, Vauxhall Park and Eden at St Paul’s Green Space). Household recycling is also on the up, with just under 25% of our waste recycled or composted. Air quality is improving with nitrogen oxide and fine particulates falling and we have lower CO₂ emissions at 5.5 tonnes per 1,000 population than the inner London and UK average (6.8 tonnes and 7.9 tonnes respectively).

The borough also benefits from good public transport links with 14 over ground railway stations, eight underground stations (predominantly in the north of the borough), numerous bus routes and an expanding network of cycle routes.

Challenges to success

We know there are a number of challenges hindering us from delivering our outcome. Key issues of particular concern to Lambeth First include:

- Demand for housing in Lambeth will exceed supply for the foreseeable future with demand for rented housing being very high. Currently around 16,000 households are on the housing register for social housing.
- At present some 2,100 people are waiting in temporary accommodation, of which 75% are families with children or single pregnant women.

The average rent for a two bedroom property is £230 per week reflecting the strong demand for rented housing in light of the shortage of social housing - a fact which adds to higher levels of poverty.

- While 46% of Lambeth’s households are headed by members of an ethnic minority group, some 73% of those placed in temporary accommodation are ethnic minority households.

- Residents rate cleanliness as their third highest concern.

- Half of Lambeth’s surface footway (50%) is in need of structural maintenance - this is the highest in London and twice the national figure.

- We are unlikely to meet government air quality targets over the next four to five years.

- While we have lower CO₂ emissions at 5.5 tonnes per 1,000 population than the inner London and UK average (6.8 tonnes and 7.9 tonnes respectively).

- Three in tenLondon households are headed by single parent families.

- The number of households with children under 25% of our waste recycled or composted. Air quality is

- Structural maintenance - this is the highest in London and twice the national figure.

- While we have lower CO₂ emissions at 5.5 tonnes per 1,000 population than the inner London and UK average (6.8 tonnes and 7.9 tonnes respectively).

- Three in tenLondon households are headed by single parent families.

The way forward 2008-2011

In the next three years we will focus on five key areas which we feel will begin to address the barriers discussed above. These are:

- Increasing affordable housing and reduce those in temporary accommodation
- Increasing the quality of housing
- Improving the physical environment within our town centres and neighbourhoods through improved cleanliness
- Improving the quality of our parks and open spaces
- Responding to climate change concerns and air quality through a reduction in CO₂ emissions

Our Local Area Agreement sets out five key performance indicators and one LAA stretch target which will measure our success in the medium term. By 2011 we will have:

- Delivered 1,600 affordable homes
- Reduced the number of households living in temporary accommodation to 1,000
- Reduced per capita CO₂ emissions in the local authority area by 10%
- Improved street and environmental cleanliness (levels of graffiti, litter, debris and fly posting)
- Reduced the percentage of homes that are non-decent within Lambeth by 10%

By 2010 we will have:

- Increased the number of parks achieving Green Flag status in Lambeth to six parks

Partner-led improvements

As well as the Local Area Agreement, Lambeth First is working to deliver a range of strategies which set out wider partner-led service improvements which will support the delivery of our 2020 outcome. These include:

- The Housing Strategy
- The emerging Local Development Framework
- Waste Action Plan
- Bio-diversity Action Plan and Open Spaces Strategy
- Transport Local Implementation Plan

In addition, organisations such as Lambeth Council (who have signed up to the Nottingham Declaration on Climate Change) have developed their own Sustainability Charter and will be seeking to reduce carbon emissions.

These strategies complement the focus of the Local Area Agreement and aim to achieve the following outcomes:

Increase the supply of dwellings by:

- Aiming to achieve the council’s policy for 50% affordable housing with subsidy and 40% without subsidy wherever possible in development proposals.
- Ensuring the Local Development Framework will pursue further opportunities to increase housing while balancing this need against our desire for increased land for employment and businesses.
- Responding to the statutory minimum housing supply targets set out in the London Plan.

Improve the quality of social and private sector housing stock by:

- Securing government investment for existing social housing stock so the borough meets the Decent Homes standard.

Lambeth 2020 – Creating a sustainable borough
• Developing the new Strategic Housing Partnership (which is comprised of Registered Social landlords, the council and partners) to design and implement programmes that improve the condition of social housing

• Maximising the limited private sector housing grants

• Ensuring all our parks are managed to ‘Green Flag’ standards

Widening the range of options available to homeless

Providing more support to residents on middle incomes to

Delivering our Waste Action Plan - currently 25% of

Working with tenants on large social housing estates to

4.3 Environmental Wellbeing

Improve access to housing by:

• Providing targeted support to vulnerable individuals with a view to moving people away from long-term dependence on council services - most people accepted as homeless by the council have young children and long-term term temporary accommodation is not ideal

• Widening the range of options available to homeless households by providing access to private rented accommodation - the council will continue to use its choice-based lettings scheme to improve access to housing

• Providing more support to residents on middle incomes to enable them to become homeowners by using intermediate housing where people can buy a share of a property

Create mixed, sustainable communities by:

• Working with tenants on large social housing estates to create more mixed tenure communities. Through the neighbourhood-based estate regeneration programme, Lambeth Council will respond to expressions of interest from tenant groups who see the advantages of investing in their estate to improve their existing dwellings and/or replace homes with new social housing. Subject to the views of existing tenants, this could also entail providing more homes for owner occupation for those already living on the estate

Improve the quality of our environment, open spaces and our street scene by:

• Continuing our work to improve parks and open spaces within the borough, implementing proposed Local Nature Reserves and improving local bio-diversity

• Ensuring all our parks are managed to ‘Green Flag’ standards regardless of whether they have the accreditation or not

• Building on the LAAs focus to improve cleanliness within the borough, Lambeth First will look to tailor street scene services at the neighbourhood level to ensure areas with increased use remain clean and tidy

• Agreeing a clear strategy and action plan, which all the partners will contribute toward delivering, that undertakes programmes and initiatives to reduce the level of greenhouse gas emissions

Reduce waste and increase recycling within the borough by:

• Delivering our Waste Action Plan - currently 25% of household waste is recycled and composted. While waste services are primarily delivered by Lambeth Council, Lambeth First will continue to explore ways in which partner-led activities can support their efforts

Universal issues

Neighbourhood working
Key partner organisations such as the South Bank Employers Group already co-ordinate area-based partnerships to improve the quality and cleanliness of the public realm in the north of the borough. This is essential to the inward investment potential of our key gateways and making sure our world class cultural offer remains popular.

Other Neighbourhood Working pilot areas such as Brixton will also focus on the local environment. This will consist of tailoring environmental services to the needs of specific communities. By varying the level and type of services we provide, we will be able to ensure all areas of the borough benefit from a high quality local environment.

Equities and community cohesion
We will take account of equalities and cohesion issues by exploring how shared housing ownership models can be better used locally, how equity might be realised through self-build and how community ownership might be developed.

Given the housing supply constraints in Lambeth, not all households can be accommodated in the borough. We will explore links with neighbouring areas to enable housing providers and services to match housing options to the needs of our communities.

Sustainability
The emphasis will be on the design of mixed, balanced and sustainable communities through spatial planning and housing policy. We also want to improve the environment in the short, medium and long-term. This will be achieved by improving cleanliness and reducing litter, grime and graffiti, increasing the amount of waste we recycle and tackling climate change.
The Sustainable Community Strategy has a clear vision for the future of Lambeth. We envisage Lambeth as a thriving borough that maximises all its strengths and tackles the root causes of the numerous social, economic and environmental challenges which hold the borough and its residents back.

This strategy will drive the changes we need to make within the borough by providing a clear direction of travel for Lambeth. In addition, we have ensured our long-term outcomes are underpinned by clear areas of focus and targets for the next three years. The work to achieve this will be challenging and will require the public, private and voluntary sector to work together even more closely than before. We are clear that it is only by moving forward together, as one partnership, that we will be able to deliver on these promises.

We are very aware that this strategy will only be meaningful if we deliver on its promises and show the people who live and work within Lambeth the actual improvements we have made to their lives year on year.

To show how we are delivering for the community, Lambeth First will:

- Publish an annual report which sets out what we have delivered and the progress we have made against our medium-term targets and long term outcomes
- Hold an annual Lambeth First AGM - enabling partner organisations, Councillors and members of the public to see the progress we have made and challenge organisations on the work they have undertaken
- Publish annual and quarterly performance information - enabling members of the public to see the progress we are making throughout the year

Publishing this strategy is not an end in itself; rather it is the start of our new journey forward. Lambeth First are confident that the time we have taken to work with the public, partner organisations, Councillors and central government has ensured that the direction we are taking to make improvements in quality of life is the right one.

If you would like further information about the work of Lambeth First or the Sustainable Community Strategy then visit our website at www.lambethfirst.org.uk
## Appendix: The First Three Years – Lambeth’s Local Area Agreement 2008-11

*Mandatory CYP performance indicators are highlighted in **bold**

<table>
<thead>
<tr>
<th>Sustainable Community Strategy 2020 Outcomes</th>
<th>Indicator description</th>
<th>NI Number</th>
<th>Baseline</th>
<th>LAA Improvement Targets</th>
<th>Lead Partners</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Overall employment rate¹</td>
<td>151</td>
<td>66.7%</td>
<td>67.6%</td>
<td>68.5%</td>
</tr>
<tr>
<td></td>
<td>New business registrations</td>
<td>171</td>
<td>No baseline from BEER until November 2008</td>
<td>Not required</td>
<td>London Borough of Lambeth*</td>
</tr>
<tr>
<td></td>
<td>Achievement of a Level 2 qualification by the age of 19</td>
<td>79</td>
<td>67% (2007)</td>
<td>68.7%</td>
<td>71.1%</td>
</tr>
<tr>
<td></td>
<td>16-18 year olds not in education, employment or training²</td>
<td>117</td>
<td>9.6% (2007)</td>
<td>9.1%</td>
<td>8.1%</td>
</tr>
<tr>
<td></td>
<td>Working age population qualified to at least Level 2 or higher³</td>
<td>163</td>
<td>68.2% of population working age (2006/07)</td>
<td>68.9%</td>
<td>70.2%</td>
</tr>
<tr>
<td></td>
<td>Migrants English language skills and knowledge</td>
<td>13</td>
<td>Not required until annual refresh</td>
<td>Not required</td>
<td>Learning and Skills Council* Lambeth College Morley College London Borough of Lambeth</td>
</tr>
<tr>
<td></td>
<td>Working age people claiming out of work benefits in the worst performing neighbourhoods⁴</td>
<td>153</td>
<td>27.7% (May 2007)</td>
<td>26.0%</td>
<td>25.0%</td>
</tr>
</tbody>
</table>

¹ First of five indicators eligible for working neighbourhoods fund reward
² Second of five indicators eligible for working neighbourhoods fund reward
³ Third of five indicators eligible for working neighbourhoods fund reward
⁴ Fourth of five indicators eligible for working neighbourhoods fund reward
### Sustainable Community Strategy 2020 Outcomes

<table>
<thead>
<tr>
<th>Indicator description</th>
<th>NI Number</th>
<th>Baseline</th>
<th>08/09</th>
<th>09/10</th>
<th>10/11</th>
<th>Lead Partners</th>
</tr>
</thead>
<tbody>
<tr>
<td>Emotional health of children</td>
<td>50</td>
<td>56% (2007) (to be submitted)</td>
<td>62%</td>
<td>70%</td>
<td>75%</td>
<td>London Borough of Lambeth*</td>
</tr>
<tr>
<td>Obesity among primary school age children in Reception year</td>
<td>55</td>
<td>13.1% obese (2006/07)</td>
<td>13.6% obese</td>
<td>13.4% obese</td>
<td>12.8% obese</td>
<td>Lambeth Primary Care Trust* London Borough of Lambeth</td>
</tr>
<tr>
<td>Stability of placements of looked after children: length of placement</td>
<td>63</td>
<td>63% (2006/07)</td>
<td>64%</td>
<td>66%</td>
<td>68%</td>
<td>London Borough of Lambeth*</td>
</tr>
<tr>
<td>Under 18 conception rate</td>
<td>112</td>
<td>85.3 per 1,000 females (1998)</td>
<td>19.1% reduction Equivalent to 69 per 1,000 females</td>
<td>30% reduction Equivalent to 59.7 per 1,000 females</td>
<td>To be confirmed</td>
<td>Lambeth Primary Care Trust* London Borough of Lambeth</td>
</tr>
<tr>
<td>Achievement gap between pupils eligible for free school meals and their peers achieving the expected level at Key Stage 2 and Key Stage 4</td>
<td>102a and 102b</td>
<td>Key Stage 2: 14% (2007) Key Stage 2: 13% Key Stage 2: 12% Key Stage 2: 11%</td>
<td>London Borough of Lambeth*</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rate of permanent exclusions from school</td>
<td>114</td>
<td>0.12% 37 permanent exclusions notified from 29,603 pupils registered in schools</td>
<td>0.15%</td>
<td>0.12%</td>
<td>0.09%</td>
<td>London Borough of Lambeth*</td>
</tr>
</tbody>
</table>

### LAA Improvement Targets

<table>
<thead>
<tr>
<th>Lead Partners</th>
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</thead>
<tbody>
<tr>
<td>London Borough of Lambeth*</td>
</tr>
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</table>

### Achievements

- **Achievement of at least 78 points across the years foundation stage including 6+ in all CLL and PSED Scales**: 72
- **Achievement at Level 4 or above in both English and maths at KS2**: 73
- **Achievement at Level 5 or above in English and maths at KS3**: 74
- **Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths**: 75
- **Achievement at Level 5 or above in science in KS3**: 83
- **Secondary school persistent absence rate**: 87
- **Narrowing the gap between the lowest achieving 20% in the early years foundation stage profile and the rest**: 92

<table>
<thead>
<tr>
<th>Lead Partners</th>
</tr>
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<tbody>
<tr>
<td>London Borough of Lambeth*</td>
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<table>
<thead>
<tr>
<th>Ni Number</th>
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<th>09/10</th>
<th>10/11</th>
<th>Lead Partners</th>
</tr>
</thead>
<tbody>
<tr>
<td>72</td>
<td>29.9% (July 2007)</td>
<td></td>
<td></td>
<td></td>
<td>Not yet set with DCSF London Borough of Lambeth*</td>
</tr>
<tr>
<td>73</td>
<td>64% (July 2007)</td>
<td>New target for academic year 08/09</td>
<td>73%</td>
<td>Not yet set with DCSF London Borough of Lambeth*</td>
<td></td>
</tr>
<tr>
<td>74</td>
<td>65% (July 2007)</td>
<td>New target for 2009</td>
<td>68%</td>
<td>Not yet set with DCSF London Borough of Lambeth*</td>
<td></td>
</tr>
<tr>
<td>75</td>
<td>38.4% (July 2007)</td>
<td></td>
<td>50%</td>
<td>51.1%</td>
<td>Not yet set with DCSF London Borough of Lambeth*</td>
</tr>
<tr>
<td>83</td>
<td>65% (July 2007)</td>
<td></td>
<td>74%</td>
<td>74%</td>
<td>Not yet set with DCSF London Borough of Lambeth*</td>
</tr>
<tr>
<td>87</td>
<td>6.5% (July 2007)</td>
<td>New target for 2009</td>
<td>5.2%</td>
<td>Not yet set with DCSF London Borough of Lambeth*</td>
<td></td>
</tr>
<tr>
<td>92</td>
<td>41.9% (July 2007)</td>
<td></td>
<td>33.3%</td>
<td>31.8%</td>
<td>Not yet set with DCSF London Borough of Lambeth*</td>
</tr>
</tbody>
</table>
## Appendix

### Sustainable Community Strategy 2020 Outcomes

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<tbody>
<tr>
<td></td>
<td></td>
<td>08/09</td>
<td>09/10</td>
<td>10/11</td>
</tr>
<tr>
<td>Even more children and young people are on the path to success through the provision of good quality education, training and jobs which reduces the risk of exclusion and offending</td>
<td>93</td>
<td>Data not available – new target</td>
<td>New target for 2009</td>
<td>86%</td>
</tr>
<tr>
<td>Progression by 2 levels in English at Key Stage 1 and 2</td>
<td>94</td>
<td>Data not available – new target</td>
<td>New target for 2009</td>
<td>83%</td>
</tr>
<tr>
<td>Progression by 2 levels in English at Key Stage 1 and 2</td>
<td>95</td>
<td>Data not available – new target</td>
<td>New target for 2009</td>
<td>40%</td>
</tr>
<tr>
<td>Progression by 2 levels in Maths at Key Stage 1 and 2</td>
<td>96</td>
<td>Data not available – new target</td>
<td>New target for 2009</td>
<td>58%</td>
</tr>
<tr>
<td>Progression by 2 levels in English at Key Stage 3 and 4</td>
<td>97</td>
<td>Data not available – new target</td>
<td>New target for 2009</td>
<td>64.3%</td>
</tr>
<tr>
<td>Progression by 2 levels in Maths at Key Stage 3 and 4</td>
<td>98</td>
<td>Data not available – new target</td>
<td>New target for 2009</td>
<td>51%</td>
</tr>
<tr>
<td>Children in care reaching level 4 in English at KS2</td>
<td>99</td>
<td>50% (July 2007)</td>
<td>48%</td>
<td>43% (Pupils 9)</td>
</tr>
<tr>
<td>Children in care reaching level 4 in Maths at KS2</td>
<td>100</td>
<td>45% (July 2007)</td>
<td>48%</td>
<td>48% (Pupils 10)</td>
</tr>
<tr>
<td>Children in care achieving 5 A*-C GCSES including English and Maths at KS4</td>
<td>101</td>
<td>22.2% (July 2007)</td>
<td>30%</td>
<td>32% (Pupils 16)</td>
</tr>
</tbody>
</table>

### Safe and cohesive places where people are empowered and have the confidence to play active roles in their communities

<table>
<thead>
<tr>
<th>Indicator description</th>
<th>NI Number</th>
<th>Baseline</th>
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</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>08/09</td>
<td>09/10</td>
<td>10/11</td>
</tr>
<tr>
<td>Serious violent crime</td>
<td>15</td>
<td>Not required until annual refresh</td>
<td>Not required</td>
<td>London Borough of Lambeth*</td>
</tr>
<tr>
<td>Serious acquisitive crime rate</td>
<td>16</td>
<td>33.41 per 1,000 population (2007/08)</td>
<td>32.34 per 1,000 population (2007/08)</td>
<td>London Borough of Lambeth*</td>
</tr>
<tr>
<td>Perceptions about drug use and drug dealing as a problem</td>
<td>42</td>
<td>63% (2006/07)</td>
<td>59%</td>
<td>No survey</td>
</tr>
<tr>
<td>Dealing with local concerns about anti-social behaviour and crime by the local council and police</td>
<td>21</td>
<td>Not required until annual refresh</td>
<td>Not required</td>
<td>London Borough of Lambeth*</td>
</tr>
<tr>
<td>Percentage of people who feel they can influence decisions in their locality</td>
<td>4</td>
<td>45% (2007)</td>
<td>40%</td>
<td>No survey</td>
</tr>
<tr>
<td>Overall/general satisfaction with the local area</td>
<td>5</td>
<td>64% (2007) postal survey</td>
<td>66%</td>
<td>No survey</td>
</tr>
<tr>
<td>Building resilience to violent extremism within Lambeth</td>
<td>35</td>
<td>2 (2007/08)</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Young people’s participation in positive activities</td>
<td>110</td>
<td>Not required until annual refresh</td>
<td>Not required</td>
<td>London Borough of Lambeth*</td>
</tr>
<tr>
<td>Take-up of formal childcare for low income working families</td>
<td>118</td>
<td>27% (2007) – latest data available from HMRC</td>
<td>30%</td>
<td>32%</td>
</tr>
<tr>
<td>Increasing the number of volunteers registering</td>
<td>[Local PI]</td>
<td>To be confirmed</td>
<td>London Borough of Lambeth*</td>
<td></td>
</tr>
</tbody>
</table>

* Fifth of five indicators eligible for working neighbourhoods fund reward.
## Appendix

### Sustainable Community Strategy 2020 Outcomes

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<tr>
<th>Indicator Description</th>
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<th>Baseline</th>
<th>LAA Improvement Targets</th>
<th>Lead Partners</th>
</tr>
</thead>
<tbody>
<tr>
<td>Improved health and wellbeing of people which enables them to live active and independent lives</td>
<td>121</td>
<td>117</td>
<td>90</td>
<td>85</td>
</tr>
<tr>
<td>Social Care clients receiving Self Directed Support (Direct Payments and Individual Budgets)</td>
<td>130</td>
<td>128</td>
<td>225</td>
<td>373</td>
</tr>
<tr>
<td>Number of vulnerable people achieving independent living</td>
<td>141</td>
<td>70%</td>
<td>74%</td>
<td>76%</td>
</tr>
<tr>
<td>Carers receiving needs assessment or review of a specific carer's service, or advice and information</td>
<td>135</td>
<td>12%</td>
<td>15%</td>
<td>17%</td>
</tr>
<tr>
<td>Lower levels of poverty and social exclusion through higher numbers of socially excluded adults into employment, education and training</td>
<td>116</td>
<td>33.8%</td>
<td>32%</td>
<td>30.2%</td>
</tr>
<tr>
<td>Adults with learning disabilities in employment</td>
<td>146</td>
<td>Not required</td>
<td>Not required</td>
<td>Not required</td>
</tr>
<tr>
<td>Adults in contact with secondary mental health services in employment</td>
<td>150</td>
<td>Not required</td>
<td>Not required</td>
<td>Not required</td>
</tr>
<tr>
<td>Young offenders engagement in suitable education, employment or training</td>
<td>45</td>
<td>69%</td>
<td>72%</td>
<td>76%</td>
</tr>
<tr>
<td>Offenders under probation supervision in employment at the end of their order or licence</td>
<td>144</td>
<td>31%</td>
<td>35%</td>
<td>38%</td>
</tr>
</tbody>
</table>

### Mixed and sustainable communities with an increased supply of new homes, improved existing dwellings and a high quality physical environment

<table>
<thead>
<tr>
<th>Indicator Description</th>
<th>NI Number</th>
<th>Baseline</th>
<th>LAA Improvement Targets</th>
<th>Lead Partners</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of affordable homes delivered (gross)</td>
<td>155</td>
<td>470 (2007/08)</td>
<td>480</td>
<td>550</td>
</tr>
<tr>
<td>Number of households living in temporary accommodation</td>
<td>156</td>
<td>2,111 (2007/08)</td>
<td>1,812</td>
<td>1,412</td>
</tr>
<tr>
<td>Percentage of non-decent council homes*</td>
<td>158</td>
<td>6% (Local PI)</td>
<td>32% (2006/07)</td>
<td>29%</td>
</tr>
<tr>
<td>Per capita CO2 emissions in the local authority area</td>
<td>186</td>
<td>Not required</td>
<td>5.5 tonnes per capita (DEFRA 2005)</td>
<td>2% reduction against baseline (0.11 tonnes)</td>
</tr>
<tr>
<td>Improper street and environmental cleanliness (levels of graffiti, litter, detritus and fly posting) (local PI)</td>
<td>195</td>
<td>Not required</td>
<td>11% (NI 195a)</td>
<td>9%</td>
</tr>
<tr>
<td>Baseline year (2006/07)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>BV199a – 25% (Litter &amp; Detritus collected as gross)</strong></td>
<td></td>
<td></td>
<td></td>
<td>18% (NI 190b)</td>
</tr>
<tr>
<td><strong>BV199b – 6% (Graffiti)</strong></td>
<td></td>
<td></td>
<td></td>
<td>5% (NI 195c)</td>
</tr>
<tr>
<td><strong>BV199c – 1% (Fly posting)</strong></td>
<td></td>
<td></td>
<td></td>
<td>0% (NI 195d)</td>
</tr>
</tbody>
</table>

* The targets will be revised and this in contingent on GLG awarding decent homes funding.
Local Area Agreement Stretch Targets (2007-10)

In 2007 Lambeth First agreed a series of stretch targets for the borough. Successful delivery of these stretch targets will bring over £11 million of additional investment into Lambeth and will contribute to the outcomes in the Sustainable Community Strategy. As the work to deliver these targets began in 2007, the final year of the stretch targets is 2010 – as opposed to 2011 for the rest of our LAA targets listed above.

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</thead>
<tbody>
<tr>
<td></td>
<td>07/08</td>
<td>08/09</td>
<td>09/10</td>
<td></td>
</tr>
<tr>
<td>Improvement in economic activity rates for lone parents</td>
<td>Lambeth</td>
<td>81</td>
<td>80</td>
<td>80</td>
</tr>
<tr>
<td>Without stretch:</td>
<td>No. of Participants:</td>
<td>180</td>
<td>176</td>
<td>175</td>
</tr>
<tr>
<td>Total 241</td>
<td>London Borough of Lambeth</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Even more children and young people are on the path to success through the provision of good quality education, training and jobs which reduces the risk of exclusion and offending</td>
<td>Increase in the numbers of young people participating in the arts across the borough</td>
<td>Baseline year ending 31 March 2006:</td>
<td>Baseline year ending 31 March 2006:</td>
<td></td>
</tr>
<tr>
<td>No. of Participants:</td>
<td>13,861</td>
<td>No. of Participants:</td>
<td>14,554</td>
<td></td>
</tr>
<tr>
<td>Without stretch:</td>
<td>No. of Participants:</td>
<td>17,742</td>
<td>London Borough of Lambeth</td>
<td></td>
</tr>
<tr>
<td>Development and implementation of an extended healthy schools model</td>
<td>Without Reward: By the end of 2006 there were 40 schools currently accredited with the healthy school status, 0 schools have extended healthy status for at least one of the streams</td>
<td>Without Reward: By the end of 2006 there were 40 schools currently accredited with the healthy school status, 0 schools have extended healthy status for at least one of the streams</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Without Reward:</td>
<td>Without Reward:</td>
<td>0 Schools</td>
<td>0 Schools</td>
<td></td>
</tr>
<tr>
<td>Without stretch:</td>
<td>Without stretch:</td>
<td>0 Schools</td>
<td>0 Schools</td>
<td></td>
</tr>
<tr>
<td>With stretch:</td>
<td>With stretch:</td>
<td>27 schools (cumulative total = 50 schools)</td>
<td>London Borough of Lambeth</td>
<td></td>
</tr>
<tr>
<td>Lambeth Primary Care Trust</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
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<td>07/08</td>
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<td>Empowered, safe and cohesive places where people have the confidence to play active roles in their communities</td>
<td>Reduction in the disproportionate outcomes for BME young people in the youth justice system</td>
<td>(all first time entrants) Assumed baseline of 484 from the year 2006/7 based on figures for Q1 &amp; Q2 2006/7</td>
<td>A reduction in all first time entrants to 469.48</td>
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<td>Sustainable Community Strategy 2020 Outcomes</td>
<td>Indicator description</td>
<td>Baseline</td>
<td>LAA Improvement Targets</td>
<td>Lead Partners</td>
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<tr>
<td>Empowered, safe and cohesive places where people have the confidence to play active roles in their communities</td>
<td>Increase in the proportion of incidents of domestic violence which result in sanctioned detections (offences resulting in caution, charge, summons or other formal sanction)</td>
<td>2005-06 – Baseline is 2643 with 785 sanctioned detection rate (29.7%) for DV – Lambeth Police figures</td>
<td>Without stretch: 36%</td>
<td>Safer Lambeth Partnership</td>
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<td>With stretch: 37%</td>
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<td>Reduce proportion of total incidents reported that are repeat incidents of domestic violence reported either directly to the police or third party as a proportion of the total number of incidents reported in the same period (this should be on the basis if same victim, same perpetrator and not on the same address, excluding those whose cases are managed by a MARAC or equivalent)</td>
<td>37.26% – Lambeth Police figures</td>
<td>Without stretch: 35.10%</td>
<td>Safer Lambeth Partnership</td>
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<td>With stretch: 27.30%</td>
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<td>Reduce proportion of total incidents reported that are repeat incidents of domestic violence reported by those victims who are being managed by a multi-agency Risk Assessment Conference System (MARAC) or equivalent</td>
<td>Baseline is NIL because MARAC is not in place</td>
<td>Without stretch: 80%</td>
<td>Safer Lambeth Partnership</td>
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<td>With stretch: 54%</td>
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<td>Increase the number of offenders brought to justice for domestic violence, as measured by CPS data</td>
<td>146 successful cases out of 27% outcomes CPS figures 2005-06</td>
<td>Without stretch: 155</td>
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<td>With stretch: 165</td>
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### Sustainable Community Strategy 2020 Outcomes

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<tr>
<td>Improved health and wellbeing of people which enables them to live active and independent lives</td>
<td>Increase in the number of Supporting People Service users who have moved on in a planned way from temporary living arrangements</td>
<td>64% (2005-06)</td>
<td>Without stretch: 65%</td>
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<td>With stretch: 66%</td>
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<td>With stretch: 67%</td>
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<td>Developing shared intelligence on health risks in Lambeth– starting with tobacco control</td>
<td>Measuring this performance indicator consists of three parts (listed below)</td>
<td>Without stretch: 12% (264)</td>
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<td>Without stretch: 12% (264)</td>
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<td>Number of smokers who set a quit date and are abstaining from smoking by 52 weeks after quit date</td>
<td>52 weeks quit rate currently not measured at local level. Based on national surveys it is estimated that in Lambeth 12% of the smokers using stop smoking services still abstain from smoking 52 weeks after their quit date</td>
<td>Without stretch: Baseline +2%</td>
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<td>With stretch Baseline +3%</td>
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<td>Number of BME smokers who set a quit date and have quit by 4 weeks</td>
<td>448 BME 4 week quitters (2005/06)</td>
<td>Without stretch: Baseline +6%</td>
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<td>With stretch Baseline +7%</td>
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<td>Number of premises tested that have not sold tobacco/cigarettes to under aged children</td>
<td>This is not currently measured. Based on national data it is estimated that between 30-40% businesses in Lambeth sell cigarettes to underage children</td>
<td>Without stretch: Baseline</td>
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<td>With stretch Baseline +10%</td>
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<td>With stretch Baseline +10%</td>
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## Sustainable Community Strategy 2020 Outcomes

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<tr>
<td><strong>Lower levels of poverty and social exclusion in Lambeth by helping more of our socially excluded adults into employment, education and training</strong></td>
<td>This is a new initiative within the London Borough of Lambeth and so has a NIL baseline (as measured year ending 31 March 2006)</td>
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<td>London Borough of Lambeth</td>
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<td>Increase the income of ill and disabled children and adults, older people are carers, through increasing benefit take-up</td>
<td>Without stretch: 0</td>
<td>Without stretch: 0</td>
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<td>The number of older and disabled individuals, and their carers, assisted in successfully claiming new or increased levels of benefit(s), as a result of benefit take-up campaigns</td>
<td>With stretch: 1000 people supported to make a new benefit claim or have had their existing benefit payment increased</td>
<td>With stretch: 1300 people supported to make a new benefit claim or have had their existing benefit payment increased</td>
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<td>Disabled residents includes people with</td>
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<td>• Health conditions including mental health problems and substance misuse problems</td>
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<td>• Sensory and physical impairments</td>
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<td>• Learning disabilities</td>
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<td>• Children with above conditions or developmental disorders</td>
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<td>• Carers for the above groups</td>
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<td><strong>Mixed and sustainable communities with an increased supply of new homes, improved existing dwellings and a high quality physical environment</strong></td>
<td>1</td>
<td>No interim targets set</td>
<td>London Borough of Lambeth</td>
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<td>Increase the number of Green Flag Parks</td>
<td>No interim targets set</td>
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<td>Without stretch: 2</td>
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